GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS



SERVICE DELIVERY STRATEGY

FOR Monroe

COUNTY

PAGE 1

I. GENERAL INSTRUCTIONS:

- 1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
- 2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
- 3. List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
- 4. For each service or service component listed in Section III, complete a separate Summary of Service Delivery Arrangements form (page 2).
- 5. Complete one copy of the Summary of Land Use Agreements form (page 3).
- 6. Have the Certifications form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
- 7. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs Office of Coordinated Planning 60 Executive Park South, N.E. Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114.

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

Monroe County, City of Forsyth, City of Culloden, Monroe County Industrial Development Authority, City of Forsyth Downtown Development Authority, Chamber of Commerce

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate Summary of Service Delivery Arrangements form (page 2) must be completed.

Ambulance, Animal Control, Building Inspection & Code Enforcement, Cemetery, Child Advocacy, Coroner, Courts, Drug Task Force, E-911 Communications, Economic Development/Tourism, Electricity, Emergency Management, Fire Protection, Fugitive Squad, Health Services, Indigent Care, Jail Operations, Juvenile Delinquency Programs, Landfill, Law Enforcement, Library, Recreation, Roads and Bridges, Sewage Collection/Treatment, Social Services, Soil Conservation, Solid Waste Collection/Recycling, Street Lighting, Telecommunications, Tick Control, Water Service

Verified



PAGE 2

Instructions:

County: Monroe	Service: Ambulance
1. Check the box that best describe	es the agreed upon delivery arrangement for this service:
✓ Service will be provided coun checked, identify the government	tywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is nent, authority or organization providing the service.)
Service will be provided only identify the government, auth	in the unincorporated portion of the county by a single service provider. (If this box is checked, ority or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	the this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will provide unincorporated areas. (If this	de this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
 Other. (If this box is checked, government, authority, or oth 	attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue un higher levels of service (See O.C.C competition cannot be eliminated)	nder the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
If these conditions will be eliminate taken to eliminate them, the respon	ted under the strategy, attach an implementation schedule listing each step or action that will be assible party and the agreed upon deadline for completing it.
3. List each government or authori funds, user fees, general funds, indebtedness, etc.).	ty that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund and User Fees
4. How will the strategy change th	e previous arrangements for providing and/or funding this service within the county?
This strategy does not alter the service countywide through g	ne method of service delivery for this service. The county will continue to provide the general fund revenues and user fees. The attached Service Delivery Strategy document on related to the provision of this service.

List any formal service delivery agreen service:	nents or intergovernmental contracts that will be	be used to implement the strategy for this
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
The county and city have elected to use Strategy. Provision of this service wi	e used to implement the strategy for this service, etc.), and when will they take effect? use resolutions adopted by each governing ill be carried out as outlined and authorized by, any agreements outlined above will gove	d by the governing bodies upon passage
7. Person completing form: Andy Cross	son, Dir. of Public Administration, MGRDC	
Phone number: (912) 751-6160	Date completed: 7/29/1	1999
8. Is this the person who should be contact consistent with the service delivery stra	eted by state agencies when evaluating whether ategy? Yes No	r proposed local government projects are
If not, provide designated contact perso Gail King, County Clerk (912) 994-7	on(s) and phone number(s) below: 7000	



PAGE 2

Instructions:

County: Monroe		Service: _	Animal Control
1. Check the box that best des	cribes the agreed upon deli	very arrangement	for this service:
Service will be provided checked, identify the gov	countywide (i.e., including vernment, authority or organ	all cities and unin	accorporated areas) by a single service provider. (If this box is the service.)
☐ Service will be provided identify the government,	only in the unincorporated authority or organization p	portion of the cou	anty by a single service provider. (If this box is checked, ce.)
One or more cities will p unincorporated areas. (If	rovide this service only with this box is checked, identif	hin their incorpora fy the government	ated boundaries, and the service will not be provided in (s), authority or organization providing the service.)
One or more cities will p unincorporated areas. (If	rovide this service only with this box is checked, identif	hin their incorpora ty the government	ated boundaries, and the county will provide the service in (s), authority or organization providing the service.)
Other. (If this box is check government, authority, o	cked, attach a legible map or other organization that wi	delineating the s	ervice area of each service provider, and identify the within each service area.)
2. In developing the strategy, ☐ Yes ☑ No	were overlapping service ar	eas, unnecessary	competition and/or duplication of this service identified?
If these conditions will contin higher levels of service (See Competition cannot be elimina	O.C.G.A. 36-70-24(1)), over	h an explanation rriding benefits of	for continuing the arrangement (i.e., overlapping but the duplication, or reasons that overlapping service areas or
If these conditions will be elinate them, the re	minated under the strategy, a esponsible party and the agr	attach an implem eed upon deadline	nentation schedule listing each step or action that will be for completing it.
 List each government or au funds, user fees, general fur indebtedness, etc.). 	thority that will help to pay nds, special service district	for this service an revenues, hotel/ma	nd indicate how the service will be funded (e.g., enterprise otel taxes, franchise taxes, impact fees, bonded
Local Government or Authori	ty: Funding Method:		
Monroe County	General Fund, LOS	ST, IPT, User Fe	es, and Revenues from each city
4. How will the strategy change	ge the previous arrangement	ts for providing an	nd/or funding this service within the county?
service countywide through document contains additi	gh the funding mechanis onal information related t	ms outlined above to the provision of	

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Animal Control	City of Forsyth	Annually Renewed
Animal Control	City of Culloden	Annually Renewed
General Assembly, rate or fee ch	will be used to implement the strategy for this servic anges, etc.), and when will they take effect?	
Strategy. Provision of this serv	ice will be carried out as outlined and authorized tionally, any agreements outlined above will governments.	d by the governing bodies upon passage
Strategy. Provision of this serv of the adoption resolution. Addi	ice will be carried out as outlined and authorized	d by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this serv of the adoption resolution. Addi	ice will be carried out as outlined and authorized tionally, any agreements outlined above will gove the control of the contro	d by the governing bodies upon passage vern the delivery of this service.
of the adoption resolution. Addi 7. Person completing form: Andy Phone number: (912) 751-616	ice will be carried out as outlined and authorized tionally, any agreements outlined above will governments. Crosson, Dir. of Public Administration, MGRDC Date completed: 7/29/1 contacted by state agencies when evaluating whether	d by the governing bodies upon passage vern the delivery of this service.



PAGE 2

Instructions:

County: Monroe	Service: Building Inspection & Code Enforcement
1. Check the box that best descr	ribes the agreed upon delivery arrangement for this service:
☐ Service will be provided conchecked, identify the govern	ountywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is rument, authority or organization providing the service.)
Service will be provided or identify the government, ar	nly in the unincorporated portion of the county by a single service provider. (If this box is checked, uthority or organization providing the service.)
One or more cities will pro unincorporated areas. (If the	wide this service only within their incorporated boundaries, and the service will not be provided in his box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will pro unincorporated areas. (If the	wide this service only within their incorporated boundaries, and the county will provide the service in his box is checked, identify the government(s), authority or organization providing the service.)
	ed, attach a legible map delineating the service area of each service provider, and identify the other organization that will provide service within each service area.)
2. In developing the strategy, we ☐ Yes ☑ No	ere overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue higher levels of service (See O.1 competition cannot be eliminate	e under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or ed).
If these conditions will be elimitaken to eliminate them, the resp	nated under the strategy, attach an implementation schedule listing each step or action that will be ponsible party and the agreed upon deadline for completing it.
List each government or auth funds, user fees, general fund indebtedness, etc.).	ority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise ls, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority	: Funding Method:
Monroe County	General Fund and User Fees
City of Forsyth	General Fund
This strategy does not alter service in the unincorporate provide the service in its m	the previous arrangements for providing and/or funding this service within the county? r the method of service delivery for this service. The county will continue to provide the ed area through general fund revenues and user fees. The City of Forsyth will continue to unicipal area through general fund revenues. The attached Service Delivery Strategy nal information related to the provision of this service.

5. List any formal service delivery agreements service:	or intergovernmental contracts that will be us	sed to implement the strategy for this
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any) will be used General Assembly, rate or fee changes, etc.) The county and city have elected to use r Strategy. Provision of this service will be of the adoption resolution. Additionally, ar), and when will they take effect? resolutions adopted by each governing bo carried out as outlined and authorized by ny agreements outlined above will govern	ody to initiate the Service Delivery the governing bodies upon passage
7. Person completing form: Andy Crosson,	Dir. of Public Administration, MGRDC	
Phone number: (912) 751-6160	Date completed: 7/29/1999	
8. Is this the person who should be contacted b		
consistent with the service delivery strategy	by state agencies when evaluating whether pro? Yes No	posed local government projects are



PAGE 2

Instructions:

County: Monroe		Service:	Cemetery
1. Check the box that best describe	es the agreed upon delive	ery arrangement	t for this service:
Service will be provided cour checked, identify the government	ntywide (i.e., including a nent, authority or organi	ll cities and uni zation providin	ncorporated areas) by a single service provider. (If this box is g the service.)
Service will be provided only identify the government, auth	in the unincorporated poority or organization pro	ortion of the co	unty by a single service provider. (If this box is checked, rice.)
One or more cities will provide unincorporated areas. (If this	le this service only within box is checked, identify	in their incorpor the governmen	rated boundaries, and the service will not be provided in t(s), authority or organization providing the service.)
One or more cities will provide unincorporated areas. (If this	le this service only within box is checked, identify	in their incorpor the governmen	rated boundaries, and the county will provide the service in t(s), authority or organization providing the service.)
Other. (If this box is checked, government, authority, or oth	, attach a legible map d er organization that will	elineating the provide service	service area of each service provider, and identify the within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service are	as, unnecessary	competition and/or duplication of this service identified?
If these conditions will continue un higher levels of service (See O.C.C competition cannot be eliminated)	G.A. 36-70-24(1)), overr	an explanation iding benefits o	n for continuing the arrangement (i.e., overlapping but of the duplication, or reasons that overlapping service areas or
If these conditions will be eliminate taken to eliminate them, the respon	ted under the strategy, at asible party and the agre-	tach an impler ed upon deadlin	mentation schedule listing each step or action that will be ne for completing it.
3. List each government or authori funds, user fees, general funds, indebtedness, etc.).	ty that will help to pay for special service district re	or this service a	and indicate how the service will be funded (e.g., enterprise notel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:		
City of Forsyth	General Fund		
City of Culloden	General Fund		
			7 N 2
4. How will the strategy change th	e previous arrangements	for providing a	and/or funding this service within the county?
This strategy does not alter the upkeep services for a number	ne method of service of r of cemeteries owned es. The attached Serv	lelivery for this by each city.	s service. The cities will continue to provide basic The cities will continue to provide this service trategy document contains additional information

List any formal service delivery agreement service:	s or intergovernmental contracts that wil	ll be used to implement the strategy for this
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
General Assembly, rate or fee changes, etc The county and city have elected to use	 .), and when will they take effect? resolutions adopted by each governie carried out as outlined and authorize 	zed by the governing bodies upon passage
7. Person completing form: Andy Crosson	, Dir. of Public Administration, MGRI	DC
Phone number: (912) 751-6160	Date completed: 7/29	9/1999
8. Is this the person who should be contacted consistent with the service delivery strateg. If not, provide designated contact person(s)	y? ☐ Yes ☑ No) and phone number(s) below:	her proposed local government projects are
Carol Ellerbee, City Clerk (912) 994-56	649	



PAGE 2

Instructions:

County: Monroe	Service: Child Advocacy
1. Check the box that best describe	s the agreed upon delivery arrangement for this service:
Service will be provided coun checked, identify the government	tywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is nent, authority or organization providing the service.)
Service will be provided only identify the government, authorized	in the unincorporated portion of the county by a single service provider. (If this box is checked, ority or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	le this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
Other. (If this box is checked, government, authority, or other	attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue un higher levels of service (See O.C.C competition cannot be eliminated).	nder the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
If these conditions will be eliminate taken to eliminate them, the respon	ed under the strategy, attach an implementation schedule listing each step or action that will be asible party and the agreed upon deadline for completing it.
3. List each government or authoric funds, user fees, general funds, s indebtedness, etc.).	ty that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund, State and Federal Grants
4. How will the strategy change the	e previous arrangements for providing and/or funding this service within the county?
This strategy does not alter the service countywide through go	ne method of service delivery for this service. The county will continue to provide the eneral fund revenues and state and federal grant resources. The attached Service contains additional information related to the provision of this service.

service:	rements or intergovernmental contracts that will	be used to implement the strategy for this
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
General Assembly, rate or fee chang	be used to implement the strategy for this services, etc.), and when will they take effect?	
Strategy. Provision of this service of the adoption resolution. Addition	o use resolutions adopted by each governin will be carried out as outlined and authorize rally, any agreements outlined above will go	ed by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this service of the adoption resolution. Addition 7. Person completing form: Andy Cre	o use resolutions adopted by each governin will be carried out as outlined and authorize tally, any agreements outlined above will go	ed by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this service of the adoption resolution. Addition	o use resolutions adopted by each governin will be carried out as outlined and authorize rally, any agreements outlined above will go	ed by the governing bodies upon passage vern the delivery of this service.
7. Person completing form: Andy Cre Phone number: (912) 751-6160	o use resolutions adopted by each governin will be carried out as outlined and authorize tally, any agreements outlined above will go obsson, Dir. of Public Administration, MGRDO Date completed: 7/29/ tacted by state agencies when evaluating whethe	ed by the governing bodies upon passage vern the delivery of this service. C 1999



PAGE 2

Instructions:

County: Monroe	Service: Coroner
1. Check the box that best describe	s the agreed upon delivery arrangement for this service:
Service will be provided coun checked, identify the government	tywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is nent, authority or organization providing the service.)
	in the unincorporated portion of the county by a single service provider. (If this box is checked, ority or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	box is checked, identify the government(s), authority or organization providing the service.)
	le this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
	attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication of this service identified?
	nder the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
	ed under the strategy, attach an implementation schedule listing each step or action that will be asible party and the agreed upon deadline for completing it.
	ty that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund
This strategy does not alter the service countywide through gadditional information related	e previous arrangements for providing and/or funding this service within the county? ne method of service delivery for this service. The county will continue to provide the eneral fund revenues. The attached Service Delivery Strategy document contains to the provision of this service.

List any formal service delivery agree service:	ements or intergovernmental contracts that will l	be used to implement the strategy for this
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
General Assembly, rate or fee change The county and city have elected to Strategy. Provision of this service	be used to implement the strategy for this services, etc.), and when will they take effect? o use resolutions adopted by each governin will be carried out as outlined and authorize ally, any agreements outlined above will go	ed by the governing bodies upon passage
7. Person completing form: Andy Cro	esson, Dir. of Public Administration, MGRD0	C
Phone number: (912) 751-6160	Date completed: 7/29/	1999
8. Is this the person who should be cont consistent with the service delivery s	acted by state agencies when evaluating whethe trategy? Yes No	er proposed local government projects are
If not, provide designated contact per Gail King, County Clerk (912) 994		



PAGE 2

Instructions:

County: Monroe	Service: Courts
1. Check the box that best describe	es the agreed upon delivery arrangement for this service:
Service will be provided cour checked, identify the government	tywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is nent, authority or organization providing the service.)
Service will be provided only identify the government, auth	in the unincorporated portion of the county by a single service provider. (If this box is checked, ority or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	de this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will provide unincorporated areas. (If this	the this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
	attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue un higher levels of service (See O.C.C competition cannot be eliminated)	nder the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
If these conditions will be eliminate taken to eliminate them, the respon	ted under the strategy, attach an implementation schedule listing each step or action that will be asible party and the agreed upon deadline for completing it.
3. List each government or authori funds, user fees, general funds, indebtedness, etc.).	ty that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund and State Revenues
City of Forsyth	General Fund
City of Culloden	General Fund
This strategy does not alter the service in the unincorporated provide the service through g	e previous arrangements for providing and/or funding this service within the county? ne method of service delivery for this service. The county will continue to provide the area through general fund revenues and state revenues. The cities will continue to eneral fund revenues. The attached Service Delivery Strategy document contains to the provision of this service.

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Municipal Court Agreement	Monroe, Forsyth	Annually Renewed
6. What other mechanisms (if any) will b General Assembly, rate or fee changes	e used to implement the strategy for this service	e (e.g., ordinances, resolutions, local acts of the
Other Land City Have elected to	use resolutions adopted by each governing	body to initiate the Service Delivery
of the adoption resolution. Additional	ill be carried out as outlined and authorized lly, any agreements outlined above will gov	d by the governing bodies upon passage tern the delivery of this service.
of the adoption resolution. Additional	ill be carried out as outlined and authorized lly, any agreements outlined above will gov sson, Dir. of Public Administration, MGRDC	d by the governing bodies upon passage tern the delivery of this service.
of the adoption resolution. Additional	lly, any agreements outlined above will gov	I by the governing bodies upon passage em the delivery of this service.
7. Person completing form: Andy Cros Phone number: (912) 751-6160	sson, Dir. of Public Administration, MGRDC Date completed: 7/29/1	d by the governing bodies upon passage tern the delivery of this service.



PAGE 2

Instructions:

County: Monroe	Service	Drug Task Force
1. Check the box that best describe	es the agreed upon delivery arrangeme	nt for this service:
Service will be provided coun checked, identify the government	ntywide (i.e., including all cities and un nent, authority or organization providi	nincorporated areas) by a single service provider. (If this box is ing the service.)
Service will be provided only identify the government, auth	in the unincorporated portion of the cority or organization providing the ser	county by a single service provider. (If this box is checked, rvice.)
One or more cities will provid unincorporated areas. (If this	le this service only within their incorp box is checked, identify the governme	orated boundaries, and the service will not be provided in ent(s), authority or organization providing the service.)
One or more cities will provide	le this service only within their incorp	orated boundaries, and the county will provide the service in ent(s), authority or organization providing the service.)
Other. (If this box is checked,		e service area of each service provider, and identify the
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unnecessar	y competition and/or duplication of this service identified?
If these conditions will continue ur higher levels of service (See O.C.C competition cannot be eliminated).	i.A. 36-70-24(1)), overriding benefits	on for continuing the arrangement (i.e., overlapping but of the duplication, or reasons that overlapping service areas or
If these conditions will be eliminat taken to eliminate them, the respon	ed under the strategy, attach an implessible party and the agreed upon deadl	ementation schedule listing each step or action that will be ine for completing it.
3. List each government or authoric funds, user fees, general funds, sindebtedness, etc.).	ty that will help to pay for this service special service district revenues, hotel	and indicate how the service will be funded (e.g., enterprise motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:	
Monroe County	General Fund and State and Fed	deral Grants
City of Forsyth	General Fund and State and Fed	ieral Grants
This strategy does not alter the service countywide through go	ne method of service delivery for the eneral fund revenues and state and force. The attached Service Delive	and/or funding this service within the county? is service. The county will continue to provide the d federal grants. The City of Forsyth will continue to ery Strategy document contains additional information

List any formal service delivery agreements or i service:	ntergovernmental contracts that will be used to imp	plement the strategy for this
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Drug Task Force	See SDS Document	Bi-Annually Renewed
6. What other mechanisms (if any) will be used to General Assembly, rate or fee changes, etc.), an The county and city have elected to use reso Strategy. Provision of this service will be car of the adoption resolution. Additionally, any a	d when will they take effect? lutions adopted by each governing body to ini ried out as outlined and authorized by the gov	tiate the Service Delivery rerning bodies upon passage
7. Person completing form: Andy Crosson, Dir.	of Public Administration, MGRDC	
Phone number: <u>(912) 751-6160</u>	Date completed: 7/29/1999	
8. Is this the person who should be contacted by st consistent with the service delivery strategy? If not, provide designated contact person(s) and Gail King, County Clerk (912) 994-7000	☐ Yes ☑ No	cal government projects are



PAGE 2

Instructions:

County: Monroe	Service: E-911 Communications
1. Check the box that best describe	s the agreed upon delivery arrangement for this service:
	tywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is tent, authority or organization providing the service.)
	in the unincorporated portion of the county by a single service provider. (If this box is checked, ority or organization providing the service.)
	this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
	this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
	attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication of this service identified?
	nder the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
	ed under the strategy, attach an implementation schedule listing each step or action that will be saidly party and the agreed upon deadline for completing it.
	ty that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund and User Fees
	e previous arrangements for providing and/or funding this service within the county?
service in portions of the unin Delivery Strategy document of	ne method of service delivery for this service. The county will continue to provide the corporated area through general fund revenues and user fees. The attached Service contains additional information related to the provision of this service.

List any formal service delivery agreement service:	nts or intergovernmental contracts that will	be used to implement the strategy for this
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
General Assembly, rate or fee changes, e The county and city have elected to us	tc.), and when will they take effect? e resolutions adopted by each governir be carried out as outlined and authorize any agreements outlined above will go	ed by the governing bodies upon passage overn the delivery of this service.
Phone number: (912) 751-6160	Date completed: 7/29/	/1999
8. Is this the person who should be contacte consistent with the service delivery strate	d by state agencies when evaluating whether	er proposed local government projects are
If not, provide designated contact person Gail King, County Clerk (912) 994-70		



PAGE 2

Instructions

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Monroe	Se	rvice: _	Economic Development/Tourism
1. Check the box that best describe	s the agreed upon delivery arrang	gement	for this service:
☐ Service will be provided coun checked, identify the government.	tywide (i.e., including all cities a nent, authority or organization pr	nd unit	ncorporated areas) by a single service provider. (If this box is g the service.)
☐ Service will be provided only identify the government, authorized the service of the service	in the unincorporated portion of ority or organization providing the	the cou	anty by a single service provider. (If this box is checked, ice.)
			ated boundaries, and the service will not be provided in t(s), authority or organization providing the service.)
			rated boundaries, and the county will provide the service in t(s), authority or organization providing the service.)
Other. (If this box is checked, government, authority, or other	attach a legible map delineating or organization that will provide	ng the s service	service area of each service provider, and identify the within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unnec	essary	competition and/or duplication of this service identified?
If these conditions will continue ur higher levels of service (See O.C.C competition cannot be eliminated).	ider the strategy, attach an explain. G.A. 36-70-24(1)), overriding ber	anation nefits o	a for continuing the arrangement (i.e., overlapping but f the duplication, or reasons that overlapping service areas or
If these conditions will be eliminat taken to eliminate them, the respon	ed under the strategy, attach an sible party and the agreed upon o	implen deadlin	nentation schedule listing each step or action that will be e for completing it.
 List each government or authoring funds, user fees, general funds, s indebtedness, etc.). 	ry that will help to pay for this se special service district revenues,	rvice a hotel/m	nd indicate how the service will be funded (e.g., enterprise notel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:		
Monroe County	General Fund		
City of Forsyth	General Fund	74	
Downtown Development Auth.	Revenues from the City		
Development Authority	Various Revenue Sources		
Chamber of Commerce	Various Revenue Sources		
A How will the stretches the seath			1/ 0 1: 11: 1

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county? This strategy does not alter the method of service delivery for this service. The county will continue to provide funds for the operation of the Development Authority of Monroe County. Likewise, the City of Forsyth will continue to provide funds for the operation of the Downtown Development Authority. Each Authority seeks to develop economic growth within the county. The Downtown Development Authority will continue to operate within the municipal limits of Forsyth. The Development Authority will continue to operate countywide. The Chamber of Commerce will continue to operate countywide. No service area map is attached since the service areas are clearly delineated. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Economic Develoment	Monroe, Forsyth, Chamber, Dev. Authority	Annually Renewed
General Assembly, rate or fee change The county and city have elected to	be used to implement the strategy for this service (e.g., ordina es, etc.), and when will they take effect? O use resolutions adopted by each governing body to init	
Strategy. Provision of this service	will be carried out as outlined and authorized by the governally, any agreements outlined above will govern the deliv	erning bodies upon passage
Strategy. Provision of this service of the adoption resolution. Addition	will be carried out as outlined and authorized by the gove	erning bodies upon passage
Strategy. Provision of this service of the adoption resolution. Addition	will be carried out as outlined and authorized by the gove ally, any agreements outlined above will govern the deliv	erning bodies upon passage
of the adoption resolution. Addition 7. Person completing form: Andy Cro Phone number: (912) 751-6160	will be carried out as outlined and authorized by the governally, any agreements outlined above will govern the deliversity and the second of	erning bodies upon passage very of this service.



