Jones County – City of Gray Service Delivery Strategy

Adopted June 1999

Amended May 2009

Prepared by:
Jones County and the City of Gray
In Cooperation with the Middle Georgia Regional Development Center

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Service Delivery Strategy Jones County – City of Gray

Introduction

During the 1997 legislative session, the Georgia State Legislature adopted House Bill 489, otherwise known as the Service Delivery Strategy (SDS) Act of 1997 (see Appendix A). The SDS Act requires every county within the State of Georgia to develop and adopt a Service Delivery Strategy that outlines current and future service delivery arrangements for the county. The Act requires that each Strategy contain four components (O.C.G.A. 36-70-24). These components include the identification of current service delivery arrangements, identification of future service delivery arrangements, the funding sources of both current and future services, and the identification of the legal mechanisms that will be used by each of the jurisdictions to implement the Service Delivery Strategy once it is complete.

Additionally, the Service Delivery Strategy Act requires that each Strategy meet six criteria (O.C.G.A. 36-70-24). These criteria include the following:

- Elimination of Unnecessary Duplication of Services
- Elimination of Arbitrary Water and Sewer Rate Differentials
- Elimination of Double Taxation
- Compatible Land Use Plans
- Water and Sewer Extensions: Consistency with Land Use Plans
- Resolution of Annexation Disputes over Land Use

A discussion of the purpose of each of these criteria is included under the *Criteria* section of this Service Delivery Strategy.

Intent

"A Service Delivery Strategy is intended to be a concise action plan, backed up by the appropriate ordinances and intergovernmental agreements, for providing local government services and resolving land use conflicts within an entire county area. While the law does not dictate specific service delivery and land use planning arrangements within any given county, it does require every Strategy to include four basic components and to meet six criteria.

As indicated in Code Section 36-70-20, the General Assembly intends for local governments to use this planning process to develop service delivery systems which reduce unnecessary duplication, promote cooperation, eliminate funding inequities and minimize inter-jurisdictional land use disputes.

The intent of the code section is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services

in every county. The process provided by this legislation is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity and land use. The local government service delivery process should result in the minimization of noncompatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

After receiving the necessary level of local approval [...], the Strategy must be submitted to the Georgia Department of Community Affairs (DCA) for review to verify that it includes the required components and addresses the minimum criteria. If a Strategy is not adopted by the county and the required combination of cities, all local governments within the county will be ineligible for state-administered funding, grants, loans, and permits."

Since the latter part of 2006, Jones County and City of Gray officials have held several meetings to discuss the county's Service Delivery Strategy. As a result of these meetings, each of which was open to the public, this document has been developed.

This 2009 revision of the Jones County/City of Gray Service Delivery Strategy has been initiated in conjunction with the recent completion of the community's Joint Comprehensive Plan, as specified in the Georgia Planning Act.

¹ Charting a Course for Cooperation and Collaboration: An Introduction to the Service Delivery Strategy Act for Local Governments by the Association County Commissioners of Georgia, the Georgia Municipal Association, the Georgia Department of Community Affairs, and the Carl Vinson Institute of Government, the University of Georgia, June 1997, pages 2-3.

SECTION A

Components (O.C.G.A. 36-70-23)

Current Service Delivery Arrangements

"The Strategy must identify all local government services presently provided or primarily funded by each general purpose local government and each authority within the county and describe the geographic area in which the identified services are provided by each jurisdiction.

This component of the Strategy should identify which local governments and authorities are presently providing which services in which area of the county at the time the process of developing the Strategy is initiated."²

Between the first and second quarters of 2007, each of the local jurisdictions providing services in Jones County evaluated the existing "Current Services." This evaluation was used to revise the list of services currently (i.e. during the development of this Strategy) being provided within the community. As a result of this review, a revised list of "Current Services" is attached as Appendix B.

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² Et. al, pages 4-5. Jones County – City of Gray Service Delivery Strategy

Future Service Delivery Arrangements

"The Strategy must indicate which local government or authority will provide each service, the geographic areas of the county in which each service will be provided and a description of any services to be provided by any local government to any area outside of its geographical boundaries. If two or more local governments within the same county are assigned responsibility for providing identical services within the same geographic area, the Strategy must include an explanation of this arrangement.

This component of the Strategy should identify which local governments and authorities will provide which services in which areas of the county after the Strategy is adopted and implemented." A revised list of "Future Services," anticipated to be provided by their respective jurisdictions and/or authorities is attached as Appendix C.

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³ Et al., page 5. Jones County – City of Gray Service Delivery Strategy

Funding Sources

"The Strategy must describe the funding source for each service to be provided. This component of the Strategy must indicate the source of revenue each local government will use to fund each service it will provide within the county (e.g., countywide revenues, unincorporated area revenues, municipal revenues, enterprise funds, or some combination.)⁴

In compliance with this section, the local governments in Jones County have outlined the funding sources for all services provided within their jurisdiction and have identified these funding sources in the "Summary of Service Delivery Arrangements" (Appendix F).

Legal Mechanisms to Implement Strategy

The Strategy must identify the mechanisms, if any, to be used to implement the Service Delivery Strategy.

The term mechanisms, as defined in O.C.G.A. 36-70-2, paragraph 5.3, includes but is not limited to, intergovernmental agreements, ordinances, resolutions and local Acts of the General Assembly in effect on July 1, 1997 or executed thereafter."⁵

In order to implement this amended/revised Service Delivery Strategy for Jones County, each of the jurisdictions required to adopt the Strategy have elected to utilize resolutions passed by the governing body. A copy of the resolution passed by each jurisdiction is attached as Appendix D.

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⁴ Et al., page 6.

⁵ Et al., page 7.

SECTION B

Criteria (O.C.G.A. 36-70-24)

Elimination of Unnecessary Duplication

"The Strategy must promote the delivery of government services in the most efficient, effective, and responsive manner. The Strategy must also identify steps which will be taken to eliminate or avoid overlapping and unnecessary competition and duplication of services and identify the time frame in which such steps will be taken.

When two local governments or authorities provide or offer the same service in overlapping areas, the Service Delivery Strategy must provide for elimination of this duplication of services. Examples of such duplication of service include:

- A city water department and a county water authority both have excess
 water capacity and have extended water lines to serve the same area of the
 county immediately adjacent to the city's jurisdictional boundaries.
- A city contracts for ambulance service with a provider that routinely responds to calls outside the city's boundaries where the county EMS also provides ambulance service.

When a city provides a service at a higher level than the same service provided throughout the geographic area of the county by the county, the law states that such service shall not be considered duplication of the county service.

Cities by their very nature exist to meet the greater service demands of the residents and businesses within their communities. For example, a sheriff may patrol the entire county while the city maintains its own police department and patrols more frequently within the city. In this instance, such a service would not be viewed as a duplication."

In compliance with this requirement, Jones County and the City of Gray have outlined the geographic service areas associated with the provision of each service under the Current Services" and "Future Services" sections (see Appendix B and C). During the development of this amended Strategy, the city and county reviewed applicable intergovernmental agreements for the provision of various services. These agreements (see Appendix E) help to ensure that the delivery of services in Jones County is not duplicated.

After reviewing current and future service delivery arrangements for Jones County, it was determined that no "duplication" of services currently exists in the county. The lack of duplication of services within the county demonstrates that county and municipal officials have been working together to ensure that services are provided to the citizens of Jones County in the

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⁶ et al., page 7.

most efficient and effective manner possible. As a result, this requirement of the Service Delivery Strategy Act of 1997 has been met.

Elimination of Arbitrary Water and Sewer Rate Differentials

"The Strategy must ensure that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are not arbitrarily higher than the fees charged to customers inside the boundaries of the service provider.

If a local government believes a rate differential is arbitrary and disputes the reasonableness of such water and sewer rate differentials, the law provides that local government with the following recourse:

- The disputing local government may hold a public hearing for the purpose of reviewing the rate differential.
- If the public hearing does not lead to a resolution of the dispute, a qualified engineer may be hired to prepare a study of the water and sewer rates.
- If the rate study concludes that the rate differential is arbitrary (i.e. not reasonably based on the cost to provide the service), the dispute must be submitted to some form of alternate dispute resolution, such as mediation.
- If alternative dispute resolution is unsuccessful, the disputing local government may challenge the arbitrary rate differentials in a court of competent jurisdiction.

Before initiating a time-consuming and potentially expensive appeals process, the local government representing disgruntled water and sewer customers is encouraged to meet with the jurisdiction providing the service and attempt to resolve their concerns."⁷

The City of Gray and the Macon Water Authority each provide water and sewer services to residents located within their boundaries. The MWA provides water and sewer services to residents in the incorporated area of the City of Macon located within Jones County and to outlying service areas (see Appendix G - Service Area Maps). The City of Gray provides water and sewer services to residents located outside of the city's limits as well. The water and sewer rates for customers located outside of the city (unincorporated residents) are higher than rates paid by residents living inside the city. The City of Gray cites added costs for providing water and sewer services to unincorporated areas of the county as a reason for the water and sewer rate differential.

Elimination of Double Taxation

"The Strategy must ensure that the cost of any service which a county provides primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals, and property owners who receive the service. In addition, the Strategy must ensure that when the county and one or more cities jointly fund a countywide service, the

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⁷ Et al. pages 8-9.

county share of such funding shall be borne by the unincorporated residents, individuals, and property owners who receive the service.

The intent of this provision is to eliminate double taxation of municipal property owners. When a county provides a service primarily for the benefit of the unincorporated area, the law provides that funding for such service must come from:

- special service districts created by the county in which property taxes, (1) insurance premiums taxes, assessments or user fees are levied or imposed;
- any other mechanism agreed upon by the affected parties which eliminates (2) double taxation."8

In compliance with this section, the local governments in Jones County have outlined the funding sources for all services provided within their jurisdiction. Based on this analysis, the local governments determined that no double taxation exists in Jones County.

After reviewing current and future service delivery arrangements and funding sources, it was determined that no "double taxation" exists within the county. Great efforts have been made in the past and continued by current elected officials to ensure that every resident in the community receives the services that he/she pays for. Diligent efforts have been, and will continue to be made to ensure that the primary beneficiaries of a given service within the community pay for that service. Each jurisdiction is committed to funding all services with funds collected by those who enjoy and/or have access to those services.

Compatible Land Use Plans

"Local governments within the same county must, if necessary, either amend their land use plans so that the plans are compatible and nonconflicting or adopt a single land use plan for the entire county."9

Currently, the land use plans for Jones County and the City of Gray are compatible. The city and county adopted a Joint Comprehensive Plan. This plan contained a single land use element that incorporated each jurisdiction. As a result, land use planning in the city and county has been conducted in a nonconflicting manner. Since the land use plans are compatible, this requirement has been met without any additional changes and/or revisions needing to be made to each jurisdiction's land use plan.

⁸ Et al., page 10.

⁹ Et al., page 12.

Water and Sewer Extension: Consistency with Land Use Plans

"The provision of extraterritorial water and sewer services by any jurisdiction must be consistent with all applicable land use plans and ordinances." ¹⁰

Effective upon adoption of the resolution by the jurisdictions adopting this revised Service Delivery Strategy, the following process for insuring that proposed extraterritorial water and sewer service is compatible with the land use plans/ordinances of the new territory to be serviced will be implemented and followed:

- 1. Prior to initiating the development of water and sewer services, in extraterritorial boundaries, the local government/authority proposing the new service will notify the adjacent government in writing, through certified mail, of the proposed new service by providing information on location of property, size of area, and existing/proposed land use associated with the property.
- 2. Within ten (10) working days following receipt of the above information, the local government receiving the notice of water/sewer line extension will forward to the local government/authority proposing the extension of a statement either (a) indicating that the proposal is compatible with that community's land use plan and all applicable ordinances; or (b) a description of why the proposal is inconsistent with the land use plan or ordinances and supporting documentation. If the community/authority proposing the service extension does not receive a response in writing within ten (10) days, the proposal will be determined to be consistent with the community's land use plan or land use ordinances.
- 3. If the community/authority desiring to extend the water and sewer services receives a notification that the proposal is incompatible with the land use plan, the community/authority may respond in writing within ten (10) days of receiving the notification of land use inconsistency by (a) requesting a meeting to discuss a formal change to the land use plan, or (b) agreeing with the content of the notification and stopping action on the proposed service extension.
- 4. In the event the respective jurisdictions seek mediation, the governments will agree on a mediator, mediation schedule, and determine the persons who will participate in the mediation. Any costs associated with the mediation will be shared equally between the disputing parties.
- 5. A proposal to extend extraterritorial water and sewer services shall not be implemented until any bona fide land use plan or land use ordinance inconsistencies are resolved pursuant to this agreement.

