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Tom McMichael, Chairman  
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April 9, 2008

Mr. Jim Frederick  
Georgia Department of Community Affairs  
Office of Planning and Quality Growth  
60 Executive Park South, NE  
Atlanta, GA 30329-2231

Dear Mr. Frederick:

Enclosed please find the Service Delivery Strategy for Baldwin County and the City of Milledgeville. The updated Service Delivery Strategy was formally adopted by resolution by each governing body ensuring their compliance with the Service Delivery Strategy Law.

If you have any questions, please do not hesitate to contact me at (478) 751-6160.

Sincerely,

Laura M. Mathis  
Director of Public Administration

spg

Enclosure

cc Joan Minton, Baldwin County Manager  
Scott Wood, Milledgeville City Manager

## Attachment B: Included services

Airport ✓  
Industrial Development ✓  
Tourism promotion ✓ (MAP)  
Conference center ✓  
Arts Center ✕  
Animal control ✓  
Elections – federal, state and county ✓  
Elections – city ✓  
Building inspections ✓  
Cemeteries ✓  
Code enforcement ✓  
Death examinations ✓  
Courts – state and county ✓  
Courts – municipal ✓  
Clerk of courts – state and county ✓  
911 call answering, emergency vehicle dispatch ✓  
Emergency management ✓  
Emergency medical services ✓  
Fire protection, emergency rescue ✓  
Hospital ✓  
Prisoner housing – state and county court prisoners ✓  
Prisoner housing – municipal court prisoners ✓  
Litter control ✓  
Mosquito control ✓  
Regional planning ✓  
Planning ✓  
Law enforcement – countywide ✓  
Law enforcement – cities ✓  
Public housing (MAP) ✓  
Parks and recreation ✓  
Road construction (MAP) ✓  
Road maintenance (MAP) ✓  
Drug abuse education ✓  
Downtown development ✓  
Water Lake Park served by townships (MAP) ✓  
Sewer Hahira & Valdosta ✓  
Solid waste collection ✓  
Recycling ✓  
Solid waste disposal ✓  
Libraries ✓  
Street lighting ✓  
Property tax valuation ✓  
Zoning ✓  
Tax collection – county taxes ✓

**Attachment B continued:**

- Tax collection – city taxes ✓
- Criminal prosecution – state courts ✓
- Criminal prosecution – city courts ✓
- Indigent defense – state and county courts ✓
- Indigent defense – city courts ✓
- Probation services – state and county courts ✓
- Probation services – city courts ✓
- Public health ✓
- Mental health ✓
- Family and children services ✓
- Extension services ✓
- Geographic information system ✓

# **Baldwin County Service Delivery Strategy**

**Adopted April 2008**

Prepared by:  
Baldwin County, the City of Milledgeville  
and  
the Middle Georgia Regional Development Center

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## Service Delivery Strategy for Baldwin County and the City of Milledgeville

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### Introduction

During the 1997 legislative session, the Georgia State Legislature adopted House Bill 489, otherwise known as the Service Delivery Strategy (SDS) Act of 1997 (see Appendix A). The SDS Act requires every county within the State of Georgia to develop and adopt a Service Delivery Strategy that outlines current and future service delivery arrangements for the county. The Act requires that each Strategy contain four components (O.C.G.A. 36-70-24). These components include the identification of current service delivery arrangements (those services being provided at the time that the community began this process), identification of future service delivery arrangements (those services that may be provided after July 1, 1999), the funding sources of both current and future services, and the identification of the legal mechanisms that will be used by each of the jurisdictions to implement the Service Delivery Strategy once it is complete.

Additionally, the Service Delivery Strategy Act requires that each Strategy meet six criteria (O.C.G.A. 36-70-24). These criteria include the following:

- Elimination of Unnecessary Duplication of Services
- Elimination of Arbitrary Water and Sewer Rate Differentials
- Elimination of Double Taxation
- Compatible Land Use Plans
- Water and Sewer Extensions: Consistency with Land Use Plans

A discussion of the purpose of each of these criteria is included under the *Criteria* section of this Service Delivery Strategy.

### Intent

“A Service Delivery Strategy is intended to be a concise action plan, backed up by the appropriate ordinances and intergovernmental agreements, for providing local government services and resolving land use conflicts within an entire county area. While the law does not dictate specific service delivery and land use planning arrangements within any given county, it does require every Strategy to include four basic components and to meet six criteria.

As indicated in Code Section 36-70-20, the General Assembly intends for local governments to use this planning process to develop service delivery systems which reduce unnecessary duplication, promote cooperation, eliminate funding inequities and minimize inter-jurisdictional land use disputes.

The intent of the code section is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services in every county. The process provided by this legislation is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity and land use. The local government service delivery process should result in the minimization of non-compatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

The Strategy must be submitted to the Department of Community Affairs for review to verify that it includes the required components and addresses the minimum criteria. If a Strategy is not adopted by the county and the required combination of cities, all local governments within the county will be ineligible for state-administered funding, grants, loans and permits.”<sup>1</sup>

Officials from Baldwin County and the City of Milledgeville have held several meetings to discuss the county’s Service Delivery Strategy. As a result of these meetings, each of which was open to the public, the original Service Delivery Strategy was developed.

This 2008 revision is being completed in conjunction with the completion of the joint Comprehensive Plan in accordance with the Georgia Planning Act. Similarly, this revision is the result of a series of meetings between all interested parties.

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<sup>1</sup>*Charting a Course for Cooperation and Collaboration: An Introduction to the Service Delivery Strategy Act for Local Governments* by the Association of County Commissioners of Georgia, the Georgia Municipal Association, the Georgia Department of Community Affairs, and the Carl Vinson Institute of Government, the University of Georgia, June 1997, pages 2-3.

SERVICE NAME	JURISDICTION
Economic Development ✓	Baldwin County, City of Milledgeville, Downtown Development Authority, Convention and Visitors Bureau, Development Authority of Milledgeville-Baldwin County
Emergency Management Agency ✓	Baldwin County
Emergency Medical Services ✓	Baldwin County
Fire Protection/Prevention ✓	Baldwin County, City of Milledgeville
Golf ✓	Baldwin County
Jail ✓	Baldwin County, City of Milledgeville
Law Enforcement ✓	City of Milledgeville
Library ✓	Baldwin County, City of Milledgeville
Recreation ✓	Baldwin County
Roads & Bridges ✓	Baldwin County, City of Milledgeville
Sewage Collection ✓	Baldwin County, City of Milledgeville
Sewage Treatment ✓	City of Milledgeville
Solid Waste Collection/Recycling ✓	Baldwin County, City of Milledgeville
Solid Waste Disposal ✓	Baldwin County, City of Milledgeville
Storm water Management ✓	City of Milledgeville
Street Cleaning ✓	City of Milledgeville
Street Lighting ✓	City of Milledgeville
Traffic Control ✓	City of Milledgeville
Water Distribution ✓	Baldwin County, City of Milledgeville
Water Treatment ✓	City of Milledgeville, Sinclair Water Authority

The following descriptions briefly identify the services provided:

- Airport** Basic airport services provided at the Baldwin County Airport (i.e. departures and arrivals) for private air transportation carriers.
- Allied Arts** The City of Milledgeville provides cultural activities for all residents of Baldwin County.

- Animal Control** Basic animal control services are provided throughout the entire county. Baldwin County funds this activity from general fund revenues and fees.
- Building Inspections** Inspection of new construction is undertaken in the City of Milledgeville and in unincorporated portions of Baldwin County by each jurisdiction. These activities are undertaken to ensure adequate, safe construction of facilities within the community.
- Business Licenses** This activity involves the issuance and renewal of business licenses throughout the incorporated portions of the county by the City of Milledgeville and the unincorporated portions of the county by Baldwin County.
- Cemetery** The City of Milledgeville owns, operates, and maintains several public cemeteries within its geographic boundaries. General fund revenues and user fees are utilized to provide for the upkeep associated with the operation of these facilities.
- Code Enforcement** Enforcement of various local ordinances and regulations is undertaken within the City of Milledgeville and in unincorporated portions of the community by Baldwin County.
- Court Services** Court services entail all operational functions associated with the operation of municipal, probate, juvenile, and superior courts throughout the county. The City of Milledgeville provides municipal court services for violations occurring in the city's geographic boundaries. Baldwin County funds juvenile court functions for crimes occurring county-wide. Various funding mechanisms are in place to provide the revenues required for court operations.
- E-911 Communications** This activity involves the operation of an E-911 emergency dispatch system. Baldwin County ensures the provision of E-911 services. E-911 dispatchers are employees of Baldwin County.

**Economic  
Development**

Economic Development activities are provided through the following entities: Development Authority of Milledgeville-Baldwin County, the Milledgeville Downtown Development Authority, and the Convention & Visitors Bureau. Funding for each of the entities above is a combination of city revenues, county revenues, fees, and the hotel/motel tax. The Downtown Development Authority provides its services in a defined district, while the other two entities operate countywide. As each provides different services, the community has determined that there is no duplication of services.

**Emergency  
Management  
Services**

The Baldwin County Emergency Management Agency is funded by Baldwin County. EMA is charged with developing mitigation activities that either prevent the occurrence of an emergency or reduce the community's vulnerability in ways that minimize loss associated with disasters.

**Fire Protection  
and Prevention**

Fire protection is provided in the City of Milledgeville through the Milledgeville Fire Department and in Baldwin County by the Baldwin County Fire Department. Each jurisdiction owns the buildings and equipment for those stations in their service areas.

**Golf**

Baldwin County owns and operates Little Fishing Creek Golf Course, a public golf course located on S.R. 22. Funding for this operation is derived from general fund and revenue generated from user fees.

**Jail**

The City of Milledgeville provides a facility in which violators and suspected violators of laws can be held pending legal proceedings. This facility is available for use only by the Milledgeville Police Department. This facility is funded from a variety of sources.

**Law Enforcement**

Law enforcement activities such as routine patrol, traffic enforcement, enforcement of local ordinances and regulations, enforcement of state and federal laws, and the issuance of warrants. The City of Milledgeville operates a police department through general fund revenues.

**Library**

Basic library services are provided county-wide for all residents regardless of the jurisdiction in which they live. The City of

Milledgeville and Baldwin County provide for library services through general fund revenues and user fees.

