Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

- 1. the CoC Application,
- 2. the CoC Priority Listing, and

3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2023 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.

2. The FY 2023 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.

3. All information provided to ensure it is correct and current.

4. Responses provided by project applicants in their Project Applications.

5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2023 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with–if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

FY2023 CoC Application	Page 1	09/27/2023
------------------------	--------	------------

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578;
 FY 2023 CoC Application Navigational Guide;
 Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: GA-501 - Georgia Balance of State CoC

1A-2. Collaborative Applicant Name: Georgia Department of Community Affairs

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Georgia Department of Community Affairs

FY2023 CoC Application	Page 2	09/27/2023
------------------------	--------	------------

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
24 CFR part 578;
FY 2023 CoC Application Navigational Guide;
Section 3 Resources;

- PHA Crosswalk; and

- Frequently Asked Questions

1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.
	In the chart below for the period from May 1, 2022 to April 30, 2023:
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted–including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	No	No
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	No
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	No	No	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	Yes	No	Yes
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	No
11.	LGBTQ+ Service Organizations	No	No	No
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	Yes	No	Yes
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes

FY2023 CoC Application	Page 3	09/27/2023
------------------------	--------	------------

		1		1
16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
17.	Organizations led by and serving LGBTQ+ persons	No	No	No
18.	Organizations led by and serving people with disabilities	Yes	No	No
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	No
29.	State Domestic Violence Coalition	Yes	Yes	No
30.	State Sexual Assault Coalition	No	No	No
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	GA Dept of Community Supervision	Yes	Yes	Yes
35.	US Dept of Veteran Affairs	Yes	Yes	Yes

1B-2. Open Invitation for New Members. NOFO Section V.B.1.a.(2)

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

FY2023 CoC Application Page 4 09/27/2023
--

1. The CoC's web site includes an open invitation process for becoming a member. In addition, the CoC sends out an email notice to interested parties located within or providing services to people experiencing homelessness in the Balance of State's jurisdiction to solicit membership (over 1,100 people) annually. The CoC also solicits new members through DCA's Coordinated Entry Coordinators in local planning sessions and at technical assistance/training sessions provided by the CoC. Finally, the CoC has targeted a number of providers who are based in other CoCs. Many of these agencies are directly recruited to join the Balance of State CoC and apply for funding in areas with unmet needs. This approach has been very successful in growing membership and coverage in the provision of services.

2. Every effort is made to assist individuals needing an accommodation due to a disability, including ensuring that capable staff are available to assist any such individuals, and creating effective communication formats that can be accessed by persons with disabilities. Because emails and PDFs can now readily be accessed by persons with visual impairments, membership solicitation and other critical information is conveyed in electronic format. DCA also consults with established existing partners including the Statewide Independent Living Council of Georgia (Centers for Independent Living) on how to best communicate and work with the population they represent.

3. The CoC continues to work with youth who are homeless and/or formerly homeless on the Youth Action Board, and they participate regularly. The CoC continues to make associated outreach efforts to encourage those with lived experience of homelessness to participate in the CoC. CoC membership currently includes organizations that represent culturally Latino communities and persons with disabilities experiencing homelessness. The CoC will continue work to further expand representation. At our 2023 Housing Symposium we co-presented with one of youth serving providers on Racial Equity Improvement.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.
	NOFO Section V.B.1.a.(3)
	Describe in the field below how your CoC:
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

FY2023 CoC Application	Page 5	09/27/2023
------------------------	--------	------------

1. Significant efforts are made to obtain stakeholder input and participation from those with expertise in addressing homelessness. Input was solicited from BoS CoC membership on the CoC's funding priorities for the State ESG competition. The CoC continues to solicit provider and local government input within coordinated entry (CE) implementation regions in Bartow, Bibb, Gwinnett, Glynn, and Hall counties. The CoC also works with the additional communities of Dougherty, Douglas, Clayton, and Lowndes counties for coordinated entry. Through the YHDP CCP development process, staff conducted interviews and focus groups to gain input on the homeless response system. The CoC met regularly with homeless and/or formerly homeless youth that serve on the Youth Action Board and are voting members of the CoC.

2. Input is solicited on a regular basis from meetings of and communications with the CoC Board, which consists of representation from 7 agencies assisting homeless households statewide, and those working regionally and locally. Entitlement jurisdictions and non-profits also provided input into the development of written standards. The CoC convened a series of listening sessions with providers in 4 of the 5 super regions. CoC members, interested parties, and people with lived experience attended and provided feedback and insight for addressing homelessness. The CoC has a YHDP advisory group comprised of youth focused homeless providers and stakeholders. The Georgia State Agency collaborative is a collection of representatives from state agencies serving youth and young adults. These groups lead the conversation and feedback on strategies to address youth homelessness.

3. Public meetings are advertised by the CoC and by partners in CE access point communities as applicable. The CoC sends public meeting notices and agendas to an extensive email list of interested parties in electronic format (PDF). The CoC also communicates regularly though email notices regarding membership meetings, where staff solicit information.

4. Information received from the public is considered by collaborative applicant staff as it oversees homeless strategy implementation approved by the CoC Board. Input and feedback directly informed the CCP development and final implementation strategy. Improvements and new approaches are integrated into strategy planning when they are feasible and allowable under HUD regulation and guidance.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.
	NOFO Section V.B.1.a.(4)
	Describe in the field below how your CoC notified the public:
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
2.	about how project applicants must submit their project applications-the process;
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.

FY2023 CoC Application	Page 6	09/27/2023
------------------------	--------	------------

(limit 2,500 characters)

1. On 8/1/23, advertisement seeking new proposals was posted on the CoC website. In addition, a notice seeking new proposals was issued to over 1,140 persons representing nonprofits, faith-based organizations, coalitions, local governments, and other interested parties throughout the CoC.

The local competition was open to all interested applicants. This year, the CoC received six review applications for new projects. Four of the six new project applications submitted were from first-time applicants under the annual competition, however one of the three new annual competition applicants did compete in the local application process under YHDP. Three of the four project applications met threshold and are included in the final ranking.

2. On 8/4/23 and 8/8/23 the CoC held web-based new project applicant meetings to train all prospective applicants on eligibility related to new projects, activities, persons served, and match/leveraging. Prospective applicants were briefed on priorities, application scoring criteria, threshold factors, submission requirements/process, and other CoC and HUD requirements.

3. All new applicants that meet threshold requirements for organizational capacity and other eligibility requirements are scored with the same methodology and objective scoring criteria where the project application score will determine final ranking for the project listing. Organizational capacity is assessed by the CoC to determine if an applicant has the basic financial, administrative, and general organizational infrastructure necessary to successfully implement a HUD CoC project.

4. The CoC competition policy, which includes full details of the application process, webinar training materials, and all competition materials/documents were posted on the CoC website. The website also directed members of the public to registration details for new project applicant virtual meetings held. The CoC policy was released in electronic format (PDF). CoC policy included the following language: Any individual who needs an accommodation because of a disability or documents in accessible electronic formats (e.g.PDF) should contact Tina Moore at 404-327-6870 or email fairhousing@dca.ga.gov. Individuals who are hearing- or speech-impaired should use the Georgia Relay services at 1-800-255-0056 or by dialing 7-1-1 (Georgia Relay is free within the local calling area). More information on Georgia Relay can be found at https://georgiarelay.org.

FY2023 CoC Application	Page 7	09/27/2023
------------------------	--------	------------

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578;
 FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.
	NOFO Section V.B.1.b.
	In the chart below:
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or

2. select Nonexistent if the organization does not exist within your CoC's geographic area.

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	No
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	No
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	No
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

FY2023 CoC Application	Page 8	09/27/2023
------------------------	--------	------------

18. DJ Youth Re-Entry Task Force

Yes

1C-2. CoC Consultation with ESG Program Recipients. NOFO Section V.B.1.b.

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG Program funds;
	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in the Consolidated Plan update.

(limit 2,500 characters)

1. The Continuum consults regularly with ESG Recipients. The CoC Board includes a representative from each of the 3 ESG entitlements that operate within the Balance of State. In June, the CoC met with the Georgia Nonentitlement to develop funding priorities for ESG activities, and Collaborative Applicant staff facilitated obtaining priority input for the allocation of State ESG funds from Clayton County, Gwinnett County, and Macon-Bibb County. The CoC collaborates with ESG Program recipients through the CES planning and implementation process. CES staff communicates with ESG program recipients that fund projects that are a part of the regional CES implementations in the BoS.

2. CES staff shares data and reports specific to the management and effectiveness of the CES. The data and reports include data quality, APR, and referral outcomes. These reports allow ESG recipients to look at the performance of their funded projects, understand their level of participation in coordinated entry, and understand overall performance of the coordinated entry system. CoC Staff participate as application reviewers in the Annual Georgia Non-entitlement competition. This includes reviewing applicant's performance and evaluating proposed activities.

3. The CoC sent data to the 14 consolidated planning jurisdictions that operate within the Balance of State on local homelessness that includes a brief analysis of the 2023 PIT, the 2023 HIC.

4. In addition to the brief analysis of the 2023 PIT and the 2023 HIC, CoC staff included an analysis of System Performance Measures data by consolidated planning jurisdiction, so homelessness can be addressed in Consolidated Plan updates. CoC staff provided direct input in the State's consolidated plan update.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

FY2023 CoC Application	Page 9	09/27/2023
------------------------	--------	------------

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers.	No

1C-4. CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts.		
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

FY2023 CoC Application	Page 10	09/27/2023
------------------------	---------	------------

The CoC governance charter requires that one member of the CoC Board of Directors be appointed from the Georgia Department of Education. This appointment ensures input from the educational system for CoC planning purposes. CoC-wide policy adopted by the Board of Directors then has direct influence on how the homeless response system is implemented at the local level. The CoC has also formed a Youth Homelessness Advisory Group, which consists of membership and input from education agencies serving youth in the CoC. Additionally, the CoC has convened the Georgia State Agency Collaborative with representatives from the Technical College System of Georgia, Division of Family and Children services, Department of Juvenile Justice and the Department of Early Care and Learning. GSAC is a small group focused on high-level state agency collaboration tasked with creating the overall strategy related to youth homelessness prevention and diversion.

Each coordinated entry implementation in the 152 county CoC is led by a local planning group. The planning guide provided for these groups by the CoC requires that they collaborate with youth education providers, local education agencies, and school districts in the area. Additionally, the education policy adopted by the CoC requires that all CoC and ESG funded providers have a designated staff person to coordinate with the local McKinney-Vento Local Education Liaison.

CoC staff, partner agencies, and representatives from coordinated entry local planning groups regularly attend homeless coalition meetings throughout the CoC. The CoC collaborates with representatives from local education systems and McKinney-Vento Local Education Liaisons at these coordinated entry planning sessions.