PAGE 2

Instructions:

County: Monroe	Service: Electricity
1. Check the box that best describe	es the agreed upon delivery arrangement for this service:
Service will be provided cour checked, identify the government.	atywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is nent, authority or organization providing the service.)
Service will be provided only identify the government, auth	in the unincorporated portion of the county by a single service provider. (If this box is checked, ority or organization providing the service.)
One or more cities will provide unincorporated areas. (If this	de this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will provide unincorporated areas. (If this	this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
Other. (If this box is checked government, authority, or oth	attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue un higher levels of service (See O.C.C competition cannot be eliminated)	nder the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
If these conditions will be eliminate taken to eliminate them, the respon	red under the strategy, attach an implementation schedule listing each step or action that will be as usible party and the agreed upon deadline for completing it.
3. List each government or authori funds, user fees, general funds, indebtedness, etc.).	ty that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
City of Forsyth	Enterprise Fund
7	
4. How will the strategy change the	e previous arrangements for providing and/or funding this service within the county?
the service to its MEAG custo the Public Service Commission	neemethod of service delivery for this service. The City of Forsyth will continue to provide imers through enterprise fund revenues. The city's electrical service area is governed by on. Therefore, no service area map is attached. The attached Service Delivery Strategy information related to the provision of this service.

service:		
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
OCHCIAL ASSEMBLY, TALE OF THE CHAIL		
The county and city have elected Strategy. Provision of this service of the adoption resolution. Additional control of the adoption resolution.	ges, etc.), and when will they take effect? to use resolutions adopted by each governing will be carried out as outlined and authorize anally, any agreements outlined above will governed to the second seco	d by the governing bodies upon passage vern the delivery of this service.
The county and city have elected Strategy. Provision of this service of the adoption resolution. Addition	to use resolutions adopted by each governing will be carried out as outlined and authorized and authorized and any agreements outlined above will go	d by the governing bodies upon passage vern the delivery of this service.
The county and city have elected Strategy. Provision of this service of the adoption resolution. Additional control of the adoption resolution. And additional control of the adoption resolution resolution. And additional control of the adoption resolution resolution. Additional control of the adoption resolution resolution. Additional control of the adoption resolution resolution. Additional control of the adoption resolution resolution. Additional control of the adoption resolution resolution. Additional control of the adoption resolution resolution resolution resolution.	to use resolutions adopted by each governing will be carried out as outlined and authorized anally, any agreements outlined above will go rosson, Dir. of Public Administration, MGRDe Date completed: 7/29/	d by the governing bodies upon passage vern the delivery of this service. C 1999



PAGE 2

Instructions:

County: Monroe		Service:	Emergency Management
1. Check the box that best describe	es the agreed upon delivery a	ırrangement	t for this service:
Service will be provided cour checked, identify the government	ntywide (i.e., including all cinnent, authority or organization	ties and uni	incorporated areas) by a single service provider. (If this box is g the service.)
Service will be provided only identify the government, auth	in the unincorporated portion ority or organization provid	on of the coi	unty by a single service provider. (If this box is checked, vice.)
One or more cities will provie unincorporated areas. (If this	de this service only within the	eir incorpoi governmen	rated boundaries, and the service will not be provided in at(s), authority or organization providing the service.)
One or more cities will provie unincorporated areas. (If this	de this service only within the	eir incorpoi governmen	rated boundaries, and the county will provide the service in at(s), authority or organization providing the service.)
Other. (If this box is checked government, authority, or oth	, attach a legible map delin er organization that will pro-	eating the s	service area of each service provider, and identify the within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, u	innecessary	competition and/or duplication of this service identified?
If these conditions will continue us higher levels of service (See O.C.Competition cannot be eliminated)	G.A. 36-70-24(1)), overridin	explanation g benefits o	n for continuing the arrangement (i.e., overlapping but of the duplication, or reasons that overlapping service areas or
If these conditions will be elimina taken to eliminate them, the respon	ted under the strategy, attach	n an implen pon deadlin	mentation schedule listing each step or action that will be ne for completing it.
3. List each government or authorifunds, user fees, general funds, indebtedness, etc.).	ity that will help to pay for the special service district reven	nis service a ues, hotel/m	and indicate how the service will be funded (e.g., enterprise notel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:		
Monroe County	General Fund		
		-	
4. How will the strategy change th	e previous arrangements for	providing a	and/or funding this service within the county?
This strategy does not alter the	he method of service deliv general fund revenues. Th	ery for this	s service. The county will continue to provide the d Service Delivery Strategy document contains

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
General Assembly, rate or fee char	ill be used to implement the strategy for this servicinges, etc.), and when will they take effect?	
Strategy. Provision of this servic	to use resolutions adopted by each governing e will be carried out as outlined and authorized on ally, any agreements outlined above will governed to be a supported by the control of the	d by the governing bodies upon passage
Strategy. Provision of this servic of the adoption resolution. Additional control of the adoption resolution.	e will be carried out as outlined and authorize	d by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this servic of the adoption resolution. Additional control of the adoption resolution.	e will be carried out as outlined and authorize onally, any agreements outlined above will go	d by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this service of the adoption resolution. Additional control of the adoption resolution resolution. Additional control of the adoption resolution resolution resolution.	e will be carried out as outlined and authorized chally, any agreements outlined above will go conson, Dir. of Public Administration, MGRDC Date completed: 7/29/10 contacted by state agencies when evaluating whether	d by the governing bodies upon passage vern the delivery of this service.



PAGE 2

Instructions:

County: Monroe	Service: Fire Protection
1. Check the box that best de	scribes the agreed upon delivery arrangement for this service:
	d countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box in overnment, authority or organization providing the service.)
	d only in the unincorporated portion of the county by a single service provider. (If this box is checked, t, authority or organization providing the service.)
	provide this service only within their incorporated boundaries, and the service will not be provided in If this box is checked, identify the government(s), authority or organization providing the service.)
	provide this service only within their incorporated boundaries, and the county will provide the service in If this box is checked, identify the government(s), authority or organization providing the service.)
	ecked, attach a legible map delineating the service area of each service provider, and identify the or other organization that will provide service within each service area.)
2. In developing the strategy, ☐ Yes ☑ No	, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
	nue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas of nated).
	iminated under the strategy, attach an implementation schedule listing each step or action that will be responsible party and the agreed upon deadline for completing it.
	uthority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise unds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Author	rity: Funding Method:
Monroe County	Insurance Premium Tax and LOST
City of Forsyth	General Fund
A How will the state when	
This strategy does not a service in the unincorpo the local option sales ta: fund revenues. No serv	Inge the previous arrangements for providing and/or funding this service within the county? Inter the method of service delivery for this service. The county will continue to provide the rated area and in the City of Culloden through revenues from the insurance premium tax and in the City of Forsyth will continue to provide the service in its municipal area through general rice area map is attached due to the fact that the service areas are clearly defined. The ry Strategy document contains additional information related to the provision of this service.

List any formal service delivery agreer service:	ments or intergovernmental contracts that will	be used to implement the strategy for this
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
1150 E 1160 A		
General Assembly, rate or fee changes The county and city have elected to Strategy. Provision of this service w of the adoption resolution. Additional	s, etc.), and when will they take effect? use resolutions adopted by each governin ill be carried out as outlined and authorize lly, any agreements outlined above will go	ed by the governing bodies upon passage overn the delivery of this service.
7. Person completing form: Andy Cros	sson, Dir. of Public Administration, MGRD	C Harrier Harris
Phone number: (912) 751-6160	Date completed: 7/29/	1999
8. Is this the person who should be contaconsistent with the service delivery str	cted by state agencies when evaluating whethe	er proposed local government projects are
	rategy? 🖸 Yes 🗹 No	



PAGE 2

Instructions:

County: Monroe	Service: Fugitive Squad
1. Check the box that best des	scribes the agreed upon delivery arrangement for this service:
Service will be provided checked, identify the go	countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is vernment, authority or organization providing the service.)
 Service will be provided identify the government. 	only in the unincorporated portion of the county by a single service provider. (If this box is checked, authority or organization providing the service.)
	provide this service only within their incorporated boundaries, and the service will not be provided in f this box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will punincorporated areas. (I	provide this service only within their incorporated boundaries, and the county will provide the service in f this box is checked, identify the government(s), authority or organization providing the service.)
Other. (If this box is che government, authority, c	cked, attach a legible map delineating the service area of each service provider, and identify the or other organization that will provide service within each service area.)
2. In developing the strategy, ☐ Yes ☑ No	were overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continuing higher levels of service (See Competition cannot be eliminated)	nue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or ated).
If these conditions will be elintaken to eliminate them, the r	minated under the strategy, attach an implementation schedule listing each step or action that will be esponsible party and the agreed upon deadline for completing it.
3. List each government or au funds, user fees, general fu indebtedness, etc.).	athority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise ands, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Author	ity: Funding Method:
Monroe County	General Fund
4. How will the strategy chan	ge the previous arrangements for providing and/or funding this service within the county?
This strategy does not al service under an intergor Bureau of Investigation.	ter the method of service delivery for this service. The county will continue to provide the vernmental agreement with Houston county, Bibb County, the City of Macon, and the Georgia General fund revenues will continue to be used by the county to fund this service. The y Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:		
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Fugitive Squad Agreement	See Attached SDS Document	Annually Renewed
General Assembly, rate or fee change The county and city have elected to Strategy. Provision of this service	be used to implement the strategy for this service (e.g. es, etc.), and when will they take effect? o use resolutions adopted by each governing bod will be carried out as outlined and authorized by tally, any agreements outlined above will govern the	y to initiate the Service Delivery he governing bodies upon passage
7. Person completing form: Andy Cro Phone number: (912) 751-6160	osson, Dir. of Public Administration, MGRDC Date completed: 7/29/1999	
	tacted by state agencies when evaluating whether propo	osed local government projects are
If not, provide designated contact per Gail King, County Clerk (912) 994		



PAGE 2

Instructions:

County: Monroe	Service: Health Services
1. Check the box that best describe	s the agreed upon delivery arrangement for this service:
	tywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is tent, authority or organization providing the service.)
Service will be provided only identify the government, authorized	in the unincorporated portion of the county by a single service provider. (If this box is checked, prity or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
Other. (If this box is checked, government, authority, or other	attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue ur higher levels of service (See O.C.C competition cannot be eliminated).	der the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but i.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
If these conditions will be eliminat taken to eliminate them, the respon	ed under the strategy, attach an implementation schedule listing each step or action that will be sible party and the agreed upon deadline for completing it.
	ty that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund
4. How will the strategy change the	previous arrangements for providing and/or funding this service within the county?
service countywide. General	e method of service delivery for this service. The county will continue to provide the fund revenues will continue to be used by the county to fund this service. The attached rument contains additional information related to the provision of this service.

List any formal service delivery agreer service:	nents or intergovernmental contracts that will be	used to implement the strategy for this
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
General Assembly, rate or fee changes The county and city have elected to Strategy. Provision of this service w of the adoption resolution. Additional	e used to implement the strategy for this service to the control of the carried out as outlined and authorized illy, any agreements outlined above will gove son, Dir. of Public Administration, MGRDC	body to initiate the Service Delivery by the governing bodies upon passage
		100
Phone number: (912) 751-6160	Date completed: 7/29/19	99
Is this the person who should be contactoristent with the service delivery str	cted by state agencies when evaluating whether pategy? Yes You	proposed local government projects are
If not, provide designated contact person		
Gail King, County Clerk (912) 994-	7000	



PAGE 2

Instructions:

County: Monroe	Service: Indigent Care
1. Check the box that best describe	s the agreed upon delivery arrangement for this service:
	tywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is nent, authority or organization providing the service.)
Service will be provided only identify the government, auth	in the unincorporated portion of the county by a single service provider. (If this box is checked, ority or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will provide unincorporated areas. (If this	le this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
Other. (If this box is checked, government, authority, or oth	attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue un higher levels of service (See O.C.C competition cannot be eliminated).	nder the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
If these conditions will be eliminat taken to eliminate them, the respon	ed under the strategy, attach an implementation schedule listing each step or action that will be asible party and the agreed upon deadline for completing it.
3. List each government or authori funds, user fees, general funds, indebtedness, etc.).	ty that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund and State Revenues
This strategy does not alter the service countywide. General	e previous arrangements for providing and/or funding this service within the county? ne method of service delivery for this service. The county will continue to provide the fund revenues and state funds will continue to be used by the county to fund this service. The county to fund this service. The county to fund this service is strategy document contains additional information related to the provision of this

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:		
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any) will be used to General Assembly, rate or fee changes, etc.), a	o implement the strategy for this service (e.g., on when will they take effect?	ordinances, resolutions, local acts of the
The county and city have elected to use resonant strategy. Provision of this service will be cate of the adoption resolution. Additionally, any	olutions adopted by each governing body t rried out as outlined and authorized by the	governing bodies upon passage
7. Person completing form: Andy Crosson, Dir	r. of Public Administration, MGRDC	
Phone number: (912) 751-6160	Date completed: 7/29/1999	
8. Is this the person who should be contacted by s consistent with the service delivery strategy?	tate agencies when evaluating whether propose Yes You	ed local government projects are
If not, provide designated contact person(s) and Gail King, County Clerk (912) 994-7000	i phone number(s) below:	



PAGE 2

Instructions:

County: Monroe	Service: Jail Operations
1. Check the box that best describes	s the agreed upon delivery arrangement for this service:
	tywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is tent, authority or organization providing the service.)
	in the unincorporated portion of the county by a single service provider. (If this box is checked, ority or organization providing the service.)
	e this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
	e this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
	attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
2. In developing the strategy, were a ☐ Yes ✓ No	overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue unhigher levels of service (See O.C.G competition cannot be eliminated).	der the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but i.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
	ed under the strategy, attach an implementation schedule listing each step or action that will be sible party and the agreed upon deadline for completing it.
	ty that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund, Jail Fine Fund, City of Forsyth (user fee)
4. How will the strategy change the	previous arrangements for providing and/or funding this service within the county?
service countywide through ge	ne method of service delivery for this service. The county will continue to provide the eneral fund revenues and the jail fine fund. The county will continue to contract with the prisoners. The attached Service Delivery Strategy document contains additional vision of this service.

List any formal service delivery agreement service:	s or intergovernmental contracts that will be used to imple	ement the strategy for this
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Jail Intergovernmental Agreement	Monroe County, City of Forsyth, State of Ga.	Annually Renewed
		Epilo e esp
The county and city have elected to use Strategy. Provision of this service will be	ed to implement the strategy for this service (e.g., ordinan .), and when will they take effect? resolutions adopted by each governing body to initial accurried out as outlined and authorized by the govern any agreements outlined above will govern the deliver	ate the Service Delivery
7. Person completing form: Andy Crosson	, Dir. of Public Administration, MGRDC	
Phone number: (912) 751-6160	Date completed: 7/29/1999	
8. Is this the person who should be contacted consistent with the service delivery strateg. If not, provide designated contact person(s)		l government projects are
Gail King, County Clerk (912) 994-700		



PAGE 2

Instructions:

County: Monroe	Service: Juvenile Delinquency Programs
1. Check the box that best describes	the agreed upon delivery arrangement for this service:
	ywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is ent, authority or organization providing the service.)
	in the unincorporated portion of the county by a single service provider. (If this box is checked, prity or organization providing the service.)
One or more cities will provide unincorporated areas. (If this b	e this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
	e this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
Other. (If this box is checked, a government, authority, or other	attach a legible map delineating the service area of each service provider, and identify the r organization that will provide service within each service area.)
2. In developing the strategy, were of Yes ☑ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue unhigher levels of service (See O.C.G competition cannot be eliminated).	der the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but .A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
If these conditions will be eliminate taken to eliminate them, the respons	ed under the strategy, attach an implementation schedule listing each step or action that will be sible party and the agreed upon deadline for completing it.
	y that will help to pay for this service and indicate how the service will be funded (e.g., enterprise pecial service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund, Fees from Fines, State Grants (as available)
This strategy does not alter the service countywide by providir	previous arrangements for providing and/or funding this service within the county? e method of service delivery for this service. The county will continue to provide the right funds to various agencies from the funding mechanisms outlined above. Services are ached Service Delivery Strategy document contains additional information related to the

5. List any formal service delivery agreements of service:	or intergovernmental contracts that will be used to imp	plement the strategy for this
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
	to implement the strategy for this service (e.g., ordina	
Strategy. Provision of this service will be of the adoption resolution. Additionally, an	esolutions adopted by each governing body to ini- carried out as outlined and authorized by the gov y agreements outlined above will govern the deli	erning bodies upon passage
7. Person completing form: Andy Crosson, I		
Phone number: <u>(912)</u> 751-6160	Date completed: 7/29/1999	
consistent with the service delivery strategy?		cal government projects are
If not, provide designated contact person(s) a	and phone number(s) below:	
Gail King, County Clerk (912) 994-7000		



PAGE 2

Instructions:

County: Monroe	Service: Landfill
1. Check the box that best des	cribes the agreed upon delivery arrangement for this service:
Service will be provided checked, identify the gov	countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is rernment, authority or organization providing the service.)
 Service will be provided identify the government, 	only in the unincorporated portion of the county by a single service provider. (If this box is checked, authority or organization providing the service.)
One or more cities will prunincorporated areas. (If	rovide this service only within their incorporated boundaries, and the service will not be provided in this box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will prunincorporated areas. (If	rovide this service only within their incorporated boundaries, and the county will provide the service in this box is checked, identify the government(s), authority or organization providing the service.)
Other. (If this box is chec government, authority, or	ked, attach a legible map delineating the service area of each service provider, and identify the rother organization that will provide service within each service area.)
2. In developing the strategy, □ Yes ☑ No	were overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continuing higher levels of service (See Competition cannot be elimina	the under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but 0.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or ted).
If these conditions will be elin taken to eliminate them, the re	ninated under the strategy, attach an implementation schedule listing each step or action that will be sponsible party and the agreed upon deadline for completing it.
3. List each government or aut funds, user fees, general fur indebtedness, etc.).	thority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise ands, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authorit	ty: Funding Method:
Monroe County	General Fund, User Fees
4. How will the strategy change	te the previous arrangements for providing and/or funding this service within the county?
This strategy does not alt service countywide throug county for landfill services	er the method of service delivery for this service. The county will continue to provide the gh general fund revenues and user fees. The City of Forsyth will continue to contract with the s. The attached Service Delivery Strategy document contains additional information related to ce.

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Landfill Agreement	Monroe County, City of Forsyth	Annually Renewed
5. What other mechanisms (if any) w	rill be used to implement the strategy for this service (e.g nges, etc.), and when will they take effect?	g., ordinances, resolutions, local acts of
The county and city have elected	I to use resolutions adopted by each governing boo	dy to initiate the Service Delivery
Strategy. Provision of this service	I to use resolutions adopted by each governing boose will be carried out as outlined and authorized by	the governing bodies upon passage
Strategy. Provision of this service	I to use resolutions adopted by each governing bookse will be carried out as outlined and authorized by conally, any agreements outlined above will govern	the governing bodies upon passage
Strategy. Provision of this service	e will be carried out as outlined and authorized by	the governing bodies upon passage
Strategy. Provision of this service	e will be carried out as outlined and authorized by	the governing bodies upon passage
Strategy. Provision of this service of the adoption resolution. Addition	e will be carried out as outlined and authorized by	the governing bodies upon passage
Strategy. Provision of this service of the adoption resolution. Addition	ce will be carried out as outlined and authorized by conally, any agreements outlined above will govern conson, Dir. of Public Administration, MGRDC	the governing bodies upon passage the delivery of this service.
of the adoption resolution. Additional Addit	ce will be carried out as outlined and authorized by conally, any agreements outlined above will govern crosson, Dir. of Public Administration, MGRDC Date completed: 7/29/1999 Contacted by state agencies when evaluating whether properties of the contact of th	the governing bodies upon passage the delivery of this service.
7. Person completing form: Andy C Phone number: (912) 751-6160 8. Is this the person who should be consistent with the service deliver.	ce will be carried out as outlined and authorized by conally, any agreements outlined above will govern crosson, Dir. of Public Administration, MGRDC Date completed: 7/29/1999 Contacted by state agencies when evaluating whether properties of the contact of th	the governing bodies upon passage the delivery of this service.



PAGE 2

Instructions:

County: Monroe	Service: Law Enforcement
1. Check the box that best describe	es the agreed upon delivery arrangement for this service:
Service will be provided coun checked, identify the government	tywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is nent, authority or organization providing the service.)
Service will be provided only identify the government, auth	in the unincorporated portion of the county by a single service provider. (If this box is checked, ority or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	the this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	the this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
Other. (If this box is checked, government, authority, or other	attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue ur higher levels of service (See O.C.C competition cannot be eliminated).	nder the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
If these conditions will be eliminat taken to eliminate them, the respor	ted under the strategy, attach an implementation schedule listing each step or action that will be assible party and the agreed upon deadline for completing it.
3. List each government or authoric funds, user fees, general funds, s indebtedness, etc.).	ty that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund, State and Federal Grants (as available)
City of Forsyth	General Fund, State and Federal Grants (as available)
City of Culloden	General Fund, State and Federal Grants (as available)
This strategy does not alter the service through the Sheriff's Comechanisms outlined above were serviced and the service strategy.	e previous arrangements for providing and/or funding this service within the county? The method of service delivery for this service. The county will continue to provide the Diffice. The cities will continue to operate municipal police departments. The funding will continue to be utilized to provide the service. The attached Service Delivery Strategy information related to the provision of this service.

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other machanisms (if any) wi	Il be used to implement the strategy for this servic	
	ges, etc.), and when will they take effect?	
Strategy. Provision of this service	to use resolutions adopted by each governing will be carried out as outlined and authorized nally, any agreements outlined above will governed to the control of the contro	d by the governing bodies upon passage
Strategy. Provision of this service of the adoption resolution. Additio	will be carried out as outlined and authorized	d by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this service of the adoption resolution. Additio	e will be carried out as outlined and authorize nally, any agreements outlined above will gove	d by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this service of the adoption resolution. Addition. 7. Person completing form: Andy C. Phone number: (912) 751-6160	rosson, Dir. of Public Administration, MGRDC Date completed: 7/29/1	d by the governing bodies upon passage vern the delivery of this service.