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¹⁰ Et al., page 13.

Resolution of Annexation Dispute Over Land Use

"A process must be established by July 1, 1998 to resolve land use classification disputes when a county objects to the proposed land use of an area to be annexed into a municipality within the county." 11

In 2004, the Georgia General Assembly made substantial changes to the process for resolving land use conflicts between cities and counties. While the previous law required each city and county to have an annexation dispute resolution process as part of its service delivery strategy, the new law deletes this requirement in favor of a statutory provision specifically aimed at resolving legitimate, substantial land use objections.

Jones County and the City of Gray will follow the statutory provisions found in O.C.G.A. 36-36-11 (2004), Land Use Objection & Resolution Procedures in order to resolve land use classification disputes. The previous Dispute Resolution Process is deleted and no longer applicable.

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¹¹ Et al., page 13. Jones County – City of Gray Service Delivery Strategy

SECTION C

Adoption of the Strategy (O.C.G.A. 36-70-21, 36-70-25)

"Local governments within each county must execute an agreement for the implementation of a Service Delivery Strategy by July 1, 1999. Adoption of the Strategy must be accomplished by adoption of a resolution by:

- the county governing authority
- the governing authority of each city located within the county which has a population of 9,000 or greater within the county;
- the city which serves as the county seat; and
- no less than half of the remaining cities which have a population of at least 500 persons within the county."¹²

Jurisdictions Required to Adopt

In Jones County, the following jurisdictions are required to adopt the Jones County – City of Gray Service Delivery Strategy: Jones County and the City of Gray.

Completion of this revised Service Delivery Strategy indicates that all jurisdictions required to adopt the Strategy for Jones County, as outlined above, have reviewed and adopted the strategy through the legal mechanism identified in Section C. A copy of the executed resolution for each jurisdiction adopting the revised strategy is attached as Appendix D.

¹² Et al., page 14. Jones County – City of Gray Service Delivery Strategy

SECTION D

Strategy Updates (O.C.G.A. 36-70-28)

In compliance with O.C.G.A. 36-70-28, Jones County will review and revise, as necessary, this Service Delivery Strategy. The county, and each required jurisdiction, will conduct such revisions under the following conditions as outlined by the law:

- In conjunction with updates of the comprehensive plan as required by Article I of this chapter;
- Whenever necessary to change service delivery or revenue distribution arrangements; or
- In the event of the creation, abolition, or consolidation of local governments.

In the event that one of these conditions warrants a revision to this Service Delivery Strategy, any jurisdiction that becomes aware of a necessary revision will forward notification to all other jurisdictions within the county. At such time, the chief elected officials of each jurisdiction will take the necessary steps to identify the revisions required, to draft new language for the Service Delivery Strategy, and to adopt such revisions once they have been agreed upon by all jurisdictions required to adopt the Strategy.

Appendix A Service Delivery Act of 1997

Service Delivery Strategy Act of 1997

H. B. No. 489 (AS PASSED HOUSE AND SENATE) By: Representatives Royal of the 164th, Walker of the 141st, Reichert of the 126th and Felton of the 43rd.

A BILL TO BE ENTITLED AN ACT

To amend Title 36 of the Official Code of Georgia Annotated, relating to local government, so as to provide for the adoption of a local government service delivery strategy agreement by municipalities and counties; to change certain definitions; to provide legislative intent; to provide procedures for adopting the strategy; to provide for the elements to be included within the strategy; to provide for criteria to be met by the strategy; to provide for verification by the Department of Community Affairs; to provide for prohibitions related to state administered grants to municipalities and counties; to change a certain cross-reference; to provide for related matters; to provide an effective date; to repeal conflicting laws; and for other purposes.

BE IT ENACTED BY THE GENERAL ASSEMBLY OF GEORGIA:

SECTION 1.

Title 36 of Georgia Annotated, relating to local government, is amended by striking Chapter 70, relating to coordinated and comprehensive planning by counties and municipalities, and inserting in its place a new Chapter 70 to read as follows:

ARTICLE 1

36-70-1.

The local governments of the State of Georgia are of vital importance to the state and its citizens. The state has an essential public interest in promoting, developing, sustaining, and assisting local governments. In addition, the natural resources, environment, and vital areas of the state are of vital importance to the state and its citizens. The state has an essential public interest in protecting and preserving the natural resources, the environment, and the vital areas of the state. The purpose of this article is to provide for local governance to serve these essential public interests of the state by authorizing and promoting the establishment, implementation, and performance of coordinated and comprehensive planning by municipal governments and county governments, and this article shall be construed liberally to achieve that end. This article is enacted pursuant to the authority granted the General Assembly in the Constitution of the State of Georgia, including, but not limited to, the authority provided in Article III, Section VI, Paragraphs I and II(a)(1) and Article IX, Section II, Paragraphs III and IV.

36-70-2.

As used in this chapter, the term:

- (1) 'Comprehensive plan' means any plan by a county or municipality covering such county or municipality proposed or prepared pursuant to the minimum standards and procedures for preparation of comprehensive plans and for implementation of comprehensive plans established by the department.
- (2) 'Coordinated and comprehensive planning' means planning by counties and municipalities undertaken in accordance with the minimum standards and procedures for preparation of plans, for implementation of plans, and for participation in the coordinated and comprehensive planning process, as established by the Department.
- (3) 'County' means any county of this state.
- (4) 'Department of Community Affairs' means the Department of Community Affairs of the State of Georgia created pursuant to Article I of Chapter 8 of Title 50.
- (5) 'Governing authority' or 'governing body' means the board of commissioners of a county, sole commissioner of a county, council, commissioners, or other governing authority for a county or municipality.
 - (5.1) 'Inactive municipality' means any municipality which has not for a period of three consecutive calendar years carried out any of the following activities:

- (A) The levying or collecting of any taxes or fees;
- (B) The provision of any of the following governmental services: water; sewage; garbage collection; police protection; fire protection; or library; or
 - (C) The holding of a municipal election.
- (5.2) 'Local government' means any county as defined in paragraph (3) of this Code section or any municipality as defined in paragraph (7) of this Code section. The term does not include any school district of this state.
- (5.3) 'Mechanisms' includes, but is not limited to, intergovernmental agreements, ordinances, resolutions, and local Acts of the General Assembly in effect on July 1, 1997, or executed thereafter.
- (6) 'Minimum standards and procedures' means the minimum standards and procedures for preparation of comprehensive plans, for implementation of comprehensive plans, and for participation in the coordinated and comprehensive planning process, as established by the Department, in accordance with Article I of Chapter 8 of Title 50. Minimum standards and procedures shall include any standards and procedures for such purposes prescribed by a regional development center for counties and municipalities within its region and approved in advance by the Department.
- (7) 'Municipality' means any municipal corporation of the state and any consolidated city-county government of the state.
- (8) 'Region' means the territorial area within the boundaries of operation for any regional development center, as such boundaries shall be established from time to time by the board of the Department.
- (9) 'Regional development center' means a regional development center established under Article 2 of Chapter 8 of Title 50.

36-70-3.

The governing bodies of municipalities and counties are authorized:

- (1) To develop, or to cause to be developed pursuant to a contract or other arrangement approved by the governing body, a comprehensive plan;
- (2) To develop, establish, and implement land use regulations which are consistent with the comprehensive plan of the municipality or county, as the case may be;
- (3) To develop, establish, and implement a plan for capital improvements which conforms to minimum standards and procedures and to make any capital improvements plan a part of the comprehensive plan of the municipality or county, as the case may be;
- (4) To employ personnel, or to enter into contracts with a regional development center or other public or private entity, to assist the municipality or county in developing, establishing, and implementing its comprehensive plan;
- (5) To contract with one or more counties or municipalities, or both, for assistance in developing, establishing, and implementing a comprehensive plan, regardless of whether the contract is to obtain such assistance or to provide such assistance; and
- (6) To take all action necessary or desirable to further the policy of the state for coordinated and comprehensive planning, without regard for whether any such action is specifically mentioned in this article or is otherwise specifically granted by law.

36-70-4.

- (a) Each municipality and county shall automatically be a member of the regional development center for the region which includes such municipality or county, as the case may be.
- (b) Each municipality and county shall pay, when and as they become due, the annual dues required for membership in its regional development center.

(c) Each municipality and county shall participate in compiling a Georgia data base and network, coordinated by the department, to serve as a comprehensive source of information available, in an accessible form, to local governments and state agencies.

36-70-5.

- (a) Except as provided in subsection (b) of this Code section, nothing in this article shall limit or compromise the right of the governing body of any county or municipality to exercise the power of zoning.
- (b) Any municipality which is as of April 17, 1992, an inactive municipality shall not on or after April 17, 1992, exercise any powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly. Any municipality which becomes an inactive municipality after April 17, 1992, shall not after becoming inactive exercise powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly.
- (c) Any county which has located within its boundaries all or any part of any inactive municipality shall have full authority to exercise through its governing body all planning and zoning powers within the area of such inactive municipality within the county, in the same manner as if such area were an unincorporated area.

ARTICLE 2

36-70-20.

The intent of this article is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services in every county. The process provided by this article is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity, and land use. The local government service delivery process should result in the minimization of noncompatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

36-70-21.

Each county and municipality shall execute an agreement for the implementation of a local government service delivery strategy as set forth in this article by July 1, 1999.

36-70-22.

Each county shall initiate the process for developing a local government service delivery strategy after July 1, 1997, but no later than January 1, 1998. Initiation of the strategy shall be accomplished by the provision of a written notice from the county to the governing bodies of all municipalities located wholly or partially within the county or providing services within the county and to other counties providing services within the county.

Such notice shall state the date, time, and place for a joint meeting at which designated representatives of all local governing bodies shall assemble for the purpose of commencing deliberations on the service delivery strategy. The notice shall be sent not more than 45 and not less than 15 days prior to the meeting date. In the event the county governing authority fails to initiate the process by January 1, 1998, any municipality within the county may do so by sending a written notice, containing the required information, to the county and all other municipalities.

36-70-23.

Each local government service delivery strategy shall include the following components:

(1) An identification of all local government services presently provided or primarily funded by each general purpose local government and each authority within the county, or providing services within the county, and a description of the geographic area in which the identified services are provided by each jurisdiction;

- (2) An assignment of which local government or authority, pursuant to the requirements of this article, will provide each service, the geographic areas of the county in which such services are to be provided, and a description of any services to be provided by any local government to any geographic area outside its geographical boundaries. In the event two or more local governments within the county are assigned responsibility for providing identical services within the same geographic area, the strategy shall include an explanation of such arrangement;
- (3) A description of the source of the funding for each service identified pursuant to paragraph (2) of this Code section; and
- (4) An identification of the mechanisms to be utilized to facilitate the implementation of the services and funding responsibilities identified pursuant to paragraphs (2) and (3) of this Code section.

36-70-24.