**Recreation** Recreation activities are provided for all residents located in municipal and unincorporated areas. Funding mechanisms for each jurisdiction are listed below. Baldwin County provides for recreational services to be made available to all residents of the county through general fund revenues, user fees, and SPLOST.

**Roads and Bridges** Basic road and bridge maintenance and construction activities are performed by each jurisdiction. Beneficiaries of these activities are municipal and unincorporated area residents.

**Sewerage Collection** Collection of sewerage is a service offered by Baldwin County and the City of Milledgeville. Enterprise funds are utilized by each entity to provide sewerage collection services. Special service areas are identified within this Strategy defining the areas served by each entity.

**Sewerage Treatment** The City of Milledgeville provides sewerage treatment for all portions of Baldwin County. Revenues for the provision of this service are derived from an enterprise fund.

**Solid Waste Collection and Recycling** Solid waste collection for municipal area residents is provided by the City of Milledgeville, while the service is provided in unincorporated areas by Baldwin County. The City of Milledgeville utilizes its general fund, while Baldwin County applies funds from SPLOST revenues and user fees to provide the service.

**Solid Waste Disposal** Solid waste collection for municipal area residents is provided by the City of Milledgeville, while the service is provided in unincorporated areas by Baldwin County. The City of Milledgeville utilizes private haulers and their agreements for disposal; while Baldwin County's solid waste is disposed of in the Baldwin County Landfill.

<b>Storm water Management</b>	Storm water management activities such as drainage control are provided by the City of Milledgeville. The City provides this service within its municipal boundaries.
<b>Street Cleaning</b>	Street cleaning is provided by the City of Milledgeville within the downtown area by the public works department.
<b>Street Lighting</b>	Street lighting is provided by the City of Milledgeville within the downtown area.
<b>Traffic Control</b>	Traffic control mechanisms are provided by the City of Milledgeville to ensure the safe and orderly flow of traffic throughout Milledgeville.
<b>Water Distribution</b>	Water distribution services are provided by Baldwin County and the city of Milledgeville. Due to the geographic areas served by each jurisdiction, a map is included in this strategy identifying areas served by each governmental entity.
<b>Water Treatment</b>	Water treatment services are provided by the City of Milledgeville and Sinclair Water Authority for all portions of the county at this time.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services provided for by Baldwin County:

**Baldwin County:**

<b>SERVICE NAME</b>	<b>GEOGRAPHIC SERVICE AREA</b>
Airport	- Countywide
Animal Control	- Countywide
Building Inspections	- Unincorporated Areas
Business License	- Unincorporated Areas
Code Enforcement	- Unincorporated Areas
Court Services	- Countywide
E-911 Communications	- Countywide
Economic Development	- Countywide
Emergency Management Agency	- Countywide
Fire Protection and Prevention	- Unincorporated Areas
Golf	- Countywide
Library	- Countywide
Recreation	- Countywide
Roads and Bridges	- Unincorporated Areas
Sewage Collection	- Special Service Area (see attached map)
Solid Waste Collection and Recycling	- Unincorporated Areas
Solid Waste Disposal	- Unincorporated Areas
Water Distribution	- Special Service Area (see attached map)

Maps outlining “extraterritorial” service areas are included in the Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services provided by the City of Milledgeville:

**City of Milledgeville:**

<b>SERVICE NAME</b>	<b>GEOGRAPHIC SERVICE AREA</b>
Allied Arts	- Countywide
Building Inspection	- Municipal Area Only
Business Licenses	- Municipal Area Only
Cemetery	- Municipal Area Only
Code Enforcement	- Municipal Area Only
Court Services	- Municipal Area Only
Economic Development	- Countywide
Fire Protection and Prevention	- Municipal Area Only
Jail	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Library	- Countywide
Roads and Bridges	- Municipal Area Only
Sewage Collection	- Special Service Area (see attached map)
Sewage Treatment	- Countywide
Solid Waste Collection/Recycling	- Municipal Area Only
Solid Waste Disposal	- Municipal Area Only
Storm water Management	- Municipal Area Only
Street Cleaning	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Control	- Municipal Area Only
Water Distribution	- Special Service Area (see attached map)
Water Treatment	- Countywide

Maps outlining “extraterritorial” service areas are included in the Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services by the Development Authority of Milledgeville-Baldwin County:

**Development Authority of Milledgeville-Baldwin County:**

<b>SERVICE NAME</b>	<b>GEOGRAPHIC SERVICE AREA</b>
Economic Development	- Countywide

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services provided by the Milledgeville Downtown Development Authority:

**Milledgeville Downtown Development Authority:**

<b>SERVICE NAME</b>	<b>GEOGRAPHIC SERVICE AREA</b>
Economic Development	- Downtown Milledgeville

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services provided by the Convention & Visitors Bureau:

**Convention & Visitors Bureau:**

<b>SERVICE NAME</b>	<b>GEOGRAPHIC SERVICE AREA</b>
Economic Development	- Countywide

**Future Service Delivery Arrangements**

“The Strategy must indicate which local government or authority will provide each service, the geographic areas of the county in which each service will be provided and a description of any services to be provided by any local government to any area outside of its geographical boundaries. If two or more local governments within the same county are assigned responsibility for providing identical services within the same geographic area, the Strategy must include an explanation of this arrangement.

This component of the Strategy should which local governments and authorities will provide which services in which areas of the county after the Strategy is adopted and implemented.”<sup>3</sup> The following services may be provided by their respective jurisdictions and/or authorities within the next five years:

<b>SERVICE NAME</b>	<b>JURISDICTION</b>
Airport	- Baldwin County
Allied Arts	- City of Milledgeville
Animal Control	- Baldwin County
Building Inspections	- Baldwin County, City of Milledgeville
Business Licenses	- City of Milledgeville
Cemetery	- City of Milledgeville
Code Enforcement	- Baldwin County, City of Milledgeville
Court Services	- Baldwin County, City of Milledgeville
E-911 Communications	- Baldwin County
Economic Development	Baldwin County, City of Milledgeville, Development Authority of Milledgeville-Baldwin County, - Milledgeville Downtown Development Authority, Convention & Visitors Bureau
Emergency Management Agency	- Baldwin County
Emergency Medical Services	- Baldwin County
Fire Prevention/Protection	- Baldwin County, City of Milledgeville
Golf	- Baldwin County
Jail	- City of Milledgeville
Law Enforcement	- City of Milledgeville
Library	- Baldwin County, City of Milledgeville
Recreation	- Baldwin County

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<sup>3</sup>et al., page 5.

<b>SERVICE NAME</b>	<b>JURISDICTION</b>
Roads & Bridges	- Baldwin County, City of Milledgeville
Sewage Collection	- Baldwin County, City of Milledgeville
Sewage Treatment	- City of Milledgeville
Solid Waste Collection/Recycling	- Baldwin County, City of Milledgeville
Solid Waste Disposal	- Baldwin County, City of Milledgeville
Storm water Management	- City of Milledgeville
Street Cleaning	- City of Milledgeville
Street Lighting	- City of Milledgeville
Traffic Control	- City of Milledgeville
Water Distribution	- City of Milledgeville, Sinclair Water Authority
Water Treatment	- City of Milledgeville, Sinclair Water Authority

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services provided by Baldwin County:

**Baldwin County:**

<b>SERVICE NAME</b>	<b>GEOGRAPHIC SERVICE AREA</b>
Airport	- Countywide
Animal Control	- Countywide
Building Inspections	- Unincorporated Areas
Business License	- Unincorporated Areas
Code Enforcement	- Unincorporated Areas
Court Services	- Countywide
E-911 Communications	- Countywide
Economic Development	- Countywide
Emergency Management Agency	- Countywide

<b>SERVICE NAME</b>	<b>GEOGRAPHIC SERVICE AREA</b>
Fire Protection and Prevention	- Unincorporated Areas
Golf	- Countywide
Library	- Countywide
Recreation	- Countywide
Roads and Bridges	- Unincorporated Areas
Sewage Collection	- Countywide
Solid Waste Collection and Recycling	- Unincorporated Areas
Solid Waste Disposal	- Unincorporated Areas
Water Distribution	- Special Service Area (see attached map)

Maps outlining “extraterritorial” service areas are included in the Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services by the City of Milledgeville:

**City of Milledgeville:**

<b>SERVICE NAME</b>	<b>GEOGRAPHIC SERVICE AREA</b>
Allied Arts	- Countywide
Building Inspection	- Municipal Area Only
Business Licenses	- Municipal Area Only
Cemetery	- Municipal Area Only
Code Enforcement	- Municipal Area Only
Court Services	- Municipal Area Only
Economic Development	- Countywide
Fire Protection and Prevention	- Municipal Area Only
Jail	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Library	- Countywide

<b>SERVICE NAME</b>	<b>GEOGRAPHIC SERVICE AREA</b>
Roads and Bridges	- Municipal Area Only
Sewage Collection	- Countywide
Sewage Treatment	- Countywide
Solid Waste Collection/Recycling	- Municipal Area Only
Solid Waste Disposal	- Municipal Area Only
Storm water Management	- Municipal Area Only
Street Cleaning	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Control	- Municipal Area Only
Water Distribution	- Special Service Area (see attached map)
Water Treatment	- Countywide

Maps outlining “extraterritorial” service areas are included in the Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services by the Development Authority of Milledgeville-Baldwin County:

**Development Authority of Milledgeville-Baldwin County:**

<b>SERVICE NAME</b>	<b>GEOGRAPHIC SERVICE AREA</b>
Economic Development	- Countywide

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services provided by the Milledgeville Downtown Development Authority:

**Milledgeville Downtown Development Authority:**

<b>SERVICE NAME</b>	<b>GEOGRAPHIC SERVICE AREA</b>
Economic Development	- Downtown Milledgeville

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services provided by the Convention & Visitors Bureau:

**Convention & Visitors Bureau:**

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Economic Development	- Countywide

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services provided by the Sinclair Water Authority:

**Sinclair Water Authority:**

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Water Treatment	- Special Service Areas (see attached map)
Water Distribution	- Special Service Areas (see attached map)

**Funding Sources**

“The Strategy must describe the funding source for each service to be provided. This component of the Strategy must indicate the source of revenue each local government will use to fund each service it will provide within the county (e.g., countywide revenues, unincorporated area revenues, municipal revenues, enterprise funds, or some combination).”<sup>4</sup>

In compliance with this section, the local governments in Baldwin County have outlined the funding sources for all services provided within their jurisdiction. The following table outlines the funding source for each service provided by Baldwin County:

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<sup>4</sup>et al., page 6.