Mckinney-Vento Local Education Liaisons were members and active contributors to the development of the coordinated community plan to address youth homelessness. As a part of this process a qualitative questionnaire was distributed and completed by McKinney-Vento liaisons. Education as a pathway to success is integrated in our coordinated community plan. In addition, a cross systems convening was held in collaboration with the Department of Education. This convening connected representatives from housing, education, workforce, child welfare, and juvenile justice systems together to collaborate around more holistic and supportive services for youth.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who become homeless of their eligibility for educational services.

FY2023 CoC Application	Page 11	09/27/2023
------------------------	---------	------------

The CoC has adopted a formal education policy, which has been in place since 2015. The policy requires all CoC and ESG funded providers to maintain regular contact with local school liaisons, and other community education representatives, to ensure families receive immediate services and that schools provide additional support as needed. The policy also requires that specific staff are designated within each agency to ensure participants are informed of their educational rights and children and youth have access appropriate education services. Agencies are required to ensure that families have the ability to exercise their right to choose when selecting educational opportunities.

Agencies are required by the policy to contact the local homeless liaison to access services for families with school aged children upon program intake. Due to significant variation in structure and processes set forth by homeless liaisons in across the 152-county coverage area of the CoC, agencies are instructed by the policy to always respect local procedures.

Written in our YHDP CCP is the expectation that we forge and expand partnerships with schools, technical colleges, and other educational institutions. Creating an interconnectedness between service provider, education provider and person experiencing homelessness. Funded agencies must build upon these relationships to create an environment with supportive educational and workforce opportunities.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	No
4.	Early Head Start	No	Yes
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	Yes
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		·
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Collaboration with Federally Funded Programs and Victim Service Providers.
	NOFO Section V.B.1.e.

FY2023 CoC Application	Page 12	09/27/2023
------------------------	---------	------------

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	state domestic violence coalitions	Yes
2.	state sexual assault coalitions	No
3.	other organizations that help this population	Yes

	Collaboration with Federally Funded Programs and Victim Service Providers to Address Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC regularly collaborates with organizations indicated in Question 1C-5 to:	
1.	update CoC-wide policies; and	
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.	

(limit 2,500 characters)

1. The CoC continues to work with the Georgia Coalition Against Domestic Violence (GCADV) and local victim service providers (VSP) to develop training for homeless service providers, victim service providers, and Coordinated Entry access point staff on best practices for serving survivors of domestic violence, dating violence, sexual assault, and stalking. GCADV and VSP are key stakeholders that facilitated the process for creating CoC wide policies related to safety planning and our emergency transfer plan. These entities also provide feedback and insight into the development and updating of our written standards. A representative from the Criminal Justice Coordinating Council is a member of our board of directors ensuring that the victim's perspective is included in the development and approval of CoC wide policies. In the spring we updated our written standards to include the new more expansive category 4 of HUD's homeless definition.

2. At our housing symposium in 2023 we held training sessions led by the experts in the field doing the work including trauma informed case management, coordinated entry best practices and compliance with VAWA. Our symposium typically hosted more than 250 providers from a cross section of service delivery.

1C-5b.	Coordinated Annual Training on Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
		_
	Describe in the field below how your CoC coordinates to provide training for:	
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and	
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).	

FY2023 CoC Application	Page 13	09/27/2023
------------------------	---------	------------

(limit 2,500 characters)

1. The CoC continues to work with the Georgia Coalition Against Domestic Violence (GCADV) and local victim service providers (VSP) to develop training for homeless service providers, victim service providers, and Coordinated Entry access point staff on best practices for serving survivors of domestic violence, dating violence, sexual assault, and stalking. Training topics include coordinated entry for victim service providers, safety planning, trauma informed care, client-centered service provision, and engagement with the justice system. Training is offered to all CoC members at least annually.

To facilitate further training on these and other relevant topics, the CoC conducted training on VAWA and safety planning at the DCA Housing Symposium in 2023. The 2023 Symposium provided other relevant trainings, including a separate Trauma Informed Care training session and a Safety Planning Training with best practices for front line coordinated entry staff.

2. Training, provided by local VSPs, is offered more frequently to coordinated entry access point staff and homeless services providers in regional coordinated entry systems based on needs identified by the community and coordinated entry staff. The CoC also provides annual training on its VAWA policies and procedures, which ensure that agencies make all clients aware of their VAWA rights and protections.

1C-5c.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
		-
	Describe in the field below how your CoC's coordinated entry includes:	
1	astatu planning protocolo: and	1

1. safety planning protocols; and

2. confidentiality protocols.

(limit 2,500 characters)

1. The Balance of State regional implementation sites collaborate with local Victim Service Providers (VSPs) to address the needs of individuals and families who self-identifies as a survivor. The procedure involves offering survivors the option for an immediate referral to a VSP or through the Coordinated Entry System (CES), which may include a voucher referral. In this system a household can receive services through a VSP and complete an assessment and receive a referral without going through the CES access point. This streamlines the process for survivors to access resources they need in while in crisis.

2. To protect client confidentiality, the VSPs are the only agencies that have access to the comparable database used for client information, clients will not be entered into HMIS. Implementation sites send client referrals to VSPs to be added to the supplemental prioritization list using a secure document approved by the agency. The Balance of State has a dedicated HMIS coordinator to monitor and train VSPs using the comparable database.

FY2023 CoC Application	Page 14	09/27/2023
------------------------	---------	------------

1C-5d.	Used De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below:	
1.	the de-identified aggregate data source(s) your CoC used for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and	
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.	

(limit 2,500 characters)

1. Specifically, the DV Data comparable database is a vital tool. It has been good source to analyze the data to get insight on proportion of clients and their demographics. This data's primary value to the CoC has been to assess the size/scope of the problem and relevant demographics, family composition, and subpopulation membership. This demographic insight is essential for designing interventions. Moreover, details about disabling conditions and prior residences, such as emergency shelters, motels/hotels, rentals without housing subsidies, and stays with family or friends, help the CoC in making data-informed decisions to address the unique challenges faced by these survivors. Historically, our CoC has leveraged HMIS data to delve deeper into the experiences related to domestic violence and homelessness. It serves as a tool to provide historical trends or patterns associated with domestic violence, thereby allowing the CoC to anticipate and respond proactively to emerging needs.

Collaboration is at the heart of our approach. We work closely with four VSPs. Collectively, these agencies serve more than 50% of the DV clients in the comparable database. Engaging with these stakeholders not only provides us with valuable data but also aids in understanding the ground realities and needs of the survivors more directly.

2. By understanding the residency information of clients like previously resided in emergency shelters or motels, living in a friend's room, apartment, or house, places not meant for habitation the CoC can prioritize services that transition these individuals from temporary to more stable housing.

With the knowledge of the prevalence of clients who have a disabling condition, Veterans status, and demographics the CoC can strategize supportive services that cater to this subgroup's unique needs. By delving into the provided data sources and analyzing specific insights, the CoC is better positioned to meet the varied and specialized needs of survivors effectively. These data sources were also used to inform the development of our CCP for the YHDP project.

1C-5e.	Implemented Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.		nce, Dating
	NOFO Section V.B.1.e.		
	Describe in the field below how your CoC con receiving CoC Program assistance:	nmunicates to all individuals and famili	es seeking or
1.	whether your CoC has policies and procedure	es that include an emergency transfer	plan;
FY2023 CoC Application		Page 15	09/27/2023

2. the process for individuals and families to request an emergency transfer; and

3. the process your CoC uses to respond to individuals' and families' emergency transfer requests.

(limit 2,500 characters)

1. The BoS CoC Coordinated Entry System (CES) is designed to support population-specific needs of survivors accessing services through both victim service providers (VSP) and other providers. Coordinated Entry (CE) Written Standards Policies and Procedures outline a process that ensures safety and confidentiality. It allows survivors to be prioritized for available resources without being entered into HMIS or sharing any identifying information with the lead or provider agency. Survivors can decide what, and with whom, information is shared. CE Written Standards incorporate an emergency transfer plan policy for the relocation of victims when safety is at risk.

2. The assessment and referral processes ensure survivors' choices regarding how and where they access CES. The emphasis is placed on meeting client needs and preferences through a client-centric approach. Regional CES implementations are task with collaborating with VSPs to establish appropriate policies and procedures when survivors self-identify.

3. The procedure includes providing survivors with the opportunity to receive an immediate direct referral to a VSP. Households receiving services through a VSP can be assessed for referral to all homeless resources without having to report to a CES access point. All staff at CES access points are trained on safety planning, trauma informed care, confidentiality, and the CE Written Standards. The Emergency Plan policy prioritizes VAWA clients for RRH CE beds, and these policies and procedures apply to CoC-funded RRH and PSH programs. ESG-funded programs are subject to VAWA policies issued by the administrator of ESG funds. The State of Georgia maintains a DV hotline as a single point of entry. The hotline routes callers to Criminal Justice Coordinating Council (CJCC) certified shelters, which are funded through the CoC, ESG, DOJ, and HHS programs. The CoC collaborates with these shelters to provide crisis housing to meet immediate safety/security needs.

1C-5f.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC:	
1.	ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within the CoC's geographic area; and	
2.	proactively identifies systemic barriers within your homeless response system that create barriers to safely house and provide services to survivors of domestic violence, dating violence, sexual assault, or stalking.	

FY2023 CoC ApplicationPage 1609/23	7/2023
------------------------------------	--------

1. The GA BoS CoC CES meets the needs of victims of violence accessing services through both victim service providers (VSP) and providers with services that are not specific to victims. The CES process to ensures both safety and confidentiality. Assessments conducted at a CES access point and/or during street outreach, explore any possibility of a participant attempting to flee domestic violence, concerned for their safety, victim of stalking and any related violence.

2. The GA BoS identifies barriers using data and provides training to ensure agencies provide immediate and permanent housing to survivors. This provides the opportunity for survivors to access voucher programs through our VSP network as well as through the CES. CES lead agencies ensure that participants are not denied access to the coordinated entry process on the basis that the participant is, or has been, a victim of domestic violence, dating violence, sexual assault, or stalking.

	Ensuring Survivors With a Range of Lived Expertise Participate in Developing CoC-Wide Policy and Programs.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC:	
1.	ensured survivors with a range of lived expertise are involved in the development of your CoC-	

(limit 2,500 characters)

wide policy and programs; and

2. accounted for the unique and complex needs of survivors.

1. The Youth Action Board (YAB) is a formal committee of the BoS CoC of youth and young adults in the BoS CoC. It consists of 11 members, aged 18 through 25 years old, 2/3rds of whom are either currently experiencing or have formerly experienced homelessness or housing instability. Members represent a diversity of Georgia's population and are from varied geographic, experience, and identity backgrounds. All members were aged 18-24 at their time of joining the Board. Many of the YAB members are survivors of domestic abuse. We work diligently to ensure YAB members are connected to agencies and resources to support them. YAB members are compensated \$20 per hour for their work. This past year they were essential to the development and approval of our Coordinated Community Plan (CCP) to address Youth Homelessness. They were reviewers for our local application process to award YHDP funds and are major contributors to our implementation strategy. YAB members were recruited through a digital interest form where they identify their interests and share why they want to join the Board. They are also actively recommended by service providers. While the YAB is not limited to Survivors they do have lived expertise. We will engage GA Coalition Against Domestic Violence to utilize their advisory board and facilitate working group sessions in the future.