In the development of a service delivery strategy, the following criteria shall be met:

- (1) The strategy shall promote the delivery of local government services in the most efficient, effective, and responsive manner. The strategy shall identify steps which will be taken to remediate or avoid overlapping and unnecessary competition and duplication of service delivery and shall identify the time frame in which such steps shall be taken. When a municipality provides a service at a higher level than the base level of service provided throughout the geographic area of the county by the county, such service shall not be considered a duplication of the county service;
- (2) (A) The strategy shall provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider shall not be arbitrarily higher than the fees charged to customers receiving such service which are located within the geographic boundaries of the service provider.
 - (B) If a governing authority disputes the reasonableness of water and sewer rate differentials imposed within its jurisdiction by another governing authority, that disputing governing authority may hold a public hearing for the purpose of reviewing the rate differential. Following the preparation of a rate study by a qualified engineer, the governing authority may challenge the arbitrary rate differentials on behalf of its residents in a court of competent jurisdiction. Prior to such challenge, the dispute shall be submitted to some form of alternative dispute resolution;
- (3) (A) The strategy shall ensure that the cost of any service which a county provides primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals, and property owners who receive the service. Further, when the county and one or more municipalities jointly fund a county-wide service, the county share of such funding shall be borne by the unincorporated residents, individuals, and property owners that receive the service.
 - (B) Such funding shall be derived from special service districts created by the county in which property taxes, insurance premium taxes, assessments, or user fees are levied or imposed or through such other mechanism agreed upon by the affected parties which complies with the intent of subparagraph (A) of this paragraph; and
- (4) (A) Local governments within the same county shall, if necessary, amend their land use plans so that such plans are compatible and nonconflicting, or, as an alternative, they shall adopt a single land use plan for the unincorporated and incorporated areas of the county.
 - (B) The provision of extraterritorial water and sewer services by any jurisdiction shall be consistent with all applicable land use plans and ordinances.
 - (C) A process shall be established by July 1, 1998, to resolve land use classification disputes when a county objects to the proposed land use of an area to be annexed into a municipality within the county.

36-70-25.

- (a) Approval of the local government service delivery strategy shall be accomplished as provided for in this Code section.
- (b) The county and each municipality within the county shall participate in the development of the strategy. Approval of the strategy shall be accomplished by adoption of a resolution:

- (1) By the county governing authority;
- (2) By the governing authority of municipalities located within the county which have a population of 9,000 or greater within the county;
- (3) By the municipality which serves as the county site if not included in paragraph (2) of this subsection; and
- (4) By no less than 50 percent of the remaining municipalities within the county which contain at least 500 persons within the county if not included in paragraph (2) or (3) of this subsection.
- (c) For the purpose of determining population, the population in the most recent United States decennial census shall be utilized.
- (d) If a county and the necessary number of cities in the county cannot reach an agreement on the strategy, a means for facilitating an agreement through some form of alternative dispute resolution shall be employed. Where the alternative dispute resolution action is unsuccessful, the neutral party or parties shall prepare a report which shall be provided to each governing authority and made a public record. The cost of alternative dispute resolution authorized by this subsection shall be shared by the parties to the dispute pro rata based on each party's population according to the most recent United States decennial census. The county's share shall be based upon the unincorporated population of the county.
- (e) The adoption of a service delivery strategy specified in Code Section

36-70-21 may be extended to a date certain no later than 120 days following the date otherwise specified in Code Section 36-70-21 upon written agreement of the local governments enumerated in subsection (b) of this Code section. In the event such an agreement is executed, the sanctions specified in Code Section 36-70-27 shall not apply until on and after such extended date.

36-70-26.

Each county shall file the agreement for the implementation of strategy required by Code Section 36-70-21 with the department. The department shall, within 30 days of receipt, verify that the strategy includes the components enumerated in Code Section 36-70-23 and the minimum criteria enumerated in Code Section 36-70-24. The department, however, shall neither approve nor disapprove the specific elements or outcomes of the strategy.

36-70-27.

On and after July 1, 1999, no state administered financial assistance or grant, loan, or permit shall be issued to any local government or authority which is not included in a department verified strategy or for any project which is inconsistent with such strategy.

36-70-28.

Each county and municipality shall review, and revise if necessary, the approved strategy:

- (1) In conjunction with updates of the comprehensive plan as required by Article I of this chapter;
- (2) Whenever necessary to change service delivery or revenue distribution arrangements; or
- (3) In the event of the creation, abolition, or consolidation of local governments.

SECTION 2.

Said title is further amended by striking paragraph (2) of Code Section 36-66-3, relating to definitions regarding zoning procedures, and inserting in its place a new paragraph (2) to read as follows:

"(2) 'Territorial boundaries' means, in the case of counties, the unincorporated areas thereof and any area defined in paragraph (5. 1) of Code Section 3 6-70-2, and, in the case of municipalities, the area lying within the corporate limits thereof except any area defined in paragraph (5.1) of Code Section 36-70-2."

SECTION 3.

This Act shall become effective upon its approval by the Governor or upon its becoming law without such approval.

SECTION 4.

All laws and parts of laws in conflict with this Act are repealed.

Appendix B Current Services

The following represents the geographic service area for "current" services in Jones County:

SERVICE NAME		GEOGRAPHIC SERVICE AREA
Ambulance	-	Countywide
Animal Control	-	Countywide (except City of Macon)
Building Code Enforcement & Inspection	-	Unincorporated Area
Cemetery	-	Unincorporated Area
Civic Center	-	Countywide
Court Services	-	Countywide
E-911 Communications	-	Countywide
Emergency Management Services	-	Countywide
Fire Protection	-	Unincorporated Area
Health Department	-	Countywide
Library	-	Countywide
Public Transportation	-	Countywide
Recreation	-	Countywide
Roads & Bridges	-	Unincorporated Area
Sewerage Collection	-	Service Area (see attached map)
Sewerage Treatment	-	Service Area (through MWA)
Solid Waste Collection/Recycling	-	Countywide
Stormwater Management	-	Unincorporated Area

Maps outlining "extraterritorial" service areas are included in Appendix G.

- Service Area (see attached map)

Water Services

The following represents the geographic service area for "current" services in the City of Gray:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Building Code Enforcement & Inspection	- Municipal Area Only
Cemetery	- Municipal Area Only
Civic Center	Countywide
Court Services	_ Municipal Area Only
Fire Protection/Prevention	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Roads & Bridges	- Municipal Area Only
Sewerage Collection	- Service Area (see attached map)
Sewerage Treatment	- Service Area (see attached map)
Solid Waste Collection/Recycling	- Municipal Area Only
Stormwater Management	- Municipal Area Only
Street Lighting	- Municipal Area Only
Water Services	- Service Area (see attached map)

The following represents the geographic service area for "current" services in the City of Macon:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Animal Control	- Municipal Area Only
Building Code Enforcement & Inspection	- Municipal Area Only
Court Services	_ Municipal Area Only
Fire Protection/Prevention	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Roads & Bridges	- Municipal Area Only
Solid Waste Collection/Recycling	- Municipal Area Only
Stormwater Management	- Municipal Area Only
Street Lighting	- Municipal Area Only

Maps outlining "extraterritorial" service areas are included in Appendix G.

The following represents the geographic service area for "current" services by the Macon Water Authority:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Sewerage Collection	Macon Municipal Area and Outlying Service - Area (see map)
Sewerage Treatment	Macon Municipal Area and Outlying Service - Area (see map)
Water Services	Macon Municipal Area and Outlying Service - Area (see map)

Appendix C Future Services

The following represents the geographic service area for "future" services in Jones County:

SERVICE NAME		GEOGRAPHIC SERVICE AREA
Ambulance	-	Countywide
Animal Control	-	Countywide
Building Code Enforcement & Inspection	-	Unincorporated Area
Cemetery	-	Unincorporated Area
Civic Center	-	Countywide
Court Services	-	Countywide
E-911 Communications	-	Countywide
Emergency Management Services	-	Countywide
Fire Protection/Prevention	-	Unincorporated Area
Health Department	-	Countywide
Library	-	Countywide
Public Transportation	-	Countywide
Recreation	-	Countywide
Roads & Bridges	-	Countywide
Sewerage Collection	-	Service Area (see attached map)
Sewerage Treatment	-	Service Area through MWA
Solid Waste Collection/Recycling	-	Countywide
Solid Waste Disposal – Landfill	-	Countywide
Stormwater Management	_	Unincorporated Area
Water Services	-	Service Area (see attached map)

The following represents the geographic service area for "future" services in the City of Gray:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Building Code Enforcement & Inspection	- Municipal Area Only
Cemetery	- Municipal Area Only
Civic Center	Countywide
Court Services	_ Municipal Area Only
Fire Protection/Prevention	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Roads & Bridges	- Municipal Area Only
Sewerage Collection	- Service Area (see attached map)
Sewerage Treatment	- Service Area (see attached map)
Solid Waste Collection/Recycling	- Municipal Area Only
Stormwater Management	- Municipal Area Only
Street Lighting	- Municipal Area Only
Water Services	- Service Area (see attached map)

The following represents the geographic service area for "future" services in the City of Macon:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Animal Control	- Municipal Area Only
Building Code Enforcement & Inspection	- Municipal Area Only
Court Services	_ Municipal Area Only
Fire Protection/Prevention	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Roads & Bridges	- Municipal Area Only
Solid Waste Collection/Recycling	- Municipal Area Only
Stormwater Management	- Municipal Area Only
Street Lighting	- Municipal Area Only

Maps outlining "extraterritorial" service areas are included in Appendix G.

The following represents the geographic service area for "future" services by the MWA:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Sewerage Collection	Macon Municipal Area and Outlying Service Area (see map)
Sewerage Treatment	Macon Municipal Area and Outlying Service Area (see map)
Water Services	Macon Municipal Area and Outlying Service Area (see map)

Appendix D Resolutions

RESOLUTION OF THE JONES COUNTY BOARD OF COMMISSIONERS

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act; and

WHEREAS, this Act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy, which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by the community's recertification date to retain Qualified Local Government (QLG) status; and

WHEREAS, Jones County and the City of Gray have worked diligently to review and revise the County's Service Delivery Strategy; and

WHEREAS, Jones County and the City of Gray mutually agree to continue to negotiate a future water and sewer service area and to amend the Strategy when completed, but no later than June 30, 2010;

NOW THEREFORE, BE IT RESOLVED by the Jones County Board of Commissioners that the attached Jones County Service Delivery Strategy is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Chairman of the Jones County Board of Commissioners is herby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

Signed and sealed this _5 day of May 2009.

Preston Hawkins, Chairman

Jones County Board of Commissioners

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITYOF GRAY, GEORGIA TO ADOPT THE JONES COUNTY-CITY OF GRAY SERVICE DELIVERY STRATEGY, AND FOR OTHER PURPOSES

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act; and

WHEREAS, this Act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy, which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by the community's recertification date to retain Qualified Local Government (QLG) status; and

WHEREAS, the City of Gray and Jones County have worked diligently to review and revise the County's Service Delivery Strategy; and

WHEREAS, the City of Gray and Jones County mutually agree to continue to negotiate a future water and sewer service area and to amend the Strategy when completed, but no later than June 30, 2010;

NOW THEREFORE, BE IT RESOLVED by the Gray City Council that the attached Jones County Service Delivery Strategy is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Mayor of the City of Gray is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

BE IT FURTHER RESOLVED that the City of Gray agrees to continue to negotiate a future water and sewer service area and to amend the Strategy as described above.

SO RESOLVED this / day of ______, 2009

ALCONOMIC STREET, STRE

ATTEST

Interim City Clerk

4789862343

Ranie M. Milly

Councilman

Comcilman

Councilman Sulfand

Councilman

Appendix E Intergovernmental Agreements

Note: All existing Intergovernmental Agreements can be viewed/obtained at the respective jurisdiction's City Hall or County Commissioners Office.

Appendix F Summary of Service Delivery Arrangements

GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS



SERVICE DELIVERY STRATEGY

FOR	COUNT	

I. GENERAL INSTRUCTIONS:

- 1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
- 2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
- 3. List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
- 4. For **each** service or service component listed in Section III, complete a separate *Summary of Service Delivery Arrangements* form (page 2).
- 5. Complete one copy of the *Summary of Land Use Agreements* form (page 3).
- 6. Have the *Certifications* form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
- 7. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs Office of Coordinated Planning 60 Executive Park South, N.E. Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114.

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities	es that provide services included in the service delivery
strategy.	

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate Summary of Service Delivery Arrangements form (page 2) must be completed.