PAGE 2

Instructions:

County: Monroe	Service: Library
1. Check the box that best describe	es the agreed upon delivery arrangement for this service:
	tywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is nent, authority or organization providing the service.)
 Service will be provided only identify the government, author 	in the unincorporated portion of the county by a single service provider. (If this box is checked, ority or organization providing the service.)
	le this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
	the this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
	attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue ur higher levels of service (See O.C.C competition cannot be eliminated).	nder the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
	ted under the strategy, attach an implementation schedule listing each step or action that will be as it is party and the agreed upon deadline for completing it.
	ty that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund, User Fees, Revenues from the Board of Education & City of Forsyth
City of Forsyth	General Fund
City of Culloden	General Fund
This strategy does not alter the service countywide through a and the County Library Board revenues. Library services as	e previous arrangements for providing and/or funding this service within the county? ne method of service delivery for this service. The county will continue to provide the n existing intergovermental agreement with the Board of Education, the City of Forsyth, I. The City of Culloden will continue to provide the service through general fund re available countywide. Therefore, no service area map has been attached. The ategy document contains additional information related to the provision of this service.

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Library Agreement	Monroe, Forsyth, BOE, Library Board	Oral Agreement - Annual
General Assembly, rate or fee changes, The county and city have elected to u		
Strategy. Provision of this service will	Il be carried out as outlined and authorized by the go by, any agreements outlined above will govern the de	overning bodies upon passage
Strategy. Provision of this service will of the adoption resolution. Additional	Il be carried out as outlined and authorized by the go	overning bodies upon passage
Strategy. Provision of this service will of the adoption resolution. Additional	ll be carried out as outlined and authorized by the go y, any agreements outlined above will govern the de	overning bodies upon passage
Strategy. Provision of this service will of the adoption resolution. Additionall 7. Person completing form: Andy Cross Phone number: (912) 751-6160	Il be carried out as outlined and authorized by the govern the decay, any agreements outlined above will govern the decay, any agreements outlined above will govern the decay. Son, Dir. of Public Administration, MGRDC Date completed: 7/29/1999 Steed by state agencies when evaluating whether proposed lategy? Yes No	overning bodies upon passage elivery of this service.



PAGE 2

Instructions:

County: Monroe	Service: Recreation
1. Check the box that best describe	es the agreed upon delivery arrangement for this service:
Service will be provided cour checked, identify the govern	ntywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is ment, authority or organization providing the service.)
Service will be provided only identify the government, auth	in the unincorporated portion of the county by a single service provider. (If this box is checked, nority or organization providing the service.)
One or more cities will provide unincorporated areas. (If this	de this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will provide unincorporated areas. (If this	de this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
Other. (If this box is checked government, authority, or oth	, attach a legible map delineating the service area of each service provider, and identify the ler organization that will provide service within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	e overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue un higher levels of service (See O.C. competition cannot be eliminated)	nder the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or .
If these conditions will be elimina taken to eliminate them, the respon	ted under the strategy, attach an implementation schedule listing each step or action that will be nsible party and the agreed upon deadline for completing it.
List each government or author funds, user fees, general funds, indebtedness, etc.).	ity that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund, User Fees, State and Federal Grants (as available)
City of Forsyth	General Fund, User Fees, State and Federal Grants (as available)
City of Culloden	General Fund, State and Federal Grants (as available)
This strategy does not alter the service for all county resident mechanisms outlined above	the previous arrangements for providing and/or funding this service within the county? The method of service delivery for this service. The county will continue to provide the stand the cities will continue to provide the service for municipal residents. The funding will continue to be used to provide this service. The attached Service Delivery Strategy I information related to the provision of this service.

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
General Assembly, rate or fee char	ill be used to implement the strategy for this servic nges, etc.), and when will they take effect?	e (e.g., ordinances, resolutions, local acts of the
Strategy. Provision of this service	d to use resolutions adopted by each governing will be carried out as outlined and authorize onally, any agreements outlined above will go	d by the governing bodies upon passage
Strategy. Provision of this service of the adoption resolution. Additional control of the adoption resolution.	e will be carried out as outlined and authorize	d by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this service of the adoption resolution. Additional control of the adoption resolution.	e will be carried out as outlined and authorize onally, any agreements outlined above will go consider the constant of Public Administration, MGRDC	d by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this service of the adoption resolution. Additional control of the adoption resolution resolution. Additional control of the adoption resolution resolution resolution.	ce will be carried out as outlined and authorize conally, any agreements outlined above will go Crosson, Dir. of Public Administration, MGRDC Date completed: 7/29/contacted by state agencies when evaluating whethe	d by the governing bodies upon passage vern the delivery of this service.



PAGE 2

Instructions:

County: Monroe	Service: Roads and Bridges
1. Check the box that best describe	s the agreed upon delivery arrangement for this service:
 Service will be provided counchecked, identify the government 	tywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box lent, authority or organization providing the service.)
☐ Service will be provided only identify the government, auth	in the unincorporated portion of the county by a single service provider. (If this box is checked, prity or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	e this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	e this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
 Other. (If this box is checked, government, authority, or oth 	attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue un higher levels of service (See O.C.C competition cannot be eliminated).	der the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but i.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas of
If these conditions will be eliminal taken to eliminate them, the respon	ed under the strategy, attach an implementation schedule listing each step or action that will be sible party and the agreed upon deadline for completing it.
List each government or authori funds, user fees, general funds, indebtedness, etc.).	by that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund and Special Purpose Local Option Sales Tax
City of Forsyth	General Fund
City of Culloden	General Fund
This strategy does not alter the service in the unincorporated The cities will continue to pro	e previous arrangements for providing and/or funding this service within the county? e method of service delivery for this service. The county will continue to provide the area through general fund revenues and special purpose local option sales tax revenues vide the service within their municipal areas through general fund revenues. The ategy document contains additional information related to the provision of this service.

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
General Assembly, rate or fee cha	rill be used to implement the strategy for this service nges, etc.), and when will they take effect?	ce (e.g., ordinances, resolutions, local acts of the
Strategy. Provision of this service	d to use resolutions adopted by each governing will be carried out as outlined and authorize onally, any agreements outlined above will go	d by the governing bodies upon passage
Strategy. Provision of this service of the adoption resolution. Additional control of the adoption resolution.	d to use resolutions adopted by each governing will be carried out as outlined and authorize	d by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this service of the adoption resolution. Additional control of the adoption resolution.	d to use resolutions adopted by each governing will be carried out as outlined and authorize onally, any agreements outlined above will go Crosson, Dir. of Public Administration, MGRD0	d by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this service of the adoption resolution. Additional control of this service of the adoption resolution. Additional control of this service of the adoption resolution. Additional control of the adoption resolution resolution. Additional control of the adoption resolution resolution. Additional control of the adoption resolution resolution resolution resolution.	d to use resolutions adopted by each governing will be carried out as outlined and authorize conally, any agreements outlined above will go Crosson, Dir. of Public Administration, MGRDC Date completed: 7/29/	d by the governing bodies upon passage vern the delivery of this service. C 1999



PAGE 2

Instructions:

County: Monroe	Ser	rvice: Sewage Collection/Treatment
1. Check the box that best describ	es the agreed upon delivery arrang	gement for this service:
☐ Service will be provided cou checked, identify the govern	ntywide (i.e., including all cities a ment, authority or organization pro	and unincorporated areas) by a single service provider. (If this box oviding the service.)
	v in the unincorporated portion of nority or organization providing the	the county by a single service provider. (If this box is checked, the service.)
One or more cities will provi unincorporated areas. (If this	de this service only within their in box is checked, identify the gove	ncorporated boundaries, and the service will not be provided in ernment(s), authority or organization providing the service.)
One or more cities will provi unincorporated areas. (If this	de this service only within their in box is checked, identify the gove	accorporated boundaries, and the county will provide the service in ernment(s), authority or organization providing the service.)
Other. (If this box is checked government, authority, or other.)	, attach a legible map delineating or organization that will provide s	ng the service area of each service provider, and identify the service within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	e overlapping service areas, unnec	essary competition and/or duplication of this service identified?
If these conditions will continue unhigher levels of service (See O.C. competition cannot be eliminated)	G.A. 36-70-24(1)), overriding ben	anation for continuing the arrangement (i.e., overlapping but nefits of the duplication, or reasons that overlapping service areas of
If these conditions will be eliminataken to eliminate them, the respo	ited under the strategy, attach an i	implementation schedule listing each step or action that will be deadline for completing it.
3. List each government or author funds, user fees, general funds, indebtedness, etc.).	ity that will help to pay for this se special service district revenues, l	rvice and indicate how the service will be funded (e.g., enterprise hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:	
City of Forsyth	Enterprise Fund	
Monroe County	Enterprise Fund, State Gran	nts, SPLOST, Revenue Bonds
This strategy does not alter to service in portions of the unit will continue to provide the s	he method of service delivery for accorporated area through the for ervice in the municipal area and areas is attached. The attached	riding and/or funding this service within the county? for this service. The county will continue to provide the unding mechanisms outlined above. The City of Forsyth ad in outlying unincorporated areas through its enterprise d Service Delivery Strategy document contains additional

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
General Assembly, rate or fee change	e used to implement the strategy for this services, etc.), and when will they take effect?	
Strategy. Provision of this service w	use resolutions adopted by each governin rill be carried out as outlined and authorize lly, any agreements outlined above will go	d by the governing bodies upon passage
Strategy. Provision of this service w of the adoption resolution. Additiona	ill be carried out as outlined and authorize	d by the governing bodies upon passage vern the delivery of this service.
of the adoption resolution. Additiona	rill be carried out as outlined and authorize lly, any agreements outlined above will go	d by the governing bodies upon passage vern the delivery of this service.
of the adoption resolution. Additional 7. Person completing form: Andy Cross Phone number: (912) 751-6160	ill be carried out as outlined and authorize lly, any agreements outlined above will go ason, Dir. of Public Administration, MGRDO Date completed: 7/29/ccted by state agencies when evaluating whether	d by the governing bodies upon passage vern the delivery of this service.



PAGE 2

Instructions:

County: Monroe	Service: Social Services
1. Check the box that best describe	es the agreed upon delivery arrangement for this service:
Service will be provided counchecked, identify the government	tywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is nent, authority or organization providing the service.)
 Service will be provided only identify the government, auth 	in the unincorporated portion of the county by a single service provider. (If this box is checked, ority or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	le this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	le this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
Other. (If this box is checked,	attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue un higher levels of service (See O.C.C competition cannot be eliminated).	nder the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
If these conditions will be eliminat taken to eliminate them, the respon	ed under the strategy, attach an implementation schedule listing each step or action that will be sible party and the agreed upon deadline for completing it.
3. List each government or authori funds, user fees, general funds, sindebtedness, etc.).	ty that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund
A How will the strategy sharps the	
This strategy does not alter the fund revenues for the support	e previous arrangements for providing and/or funding this service within the county? e method of service delivery for this service. The county will continue to provide general of state-sponsored social service activities for all county residents. No map is attached countywide. The attached Service Delivery Strategy document contains additional vision of this service.

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
General Assembly, rate or fee chan	ll be used to implement the strategy for this service ges, etc.), and when will they take effect?	
Strategy. Provision of this service	to use resolutions adopted by each governing will be carried out as outlined and authorized anally, any agreements outlined above will go	d by the governing bodies upon passage
Strategy. Provision of this service of the adoption resolution. Additional control of the adoption resolution.	e will be carried out as outlined and authorize nally, any agreements outlined above will go	ed by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this service of the adoption resolution. Additional control of the adoption resolution.	e will be carried out as outlined and authorize	ed by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this service of the adoption resolution. Additional control of the adoption resolution resolution. Additional control of the adoption resolution resolution resolution. Additional control of the adoption resolution reso	e will be carried out as outlined and authorized anally, any agreements outlined above will go crosson, Dir. of Public Administration, MGRD0 Date completed: 7/29/	ed by the governing bodies upon passage vern the delivery of this service.



PAGE 2

Instructions:

County: Monroe	Service: Soil Conservation
1. Check the box that best descri	bes the agreed upon delivery arrangement for this service:
Service will be provided con	intywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is inment, authority or organization providing the service.)
Service will be provided onlidentify the government, au	y in the unincorporated portion of the county by a single service provider. (If this box is checked, thority or organization providing the service.)
One or more cities will prov unincorporated areas. (If thi	ide this service only within their incorporated boundaries, and the service will not be provided in s box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will prov	ide this service only within their incorporated boundaries, and the county will provide the service in s box is checked, identify the government(s), authority or organization providing the service.)
Other. (If this box is checke	d, attach a legible map delineating the service area of each service provider, and identify the the defendance of the delineation that will provide service within each service area.)
2. In developing the strategy, wer ☐ Yes ☑ No	re overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue higher levels of service (See O.C competition cannot be eliminated	under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but .G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or).
If these conditions will be elimin taken to eliminate them, the respe	ated under the strategy, attach an implementation schedule listing each step or action that will be onsible party and the agreed upon deadline for completing it.
3. List each government or autho	rity that will help to pay for this service and indicate how the service will be funded (e.g., enterprise, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund
4. How will the strategy change t	he previous arrangements for providing and/or funding this service within the county?
This strategy does not alter fund revenues for the suppo	the method of service delivery for this service. The county will continue to provide general rt of the Soil Conservation Services' soil management service activities. The service will ntywide. The attached Service Delivery Strategy document contains additional information

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any) wil	I be used to implement the strategy for this service ges, etc.), and when will they take effect?	e (e.g., ordinances, resolutions, local acts of t
The county and city have elected	to use recolutions adopted by each severin	a hady to initiate the Comitee Delivery.
Strategy. Provision of this service of the adoption resolution. Addition	to use resolutions adopted by each governing will be carried out as outlined and authorize nally, any agreements outlined above will go one of the control of Public Administration MGRDO	d by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this service of the adoption resolution. Addition	will be carried out as outlined and authorize	d by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this service of the adoption resolution. Addition 7. Person completing form: Andy Cr. Phone number: (912) 751-6160	rosson, Dir. of Public Administration, MGRDO Date completed: 7/29/	d by the governing bodies upon passage vern the delivery of this service.



PAGE 2

Instructions:

County: Monroe	Service: Solid Waste Collection/Recycling
1. Check the box that best describe	s the agreed upon delivery arrangement for this service:
 Service will be provided coun checked, identify the government 	tywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is nent, authority or organization providing the service.)
 Service will be provided only identify the government, auth 	in the unincorporated portion of the county by a single service provider. (If this box is checked, ority or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	the this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
Other. (If this box is checked, government, authority, or other	attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue ur higher levels of service (See O.C.C competition cannot be eliminated).	nder the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
If these conditions will be eliminat taken to eliminate them, the respon	ed under the strategy, attach an implementation schedule listing each step or action that will be sible party and the agreed upon deadline for completing it.
3. List each government or authoric funds, user fees, general funds, sindebtedness, etc.).	ty that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	General Fund, LOST, Insurance Premium Tax, User Fees
City of Forsyth	General Fund and User Fees
This strategy does not alter the service in the unincorporated dumpster pickups through the service through general fund	e previous arrangements for providing and/or funding this service within the county? see method of service delivery for this service. The county will continue to provide the areas (but to the benefit of all county residents) by providing drop-off sites and on-site funding mechanisms outlined above. The City of Forsyth will continue to provide the revenues and user fees. The attached Service Delivery Strategy document contains to the provision of this service.

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
General Assembly, rate or fee cl	will be used to implement the strategy for this service nanges, etc.), and when will they take effect?	
Strategy. Provision of this sen	ed to use resolutions adopted by each governing rice will be carried out as outlined and authorized itionally, any agreements outlined above will gov	by the governing bodies upon passage
Strategy. Provision of this sen of the adoption resolution. Add	vice will be carried out as outlined and authorized	I by the governing bodies upon passage ern the delivery of this service.
Strategy. Provision of this sen of the adoption resolution. Add	vice will be carried out as outlined and authorized itionally, any agreements outlined above will gove the control of the cont	I by the governing bodies upon passage ern the delivery of this service.
of the adoption resolution. Add 7. Person completing form: Andy Phone number: (912) 751-616	vice will be carried out as outlined and authorized itionally, any agreements outlined above will government, and contacted by state agencies when evaluating whether	I by the governing bodies upon passage ern the delivery of this service.



PAGE 2

Instructions:

County: Monroe	Service: Street Lighting
1. Check the box that best d	escribes the agreed upon delivery arrangement for this service:
☐ Service will be provide checked, identify the g	ed countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is overnment, authority or organization providing the service.)
☐ Service will be provide identify the government	ed only in the unincorporated portion of the county by a single service provider. (If this box is checked, at, authority or organization providing the service.)
One or more cities will unincorporated areas. (provide this service only within their incorporated boundaries, and the service will not be provided in (If this box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will unincorporated areas. (provide this service only within their incorporated boundaries, and the county will provide the service in (If this box is checked, identify the government(s), authority or organization providing the service.)
Other. (If this box is che government, authority,	necked, attach a legible map delineating the service area of each service provider, and identify the or other organization that will provide service within each service area.)
2. In developing the strategy ☐ Yes ☑ No	y, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will cont higher levels of service (See competition cannot be elimi	inue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but e O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or nated).
If these conditions will be el taken to eliminate them, the	liminated under the strategy, attach an implementation schedule listing each step or action that will be responsible party and the agreed upon deadline for completing it.
3. List each government or a	authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Author	prity: Funding Method:
City of Forsyth	General Fund
City of Culloden	General Fund
4. How will the strategy cha	inge the previous arrangements for providing and/or funding this service within the county?
The cities will provide the Delivery Strategy docur	alter the method of service delivery for this service. The county will not provide this service. ne service in their incorporated areas through general fund revenues. The attached Service ment contains additional information related to the provision of this service.

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
General Assembly, rate or fee char	ill be used to implement the strategy for this servicinges, etc.), and when will they take effect?	
Strategy. Provision of this service	I to use resolutions adopted by each governing will be carried out as outlined and authorize conally, any agreements outlined above will go	d by the governing bodies upon passage
Strategy. Provision of this servic of the adoption resolution. Additional control of the adoption resolution.	e will be carried out as outlined and authorize onally, any agreements outlined above will go	d by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this servic of the adoption resolution. Additional control of the adoption resolution.	e will be carried out as outlined and authorize	d by the governing bodies upon passage vern the delivery of this service.
7. Person completing form: Andy C Phone number: (912) 751-6160 8. Is this the person who should be consistent with the service deliver.	ce will be carried out as outlined and authorize conally, any agreements outlined above will go conson, Dir. of Public Administration, MGRDC Date completed: 7/29/contacted by state agencies when evaluating whether	d by the governing bodies upon passage vern the delivery of this service.



PAGE 2

Instructions:

County: Monroe	S	Service: _	Telecommunications
1. Check the box that best describe	s the agreed upon delivery arra	ngement	for this service:
☐ Service will be provided coun		and unir	acorporated areas) by a single service provider. (If this box is
Service will be provided only identify the government, author	in the unincorporated portion oprity or organization providing	of the cou	anty by a single service provider. (If this box is checked, ce.)
One or more cities will provid unincorporated areas. (If this	e this service only within their box is checked, identify the gov	incorpor vernment	ated boundaries, and the service will not be provided in (s), authority or organization providing the service.)
One or more cities will provid unincorporated areas. (If this	e this service only within their box is checked, identify the gov	incorpor vernment	ated boundaries, and the county will provide the service in (s), authority or organization providing the service.)
Other. (If this box is checked, government, authority, or other	attach a legible map delineater organization that will provide	ing the s	service area of each service provider, and identify the within each service area.)
2. In developing the strategy, were ☐ Yes ☑ No	overlapping service areas, unne	ecessary	competition and/or duplication of this service identified?
If these conditions will continue un higher levels of service (See O.C.G competition cannot be eliminated).	der the strategy, attach an exp i.A. 36-70-24(1)), overriding be	lanation enefits of	for continuing the arrangement (i.e., overlapping but f the duplication, or reasons that overlapping service areas or
If these conditions will be eliminate taken to eliminate them, the respon	ed under the strategy, attach ar sible party and the agreed upon	implen deadline	nentation schedule listing each step or action that will be for completing it.
3. List each government or authorit funds, user fees, general funds, s indebtedness, etc.).	y that will help to pay for this s pecial service district revenues	service ar , hotel/m	nd indicate how the service will be funded (e.g., enterprise otel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:		
City of Forsyth	Enterprise Fund		
4. How will the strategy change the	previous arrangements for pro	viding ar	nd/or funding this service within the county?
This strategy does not alter the the service for the benefit of its	e method of service delivery s cable subscribers. The cit n of this service, no service a	for this y's servi area maj	service. The City of Forsyth will continue to provide ce area extends into portions of the unincorporated is attached. The attached Service Delivery

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
General Assembly, rate or fee change	be used to implement the strategy for this services, etc.), and when will they take effect?	
I he county and city have elected to	use resolutions adopted by each governing	g body to initiate the Service Delivery
Strategy. Provision of this service v	use resolutions adopted by each governing will be carried out as outlined and authorize ally, any agreements outlined above will go	d by the governing bodies upon passage
Strategy. Provision of this service v of the adoption resolution. Additiona	vill be carried out as outlined and authorize	d by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this service v of the adoption resolution. Additiona	vill be carried out as outlined and authorize ally, any agreements outlined above will go	d by the governing bodies upon passage vern the delivery of this service.
Strategy. Provision of this service v of the adoption resolution. Additional of the adoption resolution additional of the adoption resolution.	vill be carried out as outlined and authorize ally, any agreements outlined above will go asson, Dir. of Public Administration, MGRDO Date completed: 7/29/	d by the governing bodies upon passage vern the delivery of this service.



PAGE 2

Instructions:

Service: Tick Control
s the agreed upon delivery arrangement for this service:
tywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is nent, authority or organization providing the service.)
in the unincorporated portion of the county by a single service provider. (If this box is checked, ority or organization providing the service.)
this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
le this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
overlapping service areas, unnecessary competition and/or duplication of this service identified?
nder the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
ted under the strategy, attach an implementation schedule listing each step or action that will be assible party and the agreed upon deadline for completing it.
ty that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Funding Method:
LOST, IPT, User Fees
e previous arrangements for providing and/or funding this service within the county? ne method of service delivery for this service. The county will continue to provide the areas through the funding mechanisms outlined above. The attached Service Delivery additional information related to the provision of this service.

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
General Assembly, rate or fee ch	will be used to implement the strategy for this service anges, etc.), and when will they take effect?	
Strategy. Provision of this servi	ed to use resolutions adopted by each governing ice will be carried out as outlined and authorize tionally, any agreements outlined above will go	d by the governing bodies upon passage
of the adoption resolution. Addit	ice will be carried out as outlined and authorize	d by the governing bodies upon passage vern the delivery of this service.
of the adoption resolution. Addit	ice will be carried out as outlined and authorize tionally, any agreements outlined above will go consider the constant of the	d by the governing bodies upon passage vern the delivery of this service.