**Baldwin County:**

SERVICE NAME	FUNDING SOURCE
Airport	- General Fund, User Fees, SPLOST
Animal Control	- General Fund, User Fees
Building Inspections	- Licenses, Permits, Fees
Business License	- Licenses, Fees
Code Enforcement	- General Fund
Court Services	- General Fund, Fees
E-911 Communications	- General Fund, Fees
Economic Development	- General Fund, SPLOST
Emergency Management Agency	- General Fund, State Grants
Emergency Medical Services	- General Fund, User Fees
Fire Protection and Prevention	- General Fund, Insurance Premium Tax, SPLOST
Golf	- General Fund, User Fees
Library	- General Fund, User Fees
Recreation	- General Fund, User Fees, SPLOST
Roads and Bridges	- General Fund, SPLOST
Sewage Collection	- Enterprise Fund
Solid Waste Collection and Recycling	- General Fund
Solid Waste Disposal	- User Fees, SPLOST
Water Distribution	- Enterprise Fund, SPLOST

In compliance with this section, the local governments in Baldwin County have outlined the funding sources for all services provided within their jurisdiction. The following table outlines the funding source for each service provided by the City of Milledgeville:

**City of Milledgeville:**

<b>SERVICE NAME</b>	<b>FUNDING SOURCE</b>
Allied Arts	- General Fund
Building Inspection	- General Fund, Fees
Business Licenses	- General Fund
Cemetery	- General Fund
Code Enforcement	- General Fund
Court Services	- General Fund
Economic Development	- General Fund, Hotel/Motel Tax
Fire Protection and Prevention	- General Fund
Jail	- General Fund
Law Enforcement	- General Fund
Library	- General Fund
Roads and Bridges	- General Fund, SPLOST
Sewage Collection	- Enterprise Fund
Sewage Treatment	- Enterprise Fund
Solid Waste Collection/Recycling	- User Fees
Solid Waste Disposal	- General Fund
Storm water Management	- General Fund, SPLOST
Street Cleaning	- General Fund
Street Lighting	- General Fund
Traffic Control	- General Fund
Water Distribution	- Enterprise Fund, SPLOST
Water Treatment	- Enterprise Fund

In compliance with this section, the local governments in Baldwin County have outlined the funding sources for all services provided within their jurisdiction. The following table outlines the funding source for each service provided by the Development Authority of Milledgeville-Baldwin County:

**Development Authority of Milledgeville-Baldwin County:**

<b>SERVICE NAME</b>	<b>FUNDING SOURCE</b>
Economic Development	Revenues from Baldwin

**SERVICE NAME**

**FUNDING SOURCE**

- County, City of Milledgeville, Fees

In compliance with this section, the local governments in Baldwin County have outlined the funding sources for all services provided within their jurisdiction. The following table outlines the funding source for each service provided by the Milledgeville Downtown Development Authority:

**Milledgeville Downtown Development Authority:**

**SERVICE NAME**

**FUNDING SOURCE**

Economic Development

- Revenues from City of Milledgeville, Fees

In compliance with this section, the local governments in Baldwin County have outlined the funding sources for all services provided within their jurisdiction. The following table outlines the funding source for each service provided by Convention & Visitors Bureau:

**Convention & Visitors Bureau:**

**SERVICE NAME**

**FUNDING SOURCE**

Economic Development

- Hotel/Motel Tax

**Legal Mechanisms to Implement Strategy**

“The Strategy must identify the mechanisms, if any, to be used to implement the Service Delivery Strategy.

The term mechanisms, as defined in O.C.G.A. 36-70-2, paragraph 5.3, includes but is not limited to, intergovernmental agreements, ordinances, resolutions and local Acts of the General Assembly in effect on July 1, 1997 or executed thereafter.”<sup>5</sup>

In order to implement this Service Delivery Strategy for Baldwin County, each of the jurisdictions required to adopt the Strategy has elected to utilize resolutions passed by the governing body. These resolutions authorize the Chief Elected Official (i.e. County Commission Chairman or Mayor) to execute the certification forms associated with the adoption and submission of the county’s Service Delivery Strategy. A copy of the resolution passed by each jurisdiction is attached as Appendix D.

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<sup>5</sup>et al., page 7.

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## **SECTION B**

### *Criteria (O.C.G.A. 36-70-24)*

#### **Elimination of Unnecessary Duplication**

“The Strategy must promote the delivery of government services in the most efficient, effective and responsive manner. The Strategy must also identify steps which will be taken to eliminate or avoid overlapping and unnecessary competition and duplication of services and identify the time frame in which such steps will be taken.

When two local governments or authorities provide or offer the same service in overlapping areas, the Service Delivery Strategy must provide for elimination of this duplication of services. Examples of such duplication of service include:

- A city water department and a county water authority both have excess water capacity and have extended water lines to serve the same area of the county immediately adjacent to the city’s jurisdictional boundaries.
- A city contracts for ambulance service with a provider that routinely responds to calls outside the city’s boundaries where the county EMS also provides ambulance service.

When a city provides a service at a higher level than the same service provided throughout the geographic area of the county by the county, the law states that such service shall not be considered a duplication of the county service. Cities by their very nature exist to meet the greater service demands of the residents and businesses within their communities.

After reviewing current and future service delivery arrangements for Baldwin County, it was determined that no “duplication” of services currently exists in the county. The lack of duplication of services within the county demonstrates that county and municipal officials have been working together to ensure that services are provided to the citizens of Baldwin County and the City of Milledgeville in the most efficient and effective manner possible. As a result, this requirement of the Service Delivery Strategy Act has been met.

#### **Elimination of Arbitrary Water and Sewer Rate Differentials**

“The Strategy must ensure that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are not arbitrarily higher than the fees charged to customers inside the boundaries of the service provider.” If a local government believes a rate

differential is arbitrary and disputes the reasonableness of such water and sewer rate differentials, the law provides that local government with the following recourse:

- The disputing local government may hold a public hearing for the purpose of reviewing the rate differential.
- If the public hearing does not lead to a resolution of the dispute, a qualified engineer may be hired to prepare a study of the water and sewer rates.
- If the rate study concludes that the rate differential is arbitrary (i.e. not reasonably based on the cost to provide the service), the dispute must be submitted to some form of alternative dispute resolution, such as mediation.
- If alternative dispute resolution is unsuccessful, the disputing local government may challenge the arbitrary rate differentials in a court of competent jurisdiction.

Before initiating a time-consuming and potentially expensive appeals process, the local government representing disgruntled water and sewer customers is encouraged to meet with the jurisdiction providing the service and attempt to resolve their concerns.”<sup>6</sup>

Baldwin County and the City of Milledgeville have agreed that the water and sewer rates to be charged by the City to non-city customers shall not exceed the current rate charged by the City, increased by no more than the same percentage increase applied to in-city rates, or the rates charged by the County, whichever is higher.

### **Elimination of Double Taxation**

“The Strategy must ensure that the cost of any service which a county provides primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals and property owners who receive the service. In addition, the Strategy must ensure that when the county and one or more cities jointly fund a countywide service, the county share of such funding shall be borne by the unincorporated residents, individuals, and property owners who receive the service.

The intent of this provision is to eliminate double taxation of municipal property owners. When a county provides a service primarily for the benefit of the unincorporated area, the law provides that funding for such service must come from:

- (1) special service districts created by the county in which property taxes, insurance premiums taxes, assessments or user fees are levied or imposed; or

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<sup>6</sup>et al., pages 8-9.

- (2) any other mechanism agreed upon by the affected parties which eliminates double taxation.”<sup>7</sup>

Baldwin County and the City of Milledgeville are committed to eliminating double taxation issues and no issues have been identified at this time.

### **Compatible Land Use Plans**

“Local governments within the same county must, if necessary, either amend their land use plans so that the plans are compatible and nonconflicting or adopt a single land use plan for the entire county.”<sup>8</sup>

Currently, the land use plans for Baldwin County and the City of Milledgeville are compatible. Since the land use plans are compatible, this requirement has been met without any additional changes and/or revisions needing to be made to each jurisdiction’s land use plan.

### **Water and Sewer Extension: Consistency with Land Use Plans**

“The provision of extraterritorial water and sewer services by any jurisdiction must be consistent with all applicable land use plans and ordinances.”<sup>9</sup>

Since the land use plans for Baldwin County and the City of Milledgeville are currently compatible, the provision of extraterritorial water and sewer services by any jurisdiction will be consistent with all applicable land use plans and ordinances so long as the extension of those services is undertaken in compliance with the implementing jurisdiction’s own land use plans. In the event that water and sewer lines will be extended into an area where the land use plans have not been made compatible, the jurisdiction extending such services will, in good faith, authorize such extensions in a manner that ensures that they will be compatible with the other jurisdiction’s existing land use plans. Adoption of this Service Delivery Strategy for Baldwin County will serve as an agreement by all parties to this section.

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<sup>7</sup>et al., page 10.

<sup>8</sup>et al., page 12.

<sup>9</sup>et al., page 13.

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## SECTION C

### *Adoption of the Strategy (O.C.G.A. 36-70-21, 36-70-25)*

“Local governments within each county must execute an agreement for the implementation of a Service Delivery Strategy by July 1, 1999. Adoption of the Strategy must be accomplished by adoption of a resolution by:

- the county governing authority;
- the governing authority of each city located within the county which has a population of 9,000 or greater within the county;
- the city which serves as the county seat; and
- no less than half of the remaining cities which have a population of at least 500 persons within the county.”<sup>10</sup>

In Baldwin County, both Baldwin County and the City of Milledgeville are required to adopt the Baldwin County Service Delivery Strategy.

Completion of this Service Delivery Strategy indicates that all jurisdictions required to adopt the Strategy for Baldwin County, as outlined above, have reviewed and adopted the strategy through the legal mechanism identified in Section C. A copy of the executed resolution for each jurisdiction adopting the strategy is attached as Appendix D.

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## SECTION D

### *Strategy Updates (O.C.G.A. 36-70-28)*

In compliance with O.C.G.A. 36-70-28, Baldwin County has reviewed and revised this Service Delivery Strategy. The County and the City have conducted such revisions under the following condition as outlined by the law:

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<sup>10</sup>et al., page 14.