2. As a part of our YAB onboarding we discuss name, gender, and language preferences. We offer both in person and virtual meeting options to participants. We do not share the specific traumas or life experiences of the YAB members with external parties we just refer to the group as the YAB.

FY2023 CoC Application	Page 17	09/27/2023
------------------------	---------	------------

Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+–Anti-Discrimination Policy and Training.	
NOFO Section V.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

Anti-Discrimination Policy–Updating Policies–Assisting Providers–Evaluating Compliance–Addressing Noncompliance.	
NOFO Section V.B.1.f.	

	Describe in the field below:
1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC- wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti- discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1. The CoC updates its CoC-wide anti-discrimination policy, as necessary, based on stakeholder feedback. We collaborate with a broad array of stakeholders to ensure that our policies reflect the best practices in service delivery.

2. In the CoC's annual training on the Equal Access rule and anti-discrimination policy we encourage providers to look at their policies and procedures, their spaces and the language they are using. We strive for our providers to have inclusive language and safe spaces for all people to engage in service delivery. As a part of our YHDP efforts we are inspired by agencies that really allow consumers to drive the conversation and lead the efforts on training project staff.

3. As a part of our annual competition we do a policy and procedure review and provide feedback to providers on areas of improvement and inclusivity.

4. In allegations of non-compliance with our anti-discrimination policy. The CoC investigates the allegation and collaborates with our legal team on reaching determination of any violation. We then issue a recommendation or required action to an agency to bring them back in compliance. We also have a legal representative responsible for investigating any fair housing complaints.

FY2023 CoC Application	Page 18	09/27/2023
------------------------	---------	------------

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with-if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2022 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Northwest Georgia Housing Authority	29%	Yes-Both	No
Macon-Bibb County Housing Authority	5%	Yes-HCV	No

1C-7a. Written Policies on Homeless Admission Preferences with PHAs.	
NOFO Section V.B.1.g.	

Describe in the field below:
steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

FY2023 CoC Application	Page 19	09/27/2023
------------------------	---------	------------

1. Two of the largest PHA's within the Balance of State CoC have preferences for those experiencing homelessness for admission to their programs. The Macon-Bibb County Housing Authority includes that group as one of the four categories of households who qualify for a general preference. The Northwest Georgia Housing Authority, located in Rome, also has a general preference for persons experiencing homelessness included in their Administrative Plan.

It was previously reported in the 2019 BoS CoC application that a homeless preference was under review for adoption at that time by Georgia Residential Finance Authority (GRFA), the largest PHA in the state. It was adopted and became effective in 2020 but was eliminated in February of 2021 from the Administrative Plan because it was believed that it overlapped the priority preference that is in place for CoC households. Coordinated entry access points make referrals to collaborative applicant staff for program participants and those currently in Permanent Supportive Housing units. This preference, akin to a Move On Strategy, allows for households with no or very low supportive services needs to be added to the HCV tenant-based waiting list with a priority local preference at their request and upon the recommendation of their CoC Provider. The GRFA has a local priority preference for Homeless individuals.

The CoC is also partnering with GRFA through HUD's Emergency Housing Voucher (EHV) Program. Additionally the CoC has signed MOUs to partner with the GRFA, the Housing Authority of Newnan, and the Housing Authority of Albany to implement the Stability Voucher Program to support our rural and unsheltered homeless initiatives.

1C-7b. Moving On Strategy with Affordable Housing Providers.	
Not Scored–For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	No
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

FY2023 CoC Application	Page 20	09/27/2023
------------------------	---------	------------

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	No
5.	Mainstream Vouchers	No
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	
	Stability Vouchers	Yes

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

 Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)? 		No
		Program Funding Source
	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	N/A

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	to apply for or implement funding provided for Housing Choice including vouchers provided through the American Rescue	Yes
--	---	-----

1C-7e.1. List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
Not Scored–For Information Only	

Georgia Residenti...

FY2023 CoC Application	Page 21	09/27/2023
------------------------	---------	------------

1C-7e.1. List of PHAs with MOUs

Name of PHA: Housing Authority of the City of Albany

1C-7e.1. List of PHAs with MOUs

Name of PHA: Georgia Residential Finance Authority

FY2023 CoC Application	Page 22	09/27/2023
------------------------	---------	------------

1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Discharge Planning Coordination.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First–Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition.	61
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition that have adopted the Housing First approach.	61
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2023 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	
		1

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

FY2023 CoC Application	Page 23	09/27/2023

	Describe in the field below:
1.	how your CoC evaluates every project-where the applicant checks Housing First on their project application-to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1. During the annual CoC competition, the CoC reviews each application to determine whether each project has checked Housing First. Projects that have committed to following a Housing First Approach are also required to submit a certification verifying that they utilize the Housing First model and prioritize placement and stabilization in permanent housing. Additionally, projects must certify that they have no service participation requirements or preconditions. The CoC conducts an annual policies and procedures review of all CoC funded projects.

2. During the annual policies and procedures review of all CoC funded projects, projects are evaluated on documented fidelity to the Housing First model. Project policies and procedures must demonstrate a prioritization of providing permanent housing to people experiencing homelessness, client choice as a foundational concept, and little to no barriers reflected in project eligibility or program rules. Projects must explain what supports or connections to supports are provided to clients to promote stabilization. They must also demonstrate that project entry to program participants to include: low or no income, current or past substance use, criminal records-with the exceptions of restrictions imposed by federal, state or local law or ordinance, and history of domestic violence. During this process, feedback is provided to agencies on if and why they failed to meet the above requirements. Additionally, suggestions for programmatic and policy changes are provided in order to encourage improvement. Projects are also evaluated on the rate of acceptance of participants without income, whether they serve persons who have special needs or high barriers to housing, the percentage of exits to homelessness, and returns to homelessness.

3. Evaluation of CoC funded projects takes place during the CoC competition and is part of the scoring criteria for renewal projects. With the increased planning funds the CoC plans to hire an evaluator that will be tasked with the role of evaluating funded programs for compliance with Housing First principles among other things. This compliance staff member will perform site visits with our funded providers to maintain regular review of a projects compliance with the CoC written standards.

1D-3.	Street Outreach-Scope.
	NOFO Section V.B.1.j.
	Describe in the field below:
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3.	how often your CoC conducts street outreach; and

FY2023 CoC Application	Page 24	09/27/2023
------------------------	---------	------------

4. how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

1. Many street outreach teams are composed of 2-3 people, with one person serving as the engager and one to two people serving as observers to maintain safety for all. Team members are trained on safety measures, dress code, and establishing boundaries prior to working in the field. Street outreach teams continuously map the movement and locations of known camps and contacted individuals to maintain current information and engage in relevant outreach efforts based on where need/presence is concentrated. Many outreach teams choose to go out each day of the week, often splitting between morning and afternoon shifts. Efforts are made to diversify outreach teams, especially in relation to age, to better meet the needs and comfort of those individuals engaged in the field. Strategies like this one are typical of agencies that often serve as PIT Count Leads, providing some of the most accurate numbers to better inform our homelessness data.

2. The CoC continues work with the Georgia ESG Recipient to prioritize street outreach in the Balance of State. There are 3 YHDP funded street outreach programs, 10 ESG funded outreach programs and 6 ESG-CV funded street outreach programs to cover 53 counties (35% coverage). Five of the outreach teams are operated by mental health providers, and ten are connected to coordinated entry implementation sites. When available, regional coordinated entry systems coordinate with local, faith-based organizations to provide outreach when there is no ESG funded outreach in the area.

The CoC also leverages outreach teams employed by the Department of Behavioral Health and Developmental Disabilities. Utilizing the DBHDD teams, coverage is 152 counties (100% of the CoC) for severe and persistent mentally ill homeless. The relationship between the agencies is defined by a formal MOA.

3. All dedicated outreach teams cover the indicated geography on a consistent basis and provide transportation to housing and services. They coordinate this frequency at a local level.

4. Youth focused outreach teams target areas where young people congregate and work to engage them in services. Mental illness outreach teams assist those least likely to request assistance. All grantees receive training on working with ESL individuals. A call center assists those who cannot travel to an intake or service site, with translation provided along with TDD. The online housing portal with subsidized housing listings is available in multiple languages.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	
	Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:	

FY2023 CoC Application	Page 25	09/27/2023
------------------------	---------	------------

	Your CoC's Strategies	Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	No
2.	Engaged/educated law enforcement	Yes	No
3.	Engaged/educated local business leaders	Yes	No
4.	Implemented community wide plans	No	No
5.	Other:(limit 500 characters)		

Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
NOFO Section V.B.1.I.	

	HIC Longitudinal HMIS Data	2022	2023	
Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	Longitudinal HMIS Data	1,852	2,533	

1D-6.	Mainstream Benefits-CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	No
3.	SSDI-Social Security Disability Insurance	No
4.	TANF-Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	No
6.	Employment Assistance Programs	No
7.	Other (limit 150 characters)	
	Medicaid/Health Insurance	Yes

1D-6a. Information and Training on Mainstream Benefits and Other Assistance.		
	NOFO Section V.B.1.m	

Describe in the field below how your CoC:

FY2023 CoC Application	Page 26	09/27/2023
------------------------	---------	------------

systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, SSDI, TANF, substance abuse programs) within your CoC's geographic area;
works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1. The Collaborative Applicant (CA) convened a group of state level mainstream providers to address gaps in accessing mainstream resources and coordinating training for providers to connect participants to resources. Members include Technical Schools and Workforce Division of GA, Dept of Family and Children Services Child Welfare, TANF, and Dept of Early Care and Learning. The CoC has engaged the Dept of Community Health, the State's Medicaid provider to join this group, and will continue to seek their participation to better utilize Medicaid and other benefits.

The state maintains a website (https://gateway.ga.gov/access/) that allows a quick and updated assessment of benefits a household may qualify for, which project agencies and program staff are systematically encouraged to use. The CA provides a call center that provides updated referral information to assist with locating resources.

2. At the 2023 Housing Symposium the Department of Human Services delivered a training to providers on connecting participants to mainstream benefits. The presenter focused heavily on TANF and Food Stamps benefits for participants. The CoC is developing a plan to connect CES regional leads to primary contact for mainstream benefits in each local DFCS office that is within that CE region. The CoC is developing a formal process with mainstream providers to provide this information frequently.

3. DCA continues to award state funding for specialized case management for PSH programs. Funded agencies are expected to train staff on how to assist clients with access to mainstream benefits, including Medicaid and health insurance where applicable. The CA is also working diligently with the Dept of Behavioral Health and funded PSH agencies to utilize state/federal health Medicaid funding to meet the needs of clients.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	

NOFO Section V.B.1.n.