PAGE 2

Instructions:

County: Monroe	Service: Water Service
1. Check the box that best describe	es the agreed upon delivery arrangement for this service:
Service will be provided coun checked, identify the govern	ntywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is nent, authority or organization providing the service.)
 Service will be provided only identify the government, auth 	in the unincorporated portion of the county by a single service provider. (If this box is checked, nority or organization providing the service.)
One or more cities will provie unincorporated areas. (If this	de this service only within their incorporated boundaries, and the service will not be provided in box is checked, identify the government(s), authority or organization providing the service.)
One or more cities will provide unincorporated areas. (If this	de this service only within their incorporated boundaries, and the county will provide the service in box is checked, identify the government(s), authority or organization providing the service.)
Other. (If this box is checked government, authority, or oth	attach a legible map delineating the service area of each service provider, and identify the er organization that will provide service within each service area.)
 In developing the strategy, were Yes ☑ No 	overlapping service areas, unnecessary competition and/or duplication of this service identified?
If these conditions will continue un higher levels of service (See O.C.(competition cannot be eliminated)	nder the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or
If these conditions will be eliminal taken to eliminate them, the respon	ted under the strategy, attach an implementation schedule listing each step or action that will be as it is party and the agreed upon deadline for completing it.
 List each government or authori funds, user fees, general funds, indebtedness, etc.). 	ty that will help to pay for this service and indicate how the service will be funded (e.g., enterprise special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded
Local Government or Authority:	Funding Method:
Monroe County	Enterprise Fund, SPLOST, Revenue Bonds
City of Forsyth	Enterprise Fund
City of Culloden	Enterprise Fund
4 How will the strategy shows the	
This strategy does not alter the service in portions of the unin will continue to provide the seprovide the service in the city	re previous arrangements for providing and/or funding this service within the county? The method of service delivery for this service. The county will continue to provide the corporated area through the funding mechanisms outlined above. The City of Culloden ervice in its municipal area through an enterprise fund. The City of Forsyth will continue to and in portions of the unincorporated area (see attached map) through enterprise fund rice Delivery Strategy document contains additional information related to the provision of

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Water Services Agreement	Monroe County, City of Forsyth	9/1/97 - 9/1/2002
General Assembly, rate or fee changes	e used to implement the strategy for this service (e.g., etc.), and when will they take effect?	
Strategy. Provision of this service w	use resolutions adopted by each governing body ill be carried out as outlined and authorized by the lly, any agreements outlined above will govern the	e governing bodies upon passage
Strategy. Provision of this service w of the adoption resolution. Additiona	ill be carried out as outlined and authorized by the	e governing bodies upon passage
Strategy. Provision of this service w of the adoption resolution. Additiona	ill be carried out as outlined and authorized by the lly, any agreements outlined above will govern the	e governing bodies upon passage
Strategy. Provision of this service w of the adoption resolution. Additiona 7. Person completing form: Andy Cross Phone number: (912) 751-6160	ill be carried out as outlined and authorized by the lly, any agreements outlined above will govern the soon, Dir. of Public Administration, MGRDC Date completed: 7/29/1999 cted by state agencies when evaluating whether propos	e governing bodies upon passage e delivery of this service.

SERVICE DELIVERY STRATEGY SUMMARY OF LAND USE AGREEMENTS

PAGE 3

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: Monroe		
 What incompatibilities or conflicts between the service delivery strategy? The City of Forsyth and Monroe County has nonconflicting Land Use element. The Cit Culloden's plan contains a land use element used by Monroe and Forsyth. Both plans countywide. 	ave adopted a Joint Comprehe ty of Culloden has adopted a se ent that is compatible and nonc	nsive Plan that contains a compatible and
2. Check the boxes indicating how these incompate	tibilities or conflicts were addresse	d:
☐ amendments to existing comprehensive plans ☐ adoption of a joint comprehensive plan ☐ other measures (amend zoning ordinances, additional ordinances) and the second of the second of the second ordinances or the second ordinances ordinances ordinances or the second ordinances ordinances or the second ordinances ordinances or the second ordinances or the second ordinances or the second ordinances ordinances ordinance	dd environmental regulations, etc.	Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.
The county and the cities have adopted a di	esolution process will vary for diffinance process that requires a contract that requires a contract that requires a contract that the con	erent cities in the county, summarize each proces
The county and the cities have adopted a di its proposed land use for the property to be as to its concurrence or objection. Futher st process is attached to the SDS document.	annexed. The county has a set	t amount of time to respond on official forms.
4. What policies, procedures and/or processes have that new extraterritorial water and sewer service we have county and cities have adopted a similal expand its services must notify the other jurimpact. A copy of this process is also attach	rill be consistent with all applicable or process for water/sewer line e isdiction and give it sufficient time	e land use plans and ordinances? extensions. The jurisdiction proposing to
5. Person completing form: Andy Crosson, Dire	ctor of Public Administration, M	GRDC
Phone number: (912) 751-6160	Date completed: July	y 29, 1999
 Is this the person who should be contacted by st consistent with land use plans of applicable juri 	ate agencies when evaluating whet sdictions? Yes You	her proposed local government projects are
If not, provide designated contact person(s) and John Kutsher. Zoning Administrator, Monroe	phone number(s) below:	



SERVICE DELIVERY STRATEGY CERTIFICATIONS

PAGE 4

Instructions:

This page must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having 1990 populations of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 1990 population of between 500 and 9,000 residing within the county. Cities with 1990 populations below 500 and authorities providing services under the strategy are not required to sign this form, but are encouraged to do so. Attach additional copies of this page as necessary.

SERVICE DELIVERY STRATEGY FOR Monroe COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

- 1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A. 36-70-21);
- 2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
- 3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2)); and
- 4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
J. Au	Tommy Wilson	Chairman	Monroe County	July 29, 1999
lawn wy	Raul Jossey	Mayor	City of Forsyth	July 29, 1999
SOU	Steve Eller	Mayor	City of Culloden	July 29, 1999

Monroe County Service Delivery Strategy

Adopted May 1999

Prepared by:

Monroe County

Cities of Forsyth and Culloden

In Cooperation With
the Middle Georgia Regional Development Center

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Future Services Survey Form (blank)	
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● ★ 11 110 10 1 10 10 10 10 10 10 10 10 10	

Service Delivery Strategy Monroe County

Introduction

During the 1997 legislative session, the Georgia State Legislature adopted House Bill 489, otherwise known as the Service Delivery Strategy (SDS) Act of 1997 (see Appendix A). The SDS Act requires every county within the State of Georgia to develop and adopt a Service Delivery Strategy that outlines current and future service delivery arrangements for the county. The Act requires that each Strategy contain four components (O.C.G.A. 36-70-24). These components include the identification of current service delivery arrangements (those services being provided at the time that the community began this process), identification of future service delivery arrangements (those services that may be provided after July 1, 1999), the funding sources of both current and future services, and the identification of the legal mechanisms that will be used by each of the jurisdictions to implement the Service Delivery Strategy once it is complete.

Additionally, the Service Delivery Strategy Act requires that each Strategy meet six criteria (O.C.G.A. 36-70-24). These criteria include the following:

- Elimination of Unnecessary Duplication of Services
- Elimination of Arbitrary Water and Sewer Rate Differentials
- Elimination of Double Taxation
- Compatible Land Use Plans
- Water and Sewer Extensions: Consistency with Land Use Plans
- Resolution of Annexation Disputes over Land Use

A discussion of the purpose of each of these criteria is included under the *Criteria* section of this Service Delivery Strategy.

Intent

"A Service Delivery Strategy is intended to be a concise action plan, backed up by the appropriate ordinances and intergovernmental agreements, for providing local government services and resolving land use conflicts within an entire county area. While the law does not dictate specific service delivery and land use planning arrangements within any given county, it does require every Strategy to include four basic components and to meet six criteria.

As indicated in Code Section 36-70-20, the General Assembly intends for local governments to use this planning process to develop service delivery systems which reduce unnecessary duplication, promote cooperation, eliminate funding inequities and minimize inter-jurisdictional land use disputes.

The intent of the code section is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services in every county. The process provided by this legislation is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity and land use. The local government service delivery process should result in the minimization of non-compatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

After receiving the necessary level of local approval [...], the Strategy must be submitted to the Department of Community Affairs for review to verify that it includes the required components and addresses the minimum criteria. If a Strategy is not adopted by the county and the required combination of cities, all local governments within the county will be ineligible for state-administered funding, grants, loans and permits."

Since the latter part of 1997, the Monroe County and officials from the Cities of Forsyth, and Culloden have held several meetings to discuss the county's Service Delivery Strategy. As a result of these meetings, each of which was open to the public, this document has been developed. It is important to recognize that this document is dynamic in nature and that the document itself will be updated periodically to reflect actual service delivery arrangements within the county.

SECTION A

Components (O.C.G.A. 36-70-23)

Current Service Delivery Arrangements

"The Strategy must identify all local government services presently provided or primarily funded by each general purpose local government and each authority within the county and describe the geographic area in which the identified services are provided by each jurisdiction.

¹Charting a Course for Cooperation and Collaboration: An Introduction to the Service Delivery Strategy Act for Local Governments by the Association of County Commissioners of Georgia, the Georgia Municipal Association, the Georgia Department of Community Affairs, and the Carl Vinson Institute of Government, the University of Georgia, June 1997, pages 2-3.

This component of the Strategy should identify which local governments and authorities are presently providing which services in which area of the county at the time the process of developing the Strategy is initiated."²

During the first four months of 1998, each of the local jurisdictions providing services in Monroe County completed a comprehensive "Current Services Survey." This survey was used to develop a list of services currently (i.e. during the development of this Strategy) being provided within the community.

As a result of this survey, the following services, along with their funding sources and geographic service areas have been identified as "Current Services" within Monroe County:

²et. al, pages 4-5.

Monroe County Service Delivery Strategy Existing Services

Name or Type of Service	Monroe County	Culloden	Forsyth
Ambulance	Х		
Animal Control	x		x
Building Inspection and Code Enforcement			
	X		X
Cemetery		X	X
Child Advocacy	X		
Coroner	X		
Courts	X	х	X
Drug Task Force	X		x
E-911 Communications	Х		
Economic Development/Tourism	X		x
Electricity			x
Emergency Management Services	х		
Fire Protection		V	
	X	X	X
Fugitive Squad	X		
Health Services	X		
Indigent Care	X		
Jail Operations Juvenile Delinquency	X		
Programs	X		
Law Enforcement	X	х	х
Landfill	x		
Library Services	х	x	Х
Recreation	x	X	
Roads and Bridges		^	X
Sewage	X		X
Collection/Treatment			X
Social Services	X		
Soil Conservation Solid Waste	X		
Collection/Recycling	X		х
Street Lighting		x	X
Telecommunications			x
Fick Control	X		
Water Service	х	x	х
		Λ	^

Monroe County Service Delivery Strategy Existing Services

Community Name:

Culloden

Name or Type of Service	Description of Service	Producer of Service	Service Area	Funding Sources
(May be a service which is part of a	(May be a service which is part of a (Solid waste collection door-to-door or using drop-off sites, water (In-house by city or county employees, private sector (Municipal only, unincorporated only, county) (Enterprise Fund, General Fund,	(In-house by city or county employees, private sector	Municipal only, unincorporated only, county	Enterprise Fund, General Fund,
larger department (i.e. jail as part of	larger department (i.e. jail as part of delivery, fire protection, law enforcement, courts, natural gas contract, intergovernmental agreement, authority wide, special service district, regional, other) LOST, SPLOST, User Fees, Insurance	contract, intergovernmental agreement, authority,	wide, special service district, regional, other)	LOST, SPLOST, User Fees, Insurance
police services)	road maintenance, etc)*	etc.)		Premium Tax, etc.)**
Cemetary	Maintenance and upkeep of the city's cemetary.	City	Special Service Area (see map)	General Fund
	Routine court operations for offenses occurring within the)
Courts	city.	City	City-Wide	General Fund
		Intergovernmental Agreement with Monroe		
E-911 Communications	Emergency dispatching of public safety calls.	County	Monroe County	County
		Intergovernmental Agreement with Monroe and		
Emergency Management Services	Emergency Management Services Eergency response services to calls for assistance.	Monroe County	County-Wide	County
	Provides basic fire protection and prevention services and	Monroe County (full time and volunteer	Unincorporated Areas and City of	
Fire Protection	rescue services as needed.	employees)		County
	(E)=			
Law Enforcement	Routine police services for city residents/businesses.	City	City-Wide	General Fund
	and day-to-day operations for the city's public			
Library	library.	City	County-Wide	General Fund
Parks/Kecreation	Koutine parks/recreation services and grounds upkeep.	City	City-Wide	General Fund
Road Maintenance	Routine road maintenance projects	į		
			City-Wide	General Fund
Street Lighting	Street lighting within the city.	City	City-Wide	General Fund
Water Service	Water distribution within the city's service area.	City	City-Wide	Enterprise Fund (Water)
*Note: Other services might include:	*Note: Other services might include: cemeteries, electric services mowine sewer service storm-water management tree trimming street cleaning services might include: cemeteries electric services mowine service storm-water management tree trimming street cleaning services.	nanagement tree trimming street cleaning recycling s	nimal control E-011 carnicae EMC hespitale	Sadiana Inaul Jackson 1-1

operations, airports, building inspections, business, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

^{**}Note: Abbreviations are as follows. GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Monroe County sds service listing.xls

Monroe County Service Delivery Strategy Existing Services

Community Name: Forsyth

rame or 1 ype of Service	Description of Service	Producer of Service	Service Area	Funding Sources
(May be a service which is part of	(May be a service which is part of a (Solid waste collection door-to-door or using drop-off sites, water (In-house by city or county employees, private secton (Municipal only, unincorporated only, county) (Enterprise Fund, General Fund,	(In-house by city or county employees, private sector	(Municipal only, unincorporated only, county	(Enterprise Fund, General Fund,
larger department (i.e. jail as part c	arger department (i.e. jail as part of delivery, fire protection, law enforcement, courts, natural gas,	natural gas contract, intergovernmental agreement, authority wide, special service district, regional, other) LOST, SPLOST, User Fees, Insurance	wide, special service district, regional, other)	LOST, SPLOST, User Fees, Insurance
police services)	road maintenance, etc)*	etc.)		Premium Tax, etc.)**
Building Inspection and Code Enforcement	Routine building inspection services and code enforcement activities.	City	Civ-Wide	General Fund
Collecty		1	City-Wide	General Fund
Courts	Koutine court operations for offenses occurring within the	County through agreement with the City of		
			CIIV-Wide	General Fund
Drug Task Force	Investigates and makes arrests in drug violation cases.	Intergovernmental Agreement	Regional	General Fund and State and Federal Grants
Electricity		City	City-Wide	Enterprise Fund
Economic Development/Tourism	Operation Downtown Development Authority and various activities designed to generate tourism.	Downtown Development Authority	County-wide	General Fund
Fire Protection	Fire protection services for the city through city personnel.	City	City-Wide	General Fund
Law Enforcement	Routine police services for city residents/businesses.	City	City-Wide	General Fund
Library Services	Provides basic library services to all county residents.	Monroe County through Oral Agreement	Countywide	General Fund
Parks/Recreation	Routine parks/recreation services and grounds upkeep and swimming pool maintenance and operation.	City		General Fund and User Fees
Road Maintenance	Routine road maintenance projects	City	City-Wide	General Fund
Sewage Collection/Treatment	Sewerage collection and treatment and system upkeep for sewer customers	2		
	yclables and			Elliciprise rund (water)
Solid Waste Collection/Recycling	Solid Waste Collection/Recycling disposal of solid waste at the county's landfill.	City	City-Wide	General Fund and User Fees
Street Lighting		City	City-Wide	General Fund
	Cable broadcasting service for customer of the city's cable			
Telecommunications		City	City and Extratemitorial Service Area	Enterprise Fund (Cable)
	Water distribution and treatment within the city's service			The second secon
Water Service	Water Service City and Extraterritorial Service Area	City		Enterprise Fund (Water)
"Note: Other services might include:	cemeleries, electric services, mowing, sewer service, storm-water m	lanagement, tree frimming, street cleaning, recycling a	ľ	inc. equal despite included

Tous: Outer Services in the include centeries, electric services, mowing, sewer service, storm-water management, tree frimming, street cleaning, recycling, animal control, E-911 services, EMS, hospitals, indigent legal defense, juil operations, auritoris, building inspections, business licenses, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

^{**}Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Monroe County Service Delivery Strategy Existing Services

Community Name:

Monroe County

Name or Type of Service	Description of Service	Producer of Service	Service Area	Funding Sources
(May be a service which is part of	(May be a service which is part of a Solid waste collection door-to-door or using drop-off sites, water (In-house by city or county employees, private sector (Municipal only, unincorporated only, county, (Enterprise Fund,	(In-house by city or county employees, private sector	(Municipal only, unincorporated only, county-	(Enterprise Fund, General Fund
larger department (i.e. jail as part or police services)	larger department (i.e. jail as part of delivery, fire protection, law enforcement, courts, natural gas, road contract, intergovernmental agreement, authority, etc.) wide, special service district, regional, other) police services)	contract, intergovernmental agreement, authority, etc.)	wide, special service district, regional, other)	er Fees, Ins
Ambulance	Provides emergency and non-emergency medical care and transportation; billing and collecting for county residents.	Monroe County	Countywide	Iser Fees General Fund
Animal Control	Collects, traps, adopts out, and disposes of wild/loose animals. Catches suspected rabid animals.	Monroe County and Private Contractors as needed and through Intergovernmental Agreement.		LOST, Insurance Premium Tax, User Fees, City of Forsyth, City of
Building Inspection and Code Enforcement	Routine building inspection services and code enforcement activities.	Monroe County	ted Areas	General Fund and User Fees
Child Advocacy	Conducts child interviews in investigations where a child is the victim; provides safe-houses for victims of abuse.	Monroe County		General Fund, State and Federal Grants
Coroner	Ascertains the cause and manner of death in any trauma related or unexplained death or death unattended by a doctor.	Monroe County		General Fund
Court Services	Basic court operations costs associated with day-to-day operations of the county's courts.	Monroe County and State Employees		General Fund and State Revenues
Drug Task Force	Investigates and makes arrests in drug violation cases.	Intergovernmental Agreement	Regional	General Fund and State and Federal Grants
E-911 Communications		Monroe County	ide	General Fund and User Fees
Economic Development/Tourism	ment	Development Authority		General Fund
Emergency Management	ng for, of events that nsive damage	Monroe County		General Fund
Fire Protection	Provides basic fire protection and prevention services and rescue services as needed.	Monroe County (full time and volunteer employees)	ted Areas and City of	Insurance Premium Tax and LOST
Fugitive Task Force		Intergovernmental Agreement	Regional	General Fund
Health Services		State	ide	General Fund
Indigent Care		Private Sector and Monroe County Hospital		General Fund and State Revenues
Jail Operations	Boards inmates, provides medical and dental services to inmates, provides law library, provides commissary, transports inmates to court and to other agencies, provides inmates for work details, provides and maintains the jail facility.			General Fund, Jail Fine Fund, City of Forsyth (user fee)

^{*}Note: Other services might include: cemeteries, electric services, mowing, sewer service, storm-water management, tree trimming, street cleaning, recycling, animal control, E-911 services, EMS, hospitals, indigent legal defense, jail operations, airports, building inspections, business licenses, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

Monroe County sds service listing.xls

^{**}Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Monroe County sds service listing.xls

Monroe County Service Delivery Strategy Existing Services

Community Name:	Monroe County			
Name or Type of Service	Description of Service	Producer of Service	Service Area	Funding Sources
(May be a service which is part of	(May be a service which is part of a Solid waste collection door-to-door or using drop-off sites, water (In-house by city or county employees, private sector (Municipal only, unincorporated only, county) (Enterprise Fund, General	(In-house by city or county employees, private sector	(Municipal only, unincorporated only, county	(Enterprise Fund, General Fun
larger department (i.e. jail as part c	law enforcement, courts, natural gas,	contract, intergovernmental agreement, authority	wide, special service district, regional, other)	LOST, SPLOST, User Fees, Insurar
police services)		etc.)		Premium Tax, etc.)**
	Provides assistance for School Resource Officer, Gang			
	Resistance Education and Training, and Drug Abuse			
	Resistance Education Services offered to juveniles			General Fund, State Grants. Fees
Juvenile Delinquency Prevention throughout the county.		Monroe County	Countywide	from Fines
				General Fund, State and Federal
Law Enforcement	Routine day-to-day operations of the Sheriff's Office.	Monroe County	Countywide	Grants
				General Fund, User Fees, BOE,
Library Services	ts.	Monroe County through Oral Agreement	Countywide	Library Board, City of Forsyth
,	Maintains county-owned parks and runs recreation	Monroe County and Private Contractors as		General Fund, Grants, and User
Recreation	programs for youth and adults.	needed.	Countywide	Fees
	Patching, repairing, paving, grading, resurfacing, driveway Monroe County and Private Contractors as	Monroe County and Private Contractors as		
Roads and Bridges Maintenance	culverts, ROW, mowing, etc	needed.	Unincorporated Areas	SPLOST and General Fund
	Supports DFACS, Neighborhood Service Center, Older			
	Americans Council, and Community Improvement			
Social Services	Coalition with day-to-day operational costs.	State	Countywide	General Fund
);i	Soil Conservation Service through		
Soil Conservation		Intergovernmental Agreement	Countywide	General Fund
Solid Waste Collection and	Collection of solid waste through drop-off sites and			General Fund, LOST, Insurance
Recycling	through on-site dumpster pickups.	Monroe County	Countywide	Premium Tax, and User Fees
		Monroe County and Private Contractors as		
Landfill	Operation of the county's solid waste Subtitle D landfill.	needed.	Countywide	User Fees, General Fund
				User Fees, LOST, Insurance
Tick Control		Monroe County	Unincorporated Area	Premium Tax
	Supports historical society and promotes economic			
Tourism		Private Sector	Countywide	General Fund
	elivery to county residents in special	Monroe County and Private Contractors as		SPLOST, User Fees, Revenue
Water Service	service districts.	needed.	Special Service Areas	Bonds
Note: Other services might include.	*Note: Other services might include: cemeternes, electric services, mowing, sewer service, storm-water management, tree frimming, street cleaning, recycling animal control. E-911 services. EMS, hosmials, inclinent legal detense, and	nanagement, tree trimming, street cleaning, recycling,	animal control. E-911 services. EMS. hospitals	indipent legal defense rail

"Note: Other services migni include: cemeteries, electric services, mowing, sewer service, storm-water management, tree trimming, street cleaning, recycling, animal control, E-911 services, EMS, hospitals, indigent legal defense, jail operations, aliports, building inspections, business licenses, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

^{**}Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

The following descriptions briefly identify the services provided:

Ambulance

Ambulance service is provided to residents of Monroe County through an intergovernmental agreement for this service. All cities and the county participate in this activity. General fund revenues and user fees are utilized by Monroe County to provide this service.

Animal Control

Basic animal control services are provided throughout the county. Cities fund this activity under an intergovernmental agreement with the county. The county utilizes general fund revenues, user fees, and funds from each city to pay for this service.

Building Inspection and Code Enforcement

Routine building inspection and code enforcement activities are provided by the City of Forsyth and by Monroe County. LOST revenues and user fees are used to pay for this service.

Cemetery

The City of Forsyth and the City of Culloden each own and operate a number of small cemeteries. The costs associated with maintenance and upkeep of these facilities is derived from the cities' general fund revenues.

Child Advocacy

The county funds child advocacy programs which conduct child interview in investigations where a child is the victim and provides safe-houses for victims of abuse. This activity is funded through general fund revenues and state and federal grants.