- In conjunction with updates of the comprehensive plan as required by Article I of this chapter;

This condition warrants a revision to this Service Delivery Strategy. Any jurisdiction that becomes aware of a necessary revision will forward notification to all other jurisdictions within the county. At such time, the chief elected officials of each jurisdiction will take the necessary steps to identify the revisions required, to draft new language for the Service Delivery Strategy, and to adopt such revisions once they have been agreed upon by all jurisdictions required to adopt the Strategy.

**Appendix A**  
**Service Delivery Strategy Act of 1997**

H. B. No. 489 (AS PASSED HOUSE AND SENATE) By: Representatives Royal of the 164th, Walker of the 141st, Reichert of the 126th and Felton of the 43rd.

**A BILL TO BE ENTITLED AN ACT**

To amend Title 36 of the Official Code of Georgia Annotated, relating to local government, so as to provide for the adoption of a local government service delivery strategy agreement by municipalities and counties; to change certain definitions; to provide legislative intent; to provide procedures for adopting the strategy; to provide for the elements to be included within the strategy; to provide for criteria to be met by the strategy; to provide for verification by the Department of Community Affairs; to provide for prohibitions related to state administered grants to municipalities and counties; to change a certain cross-reference; to provide for related matters; to provide an effective date; to repeal conflicting laws; and for other purposes.

**BE IT ENACTED BY THE GENERAL ASSEMBLY OF GEORGIA:**

**SECTION 1.**

Title 36 of Georgia Annotated, relating to local government, is amended by striking Chapter 70, relating to coordinated and comprehensive planning by counties and municipalities, and inserting in its place a new Chapter 70 to read as follows:

**ARTICLE 1**

**36-70-1.**

The local governments of the State of Georgia are of vital importance to the state and its citizens. The state has an essential public interest in promoting, developing, sustaining, and assisting local governments. In addition, the natural resources, environment, and vital areas of the state are of vital importance to the state and its citizens. The state has an essential public interest in protecting and preserving the natural resources, the environment, and the vital areas of the state. The purpose of this article is to provide for local governance to serve these essential public interests of the state by authorizing and promoting the establishment, implementation, and performance of coordinated and comprehensive planning by municipal governments and county governments, and this article shall be construed liberally to achieve that end. This article is enacted pursuant to the authority granted the General Assembly in the Constitution of the State of Georgia, including, but not limited to, the authority provided in Article III, Section VI, Paragraphs I and II(a)(1) and Article IX, Section II, Paragraphs III and IV.

**36-70-2.**

As used in this chapter, the term:

- (1) 'Comprehensive plan' means any plan by a county or municipality covering such county or municipality proposed or prepared pursuant to the minimum standards and procedures for preparation of comprehensive plans and for implementation of comprehensive plans established by the department.
- (2) 'Coordinated and comprehensive planning' means planning by counties and municipalities undertaken in accordance with the minimum standards and procedures for preparation of plans, for implementation of plans, and for participation in the coordinated and comprehensive planning process, as established by the Department.
- (3) 'County' means any county of this state.
- (4) 'Department of Community Affairs' means the Department of Community Affairs of the State of Georgia created pursuant to Article I of Chapter 8 of Title 50.
- (5) 'Governing authority' or 'governing body' means the board of commissioners of a county, sole commissioner of a county, council, commissioners, or other governing authority for a county or municipality.
- (5.1) 'Inactive municipality' means any municipality which has not for a period of three consecutive calendar years carried out any of the following activities:
- (A) The levying or collecting of any taxes or fees;
  - (B) The provision of any of the following governmental services: water; sewage; garbage collection; police protection; fire protection; or library; or
  - (C) The holding of a municipal election.
- (5.2) 'Local government' means any county as defined in paragraph (3) of this Code section or any municipality as defined in paragraph (7) of this Code section. The term does not include any school district of this state.
- (5.3) 'Mechanisms' includes, but is not limited to, intergovernmental agreements, ordinances, resolutions, and local Acts of the General Assembly in effect on July 1, 1997, or executed thereafter.
- (6) 'Minimum standards and procedures' means the minimum standards and procedures for preparation of comprehensive plans, for implementation of comprehensive plans, and for participation in the coordinated and comprehensive planning process, as established by the Department, in accordance with Article I of Chapter 8 of Title 50. Minimum standards and procedures shall include any standards and procedures for such purposes prescribed by a regional development center for counties and municipalities within its region and approved in advance by the Department.
- (7) 'Municipality' means any municipal corporation of the state and any consolidated city-county government of the state.

(8) 'Region' means the territorial area within the boundaries of operation for any regional development center, as such boundaries shall be established from time to time by the board of the Department.

(9) 'Regional development center' means a regional development center established under Article 2 of Chapter 8 of Title 50.

**36-70-3.**

The governing bodies of municipalities and counties are authorized:

(1) To develop, or to cause to be developed pursuant to a contract or other arrangement approved by the governing body, a comprehensive plan;

(2) To develop, establish, and implement land use regulations which are consistent with the comprehensive plan of the municipality or county, as the case may be;

(3) To develop, establish, and implement a plan for capital improvements which conforms to minimum standards and procedures and to make any capital improvements plan a part of the comprehensive plan of the municipality or county, as the case may be;

(4) To employ personnel, or to enter into contracts with a regional development center or other public or private entity, to assist the municipality or county in developing, establishing, and implementing its comprehensive plan;

(5) To contract with one or more counties or municipalities, or both, for assistance in developing, establishing, and implementing a comprehensive plan, regardless of whether the contract is to obtain such assistance or to provide such assistance; and

(6) To take all action necessary or desirable to further the policy of the state for coordinated and comprehensive planning, without regard for whether any such action is specifically mentioned in this article or is otherwise specifically granted by law.

**36-70-4.**

(a) Each municipality and county shall automatically be a member of the regional development center for the region which includes such municipality or county, as the case may be.

(b) Each municipality and county shall pay, when and as they become due, the annual dues required for membership in its regional development center.

(c) Each municipality and county shall participate in compiling a Georgia data base and network, coordinated by the department, to serve as a comprehensive source of information available, in an accessible form, to local governments and state agencies.

**36-70-5.**

(a) Except as provided in subsection (b) of this Code section, nothing in this article shall limit or compromise the right of the governing body of any county or municipality to exercise the power of zoning.

(b) Any municipality which is as of April 17, 1992, an inactive municipality shall not on or after April 17, 1992, exercise any powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly. Any municipality which becomes an inactive municipality after April 17, 1992, shall not after becoming inactive exercise powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly.

(c) Any county which has located within its boundaries all or any part of any inactive municipality shall have full authority to exercise through its governing body all planning and zoning powers within the area of such inactive municipality within the county, in the same manner as if such area were an unincorporated area.

**ARTICLE 2**

**36-70-20.**

The intent of this article is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services in every county. The process provided by this article is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity, and land use. The local government service delivery process should result in the minimization of noncompatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

**36-70-21.**

Each county and municipality shall execute an agreement for the implementation of a local government service delivery strategy as set forth in this article by July 1, 1999.

**36-70-22.**

Each county shall initiate the process for developing a local government service delivery strategy after July 1, 1997, but no later than January 1, 1998. Initiation of the strategy shall be accomplished by the provision of a written notice from the county to the governing bodies of all municipalities located wholly or partially within the county or providing services within the county and to other counties providing services within the county.

Such notice shall state the date, time, and place for a joint meeting at which designated representatives of all local governing bodies shall assemble for the purpose of commencing deliberations on the service delivery strategy. The notice shall be sent not more than 45 and not less than 15 days prior to the meeting date. In the event the county governing authority fails to initiate the process by January 1, 1998, any municipality within the county may do so by sending a written notice, containing the required information, to the county and all other municipalities.

**36-70-23.**

Each local government service delivery strategy shall include the following components:

- (1) An identification of all local government services presently provided or primarily funded by each general purpose local government and each authority within the county, or providing services within the county, and a description of the geographic area in which the identified services are provided by each jurisdiction;
- (2) An assignment of which local government or authority, pursuant to the requirements of this article, will provide each service, the geographic areas of the county in which such services are to be provided, and a description of any services to be provided by any local government to any geographic area outside its geographical boundaries. In the event two or more local governments within the county are assigned responsibility for providing identical services within the same geographic area, the strategy shall include an explanation of such arrangement;
- (3) A description of the source of the funding for each service identified pursuant to paragraph (2) of this Code section; and
- (4) An identification of the mechanisms to be utilized to facilitate the implementation of the services and funding responsibilities identified pursuant to paragraphs (2) and (3) of this Code section.

**36-70-24.**

In the development of a service delivery strategy, the following criteria shall be met:

- (1) The strategy shall promote the delivery of local government services in the most efficient, effective, and responsive manner. The strategy shall identify steps which will be taken to remediate or avoid overlapping and unnecessary competition and duplication of service delivery and shall identify the time frame in which such steps shall be taken. When a municipality provides a service at a higher level than the base level of service provided throughout the geographic area of the county by the county, such service shall not be considered a duplication of the county service;
- (2) (A) The strategy shall provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider shall not be arbitrarily higher than the fees charged to customers receiving such service which are located within the geographic boundaries of the service provider.

(B) If a governing authority disputes the reasonableness of water and sewer rate differentials imposed within its jurisdiction by another governing authority, that disputing governing authority may hold a public hearing for the purpose of reviewing the rate differential. Following the preparation of a rate study by a qualified engineer, the governing authority may challenge the arbitrary rate differentials on behalf of its residents in a court of competent jurisdiction. Prior to such challenge, the dispute shall be submitted to some form of alternative dispute resolution;

- (3) (A) The strategy shall ensure that the cost of any service which a county provides primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals, and property owners who receive the service. Further, when the county and one or more municipalities jointly fund a county-wide service, the county share of such funding shall be borne by the unincorporated residents, individuals, and property owners that receive the service.

(B) Such funding shall be derived from special service districts created by the county in which property taxes, insurance premium taxes, assessments, or user fees are levied or imposed or through such other mechanism agreed upon by the affected parties which complies with the intent of subparagraph (A) of this paragraph; and

- (4) (A) Local governments within the same county shall, if necessary, amend their land use plans so that such plans are compatible and nonconflicting, or, as an alternative, they shall adopt a single land use plan for the unincorporated and incorporated areas of the county.