_				
l w	sti	 - 4	A 21	

Make copies of this form and cor listed on page 1. Answer each ques the bottom of the page) changes, th	tion below, attaching additional	ted on page 1, Section III. Use exactly the same service names a pages as necessary. If the contact person for this service (listed at partment of Community Affairs.
County: Jones County		Service: Ambulance
1. Check the box that best d	escribes the agreed upon	delivery arrangement for this service:
Service will be provid service provider. (If this b service.): Jones County	ed countywide (i.e., inclu ox is checked, identify th	iding all cities and unincorporated areas) by a single ne government, authority or organization providing the
(If this box is checked, ide	ed only in the unincorpora entify the government, au	ated portion of the county by a single service provider thority or organization providing the
will not be provided in un	incorporated areas. (If thi	within their incorporated boundaries, and the service is box is checked, identify the government(s),
One or more cities will will provide the service in authority or organization p	unincorporated areas. (If	within their incorporated boundaries, and the county f this box is checked, identify the government(s),
Other (If this box is che provider, and identify the each service area.):	ecked, attach a legible m government, authority, c	nap delineating the service area of each service or other organization that will provide service within
2. In developing the strategy of this service identified? ☐Yes ☑No	, were overlapping service	ce areas, unnecessary competition and/or duplication
arrangement (i.e., overlapp	ing but higher levels of se	ttach an explanation for continuing the ervice (See O.C.G.A. 36-70-24(1)), overriding g service areas or competition cannot be eliminated).
If these conditions will be el step or action that will be tal completing it.	iminated under the strate, cen to eliminate them, the	gy, attach an implementation schedule listing each e responsible party and the agreed upon deadline for

	s, bonded indebtedness, etc.).	
Local Government or Authority		ing Method:
ones County Lity of Gray	General Fund	
ity of Gray	General Fund	
I. How will the strategy change the the county?	previous arrangements for provid	ling and/or funding this service within
ontinue to provide the service co	ounty wide through the above r r information related to the pro	
. List any formal service delivery a implement the strategy for this ser Agreement Name:	greements or intergovernmental croice: Contracting Parties:	contracts that will be used to Effective and Ending Dates:
		Diffective una Enaing Dutes.
resolutions, local acts of the Gene The County and City have electe he Service Delivery Strategy. Pr	ral Assembly, rate or fee changes d to use resolutions adopted b rovision of this service will be c es upon passage of the adopti	tegy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to initiate carried out as outlined and on resolution. Any agreements
outhorized by the governing bodi- outlined above will govern the de		
outlined above will govern the de	el, Manager of Planning Programs, Middle G Date completed	
outlined above will govern the de	Date completed contacted by state agencies when o	evaluating whether proposed local



PAGE 2

Instructions	74

completing it.

Make copies of this form and complete one for each slisted on page I. Answer each question below, attaching the bottom of the page) changes, this should be reported	service listed on page 1, Section III. Use exactly the same service names additional pages as necessary. If the contact person for this service (listed at to the Department of Community Affairs.
County: Jones County	Service: Animal Control
1. Check the box that best describes the agree	ed upon delivery arrangement for this service:
Service will be provided countywide (i. service provider. (If this box is checked, id service.):	e., including all cities and unincorporated areas) by a single entify the government, authority or organization providing the
Service will be provided only in the unit (If this box is checked, identify the government service.):	ncorporated portion of the county by a single service provider nent, authority or organization providing the
One or more cities will provide this serv will not be provided in unincorporated area authority or organization providing the serv	ice only within their incorporated boundaries, and the service s. (If this box is checked, identify the government(s), rice:
One or more cities will provide this serv	ice only within their incorporated boundaries, and the county
Other (If this box is checked, attach a le provider, and identify the government, autleach service area.):	gible map delineating the service area of each service nority, or other organization that will provide service within
2. In developing the strategy, were overlappin of this service identified? ☐ Yes ☑ No	g service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but higher lev	ategy, attach an explanation for continuing the els of service (See O.C.G.A. 36-70-24(1)), overriding rlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for

Local Government or Auti	iority:	Fu	nding Method:
Jones County	General fund	and user fees	
City of Macon	General fund	1	
	<u>_</u>	·	
4. How will the strategy chang the county?	e the previous arrang	ements for pro	viding and/or funding this service with
his strategy will not alter th	e way this service i	s currently be	ing provided.
implement the strategy for th	very agreements or in	tergovernment	al contracts that will be used to
Agreement Name:	Contra	cting Parties:	Effective and Ending Dates
	<u> </u>		
The County and City have e he Service Delivery Strategrauthorized by the governing	General Assembly, ra lected to use resolu y. Provision of this bodies upon passa	tions adopted service will be ge of the ado	rategy for this service (e.g., ordinances ges, etc.), and when will they take effect by each governing body to initiate e carried out as outlined and ption resolution. Any agreements
resolutions, local acts of the The County and City have e the Service Delivery Strategrauthorized by the governing outlined above will govern the The County and City have e the County have end of the City have e the County and City have e the County have end of th	General Assembly, rate dected to use resolute. Provision of this bodies upon passate delivery of this se	tions adopted service will be ge of the adoptice.	ges, etc.), and when will they take effect I by each governing body to initiate the carried out as outlined and ption resolution. Any agreements the Georgia Regional Development Center
The County and City have enter Service Delivery Strateguthorized by the governing outlined above will govern the	General Assembly, rate dected to use resolute. Provision of this bodies upon passate delivery of this se	tions adopted service will be ge of the adoptice.	ges, etc.), and when will they take effect by each governing body to initiate e carried out as outlined and ption resolution. Any agreements
The County and City have ene Service Delivery Strategrauthorized by the governing outlined above will govern the Person completing form: Both Phone number: 478-751-6160	General Assembly, rate decided to use resoluty. Provision of this bodies upon passate delivery of this see Psychel, Manager of Planni	tions adopted service will be ge of the adopted service. The programs, Middle Date complete agencies where	ges, etc.), and when will they take effect by each governing body to initiate a carried out as outlined and ption resolution. Any agreements a Georgia Regional Development Center ted: April 14, 2009



completing it.

SERVICE DELIVERY STRATEGY SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions: Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs. County: Jones County Service: Building Code Enforcement & Inspection 1. Check the box that best describes the agreed upon delivery arrangement for this service: Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):___ One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Jones County, City of Gray, City of Macon Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): 2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? ☐Yes ✓No If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for

I agai Congress out an Authorit	F	hat at the
Local Government or Authority lones County		ng Method:
City of Gray	General fund and user fees	
City of Macon	General fund and user fees User fees	
only of wacon	Oser lees	
4. How will the strategy change the the county?	e previous arrangements for providi	ng and/or funding this service within
greement between the County ervice in the City of Gray; the C	way this service is being provide and the City of Gray will continu ity of Macon will continue to pro rategy provides further informati	e to be utilized to provide the
5. List any formal service delivery implement the strategy for this sea Agreement Name:	agreements or intergovernmental cervice: Contracting Parties:	ontracts that will be used to Effective and Ending Dates:
	eral Assembly, rate or fee changes, ed to use resolutions adopted by Provision of this service will be c lies upon passage of the adoption	etc.), and when will they take effect veach governing body to initiate arried out as outlined and
resolutions, local acts of the Gen- The County and City have electe he Service Delivery Strategy. Fauthorized by the governing bod	eral Assembly, rate or fee changes, ed to use resolutions adopted by Provision of this service will be c lies upon passage of the adoptic elivery of this service.	etc.), and when will they take effect or each governing body to initiate arried out as outlined and on resolution. Any agreements
The County and City have elected the Service Delivery Strategy. For authorized by the governing body butlined above will govern the description of the form: Bob Rycle Phone number: 478-751-6160	eral Assembly, rate or fee changes, ed to use resolutions adopted by Provision of this service will be c lies upon passage of the adoptic elivery of this service. hel, Manager of Planning Programs, Middle Ge	etc.), and when will they take effect y each governing body to initiate earried out as outlined and on resolution. Any agreements eorgia Regional Development Center April 14, 2009 valuating whether proposed local y? Yes No



completing it.

Make copies of this form and complete one for e	each service listed on page 1, Section III. Use exactly the same service names
listed on page 1. Answer each question below, atta the bottom of the page) changes, this should be rep	ching additional pages as necessary. If the contact person for this person (listed at
County: Jones County	Service: Cemetery
1. Check the box that best describes the a	agreed upon delivery arrangement for this service:
Service will be provided countywick service provider. (If this box is checked service.):	de (i.e., including all cities and unincorporated areas) by a single d, identify the government, authority or organization providing the
Service will be provided only in the (If this box is checked, identify the gov service.):	unincorporated portion of the county by a single service provider vernment, authority or organization providing the
will not be provided in unincorporated	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), service:
✓One or more cities will provide this will provide the service in unincorpora authority or organization providing the Jones County, City of Gray	service only within their incorporated boundaries, and the county ted areas. (If this box is checked, identify the government(s), service.):
Other (If this box is checked, attach provider, and identify the government, each service area.):	a a legible map delineating the service area of each service, authority, or other organization that will provide service within
2. In developing the strategy, were overla of this service identified? Yes No	apping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but highe	e strategy, attach an explanation for continuing the er levels of service (See O.C.G.A. 36-70-24(1)), overriding to overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for

	ority: Funding Method:		
Jones County	General fund		
City of Gray	Cemetery Trust Fund		
4. How will the strategy chang the county?	the previous arrangements for providing and/or funding this service w	ithi	
emetery, while the City of C	way this service is being provided in the County. The City of Grontinue to own/operate a cemetery. The County operates a pauray operates Highview Cemetery. The attached strategy provide the provision of this service.	nor	
implement the strategy for the			
Agreement Name:	Contracting Parties: Effective and Ending Da	tes:	
		ces,	
The County and City have e	ray) will be used to implement the strategy for this service (e.g., ordinant deneral Assembly, rate or fee changes, etc.), and when will they take effected to use resolutions adopted by each governing body to initial. Provision of this service will be carried out as outlined and podies upon passage of the adoption resolution. Any agreement a delivery of this service.	ite	



Local Government or Author	ces, bonded indebtedness, etc.).	
Jones County		ling Method:
City of Gray	General Fund General Fund	
<u> </u>	General Fund	
How will the strategy change t the county?	he previous arrangements for provid	ling and/or funding this service within
the City of Gray will continue o	perating its civic center. No dupled each facility. The attached strate	v does not alter the way this service perate a civic center and clubhouse lication of service occurs, as there egy provides further information
5. List any formal service deliver implement the strategy for this Agreement Name:		
Agreement Ivame.	Contracting Parties:	Effective and Ending Dates:
		1
The County and City have electhe Service Delivery Strategy. authorized by the governing bo	ted to use resolutions adopted b Provision of this service will be o	tegy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to initiate arried out as outlined and on resolution. Any agreements
The County and City have electhe Service Delivery Strategy. Buthorized by the governing boutlined above will govern the county and	ted to use resolutions adopted b Provision of this service will be o dies upon passage of the adopti delivery of this service.	, etc.), and when will they take effect? y each governing body to initiate arried out as outlined and on resolution. Any agreements
The County and City have electhe Service Delivery Strategy. authorized by the governing booutlined above will govern the county and the county are the coun	ted to use resolutions adopted b Provision of this service will be o	y each governing body to initiate yearned out as outlined and on resolution. Any agreements
The County and City have electhe Service Delivery Strategy. authorized by the governing booutlined above will govern the county. 7. Person completing form: Bob Ry Phone number: 478-751-6160	ted to use resolutions adopted be Provision of this service will be a dies upon passage of the adoption of this service. The chel, Manager of Planning Programs, Middle General Assembly, rate or fee changes	y each governing body to initiate arried out as outlined and on resolution. Any agreements eorgia Regional Development Center April 14, 2009



Instructions: Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs. County: Jones County Service: Court Services 1. Check the box that best describes the agreed upon delivery arrangement for this service: Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _ Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Jones County, City of Gray, City of Macon Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): 2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? ☐Yes ✓No If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