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

FY2023 CoC Application	Page 27	09/27/2023
------------------------	---------	------------

During the regular ESG competition, hotel/motel vouchers are eligible expenses for funded projects with no available shelters in their areas. ESG-CV funding dollars were leveraged throughout the COVID-19 pandemic to provide these vouchers and expand access to shelter in more places. ESG-CV funded providers are encouraged to continue using funds on Hotel/Motel vouchers as they work to spend down their remaining CV dollars. The pandemic has highlighted areas of need and lacking coverage, influencing other funded opportunities in the BoS.

Of the more than \$87.5 million allotted to Georgia through HOME-ARP funding, \$8,765,7517 (10%) is designated for the development of non-congregate shelters. These shelters will be operated by non-profits and public agencies to support eligible populations moving from emergency shelter to stable affordable housing. The goal is to prioritize this development in rural and underserved communities. The CoC worked with the HOME-ARP team in developing their plan and continues to collaborate on the application for and implementation of these developments. The CA advertised this new funding opportunity to membership and interested parties. The first round of Non-Congregate shelter applications have been received and funding decisions are expected in early 2024.

ID-8.	Partnerships with Public Health Agencies–Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

FY2023 CoC Application Pag	e 28 09/27/2023
----------------------------	-----------------

1. Prior to the COVID-19 pandemic, the Balance of State CoC had very little interaction with the Department of Public Health (DPH). Likewise, DPH had relatively little experience working specifically with homeless populations. The collaboration that occurred during the pandemic, and continues, has completely changed that dynamic. DPH has also kept the CoC informed of testing and vaccination efforts for the homeless, which lays a foundation for future coordination. There is a data sharing agreement in place between DPH and DCA.

The CoC works closely with Department of Behavioral Health and Developmental Disabilities (DBHDD) and its PATH Street Outreach Teams. One lesson learned during the COVID pandemic is how important it is to support outreach efforts in order to reach those who are unsheltered, to promote social distancing in camp settings and provide necessary sanitation supplies. In addition to PATH, during the pandemic ESG-CV funds were used to promote street outreach efforts where they had not existed previously. Through this expanded network of providers the CoC is positioned well to mobilize on the ground level to assist those living in unsheltered situations. The pandemic has also highlighted the increased need for behavioral health supports during public health emergencies, and the CoC's connection with DBHDD has been strengthened as a result of this realization. Another result of the pandemic is a closer relationship between the CoC and the GA Emergency Management Agency (GEMA). GEMA was instrumental in standing up several temporary isolation/quarantine sites, and that experience will help facilitate responses to future public health emergencies that affect people experiencing homelessness.

2. Through these partnerships, safety measures were implemented to meet the needs of the unsheltered and those in congregate shelters. Transitional housing projects are rare in the CoC, but many of these protocols also applied to those in Permanent Supportive Housing. The safety-related actions taken included providing increased funding through ESG-CV for non- congregate hotel/motel vouchers, outreach, and PPE supplies; accepting proposals from shelters to enhance and modify their facilities to promote social distancing and prevent the spread of COVID; creating a HMIS COVID screening tool to assess the needs of vulnerable individuals due to age and/or underlying conditions; and training agencies in ways to provide services and case management remotely.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC:	
1.	shared information related to public health measures and homelessness, and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

FY2023 CoC Application	Page 29	09/27/2023
------------------------	---------	------------

1. Prior to the COVID-19 pandemic, the Balance of State CoC had very little interaction with the Department of Public Health (DPH). Likewise, DPH had relatively little experience working specifically with homeless populations. The collaboration that occurred during the pandemic, and continues, has completely changed that dynamic. This is perhaps most evident in the way both entities regularly communicate. One key result from the pandemic is a data sharing agreement between the HMIS Lead and DPH. This allows the two entities to communicate the needs of the distinct populations served and to realize where those populations cross. DPH communicates with the CoC on latest health information and protocols. DPH and DCA have a data sharing agreement in place to facilitate communication The CoC communicates to its membership and stakeholders in turn.

2. In this past year CoC staff has provided training to Community Health Workers as part of the Community Health initiative. These facilitated trainings connected Community Health Workers to Coordinated Entry implementations and the providers within those implementations. This is just the beginning of collaboration between homeless service providers and community health workers.

1D-9.	Centralized or Coordinated Entry System-Assessment Process.	
	NOFO Section V.B.1.p.	
		-
	Describe in the field below how your CoC's coordinated entry system:	
1.	covers 100 percent of your CoC's geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

FY2023 CoC Application	Page 30	09/27/2023
------------------------	---------	------------

1. The CoC's Coordinated Entry System (CES) takes a regional approach, allowing regions to choose the model type that best fits available resources and community needs. There are seven regions in the CoC, and additional regions and counties will be added in 2024. with 1 being a super region that covers an additional six counties and more to be added in 2023. The BoS CE coverage area is 100% using two methods of implementation and non-implementation areas. The implementation areas have lead agencies to manage the prioritization list and to refer to providers in the implementation area. The nonimplementation areas manage their own prioritization list and receive referrals from agencies in their area. There are multiple physical access points in all seven regions, with different physical access points in development. Households seeking services can call a toll-free number and connect with a local agency trained on the assessment, prioritization, and referral process. These access points constitute full CoC coverage designed to connect people to housing resources as quickly as possible.

2. The CoC uses the VI-SPDAT to assess, prioritize and match households experiencing homelessness with the appropriate resources. The VI-SPDAT assesses vulnerability, including physical/mental wellness, risk factors such as interaction with law enforcement or experiences of violence, and socialization and daily functioning. In addition to using the VI-SPDAT score to assist in prioritization, CoC standards ensure vulnerable populations are prioritized first for available resources, such as chronically homeless individuals and families, youth, and veterans.

3. The coordinated entry system program has used feedback from past evaluators to assess the flow of the implemented system. The evaluators spoke to internal and external customers to provide opportunities to improve the current system. This process will continue on an annual basis to correct any gaps of service in our system.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and	
4.	takes steps to reduce burdens on people using coordinated entry.	

FY2023 CoC Application	Page 31	09/27/2023
------------------------	---------	------------

1. The BoS CES reaches people who are least likely to apply for homeless assistance in the absence of special outreach by marketing the Regional CESs. This includes informational flyers posted and made available at the locations servicing households that are at risk of or are literally homeless. Other forms of advertisement include newspaper ads, radio, websites, etc. as to ensure broad outreach via various advertising methods. Marketing focuses on people experiencing literal homelessness and clearly states eligibility requirements in an effort to reach the target population. Information about the CES is also available on the GA BoS CoC website. Efforts are made to affirmatively market housing and supportive services to eligible persons regardless of race, color, national origin, religion, sex, age, familial status, disability.

The CES coordinates with existing street outreach programs as well as private and public agencies, social service organizations, etc. for referrals, so that people sleeping on the streets are prioritized for assistance in the same manner as any other person assessed through the CES. CoC CES staff ensure that training on administering the CES process is available to outreach workers.

2. Outreach staff administers the CES process in conjunction with outreach activities when there is a reasonable expectation that they will locate unsheltered people. The CE process is housing first oriented so that people are housed quickly without preconditions or service participation requirements. The GA BoS CoC CES does not screen people out due to perceived or actual barriers related to housing or services.

3. Through the CE process individuals and households most in need are referred to housing resources that their situation qualifies for including a referral to a voucher program. This process ensure that clients can receive multiple referrals to limit the wait time to receive assistance.

4. The GA BoS uses the Prevention/Diversion screening tool and the VI-SPDAT as a uniform assessment. The process is designed to not screen people out due to perceived or actual barriers related to housing or services.

1D-9b.	Informing Program Participant about Rights and Remedies through Centralized or Coordinated Entry–Reporting Violations.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC through its centralized or coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;	
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and	
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.	
<i>/// // 0.70</i>		

FY2023 CoC Application	Page 32	09/27/2023
------------------------	---------	------------

1. Each CES implementation is required to create an advertising strategy that follows guidelines outlined in the lead agency's Language Access Plan. Communities are instructed to use multiple methods to advertise their CES to reach as many people as possible. Each implementation is tasked with outreach and engagement of community partners such as CSBs, DCS, faith-based organizations, school systems, and other local stakeholders. This plan ensures that all people who need access to homeless resources are aware of the CE process and access points. The CoC is currently working on a state-wide CES marketing plan.

2. Recipients and subrecipients of CoC Program and ESG Program-funded projects as well as all participating projects must comply with the nondiscrimination and equal opportunity provisions of Federal civil rights laws as specified at 24 C.F.R. 5.105(a). The GA BoS regional implementation planning groups create grievance polices that is compliant with the requirements. Coordinated entry participants must be informed of their right to file a nondiscrimination complaint. Access Points must provide participants with a copy of the CES grievance and nondiscrimination policy or clearly display the policy in the assessment area.

3. Allegations of conditions or actions that impede fair housing can be reported to the CoC by individuals, agencies, advocates, or anyone. The CoC investigates the allegation and collaborates with our legal team on reaching determination of any violation. We then issue a recommendation or required action to an agency to bring them back in compliance. We also have a legal representative responsible for investigating any general fair housing complaints.

1D-10.	Advancing Racial Equity in Homelessness-Conducting Assessment.	
	NOFO Section V.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	08/02/2023

1D-10a.	Process for Analyzing Racial Disparities–Identified Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section V.B.1.q.	
	Describe in the field below:	
	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and	
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.	

FY2023 CoC Application	Page 33	09/27/2023
------------------------	---------	------------

1. The CoC conducts a project-level racial disparity assessment by comparing the latest county census data with HMIS enrollment data. This analysis helps us identify who accesses our services and who achieves positive outcomes. Given our extensive coverage across 152 counties, we prioritize local-level disparity analysis to ensure equitable access. We diligently examine the racial composition of those we serve and assess program accessibility for different racial groups.

For instance, for the year 2023, we took a close look at who is able to access CoC-funded programs and found some significant data. We saw that a large number, around 66% of our clients, are Black, African American, or African, compared to about 30% who are White. This information is crucial as it helps us understand who is benefiting from our services and allows us to make well-informed decisions on how to allocate resources and services to ensure fairness and equality.

Our findings show that households identified as BIPOC (Black, Indigenous, and People of Color) are well represented among those seeking homeless services, which indicates that our efforts to make services accessible are working. Moreover, when it comes to accessing services and achieving positive results, we have found that BIPOC participants are experiencing fairness and equality in comparison to their White counterparts, demonstrating the effectiveness and equitable reach of our services.

2. Our studies show a detailed view of differences in race within our services. We see a lot of Black, African American, or African clients using our services, showing that there is a big need in these communities. This means we need to create special plans to help with their specific problems and situations. For example, our numbers show that almost 48% of people from this group are in Permanent Supportive Housing and 52% are in Rapid Re-Housing. Their White counterparts are using services differently with almost 80% in Permanent Supportive Housing and almost 20% in Rapid Re-Housing. When it comes to positive outcomes we do not see disparities; 75% of the people exiting CoC funded projects to permanent destinations identify as Black or African American while 20% identify as white.