(B) The provision of extraterritorial water and sewer services by any jurisdiction shall be consistent with all applicable land use plans and ordinances.

(C) A process shall be established by July 1, 1998, to resolve land use classification disputes when a county objects to the proposed land use of an area to be annexed into a municipality within the county.

**36-70-25.**

(a) Approval of the local government service delivery strategy shall be accomplished as provided for in this Code section.

(b) The county and each municipality within the county shall participate in the development of the strategy. Approval of the strategy shall be accomplished by adoption of a resolution:

(1) By the county governing authority;

(2) By the governing authority of municipalities located within the county which have a population of 9,000 or greater within the county;

(3) By the municipality which serves as the county site if not included in paragraph (2) of this subsection; and

(4) By no less than 50 percent of the remaining municipalities within the county which contain at least 500 persons within the county if not included in paragraph (2) or (3) of this subsection.

(c) For the purpose of determining population, the population in the most recent United States decennial census shall be utilized.

(d) If a county and the necessary number of cities in the county cannot reach an agreement on the strategy, a means for facilitating an agreement through some form of alternative dispute resolution shall be employed. Where the alternative dispute resolution action is unsuccessful, the neutral party or parties shall prepare a report which shall be provided to each governing authority and made a public record. The cost of alternative dispute resolution authorized by this subsection shall be shared by the parties to the dispute pro rata based on each party's population according to the most recent United States decennial census. The county's share shall be based upon the unincorporated population of the county.

(e) The adoption of a service delivery strategy specified in Code Section

36-70-21 may be extended to a date certain no later than 120 days following the date otherwise specified in Code Section 36-70-21 upon written agreement of the local governments enumerated in subsection (b) of this Code section. In the event such an agreement is executed, the sanctions specified in Code Section 36-70-27 shall not apply until on and after such extended date.

#### **36-70-26.**

Each county shall file the agreement for the implementation of strategy required by Code Section 36-70-21 with the department. The department shall, within 30 days of receipt, verify that the strategy includes the components enumerated in Code Section 36-70-23 and the minimum criteria enumerated in Code Section 36-70-24. The department, however, shall neither approve nor disapprove the specific elements or outcomes of the strategy.

#### **36-70-27.**

On and after July 1, 1999, no state administered financial assistance or grant, loan, or permit shall be issued to any local government or authority which is not included in a department verified strategy or for any project which is inconsistent with such strategy.

#### **36-70-28.**

Each county and municipality shall review, and revise if necessary, the approved strategy:

- (1) In conjunction with updates of the comprehensive plan as required by Article I of this chapter;
- (2) Whenever necessary to change service delivery or revenue distribution arrangements; or
- (3) In the event of the creation, abolition, or consolidation of local governments.

**SECTION 2.**

Said title is further amended by striking paragraph (2) of Code Section 36-66-3, relating to definitions regarding zoning procedures, and inserting in its place a new paragraph (2) to read as follows:

"(2) 'Territorial boundaries' means, in the case of counties, the unincorporated areas thereof and any area defined in paragraph (5.1) of Code Section 36-70-2, and, in the case of municipalities, the area lying within the corporate limits thereof except any area defined in paragraph (5.1) of Code Section 36-70-2."

**SECTION 3.**

This Act shall become effective upon its approval by the Governor or upon its becoming law without such approval.

**SECTION 4.**

All laws and parts of laws in conflict with this Act are repealed.

**Appendix B**  
**Service Delivery Strategy Forms**



**SERVICE DELIVERY STRATEGY UPDATE  
CERTIFICATIONS**

Instructions:

This two page form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2000 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2000 population of between 500 and 9,000 residing within the county. Cities with a 2000 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

**UPDATED SERVICE DELIVERY STRATEGY FOR Baldwin COUNTY**

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have reviewed our existing Service Delivery Strategy and have determined that:  
(Check only one box for question #1)

- A. Our Strategy continues to accurately reflect our preferred arrangements for providing local services throughout our county and no changes in our Strategy are needed at this time; or
- B. Our Strategy has been revised to reflect our preferred arrangements for providing local services.

If Option A is selected, only this form, signed by the appropriate local government representatives must be provided to DCA.

If Option B is selected, this form, signed by the appropriate local government representatives, must be submitted to DCA along with:

- an updated "Summary of Service Arrangements" form (page 2) for each local service that has been revised/updated;
  - any supporting local agreements pertaining to each of these services that has been revised/updated; and
  - an updated service area map depicting the agreed upon service area for each provider if there is more than one service provider for each service that has been revised/updated within the county, and if the agreed upon service areas do not coincide with local political boundaries.
2. Each of our governing bodies (County Commission and City Councils) that are a party to this strategy have adopted resolutions agreeing to the Service Delivery arrangements identified in our strategy and have executed agreements for implementation of our service delivery strategy (O.C.G.A. 36-70-21);
3. Our service delivery strategy continues to promote the delivery of local government services in the most efficient, effective, and responsive manner for all residents, individuals and property owners throughout the county (O.C.G.A. 36-70-24(1));
4. Our service delivery strategy continues to provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2));
5. Our service delivery strategy continues to ensure that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3));

6. Our Service Delivery Strategy continues to ensure that the officially adopted County and City land use plans of all local governments located in the County are compatible and nonconflicting (O.C.G.A. 36-70-24 (4)(A));
7. Our Service Delivery Strategy continues to ensure that the provision of extraterritorial water and sewer services by any jurisdiction is consistent with all County and City land use plans and ordinances (O.C.G.A. 36-70-24 (4)(B)); and
8. Our Service Delivery Strategy continues to contain an agreed upon process between the county government and each city located in the county to resolve land use classification disputes when the county objects to the proposed land use of an area to be annexed into a city within the county (O.C.G.A. 36-70-24 (4)(C))' and;
9. DCA has been provided a copy of this certification and copies of all forms, maps and supporting agreements needed to accurately depict our agreed upon strategy (O.C.G.A. 36-70-27).

*'If the County does not have an Annexation/Land Use dispute resolution process with each of its cities, list the cities where no agreed upon process exists: \_\_\_\_\_*

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
	William R. Blizzard	Chairman	Baldwin County	3/18/2008
	Richard Bentley	Mayor	City of Milledgeville	4/9/2008



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS    PAGE 2**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**County:** Baldwin

**Service:** Airport

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Baldwin County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): \_\_\_\_\_

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	General Fund, user fees, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. The county will continue to provide the service countywide through general fund revenues. User fees are no longer used to fund this service. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Joan Minton, County Manager (478) 445-4791



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS    PAGE 2**

**Instructions:**

**Make copies of this form and complete one for each service listed on page 1, Section III.** Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**County:** Baldwin

**Service:** Allied Arts

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): City of Milledgeville

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): \_\_\_\_\_

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Milledgeville	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. The city will continue to provide these cultural services through the Allied Arts agreement through general fund. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Animal Control/Allied Arts/EMA Exchange	Baldwin County, City of Milledgeville	1986 - N/A

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Scott Wood, City Manager, (478) 414-4010



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS    PAGE 2**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**County:** Baldwin

**Service:** Animal Control

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Baldwin County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): \_\_\_\_\_

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	General Fund, Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. The county will continue to provide animal control countywide through the Animal Control agreement through general fund revenues and fees. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Animal Control/Allied Arts/EMA Exchange	Baldwin County, City of Milledgeville	1986 - N/A

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Joan Minton, County Manager, 478-445-4791



3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	Licenses, Permits, Fees
City of Milledgeville	General Fund, Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. The county will continue to provide the service in unincorporated areas, while the City of Milledgeville provides the service in the city limits. Baldwin County utilizes licenses, permits, and fees to provide the service, while Milledgeville uses general fund revenues and fees. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Joan Minton, County Manager, 478-445-4791, Scott Wood, City Manager, 478-414-4010



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS    PAGE 2**

**Instructions:**

**Make copies of this form and complete one for each service listed on page 1, Section III.** Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**County:** Baldwin

**Service:** Business Licenses

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): \_\_\_\_\_

City of Milledgeville and Baldwin County

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Milledgeville	General Fund and Fees
Baldwin County	General Fund and Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. The County will continue to provide service in the unincorporated areas while the City of Milledgeville provides the service in the city limits utilizing general fund revenues and fees. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Scott Wood, City Manager, 478-414-4010



3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Milledgeville	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. The City of Milledgeville provides the service in the city limits utilizing general fund revenues. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Scott Wood, City Manager, 478-414-4010



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS      PAGE 2**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Baldwin

Service: Code Enforcement

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Baldwin County, City of Milledgeville

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	General Fund, Fees
City of Milledgeville	General Fund, Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Baldwin County and the City of Milledgeville each provide the service in their primary jurisdictions utilizing general fund revenues and fees. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Joan Minton, County Manager, 478-445-4791; Scott Wood, City Manager, 478-414-4010



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS    PAGE 2**

**Instructions:**

**Make copies of this form and complete one for each service listed on page I, Section III.** Use exactly the same service names listed on page I. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**County:** Baldwin

**Service:** Court Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): \_\_\_\_\_

Baldwin County, City of Milledgeville

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	General Fund, Fees
City of Milledgeville	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Baldwin County will continue to provide the service in unincorporated portions of the county through general fund revenues and fees, while the City of Milledgeville will provide the service within the city limits utilizing general fund revenues. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Joan Minton, County Manager, 478-445-4791; Scott Wood, City Manager, 478-414-4010



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS    PAGE 2**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs

**County:** Baldwin

**Service:** E-911 Communications

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Baldwin County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): \_\_\_\_\_

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	General Fund, Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Baldwin County will continue to provide the service countywide through general fund revenues and fees. This activity involves the operation of an E-911 emergency dispatch system, where the employees are considered to be county employees. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Joan Minton, County Manager, 478-445-4791



**MIDDLE  
GEORGIA  
REGIONAL  
DEVELOPMENT  
CENTER**

175-C Emery Highway  
Macon, GA 31217  
tel. 478-751-6160  
fax 478-751-6517  
<http://www.mgrdc.org>

**RECEIVED** Tom McMichael, Chairman  
Ralph Nix, Executive Director  
**DEC 01 2008**

November 26, 2008

Mr. Jim Frederick  
Georgia Department of Community Affairs  
Office of Planning and Quality Growth  
60 Executive Park South, NE  
Atlanta, GA 30329-2231

Dear Mr. Frederick:

Enclosed please find an amendment to the Service Delivery Strategy for Baldwin County and the City of Milledgeville approved on November 4, 2008 and November 18, 2008 respectively. The city and county revised the Economic Development Service to include all service providers. No other changes were made to the plan. The updated Service Delivery Strategy was formally adopted by resolution by each governing body ensuring their compliance with the Service Delivery Strategy Law.