Local Government or Authority	· · · · · · · · · · · · · · · · · · ·	Funding Method:
ones County	General fund	
ity of Gray	General fund	
ity of Macon	General fund	
71-		
I. How will the strategy change the the county?	previous arrangements for	or providing and/or funding this service within
ontinue funding this service for a	adjudication issues arisi rough municipal courts t	provided in the County. The County will ing in the County, and the Cities will for offenses occurring in city limits. The the provision of this service.
5. List any formal service delivery a implement the strategy for this se Agreement Name:	rvice:	mental contracts that will be used to
Agreement Ivame.	Contracting Para	rties: Effective and Ending Dates:
resolutions, local acts of the Gene The County and City have electe he Service Delivery Strategy. P	eral Assembly, rate or fee or ed to use resolutions add rovision of this service w les upon passage of the	the strategy for this service (e.g., ordinances, changes, etc.), and when will they take effect opted by each governing body to initiate will be carried out as outlined and e adoption resolution. Any agreements
7. Person completing form: Bob Rych	Date co	s, Middle Georgia Regional Development Center Ompleted: April 14, 2009 s when evaluating whether proposed local
Phone number: 478-751-6160	at with the service delivery	y strategy? ∐Yes ☑No



Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs. **County:* Jones County	ATESTE	uctions:
1. Check the box that best describes the agreed upon delivery arrangement for this service: Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).	listed	I on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at
Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):	Cou	Inty: Jones County Service: E-911 Communications
service provider. (If this box is checked, identify the government, authority or organization providing the service.):	1. C	theck the box that best describes the agreed upon delivery arrangement for this service:
(If this box is checked, identify the government, authority or organization providing the service.): □One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: □One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): □Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): □ In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? □ Yes □ No If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	se	ervice provider. (If this box is checked, identify the government, authority or organization providing the
will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:	(I:	f this box is checked, identify the government, authority or organization providing the
will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): 2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	W.	ill not be provided in unincorporated areas. (If this box is checked, identify the government(s),
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arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	of	fthis service identified?
step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	arra	ingement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding
completing it.	step	ese conditions will be eliminated under the strategy, attach an implementation schedule listing each or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for pleting it.

Local Government or Author		unding Method:
Jones County City of Gray	General Fund and user fee	
Oily of Gray	General Fund and user fee	8
4. How will the strategy change the county?	the previous arrangements for pr	oviding and/or funding this service with
s being provided in the Count E-911 dispatchers are employ	y. Provision of this service is ees of the Sheriff's office; the mergency calls. The attached	tegy does not alter the way this servi joint between the City and County. Office will continue to serve as the I strategy provided further informatio
5. List any formal service deliver	ry agreements or intergovernmen	atal contracts that will be used to
implement the strategy for this	•	· Effective and Ending Date
Agreement Name:	Contracting Parties	
Agreement Name:	•	
Agreement Name:	Contracting Parties	
Agreement Name:	Contracting Parties	
Agreement Name:	Contracting Parties	
Agreement Name: Law Enforcement Dispatch Agrmnt 6. What other mechanisms (if an	Contracting Parties Jones County and City of Gray y) will be used to implement the	
Agreement Name: aw Enforcement Dispatch Agrmnt 6. What other mechanisms (if any resolutions, local acts of the Go The County and City have electhe Service Delivery Strategy.	y) will be used to implement the eneral Assembly, rate or fee charcted to use resolutions adopted Provision of this service will lodies upon passage of the ad	Annually Strategy for this service (e.g., ordinance)
Agreement Name: aw Enforcement Dispatch Agrmnt 6. What other mechanisms (if any resolutions, local acts of the Go The County and City have electhe Service Delivery Strategy, authorized by the governing be	y) will be used to implement the eneral Assembly, rate or fee charcted to use resolutions adopted Provision of this service will odies upon passage of the addelivery of this service.	strategy for this service (e.g., ordinance: nges, etc.), and when will they take effected by each governing body to initiate be carried out as outlined and option resolution. Any agreements
Agreement Name: aw Enforcement Dispatch Agrmnt 6. What other mechanisms (if any resolutions, local acts of the Go The County and City have electhe Service Delivery Strategy, authorized by the governing be outlined above will govern the Phone number: 478-751-6160 8. Is this the person who should be	y) will be used to implement the eneral Assembly, rate or fee charcted to use resolutions adopted Provision of this service will lodies upon passage of the addelivery of this service. Rychel, Manager of Planning Programs, Mid Date complete.	strategy for this service (e.g., ordinance ages, etc.), and when will they take effected by each governing body to initiate be carried out as outlined and option resolution. Any agreements didle Georgia Regional Development Center leted: April 14, 2009



PAGE 2

Inctes	otione.
Instru	cuons:

completing it.

Make copies of this form and complete one for each listed on page 1. Answer each question below, attachin the bottom of the page) changes, this should be reported	service listed on page 1, Section III. Use exactly the same service names g additional pages as necessary. If the contact person for this service (listed at d to the Department of Community Affairs.
County: Jones County	Service: Emergency Management Services
1. Check the box that best describes the agree	ed upon delivery arrangement for this service:
Service will be provided countywide (is service provider. (If this box is checked, is service.): <u>Jones County</u>	i.e., including all cities and unincorporated areas) by a single dentify the government, authority or organization providing the
Service will be provided only in the unit (If this box is checked, identify the government):	incorporated portion of the county by a single service provider iment, authority or organization providing the
One or more cities will provide this ser will not be provided in unincorporated are authority or organization providing the ser	vice only within their incorporated boundaries, and the service as. (If this box is checked, identify the government(s), vice:
One or more cities will provide this ser will provide the service in unincorporated authority or organization providing the ser	vice only within their incorporated boundaries, and the county areas. (If this box is checked, identify the government(s), vice.):
Other (If this box is checked, attach a l provider, and identify the government, au each service area.):	egible map delineating the service area of each service thority, or other organization that will provide service within
2. In developing the strategy, were overlappi of this service identified? ☐Yes ☑No	ng service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but higher le	rategy, attach an explanation for continuing the vels of service (See O.C.G.A. 36-70-24(1)), overriding erlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for

Local Government or Auth	ority:	funding Method:
Jones County	General Fund	withing Inchibut.
City of Gray	General Fund	
4. How will the strategy change the county?	e the previous arrangements for pr	roviding and/or funding this service within
developing mitigation activities	I nouses one rescue truck used es to prevent the occurrence of	nin Jones County; joint funding will diby EMA. EMA is charged with for reduce community vulnerability to ation related to the provision of this
Agreement Name:	rery agreements or intergovernment is service: Contracting Parties	
mergency Management	Jones County and City of Gray	
·		
6. What other mechanisms (if a	ny) will be used to implement the General Assembly, rate or fee char	strategy for this service (e.g., ordinances, nges, etc.), and when will they take effect!
The County and City have elethe Service Delivery Strategy	ected to use resolutions adopte	ed by each governing body to initiate be carried out as outlined and option resolution. Any agreements



Instructions: Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs. County: Jones County Service: Fire Protection/Prevention 1. Check the box that best describes the agreed upon delivery arrangement for this service: Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): ____ Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Jones County, City of Gray, City of Macon Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): 2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? ☐Yes ☑No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

	andreas .	
Local Government or Auto lones County		
City of Gray	General fund and SPLOST	
ity of Macon	General fund General fund	
or wacon	Gerieral lund	
How will the strategy change the county?	the previous arrangements for providing and/or funding this service w	/ithin
ities of Gray and Macon wo county and the Cities of Gra	e way this service is provided in the County. Jones County and provide fire protection by their respective fire department. Jone and Macon have mutual aid agreements. Jones County and the departments. The attached strategy provides further informat service.	s e
implement the strategy for t	ry agreements or intergovernmental contracts that will be used to s service:	
Agreement Name:	Contracting Parties: Effective and Ending Do	ates:
. What other mechanisms (if	y) will be used to implement the strategy for this service (e.g., ordinar eneral Assembly, rate or fee changes, etc.), and when will they take et	ffect
The County and City have enter the Service Delivery Strateg	cted to use resolutions adopted by each governing body to initial Provision of this service will be carried out as outlined and odies upon passage of the adoption resolution. Any agreement delivery of this service.	
The County and City have ene Service Delivery Strateguthorized by the governing utlined above will govern the Phone number: 478-751-6160 Is this the person who shoul government projects are con	Provision of this service will be carried out as outlined and odies upon passage of the adoption resolution. Any agreement	ts



Instructions: Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page I. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs. County: Jones County Service: Health Department 1. Check the box that best describes the agreed upon delivery arrangement for this service: Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Jones County Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): 2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? ☐Yes ✓ No If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

Local Government or Auth	hority:	Fund	ling Method:	
ones County	C	eneral fund		
		<u> </u>		
4. How will the strategy chang the county?	ge the previ	ous arrangements for provi	ding and/or funding this service w	/ithi
his strategy does not alter	the way th	is service is provided wit	hin in the County. The attache	
trategy provides further info	ormation re	elated to the provision of	this service.	,,
5. List any formal service deli-	very agreer	nents or intergovernmental	contracts that will be used to	
implement the strategy for the	nis service:			
Agreement Name:				
		Contracting Parties	Effective and Fuding D.	
Agreement I tune.		Contracting Parties:	Effective and Ending De	ates:
Agreement Nume.		Contracting Parties:	Effective and Ending Do	ates:
Agreement Name.		Contracting Parties:	Effective and Ending Do	ates:
Agreement Hunt.		Contracting Parties:	Effective and Ending De	ates:
Agreement Name.		Contracting Parties:	Effective and Ending De	ates:
5. What other mechanisms (if	any) will be	e used to implement the stra	Effective and Ending De	nces
6. What other mechanisms (if resolutions, local acts of the	General A	e used to implement the stra ssembly, rate or fee change use resolutions adopted l	ategy for this service (e.g., ordinars, etc.), and when will they take elected by each governing body to initia	nces
6. What other mechanisms (if resolutions, local acts of the The County and City have endes Service Delivery Strateg	General A	e used to implement the strassembly, rate or fee change use resolutions adopted to on of this service will be	ategy for this service (e.g., ordinars, etc.), and when will they take elected by each governing body to initial carried out as outlined and	nces ffect ate
6. What other mechanisms (if resolutions, local acts of the The County and City have e he Service Delivery Strateg authorized by the governing	General Asserted to use of the second	e used to implement the strassembly, rate or fee change use resolutions adopted lon of this service will be on passage of the adopted	ategy for this service (e.g., ordinars, etc.), and when will they take elected by each governing body to initia	nces ffect ate
6. What other mechanisms (if resolutions, local acts of the The County and City have endes Service Delivery Strateg	General Asserted to use of the second	e used to implement the strassembly, rate or fee change use resolutions adopted lon of this service will be on passage of the adopted	ategy for this service (e.g., ordinars, etc.), and when will they take elected by each governing body to initial carried out as outlined and	nces ffect ate
6. What other mechanisms (if resolutions, local acts of the The County and City have e he Service Delivery Strateg authorized by the governing	General Asserted to use of the second	e used to implement the strassembly, rate or fee change use resolutions adopted lon of this service will be on passage of the adopted	ategy for this service (e.g., ordinars, etc.), and when will they take elected by each governing body to initial carried out as outlined and	nces ffect ate
6. What other mechanisms (if resolutions, local acts of the The County and City have e he Service Delivery Strateg authorized by the governing outlined above will govern the	General A elected to u y. Provisi bodies up ne delivery	e used to implement the strassembly, rate or fee change use resolutions adopted to on of this service will be on passage of the adopted of this service.	ategy for this service (e.g., ordinars, etc.), and when will they take elected by each governing body to initial carried out as outlined and ion resolution. Any agreement	nces ffect ate
6. What other mechanisms (if resolutions, local acts of the The County and City have e he Service Delivery Strateg authorized by the governing outlined above will govern the Ferson completing form:	General A elected to u y. Provisi bodies up ne delivery	e used to implement the strassembly, rate or fee change use resolutions adopted to on of this service will be on passage of the adopted of this service.	ategy for this service (e.g., ordinars, etc.), and when will they take elected by each governing body to initial carried out as outlined and ion resolution. Any agreement	nces ffect ate
6. What other mechanisms (if resolutions, local acts of the The County and City have e he Service Delivery Strateg authorized by the governing outlined above will govern the	General A elected to u y. Provisi bodies up ne delivery	e used to implement the strassembly, rate or fee change use resolutions adopted to on of this service will be on passage of the adopted of this service.	ategy for this service (e.g., ordinars, etc.), and when will they take elected by each governing body to initial carried out as outlined and ion resolution. Any agreement	nces ffect ate
6. What other mechanisms (if resolutions, local acts of the The County and City have e he Service Delivery Strateg authorized by the governing outlined above will govern the Phone number: 478-751-6160	General A. elected to u y. Provisi bodies up ne delivery b Rychel, Man	e used to implement the strassembly, rate or fee change use resolutions adopted to on of this service will be con passage of the adopted of this service. ager of Planning Programs, Middle to Date complete ted by state agencies when	ategy for this service (e.g., ordinars, etc.), and when will they take elected by each governing body to initial carried out as outlined and ion resolution. Any agreement Georgia Regional Development Center d: April 14, 2009	nces ffect ate



Instructions:

Make copies of this form and complete one for each service listed on page 1. C.