	12 1021		
		NOFO Section V.B.1.q.	
		Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.	
1.	The CoC's board	and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has ide population served	ntified steps it will take to help the CoC board and decisionmaking bodies better reflect the I in the CoC.	Yes
3.	The CoC is expar	nding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has con	nmunication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
		ng staff working in the homeless services sector to better understand racism and the intersection	Vaa

1D-10b. Implemented Strategies that Address Racial Disparities.

FY2023 CoC Application	Page 34	09/27/2023
------------------------	---------	------------

6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	No
L	Other:(limit 500 characters)	
12.		

1D-10c.	Implemented Strategies that Address Known Disparities.	
	NOFO Section V.B.1.q.	

Describe in the field below the steps your CoC is taking to address the disparities identified in the provision or outcomes of homeless assistance.

FY2023 CoC Application	Page 35	09/27/2023
------------------------	---------	------------

Our CoC is passionately working on planning and taking actions to address any disparities in our services. We study the racial diversity and accessibility of each program deeply, so we understand who is using our services and how.

For example, we have found that different programs serve different racial groups. One program in Southeast Georgia, mostly serves Black, African American, or African clients, while another, Northwest Georgia, mainly helps White clients. Each program has a unique mix of racial groups, showing our dedication to meeting the varied needs of all the different people we help based the coverage of our CoC and geographical need.

We are constantly striving for racial equity and are actively working to understand and meet the specific needs of each racial group we serve. By studying how each racial group accesses our services, we are identifying any inequities and strengthening our plans to make sure our services are fair, welcoming, and suited to the unique needs and preferences of every community we help.

Our goal is to make every program a shining example of diversity and openness, showing our firm commitment to racial fairness and our determination to make a big difference in the lives of everyone we serve.

We are putting in place a three-part plan to improve racial equity in our policies, informed by data and understanding of the long-standing unfairness in homelessness. We are committed to changing attitudes and removing race-based barriers, ensuring fair processes across all leadership levels and communities.

We are also setting up an advisory council focused on racial equity, made up of people who have experienced these issues firsthand. They will help us improve our policies and emphasize the importance of input and strategies from BIPOC individuals and those with lived experiences. This shows our dedication to making our services more inclusive and responsive to the needs of every community we serve.

Our CoC is working hard to use special strategies to meet the specific needs of each racial and ethnic group that has been historically underinvested. We want to make sure our services are fair and meet the different challenges each community faces.

1D-10d.	Tracked Progress on Preventing or Eliminating Disparities.	
	NOFO Section V.B.1.q.	
	Describe in the field below:	

	the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance; and
2.	the tools your CoC uses.

FY2023 CoC Application	Page 36	09/27/2023
------------------------	---------	------------

1. Our CoC has embarked on important initiatives to monitor and eliminate disparities in homeless assistance, ensuring fairness and equity in our services. One significant step we've taken is the creation of a Racial Equity dashboard this year, reflecting our commitment to measuring and addressing any unfairness. This dashboard includes data on race and ethnicity and is more than just a tracking tool; it's a tool that helps us visualize and understand where disparities exist within our programs.

We continually improve this dashboard and plan to share it with everyone soon. Sharing it openly ensures transparency in our efforts and holds us accountable for the impact of our work. Moreover, we're actively considering how often to update the dashboard with new, meaningful information to maintain its trustworthiness and currency as a source for everyone involved.

In addition to tracking progress, we're also dedicated to implementing policies and resource allocation adjustments, fostering community partnerships, and conducting regular training and education to promote equity in homeless assistance. Our CoC is determined to make a positive difference in the lives of all individuals and families we serve, regardless of their racial background.

Our approach demonstrates our unwavering commitment to comprehensively understanding and effectively addressing racial disparities. These active measures are central to our goal of creating fairer and more inclusive services, aligning with principles of justice and equality.

2. The tools our CoC uses are listed below.

•We have a dedicated data dashboard to visualize and track disparities in service access and outcomes. Use different metrics to make data informed decisions.

•Data Integration from various sources including HMIS, census data, and client feedback surveys. Emphasize how these tools enable a holistic view of disparities.

•Stakeholder engagement to facilitate feedback collaboration among community members, service providers, and advocacy groups.

•Geographic level data visualization. These tools can be particularly effective in identifying disparities in service distribution across geographic regions.

·Regular assessments use statistical analysis.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking-CoC's Outreach Efforts.	
	NOFO Section V.B.1.r.	

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

The Youth Action Board (YAB) is a formal committee of the BoS CoC. The committee consists of 5 members (with the ability to expand to a maximum of 12 members), aged 18 through 24 years old, of whom all are either currently experiencing or have formerly experienced homelessness or housing instability. This group was recruited through targeted outreach from our Youth focused homeless providers. We are working to do similar targeted outreach with our service providers to create a Homeless Advisory Council comprised of persons with lived expertise. This group will be sourced locally and tasked with providing valuable insight into homeless service delivery and housing provision. In the advertisement and recruitment of Board members we encourage persons with lived experience to apply and participate.

We have a YAB interest form that is available on our Website and promoted through Youth serving providers to encourage Young people with lived experience to complete. This allows us to have new YAB members self-identify their interests and availability to collaborate on CoC initiatives. We then hold interviews and conversations to determine compatibility with the needs of the group before adding new members.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

You must upload the Letter Signed by Working Group attachment to the 4B. Attachments Screen. Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included in the decisionmaking processes related to addressing homelessness.	7	0
2.	Participate on CoC committees, subcommittees, or workgroups.	7	0
3.	Included in the development or revision of your CoC's local competition rating factors.	6	0
4.	Included in the development or revision of your CoC's coordinated entry process.	6	0

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

FY2023 CoC Application	Page 38	09/27/2023
------------------------	---------	------------

CoC provider agencies make efforts to hire individuals with lived experiences of homelessness to be more culturally competent when working with this vulnerable population. PATH team hiring represents a strong example of this, as they seek employees with similar lived experience as those to whom they are providing outreach and connection to community providers. Youth-serving agencies have taken a similar approach to elevate the lived experiences of their staff. The collaborative applicant operates an AmeriCorps Vista program and advertises opportunities to providers encouraging persons of lived experience to participate and apply.

The CoC has a training session planned to provide TA to local providers. This session is focused on authentic equitable partnership with persons of lived experience and will be lead by a person with lived expertise. The goal is to inform providers of effective ways to partner with persons of lived experience and ways to offer compensation accordingly.

Our 19 funded YHDP projects are strongly encouraged to hire staff with lived experience as a part of the implementation plan. For our YAB members we continue to work to connect them with professional development opportunities offered through the Technical College System of GA, Embark, and conferences. The overall strategy is to create mentorship opportunities for YAB members leveraging CoC Board members and state agency collaborative members.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	
	Describe in the field below:	
1.	how your CoC routinely gathers feedback from people experiencing homelessness;	
2.	how your CoC routinely gathers feedback from people who have received assistance through the CoC or ESG Programs; and	
3.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness.	

FY2023 CoC Application	Page 39	09/27/2023
------------------------	---------	------------

1. The CoC convened a series of listening sessions with providers in 4 of the 5 super regions. CoC members, interested parties, and people with lived experience attended and provided feedback and insight for addressing homelessness. A needs assessment was distributed to providers to share with participants so they could provide vital feedback to the CoC. A three day workshop was held and attended by persons with lived experience. The purpose of the workshop was to gather feedback to inform the CCP including project design and implementation strategy

2. The CoC convened a series of listening sessions with providers in 4 of the 5 super regions. ESG and CoC funded agencies and their participants attended and provided feedback and insight for addressing homelessness. A needs assessment was distributed to providers to share with participants so they could provide vital feedback to the CoC. A three day workshop was held and attended by ESG and CoC funded providers and their participants. The purpose of the workshop was to gather feedback to inform the CCP including project design and implementation strategy

3. Information received from the public is considered by collaborative applicant staff as it oversees homeless strategy implementation approved by the CoC Board. Input and feedback directly informed the CCP development and final implementation strategy. Improvements and new approaches are integrated into strategy planning when they are feasible and allowable under HUD regulation and guidance.

1D-12.	Increasing Affordable Housing Supply.
	NOFO Section V.B.1.t.
	Describe in the field below at least 2 steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:
1.	reforming zoning and land use policies to permit more housing development; and
2.	reducing regulatory barriers to housing development.

(limit 2,500 characters)

1. The CoC has collaborated with the team administering DCA's HOME-ARP program to grow the number of new permanent housing units. The HOME-ARP allocation plan concentrates development of new units in rural areas to provide greater access to housing and emergency shelter where both resources have been lacking historically. HOME-ARP funds create an opportunity for long-lasting impact, through development of new and rehabilitation of existing housing stock, with eligible projects funded through September 2030.

2. Most HOME-ARP funds (73.5%) are slated for rural affordable rental housing development, thereby increasing the available stock across the state. With a total of \$64,424,131, funds will be dispersed over five years (from 2023 to 2027) to develop 50 units of affordable housing each year for the stated five-year period. HOME-ARP funds can pay up to 100% of the cost of construction and provide an operating reserve for the fifteen-year affordability period. Initial discussions have also begun to add a homeless preference to the next round of LIHTC applications.

FY2023 CoC Application	Page 40	09/27/2023
------------------------	---------	------------

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
24 CFR part 578;
FY 2023 CoC Application Navigational Guide;
Section 3 Resources;
PHA Crosswalk; and

- PHA Crosswalk; and

- Frequently Asked Questions

1E-1.	Web Posting of Your CoC's Local Competition Deadline-Advance Public Notice.	
	NOFO Section V.B.2.a. and 2.g.	
	You must upload the Web Posting of Local Competition Deadline attachment to the 4B. Attachments Screen.	

1.	Enter your CoC's local competition submission deadline date for New Project applicants to submit their project applications to your CoC-meaning the date your CoC published the deadline.	08/16/2023	
2.	Enter the date your CoC published the deadline for Renewal Project applicants to submit their project applications to your CoC's local competition-meaning the date your CoC published the deadline.	08/15/2023	

Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.
Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1	Established total points available for each project application type.	Yes
2	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4	Provided points for projects that addressed specific severe barriers to housing and services.	Yes

FY2023 CoC Application	Page 41	09/27/2023
------------------------	---------	------------

5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes
	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over- represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes

Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen. Complete the chart below to provide details of your CoC's local competition:

1. What were the maximum number of points available for the renewal project form(s)?	396
2. How many renewal projects did your CoC submit?	61
3. What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.
	NOFO Section V.B.2.d.
	Describe in the field below:
1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by

program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
 considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

	Page 42	09/27/2023
--	---------	------------

1. The CoC as part of the review process collects and analyzes APR data for renewal applicants. This data is reviewed and scored across a myriad of criteria including permanent housing placements and retention. Returns to homelessness for those that exited to permanent destinations are also included in this analysis leveraging the system performance measures data.

2. The CoC analyzed data from project start date to move in date for renewal projects. Projects that demonstrated participants moved into housing in 30 days or less were able to receive the full 15 points, 60 days or less 7 points, 90 days or less 3 points, and 91 or more days zero points.