If you have any questions, please don't hesitate to contact me at (478) 751-6160.

Sincerely,

Laura M. Mathis  
Director of Public Administration

cap

c: Joan Minton  
Scott Wood



## SERVICE DELIVERY STRATEGY UPDATE CERTIFICATIONS

### Instructions:

This two page form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county, 2) the city serving as the county seat, 3) all cities having a 2000 population of over 9,000 residing within the county, and 4) no less than 50% of all other cities with a 2000 population of between 500 and 9,000 residing within the county. Cities with a 2000 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

### UPDATED SERVICE DELIVERY STRATEGY FOR Baldwin COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have reviewed our existing Service Delivery Strategy and have determined that:  
(Check only one box for question #1)

- A. Our Strategy continues to accurately reflect our preferred arrangements for providing local services throughout our county and no changes in our Strategy are needed at this time; or
- B. Our Strategy has been revised to reflect our preferred arrangements for providing local services.

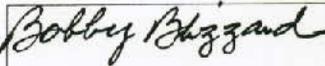
If Option A is selected, only this form, signed by the appropriate local government representatives must be provided to DCA.

If Option B is selected, this form, signed by the appropriate local government representatives, must be submitted to DCA along with:

- an updated "Summary of Service Arrangements" form (page 2) for each local service that has been revised/updated;
  - any supporting local agreements pertaining to each of these services that has been revised/updated; and
  - an updated service area map depicting the agreed upon service area for each provider if there is more than one service provider for each service that has been revised/updated within the county, and if the agreed upon service areas do not coincide with local political boundaries.
2. Each of our governing bodies (County Commission and City Councils) that are a party to this strategy have adopted resolutions agreeing to the Service Delivery arrangements identified in our strategy and have executed agreements for implementation of our service delivery strategy (O.C.G.A. 36-70-21);
3. Our service delivery strategy continues to promote the delivery of local government services in the most efficient, effective, and responsive manner for all residents, individuals and property owners throughout the county (O.C.G.A. 36-70-24(1));
4. Our service delivery strategy continues to provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2));
5. Our service delivery strategy continues to ensure that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3));

6. Our Service Delivery Strategy continues to ensure that the officially adopted County and City land use plans of all local governments located in the County are compatible and nonconflicting (O.C.G.A. 36-70-24 (4)(A));
7. Our Service Delivery Strategy continues to ensure that the provision of extraterritorial water and sewer services by any jurisdiction is consistent with all County and City land use plans and ordinances (O.C.G.A. 36-70-24 (4)(B)); and
8. Our Service Delivery Strategy continues to contain an agreed upon process between the county government and each city located in the county to resolve land use classification disputes when the county objects to the proposed land use of an area to be annexed into a city within the county (O.C.G.A. 36-70-24 (4)(C))' and;
9. DCA has been provided a copy of this certification and copies of all forms, maps and supporting agreements needed to accurately depict our agreed upon strategy (O.C.G.A. 36-70-27).

*If the County does not have an Annexation/Land Use dispute resolution process with each of its cities, list the cities where no agreed upon process exists:*

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
	Bobby Blizzard	Chairman	Baldwin County	11/25/08
	Richard Bentley	Mayor	City of Milledgeville	11-17-08



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS    PAGE 2**

**Instructions:**

**Make copies of this form and complete one for each service listed on page 1, Section III.** Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**County:** Baldwin

**Service:** Economic Development

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): \_\_\_\_\_

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

Baldwin County, City of Milledgeville, Downtown Development Authority, Development Authority of Milledgeville-Baldwin County  
Fall Line Regional Development Authority

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	General Fund , SPLOST
City of Milledgeville	General Fund, Hotel/Motel Tax
Downtown Development Authority (DDA)	Revenues From City of Milledgeville, Fees
Development Authority of Milledgeville-Baldwin County	Revenues from Baldwin County & City of Milledgeville, Fees
Convention & Visitors Bureau (CVB)	Hotel/Motel Tax
Fall Line Regional Development Authority	General Fund , SPLOST, Federal and State Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Economic Development activities will be provided through the Development Authority of Milledgeville-Baldwin County, the DDA, Fall Line Regional Development Authority, and the CVB. Both governmental entities fund the Industrial Authority, while the City funds the DDA and the CVB. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 10/21/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Joan Minton, County Manager, 478-445-4791, Scott Wood, City Manager, 478-414-4010

**RESOLUTION  
BALDWIN COUNTY**

**WHEREAS**, Baldwin County and the City of Milledgeville adopted the current Service Delivery Strategy in April 2008 in accordance with the update of the Joint Comprehensive Plan; and

**WHEREAS**, the Service Delivery Strategy was accepted by the Georgia Department of Community Affairs on April 21, 2008; and

**WHEREAS**, it is necessary to amend the Baldwin County and City of Milledgeville Service Delivery Strategy to reflect the Fall Line Regional Development Authority as a service provider for Economic Development in accordance with the Service Delivery Strategy Act; and

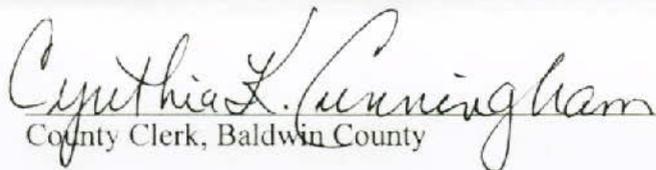
**WHEREAS**, no other amendments are necessary at this time.

**NOW, THEREFORE, BE IT RESOLVED** by Baldwin County that the attached *Baldwin County-City of Milledgeville Service Delivery Strategy* is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

**BE IT FURTHER RESOLVED** that Baldwin County is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

Adopted this 4 day of Nov. 2008 at the County's regular Commission meeting.

  
\_\_\_\_\_  
Chairman, Baldwin County

  
\_\_\_\_\_  
County Clerk, Baldwin County

**CERTIFICATE OF RESOLUTION PASSED AND ADOPTED BY THE  
MAYOR AND ALDERMEN OF THE CITY OF MILLEDGEVILLE, GEORGIA**

The undersigned does hereby certify as follows:

1. I am the duly elected, qualified and serving Acting Clerk of the City of Milledgeville, Georgia (the "City").
2. The City is a municipality organized and existing under the laws of the State of Georgia.
3. Attached hereto and marked as Exhibit "A" is a true and correct copy of a resolution duly adopted at a meeting of the Mayor and Aldermen of the City of Milledgeville, Georgia, held on the 18th day of November, 2008 at which a quorum was present and acting throughout.
4. Said meeting was held and conducted in accordance with the ordinances and rules governing the adoption of resolutions by the Mayor and Aldermen of the City of Milledgeville, Georgia.
5. Said resolution is now in full force and effect and has not been modified or amended as of the date of this certification.
6. As of the date of the adoption of the attached resolution, the office of the Mayor of the City of Milledgeville, Georgia was and continues to be held by Richard A. Bentley.

SO CERTIFIED this 24<sup>th</sup> day of November, 2008.

  
Bo Danuser, Acting Clerk  
City of Milledgeville, Georgia

[City Seal]

RESOLUTION R-0811-029

To Amend the Service Delivery Strategy to Include the Fall Line Regional Development Authority as a Service Provider in the City of Milledgeville and Baldwin County

WHEREAS, Baldwin County and the City of Milledgeville adopted the current Service Delivery Strategy in April 2008 in accordance with the update of the Joint Comprehensive Plan; and

WHEREAS, the Service Delivery Strategy was accepted by the Georgia Department of Community Affairs on April 21, 2008; and

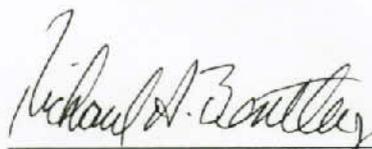
WHEREAS, it is necessary to amend the Baldwin County and City of Milledgeville Service Delivery Strategy to reflect the Fall Line Regional Development Authority as a service provider for Economic Development in accordance with the Service Delivery Strategy Act; and

WHEREAS, no other amendments are necessary at this time.

NOW, THEREFORE, BE IT RESOLVED by the City of Milledgeville that the attached *Baldwin County-City of Milledgeville Service Delivery Strategy* is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the City of Milledgeville is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

PASSED AND ADOPTED this 18<sup>th</sup> day of November, 2008 at the City's regular Council meeting.



Richard A. Bentley, Mayor

ATTEST:



Bo Danuser, Acting Clerk



**From:** Renetta Hobson

**Sent:** Wednesday, December 03, 2008 4:12 PM

**To:** Annette Henson

**Subject:** FW: Baldwin County SDS

**Attachments:** Page2\_Baldwin\_Economic\_Development\_Nov08rev (2).pdf

Please add this email and PDF to the Baldwin County SDS File. Thanks.

Renetta Hobson, Planner

Office of Planning and Quality Growth

404-679-3111 (O)

404-679-0646 (F)

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**From:** Laura Mathis [mailto:lmathis@mgrdc.org]

**Sent:** Wednesday, December 03, 2008 3:54 PM

**To:** Renetta Hobson

**Subject:** Baldwin County SDS

Renetta

Please see attached. This form should replace the Page 2 that was transmitted to DCA on November 26, 2008. The form has been corrected to indicate the multiple service providers. Please let me know if you need anything additional.