County:	Jones County	Service: Law Enforcement
		agreed upon delivery arrangement for this service:
SCIVIC	rvice will be provided countyw e provider. (If this box is check e.):	ide (i.e., including all cities and unincorporated areas) by a single ed, identify the government, authority or organization providing the
☐Ser (If this service	s box is checked, identity the go	e unincorporated portion of the county by a single service provider overnment, authority or organization providing the
AA 111 110	e or more cities will provide thing to be provided in unincorporated ity or organization providing th	s service only within their incorporated boundaries, and the service d areas. (If this box is checked, identify the government(s), se service: City of Gray, City of Macon
wili bi	e or more cities will provide this covide the service in unincorpor ity or organization providing th	s service only within their incorporated boundaries, and the county ated areas. (If this box is checked, identify the government(s), e service.):
hrovi	er (If this box is checked, attac ler, and identify the governmen ervice area.):	th a legible map delineating the service area of each service at, authority, or other organization that will provide service within
ln dev of this ∐Yes	service identified?	apping service areas, unnecessary competition and/or duplication
rrange	nent (i.e., overlapping but high	ne strategy, attach an explanation for continuing the er levels of service (See O.C.G.A. 36-70-24(1)), overriding at overlapping service areas or competition cannot be eliminated).
f these c tep or ac ompletin	tion that will be taken to elimin	der the strategy, attach an implementation schedule listing each atte them, the responsible party and the agreed upon deadline for

Local Government or Author	rity:	Funding Me	thad•
ity of Gray	General Fund	anding me	mu.
ity of Macon	General Fund		
<u> </u>			
4. How will the strategy change the county?	the previous arrangements for p	roviding and	or funding this service with
his strategy does not alter the ontinue to provide law enforce as been removed from the sta ttached strategy provides furt	ement within their boundarie: rategy per a June 9, 2005 Ge	s. The Jone	es County Sheriff's Office
List any formal service deliver	ry agreements or intergovernme	ntal contracts	s that will be used to
implement the strategy for this Agreement Name:	service:		
implement the strategy for this	Service: Contracting Partie		Effective and Ending Dates
implement the strategy for this	service:		
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implement the strategy for this	service:		
implement the strategy for this	y) will be used to implement the eneral Assembly, rate or fee characted to use resolutions adopt Provision of this service will odies upon passage of the actions and provision of the action of the a	e strategy for nges, etc.), a	Effective and Ending Dates this service (e.g., ordinances and when will they take effect governing body to initiate but as outlined and
Agreement Name: 6. What other mechanisms (if any resolutions, local acts of the Gethe Service Delivery Strategy, authorized by the governing both	y) will be used to implement the eneral Assembly, rate or fee characted to use resolutions adopt Provision of this service will odies upon passage of the addelivery of this service. ychel, Manager of Planning Programs, Mindowskie, Mindowskie, Manager of Planning Programs, Mindowskie, Mi	e strategy for nges, etc.), a ed by each be carried of doption resorded edge Georgia Reguleted: April 14	this service (e.g., ordinances and when will they take effect governing body to initiate out as outlined and alution. Any agreements



completing it.

SERVICE DELIVERY STRATEGY SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs. County: Jones County Service: Library 1. Check the box that best describes the agreed upon delivery arrangement for this service: Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Jones County Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): 2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? ☐Yes ✓No If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). If these conditions will be eliminated under the strategy, attach an implementation schedule listing each

step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for

Local Government or Authority	*** ***	
ones County	General fund	ng Method:
one County	Gerieral influ	
4. How will the strategy change the the county?	e previous arrangements for provid	ing and/or funding this service within
his strategy does not alter the vorovides further information relat	way this service is provided in the ted to the provision of this service.	e County. The attached strategy e.
5. List any formal service delivery implement the strategy for this so	agreements or intergovernmental cervice: Contracting Parties:	ontracts that will be used to Effective and Ending Dates:
		Differing and Lutting Dutes.
		Diffective una Linuing Dutes.
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		Diffective and Litting Dates.
		Diffective until Litating Dutes.
resolutions, local acts of the Gen	eral Assembly, rate or fee changes, ed to use resolutions adopted by Provision of this service will be of dies upon passage of the adoption	egy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to initiate arried out as outlined and
resolutions, local acts of the Gen- The County and City have electe he Service Delivery Strategy. Fauthorized by the governing bod	eral Assembly, rate or fee changes, ed to use resolutions adopted by Provision of this service will be of dies upon passage of the adoption	egy for this service (e.g., ordinances, etc.), and when will they take effect ach governing body to initiate arried out as outlined and
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Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs. County: Jones County Service: Public Transportation 1. Check the box that best describes the agreed upon delivery arrangement for this service: Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Jones County	Instructions:	
1. Check the box that best describes the agreed upon delivery arrangement for this service: Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Jones County	listed on page 1. Answer each question below, attaching additiona	al pages as necessary. If the contact person for this service (listed at
Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Jones County	County: Jones County	Service: Public Transportation
service provider. (If this box is checked, identify the government, authority or organization providing the service.):	1. Check the box that best describes the agreed upon	delivery arrangement for this service:
	service provider. (If this box is checked, identify t	
Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):	(If this box is checked, identify the government, as	uthority or organization providing the
One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:	will not be provided in unincorporated areas. (If the	nis box is checked, identify the government(s),
One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):	will provide the service in unincorporated areas. (I	
Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):	provider, and identify the government, authority,	
2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? ☐ Yes ☐ No	of this service identified?	ice areas, unnecessary competition and/or duplication
If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).	arrangement (i.e., overlapping but higher levels of	service (See O.C.G.A. 36-70-24(1)), overriding
If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.	step or action that will be taken to eliminate them, the	

Local Government or Autho	ritv:	Funding Method	<i>d</i> ·
ones County	General fund	THE PARTY OF	
			
4. How will the strategy change the county?	the previous arrangements for p	providing and/or	funding this service withi
his strategy does not alter th trategy provides further infor	e way this service is being p mation related to the provisio	rovided in the C n of this service	County. The attached e.
i. List any formal service delive implement the strategy for thi	ery agreements or intergovernme s service:	ental contracts th	at will be used to
Agreement Name:	Contracting Partie	s: Eff	fective and Ending Dates
Agreement Name:	Contracting Partic	es: Eff	fective and Ending Dates
Agreement Name:	Contracting Partic	s: Eff	fective and Ending Dates
Agreement Name:	Contracting Partic	s: Eff	fective and Ending Dates
Agreement Name:	Contracting Partic	s: Eff	fective and Ending Dates
5. What other mechanisms (if ar		e strategy for thi	s service (e.g., ordinances
5. What other mechanisms (if ar	ay) will be used to implement the feneral Assembly, rate or fee cheected to use resolutions adoptones. Provision of this service will bodies upon passage of the a	e strategy for thi anges, etc.), and ted by each go	s service (e.g., ordinances when will they take effect verning body to initiate as outlined and
i. What other mechanisms (if ar resolutions, local acts of the County and City have ele ne Service Delivery Strategy authorized by the governing butlined above will govern the	ay) will be used to implement the feneral Assembly, rate or fee cheected to use resolutions adoptocomes and the service will be delivery of this service. Rychel, Manager of Planning Programs, Manager of Planning Pro	e strategy for thi anges, etc.), and ted by each go be carried out doption resolut	s service (e.g., ordinances when will they take effect verning body to initiate as outlined and ion. Any agreements
5. What other mechanisms (if ar resolutions, local acts of the Conty and City have elemented by the Service Delivery Strategy authorized by the governing butlined above will govern the Phone number: 478-751-6160	ay) will be used to implement the feneral Assembly, rate or fee chected to use resolutions adoptocomes upon passage of the act delivery of this service. Rychel, Manager of Planning Programs, Manager of Planning Programs	e strategy for thi anges, etc.), and ted by each go be carried out doption resolut iddle Georgia Region pleted: April 14, 20	s service (e.g., ordinances when will they take effective verning body to initiate as outlined and ion. Any agreements



Instructions: Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs. Service: Recreation County: Jones County 1. Check the box that best describes the agreed upon delivery arrangement for this service: Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Jones County Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): 2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? ☐Yes ☑No If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

Local Government or Authority	y: Fundin	g Method:
ones County	General fund, User Fees, and SP	
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4. How will the strategy change the the county?	e previous arrangements for providir	g and/or funding this service within
his strategy does not alter the v	way this service is being provided	in the County. The attached
trategy provides further informa	ition related to the provision of th	is service.
	•	
		•
	agreements or intergovernmental co	ntracts that will be used to
implement the strategy for this se	ervice:	
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
	l	
6 What other mechanisms (if any)	will be used to implement the strate	gy for this service (e.g., ordinances, etc.), and when will they take effect.
resolutions, local acts of the Gene	eral Assembly, rate or fee changes,	·
resolutions, local acts of the Gen		each governing hody to initiate
resolutions, local acts of the General The County and City have elected	ed to use resolutions adopted by	
resolutions, local acts of the General The County and City have elected the Service Delivery Strategy.		rried out as outlined and
resolutions, local acts of the General The County and City have elected the Service Delivery Strategy.	ed to use resolutions adopted by Provision of this service will be ca lies upon passage of the adoptio	rried out as outlined and
resolutions, local acts of the General Free County and City have elected the Service Delivery Strategy. Free Bauthorized by the governing bod	ed to use resolutions adopted by Provision of this service will be ca lies upon passage of the adoptio	rried out as outlined and
resolutions, local acts of the General The County and City have elected the Service Delivery Strategy. For authorized by the governing bodoutlined above will govern the definition of the service of the	ed to use resolutions adopted by Provision of this service will be ca dies upon passage of the adoptio elivery of this service.	rried out as outlined and n resolution. Any agreements
resolutions, local acts of the General The County and City have elected the Service Delivery Strategy. For authorized by the governing body butlined above will govern the description. 7. Person completing form: Bob Ryd	ed to use resolutions adopted by Provision of this service will be ca dies upon passage of the adoptio elivery of this service.	rried out as outlined and n resolution. Any agreements
resolutions, local acts of the General The County and City have elected the Service Delivery Strategy. For authorized by the governing bodoutlined above will govern the definition of the service of the	ed to use resolutions adopted by Provision of this service will be ca dies upon passage of the adoptio elivery of this service.	rried out as outlined and n resolution. Any agreements
The County and City have elected the Service Delivery Strategy. For authorized by the governing bodoutlined above will govern the description of the Service Delivery Strategy. For authorized by the governing bodoutlined above will govern the description. 7. Person completing form: Bob Ryd Phone number: 478-751-6160	ed to use resolutions adopted by Provision of this service will be ca dies upon passage of the adoptio elivery of this service.	orgia Regional Development Center April 14, 2009 raluating whether proposed local



Instructions

completing it.