Coroner

Monroe County funds the coroner's office which ascertains the cause and manner of death in any trauma related or unexplained death unattended by a doctor. This service is funded through general fund revenues.

Court Services

Court services entail all operational functions associated with the operation of municipal, probate, state, magistrate, juvenile, and superior courts throughout the county. Cities provide municipal court services for violations occurring in the city's geographic boundaries. The City of Forsyth provides this service through an agreement with the county. The county funds juvenile, probate, state, magistrate, and superior court functions for crimes occurring county-wide. General Fund revenues and user fees and fines are used to provide this service.

Drug Task Force

The Monroe County Sheriff's Office and the City of Forsyth's Police Department participate in a multijurisdictional drug task force that includes the Counties of Monroe, Upson, Lamar, and Pike and the Cities of Forsyth, Barnesville, Thomaston, and Zebulon. This task force investigates drug cases (distribution and possession) throughout the four county region and makes arrests as required. General fund revenues and state and federal grants are used to pay for this service.

E-911 Communications

This activity involves the operation of an E-911 emergency dispatch system. All cities and the county participate in E-911 services. Monroe County funds E-911 through general fund revenues and through a surcharge on all telephones within the county. E-911 dispatchers are employees of the county's Sheriff's Office. The Sheriff's Office also serves as the central dispatch unit for non-emergency calls.

Economic Development

The Monroe County Development Authority, the Downtown Development Authority, and the Monroe County Chamber of Commerce provide basic economic development activities for the entire county. General fund revenues are used to pay for economic development activities which benefit all county residents. The City of Forsyth and Monroe County each contribute to these services.

Electricity

The City of Forsyth is a Municipal Electrical Authority of Georgia member and provides electricity within the city and in unincorporated areas of the county. Enterprise fund revenues derived from user fees are used by the city to provide this service.

Emergency Management Services

The Monroe County Emergency Management Agency is funded by Monroe County. EMA is charged with developing mitigation activities that either prevent the occurrence of an emergency or reduce the community's vulnerability in ways that minimize loss associated with disasters. General fund revenues are used to pay for this service. This service benefits all residents of the county.

Fire Protection and Prevention

Fire protection is provided in Monroe County and the City of Forsyth by each jurisdiction's own fire department. Monroe County also provides fire protection services to the City of Culloden. Insurance Premium Tax funds and Local Option Sales Tax revenues are used by the county to provide this service. The City of Forsyth uses general fund revenues for this service.

Fugitive Task Force The Monroe County Sheriff's Office participates in a Fugitive Task Force with the Georgia Bureau of Investigation, and law enforcement agencies from Houston and Bibb Counties and the City of Macon. This task force executes fugitive warrants as required. The county provides funding for this service through general fund revenues.

Health Services

The county provides financial support to the County Health Department and Counseling Center to assist with public health issues. General Fund revenues are used to pay for these services. This service benefits all county residents.

Indigent Care

The county provides financial assistance to private sector attorneys for the provision of indigent legal defense services. The county also provides assistance to the Monroe County Hospital to assist with indigent medical care costs. Finally, the county provides

financial assistance totaling \$250 for indigent burial cases. The county funds these services through general fund revenues and utilizes state grant funds when available.

Jail Operations

The county's Sheriff's Office maintains and operates the county jail. This facility boards inmates, provides medical and dental services to inmates, and contains a law library. Additionally, jail personnel transport inmates to court and to other agencies, provide inmates for work details, and maintain the jail on a day-to-day basis. The county provides this service through general fund revenues and through the Jail Fine Fund. The City of Forsyth pays for this service by contributing a set amount of funds based on the number of city prisoners housed at the jail per day.

Juvenile Delinquency

Prevention

The county funds programs that provide assistance for the School Resource Officer, the Gang Resistance Education and Training program, and the Drug Abuse Resistance Education (DARE) program. These services are offered in an attempt to prevent at-risk youth from committing juvenile crimes. These services are funded through general fund revenues, state grants, and fees from fines and forfeitures. This service is offered countywide.

Landfill

Monroe County provides the operational costs for the day-to-day operations of the county landfill. The City of Forsyth treats leachate from the county's landfill in the city's waste water plant in lieu of tipping fees at the Monroe County Landfill. General fund revenues and user fees are used to pay for this service. The City of Forsyth does not pay a tipping fee at the county's Subtitle D landfill. All county residents may utilize the county landfill.

Law Enforcement

Law enforcement activities such as routine patrol, traffic enforcement, enforcement of city/county ordinances and regulations, enforcement of state and federal laws, juvenile ordinances, warrants, and jail operations are provided county-wide. The cities each

operate their own police departments. The county funds the sheriff's department. The Sheriff's Office maintains and operates the county jail. Sheriff Office revenues come through the county from general fund revenues as well as through state and federal grants. The cities provide this service through general fund revenues.

Library

Basic library services are provided countywide for all residents regardless of where they live. This service is funded through an oral agreement between the county and the City of Forsyth and the Monroe County Board of Education. General fund revenues, user fees, and funds from the Board of Education, the Library Board, and the City of Forsyth are used to provide this service.

Recreation

Recreation activities are provided for all county residents located in municipal and unincorporated areas. The county provides this service through user fees, grants, and general fund revenues. The City of Forsyth provides recreation services (i.e. public swimming, parks, tennis courts, walking trails, basketball courts, playgrounds, a municipal golf course, and swimming pools.) in the downtown Forsyth area. This service is funded through general fund revenues and user fees by the city. The county funds this service through user fees and state/federal grants. The City of Culloden provides recreation services (i.e. a city park) in the downtown Culloden area. This service is funded through general fund revenues by Culloden.

Roads and Bridges

Basic road and bridge maintenance and construction activities are performed by each jurisdiction. Beneficiaries of these activities are municipal and unincorporated area residents. General fund revenues are used by the cities to pay for these services. The county provides this service through general fund revenues and through SPLOST funds and other revenues as they are made available.

Sewerage Collection and Treatment

Collection and treatment of sewerage is a service offered by the City of Forsyth. The city provides this service to its municipal residents and to residents in areas of the unincorporated area (see attached service area map). The city also treats the county's leachate at the county landfill. Enterprise fund revenues are used to provide this service.

Social Services

Monroe County provides basic social service assistance to all county residents by providing financial assistance to the Department of Family and Children Services, the Neighborhood Service Center, the Older Americans Council, and the Community Improvement Coalition. General fund revenues are used to support these services.

Soil Conservation

The county provides funds to the Soil Conservation Service to assist all county residents practice good soil management. General fund revenues are used to pay for this service.

Solid Waste Collection and Recycling

Solid waste collection for municipal area residents is provided by the City of Forsyth. The county provides solid waste and recycling disposal sites throughout the county (i.e. drop-off sites). Also, the county provides green-boxes at schools and at various business locations around the county. The county utilizes general fund revenues, LOST revenues, user fees, and the Insurance Premium Tax (IPT) to pay for this service. The city provides this service through user fees and general fund revenues.

Street Lighting

Street lighting is provided by the Cities of Forsyth and Culloden. The City of Forsyth also provides street lighting along portions of Interstate 75. Street lighting is not provided by the county in unincorporated areas. The city pays for street lighting in the city system out of electrical fund

revenues which constitute the electrical enterprise fund

Telecommunications

Service

The City of Forsyth owns and operates a telecommunications cable company. The city provides this service through enterprise funds derived from the cable company's customers. The city provides this service within the municipal area and in unincorporated areas of the county.

Water Services

Water services (including distribution and treatment) are provided by all jurisdictions in the county. The water distribution area for municipalities that provide water services extraterritorially are outlined on the attached service area maps. The county has developed a special service district in areas where water services are available and charges user fees for persons in that area. Additionally, the county uses Revenue Bonds, SPLOST funds and user fees to pay for this service. Water service funding in the cities comes from enterprise funds which derive their revenues from user fees associated with the service.

Future Service Delivery Arrangements

"The Strategy must indicate which local government or authority will provide each service, the geographic areas of the county in which each service will be provided and a description of any services to be provided by any local government to any area outside of its geographical boundaries. If two or more local governments within the same county are assigned responsibility for providing identical services within the same geographic area, the Strategy must include an explanation of this arrangement.

This component of the Strategy should which local governments and authorities will provide which services in which areas of the county after the Strategy is adopted and implemented." ³

The following services are anticipated to be provided by their respective jurisdictions and/or authorities within the next five years. Additionally, these tables outline the funding sources and geographic service areas for each of these services:

³et al., page 5.

Monroe County Service Delivery Strategy Future Services

Name or Type of Service	Monroe County	Culloden	Forsyth
Ambulance	x		
Animal Control	x		x
Building Inspection and Code Enforcement	**		
	X		X
Cemetery		X	X
Child Advocacy	X		
Coroner	x		
Courts	x	х	x
Drug Task Force	x		х
E-911 Communications	x		
Economic			
Development/Tourism	X		X
Electricity			X
Emergency Management Services	x		
Fire Protection	x	х	х
Fugitive Squad	X		
Health Services	X		
Indigent Care	x		
Jail Operations	X		
Juvenile Delinquency Programs	x		
Law Enforcement		V	**
	X	X	Х
Landfill	X		
Library Services	x	x	Х
Recreation	X	х	x
Roads and Bridges	x		x
Sewage Collection/Treatment	х		x
Social Services			Λ
	X		
Soil Conservation Solid Waste	X		
Collection/Recycling	x		х
Street Lighting		х	x
Telecommunications			х
Tick Control	х		ļ.— I. ———
Water Service	x	х	х

Monroe County sds future service listing.xls

Monroe County Service Delivery Strategy Future Services

Community Name:

Culloden

Name or Type of Service	Description of Service	Producer of Service	Service Area	Funding Sources
(May be a service which is part of a	(May be a service which is part of a (Solid waste collection door-to-door or using drop-off sites, water	tes, water (In-house by city or county employees, private sector (Municipal only, unincorporated only, county (Enterprise Fund, General	(Municipal only, unincorporated only, county	(Enterprise Fund, General Fund,
larger department (i.e. jail as part of police services)	l Los jail as part of delivery, fire protection, law enforcement, courts, natural gas, contract, intergovernmental agreement, authority wide, special service district, regional, other) LOST, SPLOST, User Fees, Insurance police services)	contract, intergovernmental agreement, authority, etc.)	wide, special service district, regional, other)	LOST, SPLOST, User Fees, Insurance Premium Tax. etc.)**
Cemetery	o of the city's cemetery.	City	Special Service Area (see map)	General Fund
Courts	within the	City		General Fund
E-911 Communications	Emergency dispatching of public safety calls.	Intergovernmental Agreement with Monroe County	unty	County
Emergency Management Services	Emergency Management Services Emergency response services to calls for assistance.	Intergovernmental Agreement with Monroe and Monroe County	County-Wide	County
Fire Protection	Provides basic fire protection and prevention services and rescue services as needed.	Monroe County (full time and volunteer employees)	Unincorporated Areas and City of Culloden	County
Law Enforcement	Routine police services for city residents/businesses.	City	City-Wide	General Fund
Library	Routine and day-to-day operations for the city's public library.	City	de	General Fund
Parks/Recreation	Routine parks/recreation services and grounds upkeep.	City	City-Wide	General Fund
Road Maintenance	Routine road maintenance projects	City	City-Wide	General Fund
Street Lighting	Street lighting within the city.	City	City-Wide	General Fund
Water Service	Water distribution within the city's service area.	City	City-Wide	Enterprise Fund (Water)
*Note: Other services might include:	*Note: Other services might include: cemeteries, electric services, mowing, sewer service, storm-water management, tree trimming, street cleaning, recycling, animal control, E-911 services. EMS, hospitals, indigent legal defense initial	nanagement, tree trimming, street cleaning, recycling,	mimal control, E-911 services. EMS, hospitals	indigent legal defense, jail

operations, airports, building inspections, business, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

**Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Monroe County sds future service listing.xls

Monroe County Service Delivery Strategy Future Services

Fund,

Community Name:

Forsyth

LOST, SPLOST, User Fees, Insurance Municipal only, unincorporated only, county (Enterprise Fund, General General Fund General Fund and State and General Fund and User Fees General Fund and User Fees Funding Sources Enterprise Fund (Water) Enterprise Fund (Cable) Enterprise Fund (Water) remium Tax, etc.)** Enterprise Fund Federal Grants General Fund contract, intergovernmental agreement, authority wide, special service district, regional, other) City and Extraterritorial Service Area City and Extraterritorial Service Area Service Area County-wide Countywide City-Wide Regional Solid waste collection door-to-door or using drop-off sites, water (In-house by city or county employees, private sector County through agreement with the City of Monroe County through Oral Agreement Producer of Service Downtown Development Authority Intergovernmental Agreement Forsyth City City City City tc.) City City City Ċ City City City arger department (i.e. jail as part of delivery, fire protection, law enforcement, courts, natural gas, Routine building inspection services and code enforcement Routine court operations for offenses occurring within the Fire protection services for the city through city personnel. Routine parks/recreation services and grounds upkeep and Door-to-door collection of solid waste and recyclables and Cable broadcasting service for customer of the city's cable Sewerage collection and treatment and system upkeep for Operation of the Downtown Development Authority and Water distribution and treatment within the city's service Investigates and makes arrests in drug violation cases. Provides basic library services to all county residents. Street lighting within the city and along Interstate 75. Routine police services for city residents/businesses. Electrical service to Forsyth's MEAG customers Maintenance and upkeep of the city's cemetery. various activities designed to generate tourism. disposal of solid waste at the county's landfill swimming pool maintenance and operation. Description of Service Routine road maintenance projects oad maintenance, etc...)* sewer customers activities system. area. City May be a service which is part of a Economic Development/Tourism Solid Waste Collection/Recycling Name or Type of Service **Building Inspection and Code** Sewage Collection/Treatment **Telecommunications** Road Maintenance aw Enforcement **Drug Task Force** Parks/Recreation ibrary Services Fire Protection Street Lighting Water Service Enforcement Electricity Cemetery Courts

operations, airports, building inspections, business licenses, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services. Note: Other services might include: cemelenes, electric services, mowing, sewer service, storm-water management, tree trimming, street cleaning, recycling, animal control, E-911 services, EMS, host

^{***}Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Monroe County Service Delivery Strategy Future Services

Community Name:

Monroe County

Name or Tyne of Service	Description of Service	Producer of Service	Service Area	Funding Sources
May be a service which is nart of a	May be a service which is not of all Solid waste collection described on a reservice which is not of all Solid waste collection described only countilly faternice. Find	In-house by city or county employees private sector	Minicipal only unincomparated only county	(Enterprise Fund General Fund
larger department (i.e. jail as part of	larger department (i.e. jail as part of delivery, fire protection, law enforcement, courts, natural gas,	natural gas, contract, intergovernmental agreement, authority wide, special service district, regional, other) LOST, SPLOST, User Fees, Insurance	wide, special service district, regional, other)	er Fees, Insu
police services)	road maintenance, etc)*	etc.)		Premium Tax, etc.)**
Ambulance	Provides emergency and non-emergency medical care and transportation; billing and collecting for county residents.	Monroe County	Countywide	User Fees, General Fund
		Montoe County and Drivate Contractors as		I OCT Language Draming Ton
Animal Control	Collects, traps, adopts out, and disposes of wild/loose animals. Catches susnected rabid animals.	Monroe County and Trivate Contractors as needed and through Intergovernmental Agreement	Countywide	User Fees, City of Forsyth, City of
Building Inspection and Code	Routine building inspection services and code enforcement	à		
Enforcement	activities.	Monroe County	Unincorporated Areas	General Fund and User Fees
	P			General Fund, State and Federal
Child Advocacy	T	Monroe County	Countywide	Grants
	Ascertains the cause and manner of death in any trauma related or unexplained death or death unattended by a			
Coroner		Monroe County	Countywide	General Fund
Court Services	Basic court operations costs associated with day-to-day operations of the county's courts.	Monroe County and State Employees	Countywide	General Fund and State Revenues
Drug Task Force	Investigates and makes arrests in drug violation cases.	Intergovernmental Agreement	Regional	General Fund and State and Federal Grants
cations	рı	Monroe County	ide	General Fund and User Fees
	Detrelonment			
Economic Development/Tourism		Development Authority	County-wide	General Fund
	_			
	riety of events that catensive damage			
Emergency Management	7	Monroe County	Countywide	General Fund
Fire Protection	Provides basic fire protection and prevention services and lirescue services as needed.	Monroe County (full time and volunteer employees)	Unincorporated Areas and City of	Insurance Premium Tax, and
	T			
Fugitive Task Force	Executes fugitive felony warrants as required.	Intergovernmental Agreement	Regional	General Fund
Health Services		State	Countywide	General Fund
Indicent Care	Provides funds for assisting with indigent legal, medical,	Drivete Center and Mounta County Unacital		
	vides medical and dental services to	T	Countywide	General rund and State Revenues
	inmates, provides law library, provides commissary, transports inmates to court and to other agencies, provides inmates for work details, provides and maintains the jail			
Jail Operations		Monroe County	Countywide	General Fund, Jail Fine Fund

*Note: Other services might include: cemeteries, electric services, mowing, sewer service, storm-water management, tree trimming, street cleaning, recycling, animal control, E-911 services, EMS, hospitals, indigent legal defense, jail operations, airports, building inspections, business licenses, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

**Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Service Delivery Strategy

Monroe County Service Delivery Strategy Future Services

Community Name: Monroe County

Name or Type of Service	Description of Service	Producer of Service	Service Area	Funding Sources
(May be a service which is part of a	May be a service which is part of a (Solid waste collection door-to-door or using drop-off sites, water (In-house by city or county employees, private sector (Municipal only, unincorporated only, county) (Enterprise Fund. General	(In-house by city or county employees, private sector	(Municipal only, unincorporated only, county	(Enterprise Fund General Fund
larger department (i.e. jail as part o	arger department (i.e. jail as part of delivery, fire protection, law enforcement, courts, natural gas contract, intergovernmental agreement, authority wide, special service district, regional, other) LOST, SPLOST, User Fees, Insurance	contract, intergovernmental agreement, authority	wide, special service district, regional, other)	LOST, SPLOST, User Fees, Insurance
police services)	road maintenance, etc)*	etc.)		Premium Tax, etc.)**
	Provides assistance for School Resource Officer, Gang Resistance Education and Training, and Drug Abuse			
Juvenile Delinquency Prevention	Resistance Education Services offered to juveniles throughout the county.	Monroe County	Countywide	General Fund, State Grants, Fees from Fines
Law Enforcement	Routine day-to-day operations of the Sheriff's Office.	Monroe County		General Fund, State and Federal Grants
Library Services		Monroe County through Oral Agreement		General Fund, User Fees, BOE, Library Board, City of Forsyth
	and runs recreation	Monroe County and Private Contractors as		General Fund, Grants, and User
Recreation	programs for youth and adults.	needed.	Countywide	Fees
Roads and Bridges Maintenance	Patching, repairing, paving, grading, resurfacing, driveway Monroe County and Private Contractors as culverts, ROW, mowing, etc	Monroe County and Private Contractors as needed.	Unincorporated Areas	SPLOST and General Fund
	ion and treatment and system upkeep for			Enterprise Fund (Water), State
Sewerage Collection	Ī	Monroe County	Countywide	Grants, SPLOST, Revenue Bonds
-	Supports DFACS, Neighborhood Service Center, Older Americans Council and Community Improvement			
Social Services		State	Countywide	General Fund
	y resident in practicing good soil			
		SCS through Intergovernmental Agreement	Countywide	General Fund
te Collection and	drop-off sites and			
Mecycling	unough on-site aumpsier pickups.	T	Countywide	Enterprise Fund
andfill		County and Private Contractors as		
	Operation of the county's soild waste Subtitle Diamini.	needed.	Countywide	User Fees, General Fund
Tick Control	Sprays yards to control mosquitoes and ticks.	Monroe County	Inincorporated Area	User Fees, LOST, Insurance
	Supports historical society and promotes economic			Tommer Lay
Tourism		Private Sector	Countywide	General Find
	elivery to county residents in special	Monroe County and Private Contractors as		Entermise Find SPI OCT
Water Service	service districts.	needed.	Special Service Areas	Revenue Bonds
"Note: Other services might include:	Note: Other services might include: centeleries, electric services mowing sewer service storm-water management free frimming street cleaning assurptions of the services may be a service storm-water management free frimming street cleaning assurptions.	anadement free frimming craet cleaning remembers		Total Dollar

operations, airports, building inspections, business, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

^{**}Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Funding Sources

"The Strategy must describe the funding source for each service to be provided. This component of the Strategy must indicate the source of revenue each local government will use to fund each service it will provide within the county (e.g., countywide revenues, unincorporated area revenues, municipal revenues, enterprise funds, or some combination)."

In compliance with this section, the local governments in Monroe County have outlined the funding sources for all services provided within their jurisdiction. The above tables outline the funding sources for each service provided by Monroe County:

Legal Mechanisms to Implement Strategy

"The Strategy must identify the mechanisms, if any, to be used to implement the Service Delivery Strategy.

The term mechanisms, as defined in O.C.G.A. 36-70-2, paragraph 5.3, includes but is not limited to, intergovernmental agreements, ordinances, resolutions and local Acts of the General Assembly in effect on July 1, 1997 or executed thereafter."⁵

In order to implement this Service Delivery Strategy for Monroe County, each of the jurisdictions required to adopt the Strategy have elected to utilize resolutions passed by the governing body. These resolutions authorize the Chief Elected Official (i.e. County Commission Chairman or Mayor) to execute the certification forms associated with the adoption and submission of the county's Service Delivery Strategy. A copy of the resolution passed by each jurisdiction is attached as Appendix F.

SECTION B

Criteria (O.C.G.A. 36-70-24)

Elimination of Unnecessary Duplication

"The Strategy must promote the delivery of government services in the most efficient, effective and responsive manner. The Strategy must also identify steps which will be taken to eliminate or avoid overlapping and unnecessary competition and duplication of services and identify the time frame in which such steps will be taken.

⁴et al., page 6.

⁵et al., page 7.

When two local governments or authorities provide or offer the same service in overlapping areas, the Service Delivery Strategy must provide for elimination of this duplication of services. Examples of such duplication of service include:

- A city water department and a county water authority both have excess water capacity and have extended water lines to serve the same area of the county immediately adjacent to the city's jurisdictional boundaries.
- A city contracts for ambulance service with a provider that routinely responds to calls outside the city's boundaries where the county EMS also provides ambulance service.

When a city provides a service at a higher level than the same service provided throughout the geographic area of the county by the county, the law states that such service shall not be considered a duplication of the county service.

Cities by their very nature exist to meet the greater service demands of the residents and businesses within their communities. For example, a sheriff may patrol the entire county while the city maintains its own police department and patrols more frequently within the city. In this instance, such a service would not be viewed as a duplication."

Maintaining focus on the previous two paragraphs, it becomes evident that the provision of law enforcement services by municipalities do not "duplicate" those services provided by the Sheriff of a County. The Sheriff, vested with constitutional rights and authorities, is authorized in the State of Georgia to undertake various law enforcement activities. The Sheriff maintains jurisdiction over incorporated areas despite the existence of a municipal police department. For the purposes of this section of the Service Delivery Strategy, it is incumbent upon local officials to recognize that the Sheriff's services do not duplicate those services offered by local police departments because local police departments exist to provide law enforcement services above and beyond those provided by the Sheriff. To successfully develop a Service Delivery Strategy by the deadlines associated with the Service Delivery Strategy Act of 1997, Monroe County and the Cities of Forsyth and Culloden acknowledge that operations in the area of law enforcement will not be reviewed under the "duplication of service" provisions.