Best Regards,

Laura Mathis

Director of Public Administration

Middle Georgia Regional Development Center

175 Emery Highway

Suite C

Macon, GA 31217

(478) 751-6160

(478) 751-6517 (Fax)



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS    PAGE 2**

**Instructions:**

**Make copies of this form and complete one for each service listed on page 1, Section III.** Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**County:** Baldwin

**Service:** Emergency Management Agency

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Baldwin County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): \_\_\_\_\_

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	General Funds, State Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Emergency Management activities will continue to be funded by Baldwin County through general fund revenues and state grants. The EMA will continue to be charged with developing mitigation activities that either prevent the occurrence of an emergency or reduce its vulnerability. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Animal Control/Allied Arts/EMA Exchange	Baldwin County, City of Milledgeville	1986 - N/A

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Joan Minton, County Manager, 478-445-4791



3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	General Fund, Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Emergency Medical Services are provided countywide by Baldwin County through general fund revenues and fees. The County contracts with a provider, currently Oconee Regional Medical Center for the provision of this service. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Joan Minton, County Manager, 478-445-4791



3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	General Fund, Insurance Premium Tax, SPLOST
City of Milledgeville	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Fire protection will continue to be provided in each jurisdiction by each jurisdiction's own fire department. Baldwin County will fund the service through general fund revenues (new), insurance premium tax, and SPLOST, while the City utilizes its general fund revenues. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Joan Minton, County Manager, 478-445-4791; Scott Wood, City Manager, 478-414-4010



**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS      PAGE 2**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**County:** Baldwin

**Service:** Golf

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Baldwin County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): \_\_\_\_\_

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	General Fund, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Baldwin County operates a golf course for the enjoyment of the general public. The golf course is funded through general fund revenues (new) and user fees. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Joan Minton, County Manager, 478-445-4791



3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Milledgeville	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does alter the method of delivery for this service. The City of Milledgeville has a municipal jail that is serves the city limits through general fund revenues. Baldwin County's facility was removed due to the June 2005 Attorney General's opinion. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Scott Wood, City Manager, 478-414-4010



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS    PAGE 2**

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**Instructions:**

**Make copies of this form and complete one for each service listed on page 1, Section III.** Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

---

**County:** Baldwin

**Service:** Law Enforcement

---

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: City of Milledgeville)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): \_\_\_\_\_

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

---

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Milledgeville	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does alter the method of delivery for this service. The City of Milledgeville Police Department provides law enforcement protection within the city limits through general fund revenues. The Baldwin County Sheriff's Office has been removed due to the June 2005 Georgia Attorney General's opinion. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Scott Wood, City Manager, 478-414-4010



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS    PAGE 2**

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**Instructions:**

**Make copies of this form and complete one for each service listed on page 1, Section III.** Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

---

**County:** Baldwin

**Service:** Library

---

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

City of Milledgeville and Baldwin County

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

---

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Milledgeville	General Fund and user fees
Baldwin County	General Fund and user fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does alter the method of delivery for this service. The City of Milledgeville and Baldwin County provide basic library services for the benefit of all county residents. The service will be funded by general fund revenues and user fees. For a description of the agreement see Appendix D.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Library Services	Baldwin County, City of Milledgeville	April 8, 2008 - Ongoing

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration

Phone number: 478-751-6160

Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Scott Wood, City Manager, 478-414-4010



3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	General Fund, SPLOST, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Recreation activities will continue to be provided for the benefit of all county residents by Baldwin County through general fund revenues, SPLOST revenues, and user fees. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Joan Minton, County Manager, 478-445-4791



3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	General Fund, SPLOST
City of Milledgeville	General Fund, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Basic road and bridge maintenance and construction activities will continue to be provided by each jurisdiction through general fund revenues and SPLOST revenues. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Joan Minton, County Manager, 478-445-4791



3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	Enterprise Fund
City of Milledgeville	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Collection of sewage will continue to be provided by both the City of Milledgeville and Baldwin County, each through an enterprise fund. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Joan Minton, County Manager, 478-445-4791; Scott Wood, City Manager, 478-414-4010



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS    PAGE 2**

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**Instructions:**

**Make copies of this form and complete one for each service listed on page 1, Section III.** Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

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**County:** Baldwin

**Service:** Sewage Treatment

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1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): City of Milledgeville

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): \_\_\_\_\_

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

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2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Milledgeville	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Collection of sewage will continue to be provided by the City of Milledgeville for the entire county through an enterprise fund. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Scott Wood, City Manager, 478-414-4010



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS    PAGE 2**

**Instructions:**

**Make copies of this form and complete one for each service listed on page 1, Section III.** Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**County:** Baldwin

**Service:** Solid Waste Collection & Recycling

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Baldwin County, City of Milledgeville

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	General Fund
City of Milledgeville	User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Solid waste collection and recycling will continue to be provided by the county at drop-off sites and recycling centers & by the City of Milledgeville through door-to-door pickup under contract with a private contractor. Baldwin County uses general fund & SPLOST revenues; Milledgeville uses general fund revenues and user fees. The attached Service Delivery Strategy document contains additional information.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Scott Wood, City Manager, 478-414-4010



3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	Fees, SPLOST
City of Milledgeville	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Baldwin County will continue to own and maintain the Baldwin County Landfill. Disposal of solid waste collected by the County will continue to occur at the landfill, while disposal by the City may occur at the same facility. The attached Service Delivery Strategy document contains additional information.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Scott Wood, City Manager, 478-414-4010



3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Milledgeville	General Fund, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. The City of Milledgeville will continue to provide stormwater management activities such as drainage control within the city limits. The attached Service Delivery Strategy document contains additional information.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Scott Wood, City Manager, 478-414-4010



3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Milledgeville	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. The City of Milledgeville will continue to provide street cleaning services within the downtown area through general fund revenues. The attached Service Delivery Strategy document contains additional information.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Scott Wood, City Manager, 478-414-4010



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS    PAGE 2**

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**Instructions:**

**Make copies of this form and complete one for each service listed on page 1, Section III.** Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

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**County:** Baldwin

**Service:** Street Lighting

---

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: City of Milledgeville)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): \_\_\_\_\_

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Milledgeville	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Street lighting will continue to be provided by the City of Milledgeville in areas of downtown. The attached Service Delivery Strategy document contains additional information.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Scott Wood, City Manager, 478-414-4010



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS    PAGE 2**

**Instructions:**

**Make copies of this form and complete one for each service listed on page 1, Section III.** Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**County:** Baldwin

**Service:** Traffic Control

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: City of Milledgeville)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): \_\_\_\_\_

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Milledgeville	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Traffic control services designed to ensure the orderly and safe flow of traffic through downtown Milledgeville will continue to be provided under this agreement by the City of Milledgeville. The attached Service Delivery Strategy document contains additional information.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Scott Wood, City Manager, 478-414-4010



3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Baldwin County	Enterprise Fund, SPLOST
City of Milledgeville	Enterprise Fund, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Water distribution services will continue to be offered by the City and the County through enterprise funds and SPLOST revenues. The attached Service Delivery Strategy document contains additional information.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Joan Minton, County Manager, 478-445-4791; Scott Wood, City Manager, 478-414-4010



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS    PAGE 2**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**County:** Baldwin

**Service:** Water Treatment

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): \_\_\_\_\_

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

City of Milledgeville and Sinclair Water Authority

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): \_\_\_\_\_

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Milledgeville	Enterprise Fund and fees
Sinclair Water Authority	General Fund and Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of delivery for this service. Water treatment will be provided by the City of Milledgeville and the Sinclair Water Authority for all water sold by the City of Milledgeville and the Sinclair Water Authority through an enterprise fund and fees. The attached Service Delivery Strategy document contains additional information.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The county and cities have elected to use resolutions adopted by each governing body to amend the existing Service Delivery Strategy. Service provision will be carried out as outlined and authorized by the governing bodies upon passage to the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

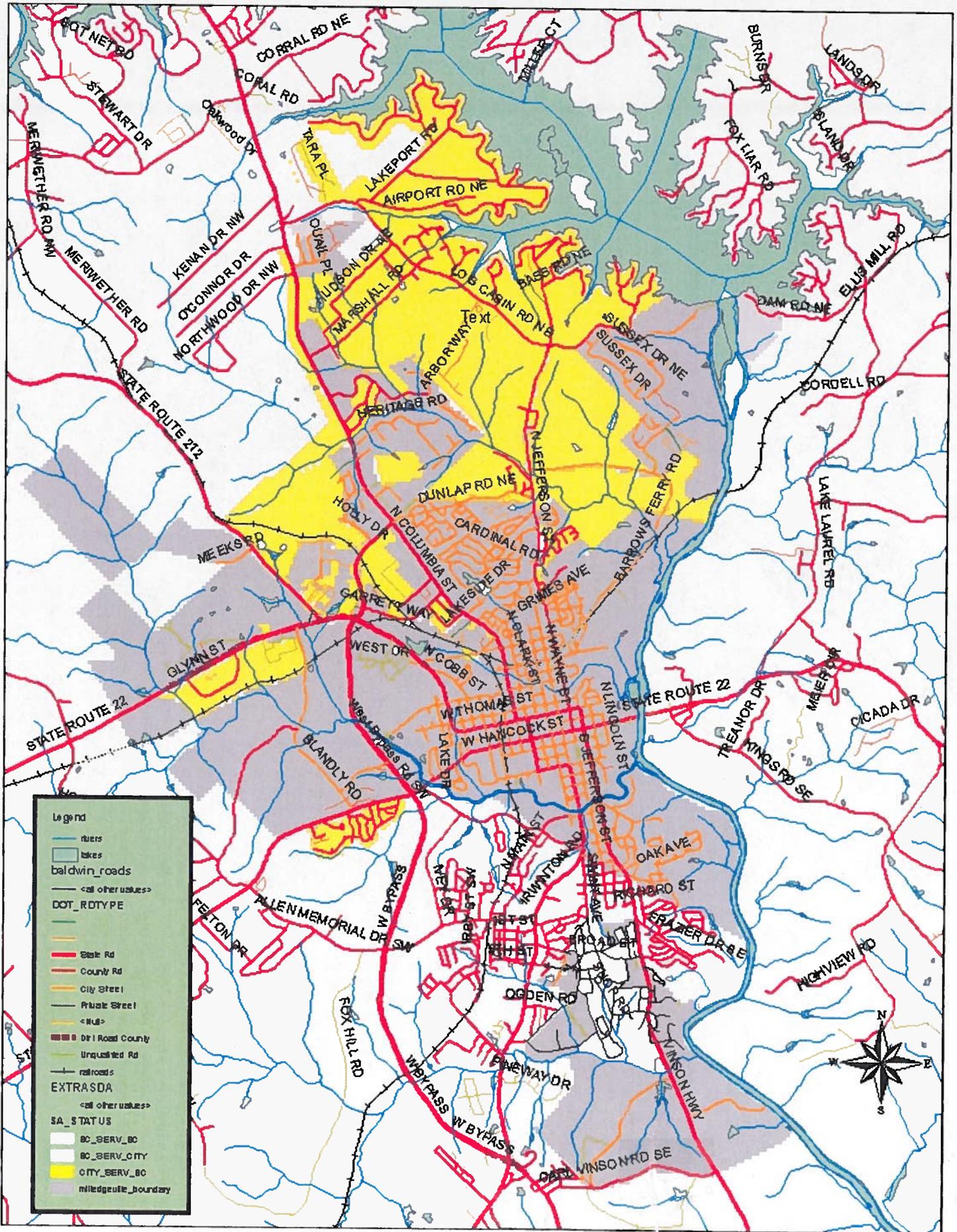
7. Person completing form: Laura M. Mathis, Director of Public Administration  
 Phone number: 478-751-6160 Date completed: 02/28/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Scott Wood, City Manager, 478-414-4010