instructions:	
listed on page 1. Answer each quest	plete one for each service listed on page 1, Section III. Use exactly the same service names ion below, attaching additional pages as necessary. If the contact person for this service (listed at s should be reported to the Department of Community Affairs.
County: Jones County	Service: Roads and Bridges
1. Check the box that best de	scribes the agreed upon delivery arrangement for this service:
service provider. (If this be	ed countywide (i.e., including all cities and unincorporated areas) by a single ox is checked, identify the government, authority or organization providing the
(If this box is checked, ide	d only in the unincorporated portion of the county by a single service provider. ntify the government, authority or organization providing the
will not be provided in uni	provide this service only within their incorporated boundaries, and the service ncorporated areas. (If this box is checked, identify the government(s), providing the service:
	,
Other (If this box is che provider , and identify the each service area.):	cked, attach a legible map delineating the service area of each service government, authority, or other organization that will provide service within
2. In developing the strategy of this service identified? ☐Yes ☑No	, were overlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapp:	nue under the strategy, attach an explanation for continuing the ing but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding r reasons that overlapping service areas or competition cannot be eliminated).
If these conditions will be el	iminated under the strategy, attach an implementation schedule listing each

step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for

	s, bonded indebtedness, etc.).	
Local Government or Authority:	Fundin	ig Method:
Jones County	General fund and SPLOST	
City of Gray	General fund and SPLOST	
City of Macon	General fund	
4. How will the strategy change the the county?	prevíous arrangements for providir	ng and/or funding this service within
This strategy does not alter the warding and construction of the attached strategy provides fu	tion activities will continue to be	performed by each jurisdiction
5. List any formal service delivery againglement the strategy for this ser Agreement Name:	greements or intergovernmental co vice: Contracting Parties:	ntracts that will be used to Effective and Ending Dates:
		Directive und Entering Dutes.
. 70	ral Assembly, rate or fee changes, e	etc.), and when will they take effect
The County and City have elected the Service Delivery Strategy. Presenting bodies authorized by the governing bodies outlined above will govern the deli	ovision of this service will be ca es upon passage of the adoption	rried out as outlined and
		
7. Person completing form: Bob Rychei Phone number: 478-751-6160	I, Manager of Planning Programs, Middle Geo Date completed:	April 14, 2009
7. Person completing form: Bob Rychel Phone number: 478-751-6160 3. Is this the person who should be cogovernment projects are consistent	Date completed:	aluating whether proposed local



Instructions:	
Make copies of this form and complete one for each service listed listed on page I. Answer each question below, attaching additional the bottom of the page) changes, this should be reported to the Department of the page.	pages as necessary. If the contact person for this service (listed at
County: Jones County	Service: Sewerage Collection
1. Check the box that best describes the agreed upon d	lelivery arrangement for this service:
Service will be provided countywide (i.e., include service provider. (If this box is checked, identify the service.):	ding all cities and unincorporated areas) by a single government, authority or organization providing the
Service will be provided only in the unincorporate (If this box is checked, identify the government, autoservice.):	ted portion of the county by a single service provider. hority or organization providing the
One or more cities will provide this service only will not be provided in unincorporated areas. (If this authority or organization providing the service:	
One or more cities will provide this service only will provide the service in unincorporated areas. (If authority or organization providing the service.):	within their incorporated boundaries, and the county this box is checked, identify the government(s),
Other (If this box is checked, attach a legible m provider, and identify the government, authority, o each service area.): Jones County, City of Gray, Macon Water Authority	ap delineating the service area of each service r other organization that will provide service within
2. In developing the strategy, were overlapping servic of this service identified?☐Yes ✓No	e areas, unnecessary competition and/or duplication
If these conditions will continue under the strategy, at arrangement (i.e., overlapping but higher levels of sebenefits of the duplication, or reasons that overlapping	ervice (See O.C.G.A. 36-70-24(1)), overriding
If these conditions will be eliminated under the strateg step or action that will be taken to eliminate them, the completing it.	

Local Government or Authority	:Fundin	g Method:
Jones County	Enterprise Fund (User Fees) and	SPLOST
City of Gray	Enterprise Fund (User Fees) and	SPLOST
Macon Water Authority	Enterprise Fund (User Fees)	
How will the strategy change the the county?	previous arrangements for providin	g and/or funding this service within
This service now receives SPLOS delivery for this service. A map o contains additional information re	utlining existing service areas is	attached. The attached strategy
5. List any formal service delivery a implement the strategy for this ser	rvice:	
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
	, , , , , , , , , , , , , , , , , , ,	
6. What other mechanisms (if any) v resolutions, local acts of the Gene	vill be used to implement the strate ral Assembly, rate or fee changes, e	gy for this service (e.g., ordinances, tc.), and when will they take effect?
6. What other mechanisms (if any) versolutions, local acts of the Gene. The County and City have elected the Service Delivery Strategy. Present authorized by the governing bodioutlined above will govern the design of the service o	ral Assembly, rate or fee changes, e d to use resolutions adopted by rovision of this service will be ca es upon passage of the adoption	tc.), and when will they take effect: each governing body to initiate Tied out as outlined and
resolutions, local acts of the Gene The County and City have electe the Service Delivery Strategy. Pr authorized by the governing bodi outlined above will govern the de	ral Assembly, rate or fee changes, ed to use resolutions adopted by rovision of this service will be called upon passage of the adoption livery of this service.	tc.), and when will they take effect each governing body to initiate rried out as outlined and n resolution. Any agreements
The County and City have elected the Service Delivery Strategy. Properties authorized by the governing bodioutlined above will govern the description of the County of the	ral Assembly, rate or fee changes, e d to use resolutions adopted by rovision of this service will be ca es upon passage of the adoption livery of this service. el, Manager of Planning Programs, Middle Geo Date completed:	tc.), and when will they take effect. each governing body to initiate ried out as outlined and a resolution. Any agreements rgia Regional Development Center April 14, 2009 aluating whether proposed local



Instructions:

Make copies of this form and complete one for each service listed on page 1. Se

County: Jones County	Service: Sewerage Treatment
1. Check the box that best describes the	agreed upon delivery arrangement for this service:
Service will be provided countywick service provider. (If this box is checke service.):	de (i.e., including all cities and unincorporated areas) by a single ed, identify the government, authority or organization providing the
Service will be provided only in the	e unincorporated portion of the county by a single service provider vernment, authority or organization providing the
will not be provided in unincorporated	s service only within their incorporated boundaries, and the service lareas. (If this box is checked, identify the government(s), e service:
One or more cities will provide this will provide the service in unincorpora authority or organization providing the	service only within their incorporated boundaries, and the county ated areas. (If this box is checked, identify the government(s), e service.):
Other (If this box is checked, attack provider, and identify the government each service area.): City of Gray, Macon Water Authority	h a legible map delineating the service area of each service t, authority, or other organization that will provide service within
2. In developing the strategy, were overladed of this service identified? ☐Yes ☑No	apping service areas, unnecessary competition and/or duplication
rrangement (i.e., overlapping but highe	the strategy, attach an explanation for continuing the er levels of service (See O.C.G.A. 36-70-24(1)), overriding at overlapping service areas or competition cannot be eliminated).
f these conditions will be eliminated und tep or action that will be taken to eliminate completing it.	der the strategy, attach an implementation schedule listing each ate them, the responsible party and the agreed upon deadline for

Local Government or Authority of Gray		
facon Water Authority	Enterprise Fund (User Fees) and SPLOST Enterprise Fund (User Fees)	
	Enterprise Fund (Oser Fees)	
4. How will the strategy change the county?	the previous arrangements for providing and/or funding this service	e within
luthority treats sewage colle	e way this service is provided within the County. The Macon ted by Jones County. The City of Gray treats sewage collectork. The attached strategy and map provides further informa service.	ha
5. List any formal service deliving implement the strategy for the Agreement Name:	ry agreements or intergovernmental contracts that will be used to service: Contracting Parties: Effective and Ending	Dates
		Ducto.
. What other mechanisms (if a	y) will be used to implement the strategy for this service (e.g., ordinental Assembly, rate or fee changes, etc.), and when will they take	nances,
resolutions, local acts of the		itiate
he County and City have el	cted to use resolutions adopted by each governing body to in Provision of this service will be carried out as outlined and odies upon passage of the adoption resolution. Any agreemed delivery of this service.	
he County and City have eleme Service Delivery Strategy uthorized by the governing utlined above will govern the	Provision of this service will be carried out as outlined and odies upon passage of the adoption resolution. Any agreement	
he County and City have eleme Service Delivery Strategy uthorized by the governing utlined above will govern the Person completing form: Person completing form: Bob Phone number: 478-751-6160	Provision of this service will be carried out as outlined and odies upon passage of the adoption resolution. Any agreemed delivery of this service. Sychel, Manager of Planning Programs, Middle Georgia Regional Development Center	ents



Instructions:

Make conies of this fo

County: Jones County	Service: Street Lighting
1. Check the box that best describes the	agreed upon delivery arrangement for this service:
service provider. (If this box is checked	ide (i.e., including all cities and unincorporated areas) by a single ed, identify the government, authority or organization providing th
Service will be provided only in the (If this box is checked, identify the go service.):	e unincorporated portion of the county by a single service provider overnment, authority or organization providing the
One or more cities will provide this will not be provided in unincorporated authority or organization providing the	s service only within their incorporated boundaries, and the service d areas. (If this box is checked, identify the government(s), le service: City of Gray, City of Macon
One or more cities will provide this will provide the service in unincorporauthority or organization providing the	s service only within their incorporated boundaries, and the county ated areas. (If this box is checked, identify the government(s), e service.):
Other (If this box is checked, attac provider, and identify the government each service area.):	ch a legible map delineating the service area of each service at, authority, or other organization that will provide service within
2. In developing the strategy, were overlof this service identified? Yes No	apping service areas, unnecessary competition and/or duplication
rrangement (i.e., overlapping but high	the strategy, attach an explanation for continuing the ser levels of service (See O.C.G.A. 36-70-24(1)), overriding at overlapping service areas or competition cannot be eliminated).
f these conditions will be eliminated una	der the strategy, attach an implementation schedule listing each

Local Government or Authorit	Yu.	Funding Method:
City of Gray	General fund	unung memou.
City of Macon	General fund	
4. How will the strategy change th the county?	e previous arrangements for p	roviding and/or funding this service within
This strategy does not alter the providing the service in their resenformation related to the provis	spective jurisdictions. The a	d in the County. The Cities will continue attached strategy provides further
5. List any formal service delivery implement the strategy for this s Agreement Name:	y agreements or intergovernme service: Contracting Parties	
	000000000000000000000000000000000000000	Si Effective una Linuing Dans.
	•	1 '
6. What other mechanisms (if any) resolutions, local acts of the Gen	will be used to implement the ieral Assembly, rate or fee cha	e strategy for this service (e.g., ordinances, unges, etc.), and when will they take effect?
resolutions, local acts of the Gen The County and City have election he Service Delivery Strategy. Fauthorized by the governing boo	neral Assembly, rate or fee cha sed to use resolutions adopt Provision of this service will dies upon passage of the ac	unges, etc.), and when will they take effect?
The County and City have electing the Service Delivery Strategy. Fauthorized by the governing bootstilled above will govern the department of the service of	neral Assembly, rate or fee cha red to use resolutions adopt Provision of this service will dies upon passage of the ad lelivery of this service.	unges, etc.), and when will they take effect? ed by each governing body to initiate be carried out as outlined and doption resolution. Any agreements
The County and City have elections are provided in the Service Delivery Strategy. For authorized by the governing both butlined above will govern the discountine of the Service Phone number: 478-751-6160	teeral Assembly, rate or fee chase ded to use resolutions adopt Provision of this service will dies upon passage of the act delivery of this service. Chel, Manager of Planning Programs, Minimum Date comp	anges, etc.), and when will they take effect? ded by each governing body to initiate be carried out as outlined and doption resolution. Any agreements delegated Security April 14, 2009 Then evaluating whether proposed local