3. The CoC factors in the severity of needs and vulnerabilities of participants that a project serves through scoring criteria used to review and rank projects. Through points/bonus points awarded in the scoring process, the CoC gives projects who serve vulnerable populations additional consideration during review and ranking. Projects that serve people experiencing chronic homelessness and that do not require income receive additional points, because their participants may face additional challenges accessing or maintaining housing.

4. in addition to rating projects that serve people experiencing chronic homelessness, related scoring criteria used to review renewal projects that serve the hardest to serve were the following: program targets/serves Veterans; targets/serves youth-headed households; program serves persons who have special needs or high barriers to housing (disabling condition, current or past substance use, victim of domestic violence, and youth-headed household); provides PSH to people with disabilities; program doesn't screen out based on criminal history or having little/no income; program doesn't terminate based on loss/failure to improve income, failure to participate in services, make progress on service plan, domestic violence, or other activity not covered under lease); and serving people with the highest barriers to housing stability. In addition, projects were scored on coordinated entry participation (participants are assessed using the VI-SPDAT and acceptance of referrals from the Lead Agencies based on CoC standards), acceptance of participants without income, and variance in length of stay (to assess alignment with written standards stating that projects must be responsive to client needs and not provide housing based on a predetermined length of stay).

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	
	Describe in the field below:	
1.	how your CoC used the input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over- represented in the local homelessness population in the review, selection, and ranking process; and	
3.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	

FY2023 CoC Application Pa	ge 43 09/27/2023
---------------------------	------------------

1 The Collaborative Applicant (CA) met with Youth Action Board (YAB) to review project scoring and ranking criteria for the YHDP local application process. During this meeting the CA solicited feedback and answered questions culminating with the approval of the review project scoring and ranking criteria and process by the YAB. The YAB is comprised of youth currently experiencing homelessness and formerly homeless individuals. The YAB and review team subcommittees are comprised of people of different races who represent those over-represented in the local homeless population. Input from the YDHP process was incorporated into the annual competition process.

2. Each year the CoC seeks volunteers to participate as third-party application reviewers for new and renewal projects submitted. In addition to seeking geographical diversity, the CoC also seeks to include persons of different races and ethnicities as reviewers. On the 2023 application review subcommittee, 43% of the CoC's volunteer reviewers were persons of color, and 41% of the approving committee and CoC Board were persons of color.

3. For racial and ethnic equity, in this year's local competition applicants were scored on the identification of barriers to participation in their project faced by persons of different races and ethnicities, particularly those over-represented in the local homeless population. New and renewal applicants were asked to explain how those barriers were identified, and what steps they have taken, or will take, to eliminate the identified barriers. Applicants were scored on their plan to identify barriers to participation and steps taken (or that will be taken for new projects) to eliminate identified barriers. Renewal projects were also scored on how they will track progress and evaluate the effectiveness of efforts to advance racial equity. For renewal projects, racial equity points are heavily weighted in the overall score.

In addition, renewal applicants were asked to provide census data of the racial and ethnic composition of the general population in the county where most of the participants were receiving housing. The CoC provided aggregate data of the racial and ethnic composition of both their project participants served and of project participants who exited to a permanent destination for comparison. This baseline data will continue to be evaluated in future competitions.

1E-4.	Reallocation–Reviewing Performance of Existing Projects.
	NOFO Section V.B.2.f.
	Describe in the field below:
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

FY2023 CoC Application	Page 44	09/27/2023
------------------------	---------	------------

No

(limit 2,500 characters)

1. The BoS CoC Board approved the written process for reallocation in the 2023 BoS CoC Competition Policy on August 1, 2023. Through this approved process, the four lowest scoring renewal projects determined to be significantly underperforming, operating under capacity, or found to be operating significantly out of compliance were subject to partial reallocation or replacement by new permanent projects, provided new applications passed threshold review and scored highly enough. Project level performance was further assessed to determine impact on CoC System Performance as part of decisions to reallocate. Reallocation of underperforming projects was contingent on appropriate high-scoring new project applications. If there were not adequate new project applications to include in the final ranking, the CoC reserved the right to include the lower scoring renewal project(s) at the bottom of Tier 2. Projects with more than \$10,000 at the end of the grant deemed to be underperforming or operating under capacity as defined in policy, were also in jeopardy of having the grant amount reduced.

During the review process, APR and HMIS data was reviewed for renewal projects, and projects with lower performance scores were further assessed for grant utilization (unit utilization and grant utilization), housing stability, variance in length of stay, and returns to homelessness to determine their impact on CoC system performance and reducing the number of people experiencing homelessness.

2. During the review process, three projects were determined to be underperforming. It was determined that the first project had made significant improvement from the previous year, and they were ranked in the regular process. The second project was determined to be underperforming in the area of spending and unit utilization, and they were placed at a lower ranking in accordance with our competition policy. The third project was determined to be underutilizing the grant, and they were subject to reallocation.

3. The CoC reallocated one project during the competition due to low performance, resulting in \$127,812 available through reallocation.

4. This question is not applicable.

1E-4a. Re	Reallocation Between FY 2018 and FY 2023.	
NC	IOFO Section V.B.2.f.	

Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2018 and FY 2023?

1E-5.	Projects Rejected/Reduced-Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

FY2023 CoC Application	Page 45	09/27/2023
------------------------	---------	------------

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	Yes
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	Yes
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	09/12/2023

1E-5a.	Projects Accepted-Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	09/12/2023	
--	--	------------	--

1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project accepted or rejected status; 4. Project Rank–if accepted; 5. Requested Funding Amounts; and	Yes
5. Requested Funding Amounts; and 6. Reallocated funds.	

Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
NOFO Section V.B.2.g. and 24 CFR 578.95.	
You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website-which included:	09/26/2023
1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	

Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
NOFO Section V.B.2.g.	

FY2023 CoC Application Page 46 09/27/2023	FY2023 CoC Application	Page 46	09/27/2023
---	------------------------	---------	------------

You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.

Enter the date your CoC notified community members and key stakeholders that the CoCapproved Consolidated Application was posted on your CoC's website or partner's website.

09/26/2023

FY2023 CoC ApplicationPage 4709/27/2023

2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578;
 FY 2023 CoC Application Navigational Guide;
 Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

Enter the name of the HMIS Vendo	r your CoC is currently using.	Eccovia Solutions
----------------------------------	--------------------------------	-------------------

2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Multiple CoCs	
--	--	---------------	--

2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2023 HIC data into HDX.	04/28/2023
--	---	------------

2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

	In the field below:
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases;
	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database–compliant with the FY 2022 HMIS Data Standards; and

FY2023 CoC Application	Page 48	09/27/2023
------------------------	---------	------------

3. state whether your CoC's HMIS is compliant with the FY 2022 HMIS Data Standards.

(limit 2,500 characters)

1. In 2018 the Collaborative applicant worked with the Statewide ESG Non-Entitlement recipient to procure a comparable database for funded Victim Service Providers. This comparable database is on a HUD Compliant platform that is maintained and updated regularly. Eccovia Solutions provides the HUD compliant software and maintains its HUD compliance.

The Collaborative Applicant employs a system administrator that provides ongoing training to Victim Service Providers to ensure accurate use of the system. The system administrator has only has access to aggregate level data and all data entered in this system is locked down to the agency that is entering the data.

2. This comparable database is required for ESG funded providers and strongly encouraged for CoC funded providers. The comparable database procured in 2018 was updated in 2019 to be meet the 2020 HMIS Data Standards and then updated again in 2021 to meet the 2022 HMIS Data Standards. The comparable database is capable of providing all the HUD compliance reports that are outlined in the HMIS Standard Reporting Terminology Glossary. While initially the comparable database was intended for use by only funded providers, since its procurement it has been available and marketed to Victim Service Providers operating within the continuum. The CoC does not charge any fees of VSP for using the system.

3. The CoCs HMIS system provided by Eccovia Solutions is compliant with the FY 2022 HMIS Data Standards.

2A-5. Bed Coverage Rate–Using HIC, HMIS Data–CoC Merger Bonus Points.	
NOFO Section V.B.3.c. and V.B.7.	

Enter 2023 HIC and HMIS data in the chart below by project type:

Project Type	Total Year-Round Beds in 2023 HIC	Total Year-Round Beds in HIC Operated by Victim Service Providers	Total Year-Round Beds in HMIS	HMIS Year-Round Bed Coverage Rate
1. Emergency Shelter (ES) beds	2,054	780	1,008	79.12%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	1,221	456	372	48.63%
4. Rapid Re-Housing (RRH) beds	1,194	198	996	100.00%
5. Permanent Supportive Housing (PSH) beds	2,522	29	2,360	94.67%
6. Other Permanent Housing (OPH) beds	531	0	10	1.88%

FY2023 CoC Application	Page 49	09/27/2023
------------------------	---------	------------

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.
	NOFO Section V.B.3.c.
	For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:
	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

1. Our CoC is ready to implement a series of initiatives over the next 12 months to address the bed coverage rates of Emergency Shelter (ES) and Transitional Housing (TH) beds, currently at 79.12% and 48.63% respectively.

We will continue the expansion of coordinated entry to streamline access to housing, aiming to increase participation in HMIS and consequently improve bed coverage rates. With dedicated staff, we will provide enhanced technical assistance and training to agencies on HMIS system use and data quality. Online training through our newly implemented Talent Learning Management Platform and our annual Symposium will be pivotal in this effort, offering varied learning opportunities and making HMIS more approachable to all agencies.

We will intensify our efforts to collaborate with agencies, especially those resistant to HMIS participation, through continuous dialogue, support, and education, addressing their concerns and motivating them to contribute high-quality data to HMIS. Through careful analysis of data and clear goal setting, we will efficiently manage and allocate resources to address the identified gaps in bed coverage rates.

2. Our CoC will adopt a systematic and collaborative approach. We will develop and execute detailed action plans for each initiative, assigning specific tasks and responsibilities to individuals or teams, with clear timelines and required resources.

We will establish robust monitoring and evaluation mechanisms, developing Key Performance Indicators to measure the success of the implemented strategies and gather insights and feedback from stakeholders and beneficiaries. Regular reviews will be conducted to assess the progress made, and necessary adjustments to strategies will be made based on the outcomes and feedback received, ensuring the continuous improvement of our initiatives.

We will maintain open and continuous communication with all stakeholders, holding regular meetings to discuss progress and challenges and fostering an environment conducive to learning and adaptation. Detailed documentation of all actions taken, results achieved, and lessons learned will be maintained to ensure transparency and facilitate the refinement of strategies based on evaluation results. By planning, implementing, monitoring, and refining these strategies, we aim to achieve and sustain a bed coverage rate of at least 85% for both Emergency Shelter and Transitional Housing beds.

FY2023 CoC Application	Page 50	09/27/2023
------------------------	---------	------------

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2023 HDX Competition Report to the 4B. Attachments Screen.	
		_
	your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by February 28, 2023, 8 . EST?	Yes

FY2023 CoC Application	Page 51	09/27/2023
------------------------	---------	------------

01/23/2023

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578; FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

Enter the date your CoC conducted its 2023 PIT count.