**Appendix C**  
**Maps of Service Areas**

BALDWIN/MILLEDGEVILLE WATER AND SEWER SERVICE 4/08/2008





**Appendix D**  
**Legal Resolution Adopting the Strategy and Intergovernmental Agreements**



# Baldwin County Board of Commissioners

SUITE 314, COURTHOUSE  
121 NORTH WILKINSON STREET  
MILLEDGEVILLE, GEORGIA 31061-3365  
TELEPHONE: (478) 445-4791  
FACSIMILE: (478) 445-6320  
www.baldwincountyga.com

County Manager  
JOAN G. MINTON

Assistant County Manager  
RALPH McMULLEN

County Attorney  
DAVID WADDELL

Chairman  
BOBBY BLIZZARD, DISTRICT 4

Vice Chairman  
COLLINS P. LEE, DISTRICT 2

Commissioners  
GENEVA B. DAVIS, DISTRICT 1  
DALE EPPS, SR., DISTRICT 3  
BUBBA WILLIAMS, DISTRICT 5

## RESOLUTION BALDWIN COUNTY

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act: and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by February 28, 2008; and

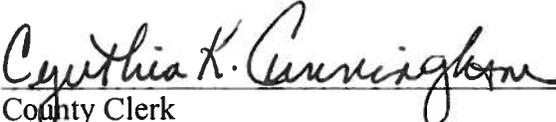
WHEREAS, city and county officials have worked diligently to revise the county's Service Delivery Strategy and authorizing the Chairman to sign the requisite documents acknowledging approval of the Service Delivery Strategy;

NOW THEREFORE, BE IT RESOLVED by Baldwin County that the attached *Baldwin County-City of Milledgeville Service Delivery Strategy* is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated 36-70-1 et al;

BE IT FURTHER RESOLVED that Baldwin County is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

Adopted this 18 day of March 2008 at the County's Regular Commission Meeting.

  
\_\_\_\_\_  
Authorized County Official

  
\_\_\_\_\_  
County Clerk

**ADDENDUM TO  
SERVICE DELIVERY STRATEGY  
REGARDING WATER AND SEWER SERVICE**

1. City does hereby transfer to County the water line which runs from the western end of West Lakeview Drive under Lake Sinclair to Lakecrest Drive and all lines, meters, fire hydrants and appurtenances in Lakecrest Drive that serve the Lakecrest Drive area.
2. County does hereby transfer to City all lines, meters, fire hydrants and appurtenances in Marshall Road, Hudson Drive, Joyner Drive and Dorothy Drive that serve the Valley Hills area.
3. City does hereby authorize County to tap the water line which runs from the western end of Log Cabin Drive at its intersection with U. S. Highway 441, in an easterly direction to the point at which the City will serve its existing customers in Plantation Chase.
4. Effective as of July 15, 2008, County does hereby transfer to City the water lines in Blandy Road and all lines, meters, fire hydrants and appurtenances in Blandy Road that serve the Blandy Road area. (Note: Changes in service delivery may result in a discontinuance of the Frank Bone Station and use of those pumps in other locations).
5. As to the Extraterritorial Areas being served by City (marked in yellow on the service area map), annexation into the City shall not be a requirement for the continuation of service as to current customers. City shall not require a property owner to apply for annexation as a fundamental condition to providing water and sewer services to that property owner; provided however, the City shall be allowed to retain the right to negotiate for reimbursement for all or a portion of the water and sewer infrastructure costs for commercial customers in exchange for the property owner's agreement to petition for annexation.
6. In the event either government determines that it is unable or unwilling to provide water and/or sewer service to any part of the service area designated for that government as set out herein, then that government shall notify the other in writing of that inability or unwillingness and request that the other consider providing service to that area. The other government shall respond within 45 days as to whether or not they will provide service to that area and shall provide that service within 120 days of the receipt of notice regarding the area to be served. In like manner, if an owner of property provides a request for service within the respective service area, to that service provider, and is unable to obtain service and requests service of the other, then the non-service area

government shall send a notice to the other that it is willing and able to provide the service. The service provider for that area shall then have 45 days in which to respond as to their ability and willingness to provide the service. If the response is that they will provide the service, then service shall be provided within 120 days of the date of the initial notice. If the service provider for that area does not respond within the 45 day period or fails to provide the service within the 120 day period, then the other government may provide the service. In the event either government provides service within the service area of the other by virtue of this paragraph, then the service delivery strategy is revised to reflect that service change. The notices provided for herein shall be by certified mail, return receipt requested, or by personal delivery, and shall be provided to the following: as to the City, to the Mayor, to the City Manager, to the City Attorney, and to the head of the Water and Sewer Department; and as to the County, to the Chairman of the Board, to the County Manager, to the County Attorney, and to the head of the Water and Sewer Department.

7. Those parts of Plantation Chase now being provided water service by the City, that are set out on the service delivery maps as part of the City's service delivery area shall be provided with water by the City, but may be provided with sewer service by the County, at its option.
8. Water and sewer rates to be charged by City to out of city customers shall not exceed the current rate charged by City, increased by no more than the same percentage increase applied to in city rates, or the rates charged by County, whichever is higher.

**ADDENDUM TO  
SERVICE DELIVERY STRATEGY  
REGARDING LIBRARY SERVICE**

1. The City of Milledgeville shall continue full funding of the Library and Branch through the end of this fiscal year ending June 30, 2008.
2. Beginning July 1, 2008, Baldwin County shall fully fund the branch of the Twin Lakes Library now located on U. S. Highway 441 North. The level of funding shall be as agreed on an annual basis between Baldwin County and the library board.
3. Beginning July 1, 2008 and subject to the phasing as provided herein, Milledgeville and Baldwin County shall jointly fund the main library now located on South Jefferson Street in Milledgeville under the following terms and conditions:
  - a. the funding split provided for herein shall be phased-in over a five (5) year period\*; and
  - b. the funding split between the City and County shall be 42% being paid by the City and 58% being paid by the County\*; and
  - c. the library board shall present its budget proposal to the City and County on or before April 1 of each fiscal year. City and County shall jointly agree upon the amount to be funded for that fiscal year. In the event the parties are unable to agree upon the funding amount, then the funding amount provided shall be the amount agreed upon by City and County for the previous fiscal year. If the parties are unable to agree as to the funding for fiscal year beginning July 1, 2008, the amount shall be the amount funded by City for the current fiscal year.

\*For the fiscal year beginning July 1, 2008, County shall pay the entire agreed amount for said branch and shall pay 11.6% of the total agreed amount for the main library; shall pay 23.2% for the fiscal year beginning July 1, 2009; 34.8% for 2010; 46.4% for 2011; and 58% for the fiscal year beginning July 1, 2012 and continuing thereafter until the Service Delivery Strategy expires.

## RESOLUTION R-0804-006

To Adopt the Baldwin County-City of Milledgeville Service Delivery Strategy

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act: and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

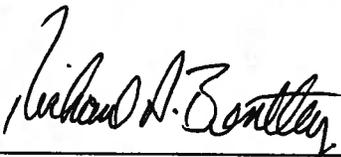
WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by February 28, 2008; and

WHEREAS, city and county officials have worked diligently to revise the county's Service Delivery Strategy and authorizing the Mayor to sign the requisite documents acknowledging approval of the Service Delivery Strategy; and

NOW THEREFORE, BE IT RESOLVED by the City of Milledgeville that the attached Baldwin County-City of Milledgeville Service Delivery Strategy is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the City of Milledgeville is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

PASSED AND ADOPTED this 8<sup>th</sup> day of April, 2008 at the city's regular council meeting.

  
\_\_\_\_\_  
Richard A. Bentley, Mayor

ATTEST:

  
\_\_\_\_\_  
Bo Danuser, Acting Clerk

**ADDENDUM TO  
SERVICE DELIVERY STRATEGY  
REGARDING WATER AND SEWER SERVICE**

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6. In the event either government determines that it is unable or unwilling to provide water and/or sewer service to any part of the service area designated for that government as set out herein, then that government shall notify the other in writing of that inability or unwillingness and request that the other consider providing service to that area. The other government shall respond within 45 days as to whether or not they will provide service to that area and shall provide that service within 120 days of the receipt of notice regarding the area to be served. In like manner, if an owner of property provides a request for service within the respective service area, to that service provider, and is unable to obtain service and requests service of the other, then the non-service area

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7. Those parts of Plantation Chase now being provided water service by the City, that are set out on the service delivery maps as part of the City's service delivery area shall be provided with water by the City, but may be provided with sewer service by the County, at its option.
8. Water and sewer rates to be charged by City to out of city customers shall not exceed the current rate charged by City, increased by no more than the same percentage increase applied to in city rates, or the rates charged by County, whichever is higher.

ADDENDUM TO  
SERVICE DELIVERY STRATEGY  
REGARDING LIBRARY SERVICES

1. The "base number" for local library funding will be agreed to by both the city and county governments each year. In the event that both governments do not agree to an increase in any given year the "base number" shall be the appropriation established for the preceding year.
2. The total cost of the lake branch of the library shall be deducted from the "base number," resulting in the budget amount to be divided between the two governments.
3. The resulting budget amount shall be divided between the two governments, with the county paying 58% and the city paying 42% each year.
4. The "phase in" of the county's 58% share shall be achieved over a period of five years, beginning in July of 2008, at a rate of 20% per year.