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Make copies of this form and complete one for e listed on page 1. Answer each question below, attat the bottom of the page) changes, this should be rep	each service listed on page 1, Section III. Use exactly the same service names ching additional pages as necessary. If the contact person for this service (listed at corted to the Department of Community Affairs.
County: Jones County	Service: Stormwater Management
1. Check the box that best describes the a	agreed upon delivery arrangement for this service:
Service will be provided countywid service provider. (If this box is checked service.):	de (i.e., including all cities and unincorporated areas) by a single d, identify the government, authority or organization providing the
Service will be provided only in the (If this box is checked, identify the gov service.):	unincorporated portion of the county by a single service provider. vernment, authority or organization providing the
will not be provided in unincorporated	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), service:
One or more cities will provide this will provide the service in unincorporar authority or organization providing the Jones County, City of Gray, City of Macon	service only within their incorporated boundaries, and the county ted areas. (If this box is checked, identify the government(s), service.):
Other (If this box is checked, attach provider, and identify the government, each service area.):	a a legible map delineating the service area of each service, authority, or other organization that will provide service within
2. In developing the strategy, were overla of this service identified? ☐Yes ☑No	pping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but highe	e strategy, attach an explanation for continuing the relevels of service (See O.C.G.A. 36-70-24(1)), overriding to overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminated und step or action that will be taken to eliminate completing it.	er the strategy, attach an implementation schedule listing each ate them, the responsible party and the agreed upon deadline for

Local Government or Auth	ority: Fund	ling Method:
Jones County	General fund	
City of Gray	General fund	
City of Macon	General fund	
4. How will the strategy chang the county?	e the previous arrangements for provid	ding and/or funding this service within
nanagement activities (such vill continue providing this service in the unformation related to the property. 5. List any formal service delivers.	ery agreements or intergovernmental	rovided by all jurisdictions. Cities aries; the County will continue I strategy provides further
implement the strategy for th Agreement Name:	Contracting Parties:	Effective and Ending Dates:
ulvert installation	Jones County and City of Gray	
	Conce County and City of Gray	N/A - Continuing
	Conces County and Only of Gray	N/A - Continuing
	Gores County and City of Gray	N/A - Continuing
resolutions, local acts of the C Fhe County and City have el he Service Delivery Strategy	ny) will be used to implement the stra General Assembly, rate or fee changes ected to use resolutions adopted by. Provision of this service will be a bodies upon passage of the adopt	tegy for this service (e.g., ordinances, s, etc.), and when will they take effect. by each governing body to initiate carried out as outlined and



Instructions:

Make copies of this form and complete one for each service listed on page 1. Section III. Use exactly the come corriect

County: Jones County	Service: Solid Waste Collection/Recycling
1. Check the box that best describes the agree	ed upon delivery arrangement for this service:
Service will be provided countywide (i. service provider. (If this box is checked, id service.):	e., including all cities and unincorporated areas) by a single entify the government, authority or organization providing the
Service will be provided only in the unit (If this box is checked, identify the government):	ncorporated portion of the county by a single service provider ment, authority or organization providing the
One or more cities will provide this serv will not be provided in unincorporated area authority or organization providing the serv	rice only within their incorporated boundaries, and the service is. (If this box is checked, identify the government(s), vice:
One or more cities will provide this service in unincorporated authority or organization providing the service some County, City of Gray, City of Macon	rice only within their incorporated boundaries, and the county areas. (If this box is checked, identify the government(s), vice.):
Other (If this box is checked, attach a leprovider, and identify the government, auteach service area.):	egible map delineating the service area of each service hority, or other organization that will provide service within
2. In developing the strategy, were overlapping of this service identified?	ng service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but higher lev	ategy, attach an explanation for continuing the vels of service (See O.C.G.A. 36-70-24(1)), overriding erlapping service areas or competition cannot be eliminated).
If these conditions will be eliminated under the step or action that will be taken to eliminate the completing it.	ne strategy, attach an implementation schedule listing each hem, the responsible party and the agreed upon deadline for

Local Government or Authorit	y: Fundi	ng Method:
Jones County	General fund and SPLOST	
City of Gray	User fees	
City of Macon	User fees	
Keep Jones Beautiful Commission	Various revenue sources	
How will the strategy change the the county?	e previous arrangements for provid	ng and/or funding this service within
This strategy does not alter the vecollection for municipal area resistantinue providing solid waste discontinue providing solid waste discontinue education or covides further information related. 5. List any formal service delivery implement the strategy for this service.	dents will continue to be provide isposal sites throughout the Coution, recycling and beautification ted to the provision of this service agreements or intergovernmental c	ed by each City. The County will anty. Keep Jones Beautiful efforts. The attached strategy ee.
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Clean Community Agreement	Jones County and City of Gray	1977-Continuing
6. What other mechanisms (if any) resolutions, local acts of the General Properties of the General Properties of the County and City have elected the Service Delivery Strategy. Fauthorized by the governing bod outlined above will govern the definition of the county of the county of the definition of the county of the count	eral Assembly, rate or fee changes, ed to use resolutions adopted by Provision of this service will be co- lies upon passage of the adoption	arried out as outlined and



Instructions:

County: Jones County	Service: Water Services
1. Check the box that best describes the agreed	l upon delivery arrangement for this service:
Service will be provided countywide (i.e service provider. (If this box is checked, ide service.):	., including all cities and unincorporated areas) by a single ntify the government, authority or organization providing the
Service will be provided only in the uning (If this box is checked, identify the government service.):	corporated portion of the county by a single service provider ent, authority or organization providing the
One or more cities will provide this service will not be provided in unincorporated areas authority or organization providing the service.	ce only within their incorporated boundaries, and the service (If this box is checked, identify the government(s), ice:
	ce only within their incorporated boundaries, and the county reas. (If this box is checked, identify the government(s), ice.):
Other (If this box is checked, attach a leg provider, and identify the government, auth each service area.): Jones County, City of Gray, City of Macon	gible map delineating the service area of each service ority, or other organization that will provide service within
2. In developing the strategy, were overlapping of this service identified? ☐Yes ☑No	g service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but higher leve	tegy, attach an explanation for continuing the els of service (See O.C.G.A. 36-70-24(1)), overriding rlapping service areas or competition cannot be eliminated).
	e strategy, attach an implementation schedule listing each em, the responsible party and the agreed upon deadline for

Local Government or Authority Jones County		ling Method:	
City of Gray	Enterprise Fund (User Fees)		
Macon Water Authority	Enterprise Fund (User Fees) SPLOST Enterprise Fund (User Fees)		
nacon trate, namonty	Enterprise Fund (Oser Fees)		
1100			
4. How will the strategy change the the county?	previous arrangements for provio	ling and/or funding this service within	
This strategy does not alter the mexisting service areas is attached information related to the provision	 The attached strategy docu 	nis service. A map outlining ment contains additional	
5. List any formal service delivery a implement the strategy for this ser Agreement Name:	rvice: Contracting Parties:	Effective and Ending Dates:	
Vater Distribution Agreement	Jones County, City of Gray	1992-2012	
5. What other mechanisms (if any) versolutions, local acts of the Gene	ral Assembly, rate or fee changes d to use resolutions adopted by rovision of this service will be of	tegy for this service (e.g., ordinances, s, etc.), and when will they take effect by each governing body to initiate carried out as outlined and ion resolution. Any agreements	
The County and City have electe the Service Delivery Strategy. Properties of the governing bodioutlined above will govern the de	es upon passage of the adopt livery of this service.		
the Service Delivery Strategy. Properties the service by the governing bodi butlined above will govern the de	livery of this service.		
the Service Delivery Strategy. Property of the Service Delivery Strategy. Property of the Service Delivery Strategy. Provided the Service Service Service Provided HTML Report of the Service	el, Manager of Planning Programs, Middle Good Date completed	d: April 14, 2009	



SERVICE DELIVERY STRATEGY SUMMARY OF LAND USE AGREEMENTS

PAGE 3

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the

Department of Community Arrans.		
County:		
1. What incompatibilities or conflicts between the service delivery strategy?	he land use plans of local government	s were identified in the process of developing the
2. Check the boxes indicating how these incomp	patibilities or conflicts were addressed	:
 □ amendments to existing comprehensive plan □ adoption of a joint comprehensive plan □ other measures (amend zoning ordinances, 		Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.
If "other measures" was checked, describe these	e measures:	
		es with the proposed land use classification(s) fo
areas to be annexed into a city. If the conflic	t resolution process will vary for diffe	rent cities in the county, summarize each proces
4. What policies, procedures and/or processes hat new extraterritorial water and sewer service		ments (and water and sewer authorities) to ensur land use plans and ordinances?
5. Person completing form:		
Phone number:	Date completed:	
6. Is this the person who should be contacted by consistent with land use plans of applicable judgment of applicable in the provide designated contact person(s) as	urisdictions? □ Yes □ No	ner proposed local government projects are
If not, provide designated contact person(s) as	nd phone number(s) below:	



SERVICE DELIVERY STRATEGY UPDATE CERTIFICATIONS

Instructions:

This two page form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2000 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2000 population of between 500 and 9,000 residing within the county. Cities with a 2000 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

	U	PDA	TED SERVICE DELIVERY STRATEGY FOR	Jones	COUNTY		
W	We, the undersigned authorized representatives of the jurisdictions listed below, certify that:						
1.	. We have reviewed our existing Service Delivery Strategy and have determined that: (Check only one box for question #1)						
		A.	Our Strategy continues to accurately reflect our preficulty and no changes in our Strategy are needed at	erred arrangements for provide this time; or	ling local services throughout our		
	Ø	B.	Our Strategy has been revised to reflect our preferred	arrangements for providing	local services.		
If (f Option A is selected, only this form, signed by the appropriate local government representatives must be provided to DCA.						
If (If Option B is selected, this form, signed by the appropriate local government representatives, must be submitted to DCA along with:						
,,,		any an pro	updated "Summary of Service Arrangements" form (pay supporting local agreements pertaining to each of the updated service area map depicting the agreed upon servider for each service that has been revised/updated with local political boundaries.	se services that has been revis	ed/updated; and		
2.	reso	iutioi	our governing bodies (County Commission and City County agreeing to the Service Delivery arrangements identification of our service delivery strategy (O.C.G.A. 36-7)	tified in our strategy and have	s strategy have adopted executed agreements for		
3.	Our and	servi respo	ice delivery strategy continues to promote the delivery onsive manner for all residents, individuals and proper	of local government services ty owners throughout the cou	in the most efficient, effective, nty (O.C.G.A. 36-70-24(1));		
4.	geog	raph	ice delivery strategy continues to provide that water or nic boundaries of a service provider are reasonable and vithin the geographic boundaries of the service provide	are not arbitrarily higher than	ners located outside the a the fees charged to customers		
5.	coun	e joir ity a r	ice delivery strategy continues to ensure that the cost on the funded by the county and one or more municipalities borne by the unincorporated area residents, individual (3));	ies) primarily for the benefit a	of the unincorporated area of the		

- Our Service Delivery Strategy continues to ensure that the officially adopted County and City land use plans of all local governments located in the County are compatible and nonconflicting (O.C.G.A. 36-70-24 (4)(A));
- 7. Our Service Delivery Strategy continues to ensure that the provision of extraterritorial water and sewer services by any jurisdiction is consistent with all County and City land use plans and ordinances (O.C.G.A. 36-70-24 (4)(B)); and
- 8. Our Service Delivery Strategy continues to contain an agreed upon process between the county government and each city located in the county to resolve land use classification disputes when the county objects to the proposed land use of an area to be annexed into a city within the county (O.C.G.A. 36-70-24 (4)(C))¹ and;
- 9. DCA has been provided a copy of this certification and copies of all forms, maps and supporting agreements needed to accurately depict our agreed upon strategy (O.C.G.A. 36-70-27).

If the County does not have an Annexation/Land Use dispute resolution process with each of its cities, list the cities where no agreed upon process exists:

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
Le. F. Having	Preston Hawkins	Chairman	Jones County BOC	May 5, 2009
Jan E Buy	Jason E. Briley	Mayor	City of Gray	May 5, 2009
				į

Appendix G Service Area Map