2B-2.	PIT Count Data-HDX Submission Date.	
	NOFO Section V.B.4.a	

Enter t	he date your CoC submitted its 2023 PIT count data in HDX.	04/28/2023

2B-3. F	PIT Count-Effectively Counting Youth in Your CoC's Most Recent Unsheltered PIT Count.	
٦	NOFO Section V.B.4.b.	

Describe in the field below how your CoC:
engaged unaccompanied youth and youth serving organizations in your CoC's most recent PIT count planning process;
worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC's most recent PIT count planning process; and
included youth experiencing homelessness as counters during your CoC's most recent unsheltered PIT count.

FY2023 CoC ApplicationPage 5209/27/2023	
---	--

1. The most recent unsheltered Point in Time (PIT) count was in 2022. In the 2022 PIT Count we encouraged our strong outreach providers to serve as count coordinators for their counties. One of our key youth providers in the coastal region of Georgia served as a count coordinator. They covered 5 counties in the coastal region and provided feedback on best practices in conducting youth outreach. This feedback and these strategies were incorporated into the training materials provided to count coordinators. Count coordinators in turn trained volunteers on best practices in conducting a point in time count.

2. We worked with Youth providers and their participants in planning the count. The mobile technology that we utilized allowed the participants to log known locations and map these to be included in counting patterns. Teams were then able to canvas these known locations on the night of the count. We were able to physically cover the counties where our youth providers are located in this years count.

3. In the coastal region youth with lived experience worked with count coordinators to participate in the count. Youth action board members in other areas were encouraged to participate in the count but the weather conditions and pandemic concerns prevented them from volunteering in the 2022 count.

We were able to physically cover the counties where our youth providers are located in this years count. As we plan the upcoming 2024 count Youth Providers and Youth Action Board members will be invited to participate on the planning committee and in the execution of the count.

	· · · · · · · · · · · · · · · · · · ·
2B-4.	PIT Count-Methodology Change-CoC Merger Bonus Points.
	NOFO Section V.B.5.a and V.B.7.c.
	In the field below:
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable; and
3.	describe how the changes affected your CoC's PIT count results; or
4.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2023.

(limit 2,500 characters)

N/A

FY2023 CoC Application	Page 53	09/27/2023
------------------------	---------	------------

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578;
 FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	

	In the field below:
	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time

FY2023 CoC Application	Page 54	09/27/2023
------------------------	---------	------------

1 Our CoC determines the risk factors by conducting comprehensive research, utilizing data from various sources such as shelters, outreach teams, and local providers. We also collaborate with experts in homelessness and social services to identify the most common and impactful factors leading to first-time homelessness. Through analysis of this data and expert input, we identified job loss or reduced income, lack of affordable housing, medical or health crisis, substance abuse and mental health issues, and domestic violence as risk factors.

We also combine insights from national literature with feedback from local stakeholders, ensuring a comprehensive understanding of the issue. Our specialized diversion and prevention screening tool as part of CE, integrated with HMIS, plays a crucial role in collecting accurate and relevant data on at-risk individuals and households. By leveraging data and collaborative insights, we optimize our approach to addressing unique needs and challenges of those experiencing homelessness for the first time.

2 We employ a versatile approach to support individuals and families at imminent risk of homelessness, focusing on prevention, rapid resolution, and empowerment. Here are the key components of our strategy:

We conduct regular training, focusing on rapid resolution and crisis management, for CoC members, assessment staff, and partner agencies. BoS staff, certified in rapid resolution and train the trainer, lead these sessions to empower individuals and families and assist them in finding quick housing solutions and resolving conflicts.

We actively collaborate with statewide ESG program and other locally funded homeless prevention projects. This coordination enables us to work efficiently and target our resources to reduce the number of households experiencing homelessness for the first time.

We utilize data from our diversion and prevention screening tool in HMIS to continuously evaluate and improve our strategies, making informed changes to assessment tools, processes, and marketing strategies based on the ongoing evaluation of why people experience homelessness for the first time.

Our strategy places emphasis on empowering at-risk individuals and families, providing them with the resources, support, and knowledge needed to navigate their situations and avoid homelessness.

3 The Georgia Department of Community Affairs, as the Collaborative Applicant, is responsible for overseeing this strategy.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

FY2023 CoC Application	Page 55	09/27/2023

. natural disasters?	No
. having recently arrived in your CoCs' geographic area?	No

	-
2C-2.	Length of Time Homeless-CoC's Strategy to Reduce.
	NOFO Section V.B.5.c.
	In the field below:
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

FY2023 CoC Application	Page 56	09/27/2023
------------------------	---------	------------

1. The CoC employs a comprehensive strategy to reduce the duration of homelessness, centering on a housing-first approach, the coordinated entry system, and rapid re-housing. We believe in providing everyone with a stable place to live, without requiring them to meet any preconditions like sobriety or treatment, income, etc.

The coordinated entry system is a low-barrier, housing-focused initiative designed to connect individuals and families to appropriate permanent housing options and supportive services, prioritizing those with the longest lengths of homelessness and disabilities. This system, coupled with our rapid re-housing efforts, ensures quick and immediate access to resources, reducing the length of time individuals and families remain homeless.

In addition to housing, we offer supportive services to aid individuals in maintaining their housing and achieving long-term stability. These services encompass mental health and treatment, employment assistance, life skills training, and other supportive services.

Additionally, we are implementing several initiatives, including expanding the availability of affordable housing, improving the efficiency of our coordinated entry system, and providing an extended range of supportive services to combat homelessness effectively. We are also working with the HOME-ARP team to develop 250 new permanent housing units over the next five years, leveraging the existing CES and enhancing staffing capacity to implement this initiative.

2. Individuals and families with the longest lengths of homelessness are identified through our coordinated entry system. During entry, needs are assessed, and individuals are prioritized for housing and services. Rapid rehousing, permanent supportive housing, and other housing programs are utilized to house identified individuals as quickly as possible.

Moreover, we employ a diversion strategy to encourage rapid resolution and prevent homelessness for those at risk. This identification and prioritization process are supported by HMIS data and the CoC assessment tool, ensuring that those with prolonged experiences of homelessness are rapidly and adequately addressed.

3. The Georgia Department of Community Affairs, as the Collaborative Applicant, is responsible for overseeing this strategy.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing-CoC's Strategy
	NOFO Section V.B.5.d.
	In the field below:
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

FY2023 CoC Application Page 57	09/27/2023
--------------------------------	------------

1. Our CoC is committed to increasing the rate at which individuals and families residing in emergency shelters, transitional housing, and rapid re-housing exit to permanent housing destinations. This strategy is rooted in the Housing First approach and is integrated into various aspects of our CoC's operations.

We prioritize the Housing First approach, ensuring that clients are not unreasonably terminated from projects. This approach is communicated through training and technical assistance to service providers and is embedded in the local coordinated entry planning process. We have implemented a Coordinated Entry System to prioritize and streamline access to permanent housing, reducing barriers such as income, medical conditions, etc. In 2021, our CoC, in collaboration with two housing authorities, introduced the EHV program. By incorporating these vouchers into our Coordinated Entry System (CES), we provide greater opportunities for individuals and families in homeless interventions to transition to permanent housing destinations.

The Collaborative Applicant continues technical assistance to providers on eligibility, referral, and housing search and placement, ensuring smooth transitions to permanent housing. Offering comprehensive case management, mental health and substance abuse treatment, and employment services to support housing retention and address the root causes of homelessness, such as poverty and domestic violence.

2. We continue to emphasize the Housing First approach to prevent unreasonable exits of PH projects. This approach, combined with appropriate services and case management, ensures that households are not discharged into destinations that are not permanent. Our CoC focuses more on management, mental health and substance abuse treatment, and employment services to support residents in maintaining their permanent housing.

In 2020, we launched a CoC preference Housing Choice Voucher (HCV) program in partnership with the state housing authority. This program aligns with our "moving on" strategy, assisting residents of Permanent Housing (PH) projects in maintaining their permanent housing status. We encourage robust follow-up procedures for clients exiting projects to ensure their ability to maintain housing after discharge.

3. The Georgia Department of Community Affairs, serving as the Collaborative Applicant, is responsible for overseeing these strategies.

2C-4.	Returns to Homelessness-CoC's Strategy to Reduce Rate.
	NOFO Section V.B.5.e.
	In the field below:
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

FY2023 CoC Application	Page 58	09/27/2023
------------------------	---------	------------

1. Our CoC uses a variety of methods, including data-driven approaches, to identify individuals and families who return to homelessness. We utilize the SPMs and the insights derived from the Stella Performance Module to proactively analyze the percentage of households that returned to the homeless system bi-annually. This includes tracking and analyzing data to identify trends and patterns in returns to homelessness bi-annually. Additionally, the CoC's strategy includes the continued development of a system wide performance plan based on SPMs, incorporating the returns to homelessness population. This will allow the CoC to utilize multiple data sources to identify projects struggling with this measure, investigate common risk factors, and provide targeted technical assistance.

Through partnerships with community organizations, we conduct outreach to people experiencing homelessness and those at risk of returning to homelessness, using data-driven insights to guide our efforts. CoC staff members use HMIS and SPM data strategically to assess programmatic areas requiring training and additional resources related to client housing stability, financial stability, and more. These trainings and resources, developed as a result of data analysis, are instrumental in reducing the rate of additional returns to homelessness.

2. Our CoC's strategy is center on Housing First principles and appropriate supportive services to minimize the likelihood of households returning to homelessness. We prioritize Housing First approaches by providing permanent supportive housing and rapid rehousing programs, accompanied by necessary supportive services to promote housing stability. We emphasize the importance of follow-up case management to monitor households even after they exit projects. This approach allows us to identify households at risk of returning to homelessness and provide the necessary support. The CoC is actively working to create opportunities for individuals to increase their income through employment and gain access to mainstream benefits. Additionally, we are working to make appropriate subsidized housing more widely available. The collaborative applicant's PHA Administrative Plan (149 counties) has a supply of HCV for persons who are homeless and referred by the CoC.

3. The Georgia Department of Community Affairs, as the Collaborative Applicant, oversees this strategy.

2C-5. Increasing Employment Cash Income-CoC's Strategy.		
	NOFO Section V.B.5.f.	

	In the field below:
1.	describe your CoC's strategy to access employment cash sources;
	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

FY2023 CoC Application	Page 59	09/27/2023
------------------------	---------	------------

1. The CoC continues to collaborate with the statewide ESG entitlement, which distributes state funding for employment support and child care to move clients to work. CoC grant recipients work with participants to connect them with appropriate employment supports. Through the CoC NOFO competition policy, the CoC requires applicants to provide a written narrative detailing how they work with local employment agencies and employers to prioritize training and employment opportunities for participants, or how project will do so going forward.

Specifically for youth, the CoC is developing a strategy to engage workforce development through the CoC's Youth Homelessness Advisory Committee to increase employment opportunities. Local coordinated entry planning brings appropriate employment related agencies into the planning process whenever possible.