In compliance with this requirement of the Service Delivery Strategy Act of 1997, Monroe County and the Cities of Forsyth and Culloden have outlined the geographic service areas associated with the provision of each service under the "Current Services" and "Future Services" sections above (see also Appendix G). As a result of this analysis, no "duplicated" services appear to exist within the county at this time. However, the following activities should be noted and monitored:

⁶et al., page 7.

The fact that no "duplication of services" currently exists within the county demonstrates that county and municipal officials have been working together to ensure that services are provided to the citizens of Monroe County in the most efficient and effective possible manner. As a result, this requirement of the Service Delivery Strategy Act of 1997 has been met.

Elimination of Arbitrary Water and Sewer Rate Differentials

"The Strategy must ensure that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are not arbitrarily higher than the fees charged to customers inside the boundaries of the service provider.

If a local government believes a rate differential is arbitrary and disputes the reasonableness of such water and sewer rate differentials, the law provides that local government with the following recourse:

- The disputing local government may hold a public hearing for the purpose of reviewing the rate differential.
- If the public hearing does not lead to a resolution of the dispute, a qualified engineer may be hired to prepare a study of the water and sewer rates.
- If the rate study concludes that the rate differential is arbitrary (i.e. not reasonably based on the cost to provide the service), the dispute must be submitted to some form of alternative dispute resolution, such as mediation.
- If alternative dispute resolution is unsuccessful, the disputing local government may challenge the arbitrary rate differentials in a court of competent jurisdiction.

Before initiating a time-consuming and potentially expensive appeals process, the local government representing disgruntled water and sewer customers is encouraged to meet with the jurisdiction providing the service and attempt to resolve their concerns."

The City of Forsyth and the City of Culloden each provide water and sewer services to residents located within their boundaries. Each city also provides water and sewer services to residents living in various unincorporated areas. The water and sewer rates for customers located outside of the city (unincorporated residents) is higher than rates paid by residents living inside the city. Forsyth and Culloden each cite added costs for providing water and sewer services to unincorporated areas of the county as a reason for the water and sewer rate differential.

⁷et al., pages 8-9.

Elimination of Double Taxation

"The Strategy must ensure that the cost of any service which a county provides primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals and property owners who receive the service. In addition, the Strategy must ensure that when the county and one or more cities jointly fund a countywide service, the county share of such funding shall be borne by the unincorporated residents, individuals, and property owners who receive the service.

The intent of this provision is to eliminate double taxation of municipal property owners. When a county provides a service primarily for the benefit of the unincorporated area, the law provides that funding for such service must come from:

- (1) special service districts created by the county in which property taxes, insurance premiums taxes, assessments or user fees are levied or imposed; or
- (2) any other mechanism agreed upon by the affected parties which eliminates double taxation."8

In compliance with this section, the local governments in Monroe County have outlined the funding sources for all services provided within their jurisdiction (see above). Based on this analysis, the local governments determined that the following "double taxation" problems exist within Monroe County and plan to take the corrective steps outlined below to eliminate this double taxation:

- 1. County officials realize that water services in the unincorporated area should be funded solely through revenues generated by those receiving this service. To ensure that no double taxation issues arise as a result of water services provided by the county, county officials are committed to begin funding this service through an enterprise fund that will generate its revenues through user fees associated with this service. The county plans to switch to an enterprise fund for this service beginning in fiscal year 2001.
- 2. The county is committed to ensuring that residents in the unincorporated area bear the greatest burden in paying for solid waste collection sites. However, since these sites may also be utilized by city residents, the imposition of a special service district affecting only unincorporated area residents will not ensure that only residents paying for the service are allowed to utilize the service. The county plans, beginning in fiscal year 2001, to develop an enterprise fund to cover the costs associated with solid waste disposal. This fund will be made up of user fees, funds

⁸et al., page 10.

from the Insurance Premium Tax, local option sales tax revenues, and some general fund revenues.

After reviewing other service delivery arrangements and funding sources, it was determined that no additional "double taxation" exists within the county based on the services identified in this Strategy. Great efforts have been made in the past and continued by current elected officials to ensure that every resident in the community receives the services that he/she pays for. Diligent efforts have been, and will continue to be, made to ensure that the primary beneficiaries of a given service within the community pay for that service. Each jurisdiction is committed to funding all services with funds collected by those who enjoy and/or have access to those services.

Compatible Land Use Plans

"Local governments within the same county must, if necessary, either amend their land use plans so that the plans are compatible and nonconflicting or adopt a single land use plan for the entire county."

Currently, the land use plans for Monroe County and Cities of Forsyth and Culloden are compatible. Monroe County and the City of Forsyth adopted a Joint Comprehensive Plan. This plan contains a single general land use plan for each jurisdiction. The components of this land use plan are utilized by each jurisdiction when implementing their land use regulations. Additionally, the City of Culloden's land use plan does not conflict with the land use plan developed and utilized by the county and the City of Forsyth. Since the land use plans are compatible, this requirement has been met without any additional changes and/or revisions needing to be made to each jurisdiction's land use plan.

Water and Sewer Extension: Consistency with Land Use Plans

"The provision of extraterritorial water and sewer services by any jurisdiction must be consistent with all applicable land use plans and ordinances." ¹⁰

Effective upon adoption of the resolution by the jurisdictions adopting this Service Delivery Strategy, the following process for insuring that proposed extraterritorial water and sewer service is compatible with the land use plans/ordinances of the new territory to be serviced will be implemented and followed:

1. Prior to initiating the development of water and sewer services in extraterritorial boundaries, the local government proposing the new service will notify the adjacent government in writing, through certified mail, of the

⁹et al., page 12.

¹⁰et al., page 13.

proposed new service by providing information on location of property, size of area, and existing/proposed land use associated with the property.

- 2. Within ten (10) working days following receipt of the above information, the local government receiving the notice of water/sewer line extension will forward to the local government proposing the extension a statement either (a) indicating that the proposal is compatible with that community's land use plan and all applicable ordinance; or (b) a description of why the proposal is inconsistent with the land use plan or ordinances and supporting documentation. If the community proposing the service extension does not receive a response in writing within ten (10) days, the proposal will be determined to be consistent with the community's land use plan or land use ordinances.
- 3. If the community desiring to extend the water and sewer services receives a notification that the proposal is incompatible with the land use plan, the community may respond in writing within ten (10) days of receiving the notification of land use inconsistency by (a) requesting a meeting to discuss a formal change to the land use plan, or (b) agreeing with the content of the notification and stopping action on the proposed service extension.
- 4. In the event the respective jurisdictions seek mediation, the governments will agree on a mediator, mediation schedule, and determine the persons who will participate in the mediation. Any costs associated with the mediation will be shared equally between the disputing parties.
- 5. A proposal to extend extraterritorial water and sewer services shall not be implemented until any bona fide land use plan or land use ordinance inconsistencies are resolved pursuant to this agreement.

Resolution of Annexation Dispute Over Land Use

"A process must be established by July 1, 1998 to resolve land use classification disputes when a county objects to the proposed land use of an area to be annexed into a municipality within the county." 11

Prior to July 1, 1998, Monroe County and the Cities of Forsyth and Culloden established a dispute resolution process that identifies the methods to be used to resolve land use classification disputes when the county objects to the proposed land use of an area to be annexed into a municipality

¹¹et al., page 13.

within the county. A copy of these dispute resolution process agreements is attached as Appendix E.

SECTION C

Adoption of the Strategy (O.C.G.A. 36-70-21, 36-70-25)

"Local governments within each county must execute an agreement for the implementation of a Service Delivery Strategy by July 1, 1999. Adoption of the Strategy must be accomplished by adoption of a resolution by:

the county governing authority;

• the governing authority of each city located within the county which has a population of 9,000 or greater within the county;

the city which serves as the county seat; and

• no less than half of the remaining cities which have a population of at least 500 persons within the county."¹²

In Monroe County, the following jurisdictions are required to adopt the Monroe County Service Delivery Strategy - Monroe County and the City of Forsyth.

Completion of this final Service Delivery Strategy indicates that all jurisdictions required to adopt the Strategy for Monroe County, as outlined above, have reviewed and adopted the strategy through the legal mechanism identified in Section C. A copy of the executed resolution for each jurisdiction adopting the strategy is attached as Appendix F.

SECTION D

Strategy Updates (O.C.G.A. 36-70-28)

In compliance with O.C.G.A. 36-70-28, Monroe County will review and revise, as necessary, this Service Delivery Strategy. The county, and each jurisdiction required, will conduct such revisions under the following conditions as outlined by the law:

 In conjunction with updates of the comprehensive plan as required by Article I of this chapter;

¹²et al., page 14.

- Whenever necessary to change service delivery or revenue distribution arrangements; or
- In the event of the creation, abolition, or consolidation of local governments.

In the event that one of these conditions warrants a revision to this Service Delivery Strategy, any jurisdiction that becomes aware of a necessary revision will forward notification to all other jurisdictions within the county. At such time, the chief elected officials of each jurisdiction will take the necessary steps to identify the revisions required, to draft new language for the Service Delivery Strategy, and to adopt such revisions once they have been agreed upon by all jurisdictions required to adopt the Strategy.

Appendix A Service Delivery Strategy Act of 1997

H. B. No. 489 (AS PASSED HOUSE AND SENATE) By: Representatives Royal of the 164th, Walker of the 141st, Reichert of the 126th and Felton of the 43rd.

A BILL TO BE ENTITLED AN ACT

To amend Title 36 of the Official Code of Georgia Annotated, relating to local government, so as to provide for the adoption of a local government service delivery strategy agreement by municipalities and counties; to change certain definitions; to provide legislative intent; to provide procedures for adopting the strategy; to provide for the elements to be included within the strategy; to provide for criteria to be met by the strategy; to provide for verification by the Department of Community Affairs; to provide for prohibitions related to state administered grants to municipalities and counties; to change a certain cross-reference; to provide for related matters; to provide an effective date; to repeal conflicting laws; and for other purposes.

BE IT ENACTED BY THE GENERAL ASSEMBLY OF GEORGIA:

SECTION 1.

Title 36 of Georgia Annotated, relating to local government, is amended by striking Chapter 70, relating to coordinated and comprehensive planning by counties and municipalities, and inserting in its place a newChapter 70 to read as follows:

ARTICLE 1

36-70-1.

The local governments of the State of Georgia are of vital importance to the state and is citizens. The state has an essential public interest in promoting, developing, sustaining, and assisting local governments. In addition, the natural resources, environment, and vital areas of the state are of vital importance to the state and its citizens. The state has an essential public interest in protecting and preserving the natural resources, the environment, and the vital areas of the state. The purpose of this article is to provide for local governance to serve these essential public interests of the state by authorizing and promoting the establishment, implementation, and performance of coordinated and comprehensive planning by municipal governments and county governments, and this article shall be construed liberally to achieve that end. This article is enacted pursuant to the authority granted the General Assembly in the Constitution of the State of Georgia, including, but not limited to, the authority provided in Article III, Section VI, Paragraphs I and II(a)(1) and Article IX, Section II, Paragraphs III and IV.

36-70-2.

As used in this chapter, the term:

- (1) 'Comprehensive plan' means any plan by a county or municipality covering such county or municipality proposed or prepared pursuant to the minimum standards and procedures for preparation of comprehensive plans and for implementation of comprehensive plans established by the department.
- (2) 'Coordinated and comprehensive planning' means planning by counties and municipalities undertaken in accordance with the minimum standards and procedures for preparation of plans, for implementation of plans, and for participation in the coordinated and comprehensive planning process, as established by the Department.
- (3) 'County' means any county of this state.
- (4) 'Department of Community Affairs' means the Department of Community Affairs of the Stateof Georgia created pursuant to Article I of Chapter 8 of Title 50.

- (5) 'Governing authority' or 'governing body' means the board of commissioners of a county, sole commissioner of a county, council, commissioners, or other governing authority for a county or municipality.
 - (5.1) 'Inactive municipality' means any municipality which has not for a period of three consecutive calendar years carried out any of the following activities:
 - (A) The levying or collecting of any taxes or fees;
 - (B) The provision of any of the following governmental services: water; sewage; garbage collection; police protection; fire protection; or library; or
 - (C) The holding of a municipal election.
 - (5.2) 'Local government' means any county as defined inparagraph (3) of this Code section or any municipality as defined in paragraph (7) of this Code section. The term does not include any school district of this state.
 - (5.3) 'Mechanisms' includes, but is not limited to, intergovernmental agreements, ordinances, resolutions, and local Acts of the General Assembly in effect on July 1, 1997, or executed thereafter.
- (6) 'Minimum standards and procedures' means the minimum standards and procedures for preparation of comprehensive plans, for implementation of comprehensive plans, and for participation in the coordinated and comprehensive planning process, as established by the Department, in accordance with Article I of Chapter 8 of Title 50. Minimum standards and procedures shall include any standards and procedures for suchpurposes prescribed by a regional development center for counties and municipalities within its region and approved in advance by the Department.
- (7) 'Municipality' means any municipal corporation of the state and any consolidated city-county government of the state.
- (8) 'Region' means the territorial area within the boundaries of operation for any regional development center, as such boundaries shall be established from time to time by the board of the Department.
- (9) 'Regional development center' means a regional development center established under Article 2 of Chapter 8 of Title 50.

36-70-3.

The governing bodies of municipalities and counties are authorized:

- (1) To develop, or to cause to be developed pursuant to acontract or other arrangement approved by the governing body, a comprehensive plan;
- (2) To develop, establish, and implement land use regulations which are consistent with the comprehensive plan of the municipality or county, as the case may be;
- (3) To develop, establish, and implement a plan for capital improvements which conforms to minimum standards and procedures and to make any capital improvements plan a part of the comprehensive plan of the municipality or county, as the case may be;
- (4) To employ personnel, or to enter into contracts with a regional development center or other public or private entity, to assist the municipality or county in developing, establishing, and implementing its comprehensive plan;
- (5) To contract with one or more counties or municipalities, or both, for assistance in developing, establishing, and implementing a comprehensive plan, regardless of whether the contract is to obtain such assistance or to provide such assistance; and

(6) To take all action necessary or desirable to further the policy of the state for coordinated and comprehensive planning, without regard for whether any such action is specifically mentioned in this article or is otherwise specifically granted by law.

36-70-4.

- (a) Each municipality and county shall automatically be a member of the regional development center for the region which includes such municipality or county, as the case may be.
- (b) Each municipality and county shall pay, when and as they become due, he annual dues required for membership in its regional development center.
- (c) Each municipality and county shall participate in compiling a Georgia data base and network, coordinated by the department, to serve as a comprehensive source of informationavailable, in an accessible form, to local governments and state agencies.

36-70-5.

- (a) Except as provided in subsection (b) of this Code section, nothing in this article shall limit or compromise the right of the governing body of any county or municipality to exercise the power of zoning.
- (b) Any municipality which is as of April 17, 1992, an inactive municipality shall not on or after April 17, 1992, exercise any powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly. Any municipality which becomes an inactive municipality after April 17, 1992, shall not after becoming inactive exercise powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly.
- (c) Any county which has located within its boundaries all or any part of any inactive municipality shall have full authority to exercise through its governing body all planning and zoning powers within the area of such inactive municipality within the county, in the same manner as if such area were an unincorporated area.

ARTICLE 2

36-70-20.

The intent of this article is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services in every county. The process provided by this article is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity, and land use. The local government service delivery process should result in the minimization of noncompatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

36-70-21.

Each county and municipality shall execute an agreement for the implementation of a local government service delivery strategy as set forth in this article by July 1, 1999.

36-70-22.

Each county shall initiate the process for developing a local government service delivery strategy after July 1, 1997, but no later than January 1, 1998. Initiation of the strategy shall be accomplished by the provision of a written notice from the county to the governing bodies of all municipalities located wholly or partially within the county or providing services within the county and to other counties providing services within the county.

Such notice shall state the date, time, and place for a joint meeting at which designated representatives of all local governing bodies shall assemble for the purpose of commencing deliberations on the service delivery strategy. The notice shall be sent not more than 45 and not less than 15 days prior to the meeting date. In the event the county governing authority fails to initiate the process by January 1, 1998, any municipality within the county may do so by sending a written notice, containing the required information, to the county and all other municipalities.

36-70-23.

Each local government service delivery strategy shall include the following components:

- (1) An identification of all local government services presently provided or primarily funded by each general purpose local government and each authority within the county, or providing services within the county, and a description of the geographic area in which the identified services are provided by each jurisdiction;
- (2) An assignment of which local government or authority, pursuant to the requirements of this article, will provide each service, the geographic areas of the county in which suchservices are to be provided, and a description of any services to be provided by any local government to any geographic area outside its geographical bundaries. In the event two or more local governments within the county are assigned responsibility for providing identical services within the same geographic area, the strategy shall include an explanation of such arrangement;
- (3) A description of the source of the funding for each service identified pursuant to paragraph (2) of this Code section; and
- (4) An identification of the mechanisms to be utilized to facilitate the implementation of the services and funding responsibilities identified pursuant to paragraphs (2) and (3) of this Code section.

36-70-24.

In the development of a service delivery strategy, the following criteria shall be met:

- (1) The strategy shall promote the delivery of local government services in the most efficient, effective, and responsive manner. The strategy shall identify steps which will be taken to remediate or avoid overlapping and unnecessary competition and duplication of service delivery and shall identify the time frame in which such steps shall be taken. When a municipality provides a service at a higher level than the base level of service provided throughout the geographic area of the county by the county, such service shall not be considered a duplication of the county service;
- (2) (A) The strategy shall provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider shall not be arbitrarily higher than the fees charged to customers receiving such service which are located within the geographic boundaries of the service provider.
 - (B) If a governing authority disputes the reasonableness of water and sewer rate differentials imposed within its jurisdiction by another governing authority, that disputing governing authority may hold a public hearing for the purpose of reviewing the rate differential. Following the preparation of a rate study by a qualified engineer, the governing authority may challenge the arbitrary rate differentials on behalf of its residents in a court of competent jurisdiction. Prior to such challenge, the dispute shall be submitted to some form of alternative dispute resolution;
- (3) (A) The strategy shall ensure that the cost of any service which a courty provides primarily for the benefit of the unincorporated area of the county shall be borne by theunincorporated area residents, individuals, and property owners who receive the service. Further, when the county and one or more municipalities jointly fund a county-

wide service, the county share of such funding shall be borne by the unincorporated residents, individuals, and property owners that receive the service.

- (B) Such funding shall be derived from special service districts created by the county in which property taxes, insurance premium taxes, assessments, or user fees are levied or imposed or through such other mehanism agreed upon by the affected parties which complies with the intent of subparagraph (A) of this paragraph; and
- (4) (A) Local governments within the same county shall, if necessary, amend their land use plans so that such plans are compatible and nonconflicting, or, as an alternative, they shall adopt a single land use plan for the unincorporated and incorporated areas of the county.
 - (B) The provision of extraterritorial water and sewer services by any jurisdiction shall be consistent with all applicable land use plans and ordinances.
 - (C) A process shall be established by July 1, 1998, to resolve land use classification disputes when a county objects to the proposed land use of an area to be annexed into a municipality within the county.

36-70-25.

- (a) Approval of the local government service delivery strategy shall be accomplished as provided for in this Code section.
- (b) The county and each municipality within the county shall participate in the development of the strategy. Approval of the strategy shall be accomplished by adoption of a resolution:
 - (1) By the county governing authority;
 - (2) By the governing authority of municipalities located within the county which have a population of 9,000 or greater within the county;
 - (3) By the municipality which serves as the county site if not included in paragraph (2) of this subsection; and
 - (4) By no less than 50 percent of the remaining municipalities within the county which contain at least 500 persons within the county if not included in paragraph (2) or (3) of this subsection.
 - (c) For the purpose of determining population, the population in the most recent United States decennial census shall be utilized.
 - (d) If a county and the necessary number of cities in the county cannot reach an agreement on the strategy, a means for facilitating an agreement through some form of alternative dispute resolution shall be enployed. Where the alternative dispute resolution action is unsuccessful, the neutral party or parties shall prepare a report which shall be provided to each governing authority and made a public record. The cost of alternative dispute resolution authorized by this subsection shall be shared by the parties to the dispute pro rata based on each party's population according to the most recent United States decennial census. The county's share shall be based upon the unincorporated population of the county.
 - (e) The adoption of a service delivery strategy specified in Code Section

36-70-21 may be extended to a date certain no later than 120 daysfollowing the date otherwise specified in Code Section 36-70-21 upon written agreement of the local governments enumerated in subsection(b) of this Code section. In the event such an agreement is executed, the sanctions specified in Code Section 36-70-27 shall not apply until on and after such extended date.

36-70-26.

Each county shall file the agreement for the implementation of strategy required by Code Section 36-70-21 with the department. The department shall, within 30 days of receipt, verify that the strategy includes the components enumerated in Code Section 36-70-23 and the minimum criteria enumerated in Code Section 36-70-24. The department, however, shall neither approve nor disapprove the specific elements or outcomes of the strategy.

36-70-27.

On and after July 1, 1999, no state administered financial assistance or grant, loan, or permit shall be issued to any local government or authority which is not included in a department verified strategy or for any project which is inconsistent with such strategy.

36-70-28.

Each county and municipality shall review, and revise if necessary, the approved strategy:

- (1) In conjunction with updates of the comprehensive plan as required by Article I of this chapter;
- (2) Whenever necessary to change service delivery or revenue distribution arrangements; or
- (3) In the event of the creation, abolition, or consolidation of local governments.

SECTION 2.

Said title is further amended by striking paragraph (2) of Code Section 36-66-3, relating to definitions regarding zoning procedures, and inserting in its place a new paragraph (2) to read as follows:

"(2) 'Territorial boundaries' means, in the case of counties, the unincorporated ares thereof and any area defined in paragraph (5. 1) of Code Section 3 6-70-2, and, in the case of municipalities, the area lying within the corporate limits thereof except any area defined in paragraph (5.1) of Code Section 36-70-2."

SECTION 3.

This Act shall become effective upon its approval by the Governor or upon its becoming law without such approval.

SECTION 4.

All laws and parts of laws in conflict with this Act are repealed.

Appendix B
Current Services Survey Form

Monroe County Service Delivery Strategy **Existing Services**

Community Name:

Culloden

Name or Type of Service	Description of Service	Producer of Service	Service Area	Funding Sources
(May be a service which is part of a	(May be a service which is part of al Solid waste collection door-to-door or using drop-off sites, water (In-house by city or county employees, private sector (Municipal only, unincorporated only, county (Enterprise Fund, General Fund,	(In-house by city or county employees, private sector	Municipal only, unincorporated only, county	(Enterprise Fund, General Fund,
larger department (i.e. jail as part of	larger department (i.e. jail as part of delivery, fire protection, law enforcement, courts, natural gas, contract, intergovernmental agreement, authority wide, special service district, regional, other) LOST, SPLOST, User Fees, Insurance	contract, intergovernmental agreement, authority,	wide, special service district, regional, other)	LOST, SPLOST, User Fees, Insurance
police services)	road maintenance, etc)*	etc.)		Premium Tax, etc.)**
Cemetary	$\overline{}$	City	Special Service Area (see map)	General Fund
	Routine court operations for offenses occurring within the			
Courts	city.	City	City-Wide	General Fund
		Intergovernmental Agreement with Monroe		
E-911 Communications	Emergency dispatching of public safety calls.	County	Monroe County	County
		Intergovernmental Agreement with Monroe and		
Emergency Management Services	Emergency Management Services Eergency response services to calls for assistance.	Monroe County	County-Wide	County
	Provides basic fire protection and prevention services and	(full time and volunteer	Unincorporated Areas and City of	
Fire Protection	rescue services as needed.	employees)	Culloden	County
Law Enforcement	Routine police services for city residents/businesses.	City	City-Wide	General Fund
Tibrary	Routine and day-to-day operations for the city's public	2	County-Wide	General Fund
Parks/Recreation	Routine parks/recreation services and grounds upkeep.	City	City-Wide	General Fund
			or unit	E
NOSO MARINCHIAINCE	Notifie Toda Illamicalance projects			Delicial Fulla
Street Lighting	Street lighting within the city.	City	City-Wide	General Fund
Water Service	Water distribution within the city's service area.	City	City-Wide	Enterprise Fund (Water)
*Note: Other services might include.	*Note: Other services might include: cemeteries, electric services, mowing, sewer service, storm-water management, tree trimming, street cleaning, recycling, animal control, E-911 services, EMS, hospitals, indigent legal defense, jail	nanagement, tree trimming, street cleaning, recycling, a	nimal control, E-911 services, EMS, hospitals	, indigent legal defense, jail

operations, airports, building inspections, business licenses, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

**Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Monroe County Service Delivery Strategy Existing Services

Forsyth

Community Name:

	December of County	Producer of Service	Service Area	Funding Sources
Name of Type of Service	Describing of Service	יו מפתרבו מו מבו אובר	A contract of the contract of	Enterprise Eine Casemi Lind
(May be a service which is part of a	(May be a service which is part of a (Solid waste collection door-to-door or using drop-off sites, water (In-house by city or county employees, private sector (Municipal only, unincorporate only, county characteristic parts of the protection has enforcement counts natural as constructed agreement, authority wide, special service district, regional, other) ILOST, SPLC	In-house by city or county empioyees, private sector contract interpovernmental agreement, authority	(Municipal only, unincorporated only, county wide, special service district, regional, other)	ST, User Fees, Inst
police services)	road maintenance, etc)*	etc.)		Premium Tax, etc.)**
ection and Code	uilding inspection services and code enforcement			
Enforcement	activities.	City	City-wide	Ceneral Fund
Cemetery	Maintenance and upkeep of the city's cemetery.	City	City-Wide	General Fund
	within the	County through agreement with the City of		-
Courts	city.	Forsyth	City-Wide	General Fund
Drug Task Force	Investigates and makes arrests in drug violation cases.	Intergovernmental Agreement	Regional	General Fund and State and Federal Grants
Electricity	Electrical service to Forsyth's MEAG customers	City	City-Wide	Enterprise Fund
Development/Tourism	Operation Downtown Development Authority and various activities designed to generate tourism.	Downtown Development Authority	County-wide	General Fund
	ough city personnel.	City	City-Wide	General Fund
Law Enforcement		City	City-Wide	General Fund
Library Services	Provides basic library services to all county residents.	Monroe County through Oral Agreement	Countywide	General Fund
	and	City	City-Wide	General Fund and User Fees
Road Maintenance	Routine road maintenance projects	City	City-Wide	General Fund
Sewage Collection/Treatment	Sewerage collection and treatment and system upkeep for sewer customers	City	City-Wide	Enterprise Fund (Water)
ling	Door-to-door collection of solid waste and recyclables and disposal of solid waste at the county's landfill.	City	City-Wide	General Fund and User Fees
Street Lighting	Street lighting within the city and along Interstate 75.	City	City-Wide	General Fund
Telecomminications	e e	<u>2</u>	City and Extraterritorial Service Area	Enternrise Find (Cable)
	Water distribution and treatment within the city's service			
Water Service	area.	City	City and Extraterritorial Service Area	Enterprise Fund (Water)

Note: Other services might include: cemeteries, electric services, mowing, sewer service, storm-water management, tree trimming, street cleaning, recycling, animal control, E-911 services, EMS, hospitals, indigent legal detense, jail operations, authoris, business licenses, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

^{**}Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Monroe County Service Delivery Strategy Existing Services

Name or Type of Service (May be a service which is part of a larger department (i.e. jail as part of police services)	Name or Type of Service Service Area (Manicipal only, unincorporated only, county- larger department (i.e. jail as part of delivery, fire protection, law enforcement, courts, natural gas, road contract, intergovernmental agreement, authority, etc.) maintenance, etc)*	drop-off sites, water (In-house by city or county employees, private sector (Municipal only, unincorporated only, county-urts, natural gas, road contract, intergovernmental agreement, authority, etc.) wide, special service district, regional, other)	Service Area (Municipal only, unincorporated only, count) wide, special service district, regional, other)	Funding Sources -(Enterprise Fund, General Fund, LOST, SPLOST, User Fees, Insurance Premium Tax, etc.)**
Ambulance	Provides emergency and non-emergency medical care and transportation; billing and collecting for county residents.	Monroe County	Countywide	User Fees, General Fund
Animal Control	Collects, traps, adopts out, and disposes of wild/loose animals. Catches suspected rabid animals.	Monroe County and Private Contractors as needed and through Intergovernmental Agreement.	Countywide	LOST, Insurance Premium Tax, User Fees, City of Forsyth, City of Culloden
Building Inspection and Code Enforcement	ode enforcement	Monroe County	Unincorporated Areas	General Fund and User Fees
Child Advocacy	Conducts child interviews in investigations where a child is the victim; provides safe-houses for victims of abuse.	Monroe County	Countywide	General Fund, State and Federal Grants
Coroner	Ascertains the cause and manner of death in any trauma related or unexplained death or death unattended by a doctor.	Monroe County	Countywide	General Fund
Court Services	Basic court operations costs associated with day-to-day operations of the county's courts.	Monroe County and State Employees	Countywide	General Fund and State Revenues
Drug Task Force	Investigates and makes arrests in drug violation cases.	Intergovernmental Agreement	Regional	General Fund and State and Federal Grants
E-911 Communications		Monroe County	Countywide	General Fund and User Fees
Economic Development/Tourism	ment	Development Authority	County-wide	General Fund
	Coordination of available resources in planning for, responding to, and recovering from a variety of events that			
Emergency Management	o l		Countywide	General Fund
Fire Protection	Provides basic fire protection and prevention services and rescue services as needed.	Monroe County (full time and volunteer employees)	Unincorporated Areas and City of Culloden	Insurance Premium Tax and LOST
Fugitive Task Force		Intergovernmental Agreement	Regional	General Fund
Health Services	nd Counseling	State	Countywide	General Fund
Indigent Care		Private Sector and Monroe County Hospital	Countywide	General Fund and State Revenues
Jail Operations	Boards inmates, provides medical and dental services to inmates, provides law library, provides commissary, transports inmates to court and to other agencies, provides inmates for work details, provides and maintains the jail facility.	Monroe County	Countywide	General Fund, Jail Fine Fund, City of Forsvth (user fee)

^{*}Note: Other services might include: cemeteries, electric services, mowing, sewer service, storm-water management, tree trimming, street cleaning, recycling, animal control, E-911 services, EMS, hospitals, indigent legal defense, jail operations, airports, building inspections, business licenses, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

^{**}Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant. Service Delivery Strategy

Monroe County Service Delivery Strategy **Existing Services**

Community Name:

Monroe County

Name or Type of Service	Description of Service	Producer of Service	Service Area	Funding Sources
(May be a service which is part of a	May be a service which is part of a Solid waste collection door-to-door or using drop-off sites, water	tes, water (In-house by city or county employees, private sector (Municipal only, unincorporated only, county (Enterprise Fund,	(Municipal only, unincorporated only, county	(Enterprise Fund, General Fund,
larger department (i.e. jail as part of	arger department (i.e. jail as part of delivery, fire protection, law enforcement, courts, natural gas, contract, intergovernmental agreement, authority/wide, special service district, regional, other) LOST, SPLOST, User Fees, Insurance	contract, intergovernmental agreement, authority,	wide, special service district, regional, other)	LOST, SPLOST, User Fees, Insurance
police services)	road maintenance, etc)*	etc.)		Premium Tax, etc.)**
	Provides assistance for School Resource Officer, Gang			
	Resistance Education and Training, and Drug Abuse			
Bio.	Resistance Education Services offered to juveniles			General Fund, State Grants, Fees
Juvenile Delinquency Prevention	throughout the county.	Monroe County	Countywide	from Fines
				General Fund, State and Federal
Law Enforcement	Routine day-to-day operations of the Sheriff's Office.	Monroe County	Countywide	Grants
				General Fund, User Fees, BOE,
Library Services	Provides basic library services to all county residents.	Monroe County through Oral Agreement	Countywide	Library Board, City of Forsyth
		Monroe County and Private Contractors as		General Fund, Grants, and User
Recreation		needed.	Countywide	Fees
	Patching, repairing, paving, grading, resurfacing, driveway Monroe County and Private Contractors as	Monroe County and Private Contractors as		
Roads and Bridges Maintenance	culverts, ROW, mowing, etc	needed.	Unincorporated Areas	SPLOST and General Fund
	Supports DFACS, Neighborhood Service Center, Older			
	Americans Council, and Community Improvement			
Social Services	Coalition with day-to-day operational costs.	State	Countywide	General Fund
	Assists county resident in practicing good soil	Soil Conservation Service through		
Soil Conservation		Intergovernmental Agreement	Countywide	General Fund
Solid Waste Collection and	Collection of solid waste through drop-off sites and			General Fund, LOST, Insurance
Recycling	through on-site dumpster pickups.	Monroe County	Countywide	Premium Tax, and User Fees
		Monroe County and Private Contractors as		
Landfill	Operation of the county's solid waste Subtitle D landfill.	needed.	Countywide	User Fees, General Fund
				User Fees, LOST, Insurance
Tick Control	Sprays yards to control mosquitoes and ticks.	Monroe County	Unincorporated Area	Premium Tax
	Supports historical society and promotes economic		,	
Tourism		Private Sector	Countywide	General Fund
	Provides water delivery to county residents in special	Monroe County and Private Contractors as		SPLOST, User Fees, Revenue
Water Service	service districts.	needed.	Special Service Areas	Bonds
*Note: Other services might include:	*Note: Other services might include: cemeleries, electric services, mowing, sewer service, slorm-water management, tree trimming, street cleaning, recycling, animal control, E-911 services, EMS, hospitals, indigent legal detense, jail	nanagement, tree trimming, street cleaning, recycling,	animal control, E-911 services, EMS, hospital	Is, indigent legal detense, jail

operations, airports, building inspections, business licenses, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

^{**}Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Appendix C Future Services Survey Form

Monroe County Service Delivery Strategy Future Services

Community Name: Culloden

Community Come.				
Name or Type of Service	Description of Service	Producer of Service	Service Area	Funding Sources
May be a service which is part of a	(May be a service which is part of a (Solid waste collection door-to-door or using drop-off sites, water (In-thouse by city or county employees, private sector (Municipal only, unincorporated only, county) Enterprise Fund, General Fund	(In-house by city or county employees, private sector)	Municipal only, unincorporated only, county	Enterprise Fund, General Fund,
narger department (i.e. jan as part of police services)	relivery, the protection, law emoternent, comis, marmar gas, road maintenance, etc)*	etc.)	and, special service district, regional, onto	Premium Tax, etc.)**
Cemetery	Maintenance and upkeep of the city's cemetery.	City	Special Service Area (see map)	General Fund
	within the	City	City-Wide	General Fund
Communications	rgency dispatching of public safety calls.	Intergovernmental Agreement with Monroe County	Monroe County	County
Emergency Management Services	stance.	ernmental Agreement with Monroe and County	County-Wide	County
Fire Protection	es and	Monroe County (full time and volunteer employees)	Unincorporated Areas and City of Culloden	County
Law Enforcement	Routine police services for city residents/businesses.	City	City-Wide	General Fund
	lic	City	County-Wide	General Fund
Parks/Recreation	parks/recreation services and grounds upkeep.	City	City-Wide	General Fund
Road Maintenance	Routine road maintenance projects	City	City-Wide	General Fund
Street Lighting	Street lighting within the city.	City	City-Wide	General Fund
Water Service	Water distribution within the city's service area.	City	City-Wide	Enterprise Fund (Water)
*Note: Other services might include:	*Note: Other services might include: cemeteries: electric services, mowing, sewer service, storm-water management, tree trimming, street cleaning, recycling, animal control, E-911 services, EMS, hospitals, indigent legal defense, jail	nanagement, tree trimming, street cleaning, recycling, a	nimal control, E-911 services, EMS, hospitals	indigent legal defense, jail

[&]quot;Note: Other services migni include: cemeteries, electric services, mowing, sewer service, storm-water management, tree trimming, street cleaning, recycling, animal control, E-711 services, takis, mospetal services, occupantions, building inspections, business licenses, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

^{**}Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Monroe County Service Delivery Strategy Future Services

Community Name:

Forsyth

Name or Type of Service	Description of Service	Producer of Service	0	
(May be a service which is part of	May be a service which is part of all Solid waste collection door-to-door or using drop-off sites, water (In-house by city or county employees, private sector (Municipal only miniconnessed only miniconnessed only county employees, private sector (Municipal only miniconnessed only county employees, private sector (Municipal only county employees, private sector).	(In-house by city or county employees, private sector	Municipal only unincomposed only country	Funding Sources
police services)	police services) the jain as part of unity if if protection, law enforcement, courts, natural gas contract, police services)	contract, intergovernmental agreement, authority	intergovernmental agreement, authority wide, special service district, regional, other) LOST, SPLOST, User Fees, Insurance	LOST, SPLOST, User Fees, Insurance
Building Inspection and Code	Routine building inspection services and code enforcement			Premium Tax, etc.)**
Enforcement		City	City-Wide	General Fund
Cemetery	Maintenance and upkeep of the city's cemetery.	City	. t. t. t.	
1	ine court operations for offenses occurring within the	County through agreement with the City of	ani Marine	General Fund
Compo	city.		City-Wide	General Fund
Drug Task Force		Intergovernmental Agreement	Desired	General Fund and State and
	Operation of the Downtown Development Authority and		Vegional.	Federal Grants
Economic Development/Tourism	various activities designed to generate tourism.	Downtown Development Authority	County-wide	General Fund
Electricity	Electrical service to Forsyth's MEAG customers	City	City-Wide	To common the
Fire Protection	Fire protection services for the city through city personnel			ning bring Latin
			City-Wide	General Fund
Law Enforcement	Routine police services for city residents/businesses.	City	City-Wide	General Fund
Library Services		Monroe County through Oral Agreement	1	
Parks/Recreation	and		2	General Fund
		CIIA	City-Wide	General Fund and User Fees
Road Maintenance		20		
	ion and treatment and system upkeep for		-ity-wide	General Fund
Scrape Concension Headment		City	City-Wide	
Solid Waste Collection/Recycling	Solid Waste Collection/Recycling disposal of solid waste at the county's landfill.			Enterprise Fund (Water)
Street Lighting	Street lighting within the city and along Interneting 75			General Fund and User Fees
	cable	CIIX	City-Wide	General Fund
relecommunications		City		
Water Service	Water distribution and treatment within the city's service	-	City and Extraternional Service Area	Enterprise Fund (Cable)
Note: Other services might include: c	CITIC SELVICES. MOWING SEWER SETVICE STORM MISTORY		City and Extraterritorial Service Area	Entermise Fund (Water)
operations, aimorts huilding inspections business I	Anning Item Item Item Item Item Item Item Item			ווכולווסר ז שווח (זי מוכו)

^{*}Note: Other services might include: cemelenes, electric services, mowing, sewer service, storm-water management, tree trimming, street cleaning, recycling, animal control, E-911 services, EMS, hospitals, indigent legal defense, jai operations, business licenses, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

^{**}Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Monroe County Service Delivery Strategy Future Services

Community Name:

Monroe County

Name or Type of Service	Description of Service	Producer of Service	Service Area	Funding Sources
larger department (i.e. sail as part of	(May be a service which is part of all Solid waste collection door-to-door or using drop-off sites, water larger denotinent (i.e. init as not collection fire exception law enforcement courts natural and	(In-house by city or county employees, private sectod (Municipal only, unincorporated only, county	(Municipal only, unincorporated only, county	(Enterprise Fund, General Fund,
police services)	road maintenance, etc)*	natural gas contract, intergovernmental agreement, aumonty wide, special service district, regional, oner) LUS1, SPLOS1, USer Fees, Insurance etc.)	wide, special service district, regional, omer)	Premium Tax, etc.)**
Ambulance	Provides emergency and non-emergency medical care and transportation; billing and collecting for county residents.	Monroe County	Countywide	User Fees, General Fund
		Monroe County and Private Contractors as		LOST, Insurance Premium Tax
	Collects, traps, adopts out, and disposes of wild/loose	needed and through Intergovernmental		User Fees, City of Forsyth, City of
Puilding Ingraction and Code	animals. Catches suspected rabid animals.	Agreement.	Countywide	Culloden
Enforcement	Activities.	Monroe County	Inincomposted Areas	Contract Court and I law Day
				Constant and and Osci 1 ccs
Child Advocacy	9			General Fund, State and Federal
Cillia Advocacy	T	Monroe County	Countywide	Grants
	resertains me cause and manner of death in any trauma related or unexplained death or death unattended by a			
Coroner		Monroe County	Countywide	General Fund
	ciated with day-to-day			
Court Services	operations of the county's courts.	Monroe County and State Employees	Countywide	General Fund and State Revenues
Drug Task Force	Investigates and makes arrests in drug violation cases.	Intergovernmental Agreement	Repional	General Fund and State and
E-911 Communications	P.	Annual Counts		
	T	Monroe County	Countywide	General Fund and User Fees
Economic Development/Tourism	Operation of the Monroe County Industrial Development Authority, and various activities designed to generate tourism.	Development Authority	County-wide	General Eural
	Coordination of available resources in planning for			Jeneral Fund
	riety of events that be extensive damage			
Emergency Management			Countywide	General Fund
Fire Protection	Provides basic fire protection and prevention services and Insecue services as needed.	Monroe County (full time and volunteer employees)	Unincorporated Areas and City of	Insurance Premium Tax, and
Fugitive Task Force	parimon or operation	A Johnson		
	Composition	mergovernmental Agreement	Kegionai	General Fund
Health Services		State	Countywide	General Fund
Indipent Care	s funds for assisting with indigent legal, medical,			
	vides medical and dental services to	ritvate Sector and Montoe County Hospital	Countywide	General Fund and State Revenues
	inmates, provides law library, provides commissary, transports inmates to court and to other agencies, provides inmates for work details, provides and maintains the jail			
Jail Operations		Monroe County	Countywide	General Fund, Jail Fine Fund
*Notes Other security and the second				

^{*}Note: Other services might include: cemeteries, electric services, mowing, sewer service, storm-water management, tree trimming, street cleaning, recycling, animal control, E-911 services, EMS, hospitals, indigent legal defense, jail operations, airports, building inspections, business licenses, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

Monroe County sds future service listing xls

Service Delivery Strategy

^{**}Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Monroe County sds future service listing.xls

Monroe County Service Delivery Strategy Future Services

Community Name:

Monroe County

Name or Type of Service (May be a service which is part of a larger department (i.e. jail as part of police services)	Name or Type of Service May be a service which is part of a Solid waste collection door-to-door or using drop-off sites, water (In-house by city or county employees, private sector (Municipal only, unincorporated only, county, (Enterprise Fund, General Fund, General Fund, Door-to-door or using drop-off sites, water (In-house by city or county employees, private sector (Municipal only, unincorporated only, county, (Enterprise Fund, General Fund, General Fund, Door-to-door or using drop-off sites, matural gas, contract, intergovernmental agreement, authority, wide, special service district, regional, other) LOST, SPLOST, User Fees, Insurance etc)*	tes, water (In-house by city or county employees, private sector (Municipal only, unincorporated only, county (Enterprise Fund, General intergovernmental agreement, authority, wide, special service district, regional, other). LOST, SPLOST, User Fees, Inster.)	Service Area (Municipal only, unincorporated only, county wide, special service district, regional, other)	Funding Sources (Enterprise Fund, General Fund, LOST, SPLOST, User Fees, Insurance
	Provides assistance for School Resource Officer, Gang Resistance Education and Training, and Drug Abuse Resistance Education Services offered to invenile			rremum iax, etc.)**
Juvenile Delinquency Prevention	throughout the county.	Monroe County	Countywide	General Fund, State Grants, Fees from Fines
Law Enforcement	Routine day-to-day operations of the Sheriff's Office.	Monroe County	Countywide	General Fund, State and Federal Grants
Library Services	is.	Monroe County through Oral Agreement	Countywide	General Fund, User Fees, BOE,
Recreation	Maintains county-owned parks and runs recreation programs for youth and adults.			General Fund, Grants, and User
Roads and Bridges Maintenance	Patching, repairing, paving, grading, resurfacing, driveway Monroe County and Private Contractors as culverts, ROW, mowing, etc		ted Areac	rees on reaction
Sewerage Collection	ep for	Monroe County		Enterprise Fund (Water), State
Social Services	Supports DFACS, Neighborhood Service Center, Older Americans Council, and Community Improvement Coalition with day-to-day one-rational coets			Orants, SPLOS1, Revenue Bonds
	y resident in practicing good soil		Countywide	General Fund
Solid Waste Collection and	management. Collection of solid waste through dron-off cities and	SCS through Intergovernmental Agreement	Countywide	General Fund
T			Countywide	Entermise Fund
Landfill	Operation of the county's solid waste Subtitle D landfill.	Monroe County and Private Contractors as needed.		Ser Fees General Fund
Tick Control		Monroe County	ed Area	User Fees, LOST, Insurance
Tourism				General Eund
Water Service service Service Thousand Include: ce	Water Service service districts.	Monroe County and Private Contractors as needed.	ice Areas	Enterprise Fund, SPLOST, Revenue Bonds

*Note: Other services might include: cemeteries, electric services, mowing, sewer service, slorm-water management, tree trimming, street cleaning, recycling, animal control, E-911 services, EMS, hospitals, indigent legal detense, jail operations, business licenses, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

**Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Appendix D Memorandum of Agreements Survey Form

Monroe County Service Delivery Strategy Existing Intergovernmental Agreements

Community Name:

All Jurisdictions

Name or Type of Service*	Parties to the Agreement	Date Passed	Date Passed the Agreement	Expiration Date of Agreement	Primary Provider of the Service	Funding Source(s) for the Service**	Funding Allocation (How much does each source provide?)	Special Conditions (mandatory reviews, budget process, etc.)	Service Area
Animal Control	Monroe County with City of Forsyth	Annually	1 Year	12/31/99	12/31/99 Monroe County	LOST, IPT, User F Fees, Forsyth Reimb.	Forsyth - \$5,000/yr plus \$15 per dog, County Remainder		Countywide
	ounty, City of	7	N/A	N/A	Monroe County	LOST, IPT, User Fees, Culloden Reimb.	Culloden - \$25 per trip plus \$15 per dog		Countywide
v	Sounty, City of Soard of		¥.	N/A	Monroe County	General Fund, and C Forsyth	Forsyth - \$2,010 /yr, General Fund, and County - \$148,671/yr, Forsyth BOE - \$2,949/yr		Countywide
opment	ounty, of Commerce, ent Authority		Annually	Annually	Chamber, Chamber, Dev. Development Authority Author., County		County gives the Chamber \$23,000/yr and Dev. Author. Approx. \$150,000/yr.		Countywide
	Monroe County, City of Forsyth, State of Georgia				Monroe County	General Fund, Jail S Fine Fund, Forsyth	City - \$35/day/inmate, General Fund, Jail State - per diem/inmate, Fine Fund, Forsyth County - all other costs		Countywide
Onio Task Force	Counties of Monroe, Lamar, Upson, and Pike, Cities of Forsyth, Barnesville, Thomaston, and Zebulon		Bi-annually		Each agency provides Pederal Grant, provides bookkeeping General Fund		Federal Grant pays basic salaries, Jurisdictions pay OT, Vehicles, gas, and operational costs.		Regional
	Monroe County, Houston County, Bibb County, GBI, City of Macon					user	Each agency provides personnel and vehicle and gas. US Marshall provides office, etc		Regional
	Monroe County, City of Forsyth	9/1/97	9/1/97 5 Years	9/1/02	9/1/02 City of Forsyth	Enterprise Fund / SPLOST / LOST	N/A	N/A	City/County Areas
eement	Monroe County, City of Forsyth				Monroe County		1	N/A	Countywide
	Monroe County, City of Forsyth		Yearly	N/A	Monroe County	and	Forsyth allocates annual general fund revenues to cover costs.	N/A	City-Wide

^{*}Note: Other services might include: cemeterites, electric services, mowing, sewer service, storm-water management, tree trinnning, street cleaning, recycling, animal control, E-911 services, EMS, hospitals, indigent legal defense, jail operations, airports, building inspections, business licenses, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

^{**}Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Appendix E
Dispute Resolution Process
Agreement for Land Use Disputes

AGREEMENT BETWEEN MONROE COUNTY, GEORGIA AND THE CITY OF FORSYTH, A MUNICIPAL CORPORATION IN MONROE COUNTY WITH REGARD TO IMPLEMENTING PROCESSES FOR RESOLVING LAND USE DISPUTES OVER ANNEXATION

The City of Forsyth, a municipal corporation in Monroe County, and Monroe County, Georgia, a political subdivision of the State, hereby agree to implement the following process for resolving land use disputes over annexation, effective July 1, 1998.

- 1. Upon the initiation of any annexation activity, the city will notify the county of the proposed annexation and provide information on location of property, size of area, and proposed land use or zoning classification(s) (if applicable) of the property upon annexation.
 - Within thirty days following receipt of the above information, the county will forward to the city a statement either: (a) indicating that the county has no objection to the proposed land use for the property; or (b) describing its bona fide objection(s) to the city's proposed land use classification, providing supporting information, and listing any possible stipulations or conditions that would alleviate the county's objection(s).
- 2. If the county has no objection of the city's proposed land use or zoning classification, the city is free to proceed with the annexation. If the county fails to respond to the city's notice in writing within the deadline, the city is free to proceed with the annexation or object to land use changes after the annexation.
- If the county notifies the city that it has a bona fide 3. land use classification objection(s), as defined in by Georgia law, the city will respond to the county in writing within thirty days of receiving the county's objection(s) ______________________________to implement the nditions and thereby county's st resolving the FAX to the county annexation; Andy Crosson objection(s) (s); (b) agreeing with on the proposed ion that the county's tifying the county that judgement in court; or the city will um mediation process to (d) initiation discuss poss.
- 4. If the city initiates mediation, the city and county will agree on a mediator, mediation schedule and determine participants in the mediation. The city at this point, and throughout these proceedings, will notify any

affected property owners of the status of any annexation requests. Any costs associated with the mediation will be shared equally by the city and the county.

- If no resolution of the county's bona fide land use classification objection(s) results from the mediation, the city will not proceed with the proposed annexation.
- 6. If the city and county reach an agreement as described in this contract or as a result of mediation, an annexation agreement will be drafted by the city for execution by the city and county governments and the property owner(s).

Regardless of future changes in land use or zoning classification, any site-specific mitigation or enhancement measures or site-design stipulations included in the agreement will be binding on the property. The property owner(s) shall sign, notarize and return the agreement to the city. The agreement shall become final when signed by the city and the county and shall be filed at the courthouse.

This annexation dispute resolution shall remain in force and effect until rescinded or amended by agreement of each party or unless otherwise terminated by operation of law. Upon adoption by the city and county, this agreement will be advertised and posted at city hall and the county courthouse.

The City of Forsyth, Georgia, A Municipal Comporation

Mayor, City of Porsyth

Monroe County, Georgia

Chairman, Monroe County
Commissioners

AGREEMENT BETWEEN MONROE COUNTY, GEORGIA AND THE CITY OF CULLODEN, A MUNICIPAL CORPORATION IN MONROE COUNTY WITH REGARD TO IMPLEMENTING PROCESSES FOR RESOLVING LAND USE DISPUTES OVER ANNEXATION

The City of Culloden, a municipal corporation in Monroe County, and Monroe County, Georgia, a political subdivision of the State, hereby agree to implement the following process for resolving land use disputes over annexation, effective July 1, 1998.

1. Upon the initiation of any annexation activity, the city will notify the county of the proposed annexation and provide information on location of property, size of area, and proposed land use or zoning classification(s) (if applicable) of the property upon annexation.

Within thirty days following receipt of the above information, the county will forward to the city a statement either: (a) indicating that the county has no objection to the proposed land use for the property; or (b) describing its bona fide objection(s) to the city's proposed land use classification, providing supporting information, and listing any possible stipulations or conditions that would alleviate the county's objections(s).

- If the county has no objection of the city's proposed land use or zoning classification,
 the city is free to proceed with the annexation. If the county fails to respond to the
 city's notice in writing within the deadline, the city is free to proceed with the
 annexation or object to land use changes after the annexation.
- 3. If the county notifies the city that it has a bona fide land use classification objection(s), as defined in by Georgia law, the city will respond to the county in writing within thirty days of receiving the county's objection(s) by either: (a) agreeing to implement the county's stipulations and conditions and thereby resolving the county's objection(s); (b) agreeing with the county and stopping action on the proposed annexation; (c) disagreeing that the county's objection(s) are bona fide and notifying the county that the city will seek a declaratory judgement in court; or (d) initiating a thirty day maximum mediation process to discuss possible compromises.
- 4. If the city initiates mediation, the city and county will agree on a mediator, mediation schedule and determine participants in the mediation. The city at this point, and throughout these proceedings, will notify any affected property owners of the status of any annexation requests. Any costs associated with the mediation will be shared equally by the city and the county.
- If no resolution of the county's bona fide land use classification objection(s) results from the mediation, the city will not proceed with the proposed annexation.

If the city and county reach an agreement as described in this contract or as a result of
mediation, an annexation agreement will be drafted by the city for execution by the
city and county governments and the property owner(s).

Regardless of future changes in land use or zoning classification, any site-specific mitigation or enhancement measures or site-design stipulations included in the agreement will be binding on the property. The property owner(s) shall sign, notarize and return the agreement to the city. The agreement shall become final when signed by the city and the county and shall be filed at the courthouse.

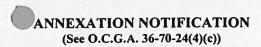
This annexation dispute resolution shall remain in force and effect until rescinded or amended by agreement of each party or unless otherwise terminated by operation of law. Upon adoption by the city and county, this agreement will be advertised and posted at city hall and the county courthouse.

The City of Culloden, Georgia A Municipal Corporation

Mayor, City of Culloden

Monroe County, Georgia

Chairman, Monroe County Commissioners

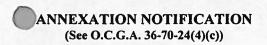


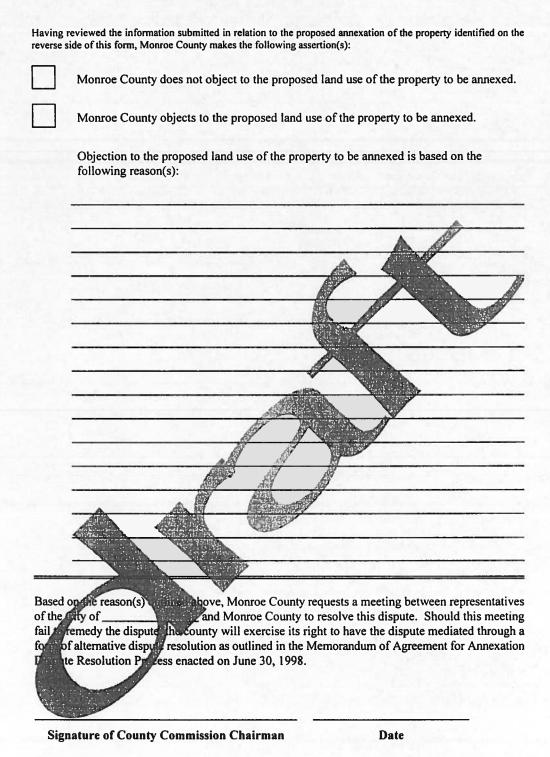


Pursuant to the Annexation Dispute Resolution Process agreement established by Monroe County and the City of on June 30, 1998, the following information is provided to Monroe County for review. Failure to respond in writing to this notification prior to the deadline date listed below, shall indicate that Monroe County does not dispute the proposed land use classification of the property targeted for annexation.

Date of this Notice:	
Date Application for Annexation Filed:	
Annexation Method to Be Utilized:	100 Percent Method
	60 Percent Method
	Resolution/Referendum Method
	Local Act of General
Date Monroe County Required to Responder: The deadline for responses to this notification the Memorandum of Agreement for Annexation	on are based of the method annexation the lized kel
Legal Description of Area to be Annexed	
e attached.	with existing land use/zoning classifications of the area m a to be Annexed:
posed Land Use Cassification of Ar	rea to be Annexed:
Existing Zoning Classification of Area	to be Annexed:
Proposed Zoning Classification of Area	to be Annexed:
Signature of Mayor	Date

This form must be forwarded to the Chairman of the Monroe County Board of Commissioners via registered mail, return receipt requested to be valid.





Appendix F
Legal Resolution Adopting/Implementing the Strategy

RESOLUTION MONROE COUNTY BOARD OF COMMISSIONERS

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act; and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by July I, 1999; and

WHEREAS, county and city officials have worked diligently to prepare the county's Service Delivery Strategy and to ensure that it accurately reflects service delivery arrangements within the county; and

WHEREAS, the county's Service Delivery Strategy identifies and addresses each of the key components and key criteria outlined in the Service Delivery Strategy Act of 1997; and

WHEREAS, the Board of Commissioners must adopt a resolution adopting the Service Delivery Strategy and authorizing the Chairman of the County Commission to sign the requisite documents acknowledging approval of the county's Service Delivery Strategy;

NOW THEREFORE, BE IT RESOLVED by the Board of Commissioners of Monroe County that the attached Monroe County - Cities of Forsyth and Culloden Service Delivery Strategy is hereby adopted as the county's official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated § 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Chairman of the Monroe County Board of Commissioners is hereby authorized to place the county's Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the county's Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. §36-70-26.

Adopted this June | day of 1999 at the county's regular Board of Commissioners' meeting.

Chairman, Monroe County Board of Commissioners

AFFIX COUNTY
SEAL

County Clerk, Monroe County

RESOLUTION MAYOR AND CITY COUNCIL OF THE CITY OF FORSYTH

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act; and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by July 1, 1999; and

WHEREAS, city and county officials have worked diligently to prepare the county's Service Delivery Strategy and to ensure that it accurately reflects service delivery arrangements within the county; and

WHEREAS, the Service Delivery Strategy identifies and addresses each of the key components and key criteria outlined in the Service Delivery Strategy Act of 1997; and

WHEREAS, the Mayor and City Council must adopt a resolution adopting the Service Delivery Strategy and authorizing the Mayor to sign the requisite documents acknowledging approval of the Service Delivery Strategy;

NOW THEREFORE, BE IT RESOLVED by the Mayor and Council of the City of Forsyth that the attached Monroe County - Cities of Forsyth and Culloden Service Delivery Strategy is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated § 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Mayor of the City of Forsyth is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. §36-70-26.

Adopted this 4th May day of 1999 at the city's regular Council meeting.

Mayor, City of Foreyth

AFFIX CITY
SEAL

City Clerk, City of Forsyth

RESOLUTION MAYOR AND CITY COUNCIL OF THE CITY OF CULLODEN

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act; and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by July 1, 1999; and

WHEREAS, city and county officials have worked diligently to prepare the county's Service Delivery Strategy and to ensure that it accurately reflects service delivery arrangements within the county; and

WHEREAS, the Service Delivery Strategy identifies and addresses each of the key components and key criteria outlined in the Service Delivery Strategy Act of 1997; and

WHEREAS, the Mayor and City Council must adopt a resolution adopting the Service Delivery Strategy and authorizing the Mayor to sign the requisite documents acknowledging approval of the Service Delivery Strategy;

NOW THEREFORE, BE IT RESOLVED by the Mayor and Council of the City of Culloden that the attached *Monroe County - Cities of Forsyth and Culloden Service Delivery Strategy* is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated § 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Mayor of the City of Culloden is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. §36-70-26.

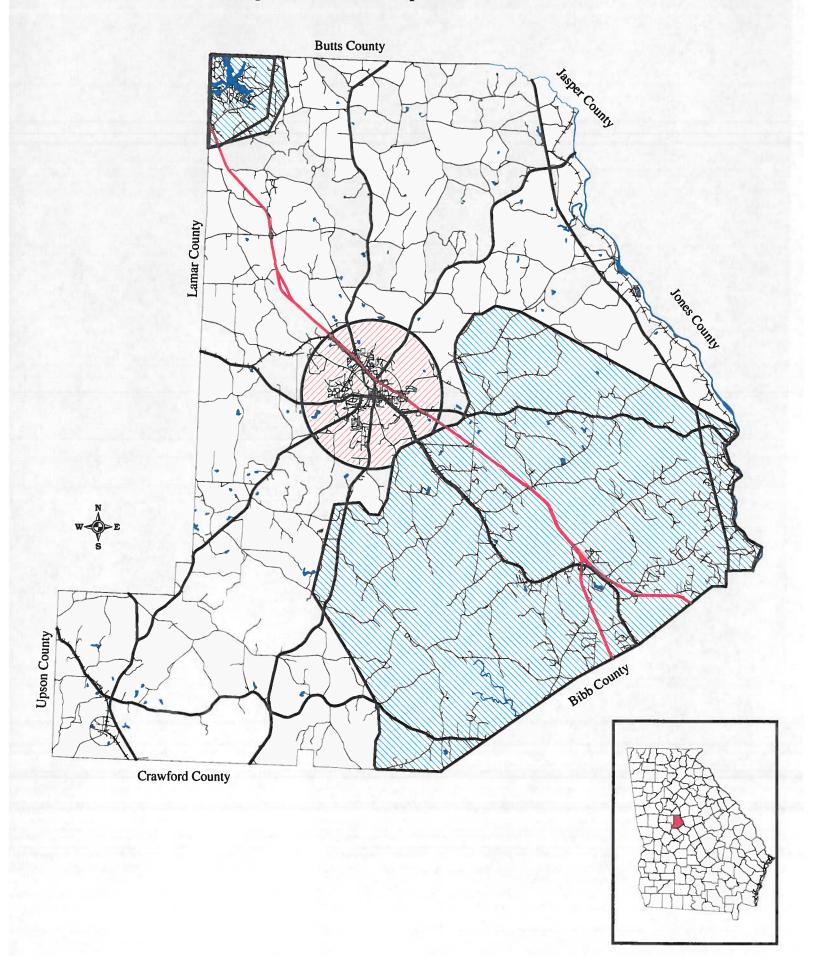
Adopted this 15th - May day of 1999 at the city's regular Council meeting.

Mayor, City of Culloden

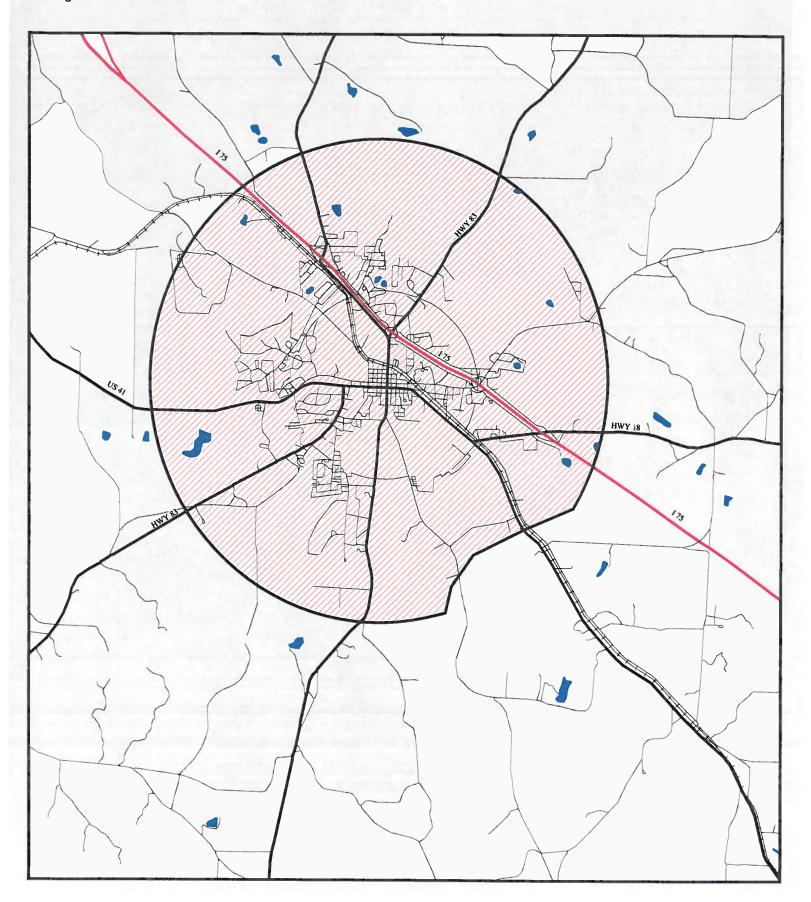
City Clerk, City of Culloden

Appendix G
Maps of Service Areas

Monroe County, Georgia Incorporated and Unincorporated Areas

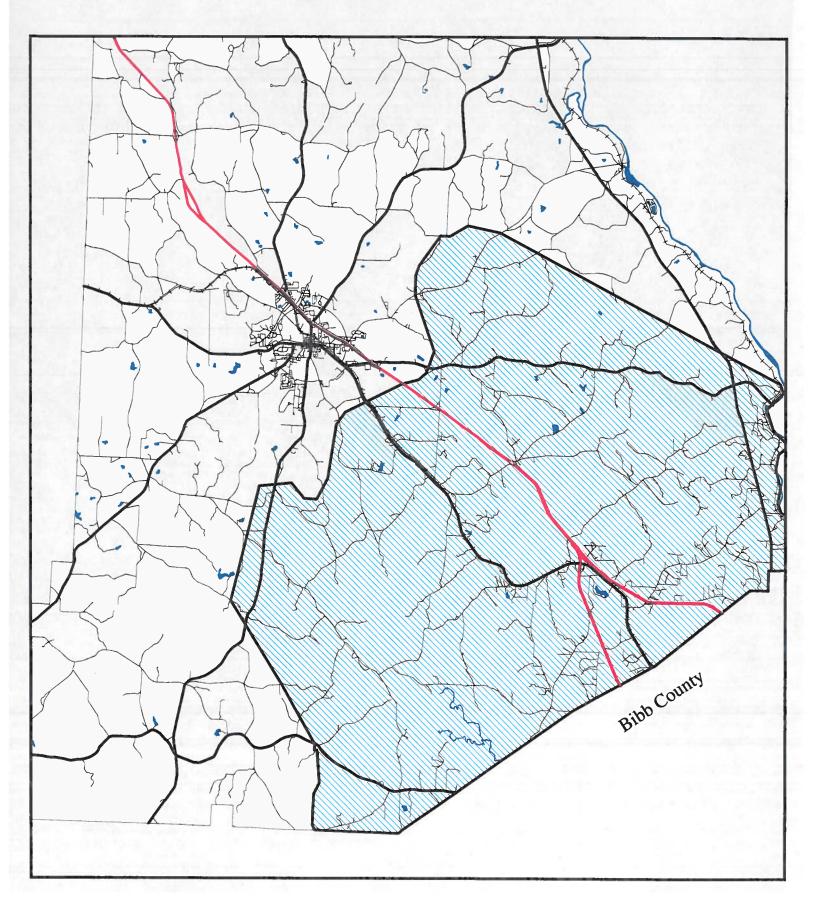




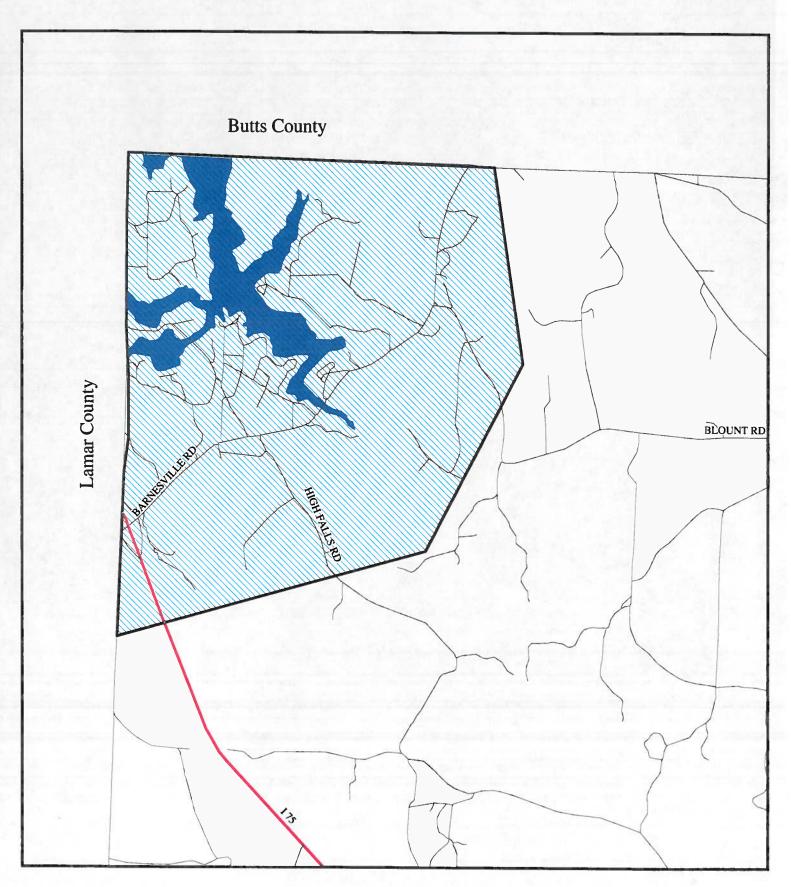


Monroe County Water and Sewer Service Area









WATER SYSTEM SERVICE AREAS