2. The CoC works with the Department of Labor and the Department of Behavioral Health and Developmental Disabilities (DBHDD) on the CoC Board. Each of these agencies holds a seat on the Board as defined in the CoC Governance Charter. This ensures that the overall CoC strategy is informed by these agencies. DBHDD contracts with providers to operate supportive employment services, which offers counseling, helps participants identify vocational skills and interests, and facilitates job searches to obtain employment in an integrated community setting. The Technical College System of Georgia is a member of the GA State Agency Collaborative and provides the opportunity to connect program participants to workforce development programs at the local technical colleges.

3. The Georgia Department of Community Affairs, as the Collaborative Applicant, oversees this strategy.

2C-5a.	Increasing Non-en	nployment Cash Income–CoC's Strategy	
	NOFO Section V.B	3.5.f.	
	In the field below:		
	1. describe your CoC'	's strategy to access non-employment cash income; and	
		zation name or position title that is responsible for overseeing your CoC's e non-employment cash income.	

FY2023 CoC Application	Page 60	09/27/2023
------------------------	---------	------------

1. The CoC's strategy to increase non-employment cash income is to increase outreach and information sharing through the Coordinated Entry System. Additionally, the CoC works with a collaborative group of agencies that includes the Dept of Family and Children Services, Technical Schools and Workforce Division of Georgia, Temporary Assistance for Needy Families, Youth Action board along with representation from grant recipients. This collaboration is currently developing a sustainable process that creates access to nonemployment cash income for participants when appropriate.

Through Coordinated Entry and development of the collaborative group of state agencies and grant recipients, the CoC can identify participants in need of nonemployment cash resources. The CoC is developing a regional structure that supports prompt identification of participants to connect them rapidly to the nonemployment cash resources. CoC will work with our agency partners to identify internal programs focus areas to ensure participants needing these resources are being directed to the correct interventions whether it is Diversion, Prevention or Homeless services.

At the 2023 DCA Housing Symposium we trained providers on applying for mainstream benefits including TANF. These annual cross training opportunities are part of the strategy to equip providers to increase the non-employment cash income of participants.

2. The Georgia Department of Community Affairs, as the Collaborative Applicant, oversees this strategy.

FY2023 CoC Application	Page 61	09/27/2023
------------------------	---------	------------

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578;
 FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project-Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

Is your CoC app	lying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized	No
housing units wh	ich are not funded through the CoC or ESG Programs to help individuals and families	
experiencing ho	nelessness?	

NOFO Section V.B.6.b.	
You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No	
--	----	--

3A-3.	Leveraging Housing/Healthcare Resources-List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

FY2023 CoC Application Page 62 09/27/2023

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578;
 FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1. Rehabilitation/New Construction Costs-New Projects.	
NOFO Section V.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding No for housing rehabilitation or new construction?

3B-2.	Rehabilitation/New Construction Costs-New Projects.
	NOFO Section V.B.1.s.
	If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:
1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for

businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

N/A

FY2023 CoC Application	Page 63	09/27/2023
------------------------	---------	------------

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578; FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and

- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component	No
projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	
	You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.	
	If you answered yes to question 3C-1, describe in the field below:	
1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and	
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

(limit 2,500 characters)

N/A

FY2023 CoC Application	Page 64	09/27/2023
------------------------	---------	------------

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578; FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section I.B.3.I.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes

4A-1a. DV Bonus Project Types.

NOFO Section I.B.3.I.

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2023 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.

Assessing Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects in Your CoC's Geographic Area.	
NOFO Section I.B.3.I.(1)(c)	

1.	Enter the number of survivors that need housing or services:	24,346
2.	Enter the number of survivors your CoC is currently serving:	6,123
3.	Unmet Need:	18,223

FY2023 CoC Application	Page 65	09/27/2023
------------------------	---------	------------

	How Your CoC Calculated Local Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(c)	
	Describe in the field below:	
	how your CoC calculated the number of DV survivors needing housing or services in question 4A- 3 element 1 and element 2; and	
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or	
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.	

1. Using data on the number of crisis calls to Georgia's 48 state-certified family violence and sexual assault agencies, the CoC calculated the number of DV survivors needing housing or services based on the number that were turned away, minus the number currently receiving services.

2. The CoC utilized data from the Georgia Coalition Against Domestic Violence to determine the number of DV survivors needing housing and services. According to the 2022 Annual Report of the Georgia Coalition Against Domestic Violence, a state leader in the movement to end intimate partner violence, there were 129,528 crisis calls to Georgia's 48 state-certified family violence and sexual assault agencies. This represented a 13% increase from the number of calls in 2021.

In the state fiscal year of July 1, 2021-June 30, 2022, that publication also reported that those 48 agencies sheltered 6,123 victims and their children and provided 152,189 bed nights of shelter to those individuals. However, a total of 24,346 victims and their children were turned away by those providers due to a lack of space. Based on upon these numbers, the current shelter capacity is only meeting the needs of 25.1% of the state's survivors. Although these numbers are statewide, the Balance of State CoC covers 152 of 159 counties in Georgia.

3. The biggest barrier to filling the unmet need noted above is funding. These 48 domestic violence programs are dealing with serving a 2022 total statewide population of 10.9 million persons as estimated by the American Community Survey of the U. S. Census. More funding is needed throughout the entire state to increase the capacity of current providers as well as to allow for new initiatives to serve this population.

Other barriers include a lack of safe, decent affordable housing units throughout the state where victims and their families can be re-housed. There is also a lack of community awareness among some segments of the population of the services that are available and a reluctance to take advantage of them for a number of socio-economic reasons.

FY2023 CoC Application	Page 66	09/27/2023
------------------------	---------	------------

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)	
	Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.	
Applicant Name		
Partnership Again		

FY2023 CoC Application	Page 67	09/27/2023
------------------------	---------	------------

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b. Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.

NOFO Section II.B.11.e.(1)(d)

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2023 Priority Listing for New Projects:

1.	Applicant Name	Partnership Against Domestic Violence
2.	Project Name	PADV Gwinnett Housing Project - Expansion
3.	Project Rank on the Priority Listing	65
4.	Unique Entity Identifier (UEI)	CFSNNNMZVXK5
5.	Amount Requested	\$574,429
6.	Rate of Housing Placement of DV Survivors-Percentage	100%
7.	Rate of Housing Retention of DV Survivors-Percentage	82%

4A-3b.1.	Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH- RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

	For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:
1.	how the project applicant calculated both rates;
2.	whether the rates accounts for exits to safe housing destinations; and
	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

1. Housing Placement: The entry data for clients was reviewed to calculate the rate of housing placement for DV survivors.

Housing Retention: To calculate the rate of housing retention, PADV reviewed exit data for clients in the most recently completed project year. They took the number of leavers, looked at their exit destinations, and then calculated the percentage of those who retained their housing.

- 2. Yes, the rates account for exits to safe housing destinations.
- 3. Client Track (eccovia) Comparable DV Database

FY2023 CoC Application	Page 68	09/27/2023
------------------------	---------	------------

4A-3c.	Applicant Experience in Providing Housing to DV Survivor for Applicants Requesting New PH- RRH and Joint TH and PH-RRH Component DV Bonus Projects.
	NOFO Section I.B.3.I.(1)(d)
	Describe in the field below how the project applicant:
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors-you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;
3.	determined which supportive services survivors needed;
4.	connected survivors to supportive services; and
5.	moved clients from assisted housing to housing they could sustain-address housing stability after the housing subsidy ends.

FY2023 CoC Application Page 69	09/27/2023
--------------------------------	------------

1. When DV survivors in need of housing contact PADV, they are instructed to fill out the DV assessment form which can be found on their website.

2. Once the assessment form is submitted, the survivor is contacted by one of their Coordinated Entry Assessors. Their DV Coordinated Entry team provides housing assessment utilizing a standardized assessment tool (VI-SPDAT), a client-centered services model, & low-barrier housing approaches. The team uses this information to add clients in need of housing to their Prioritization List. Once assessed, clients are prioritized based on need and PADV housing advocates assist clients with obtaining necessary housing documents, so they are "document ready" (ready to sign a lease when contacted when they are next in queue for a housing opportunity). The agency's Supportive Housing Coordinator has built relationships with more than 75 landlords in metro Atlanta able to accept their clients as tenants. Each survivor is provided with a list of available units that might meet their needs and they are also able to seek out a unit on their own. However, the cost must be within the Fair Market Rents for the area they have selected. When they find a suitable unit, each survivor makes their leasing arrangements in their own name, ensuring that they are building a positive credit history that they will take with them.

3.Upon program entry, all survivors are assigned a Supportive Housing Advocate who works with them to ensure that any housing barriers they might have are addressed and connect them with PADV programs and other social services they might need. Their Advocate will meet with them weekly to help them develop a budget, a plan to seek additional education, or find a higher paying job so when they exit the program they are able to secure safe, stable housing independently.

4.Survivors are connected to supportive services that they might need through their Advocate. Many services are available in-house at PADV. Others are provided by community partners.

5. The goal of PADV's housing project is to assist the clients to complete a lease on a unit that they can maintain, without subsidy, when they leave the project. This begins when they sign the lease with the landlord or apartment complex in their own names. At the conclusion of their time in the project they are able to stay in their home and make the rental payments without subsidy. This project has had a high rate of success in accomplishing this goal.

4A-3d.	Applicant Experience in Ensuring DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.
	NOFO Section I.B.3.I.(1)(d)
	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;
2.	making determinations and placements into safe housing;
3.	keeping information and locations confidential;
4.	training staff on safety and confidentially policies and practices; and
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.

FY2023 CoC Application	Page 70	09/27/2023
------------------------	---------	------------

1.All PADV direct service staff are required to go through safety and confidentiality training for survivors of domestic violence. Meetings with survivors are completed within a confidential location allowing survivors to safely share their story.

2.Each survivor has the freedom to find their own unit and move into a place that fits within what feels safe to them. The survivor visits the units and/or goes with a supportive housing advocate to view a unit that meets the survivor's expectations.

3.All of their locations for survivors are kept confidential.

4.PADV Staff are requited to go through safety and confidentiality training for survivors of domestic violence. Staff, clients, visitors, and interns all complete a confidentiality agreement to protect survivors of domestic violence.

5.If the survivor requests additional safety measures (security system, etc...), PADV works with them to ensure they are able to take whatever security measures they need to feel safe and secure in their new home.

4A-3d.1.	Applicant Experience in Evaluating Their Ability to Ensure DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.

FY2023 CoC Application	Page 71	09/27/2023
------------------------	---------	------------

PADV evaluates the safety of survivors of domestic violence beginning at intake. Each survivor receives their own intake interview. Staff talk with them about their personal safety plan. This includes:

• How to keep themselves safe when meeting with abuser

- What to do if the abuser comes to their home
- Identifying a safe place in their neighborhood they can go to in an emergency
- Identifying multiple exits from their home

• If the client has children, advocates discuss with the parent if the parent is comfortable informing the school of the DV.

• If the client has children, advocates ask if they have a code word with their child so the child can immediately know when to seek safety.

• Advocates ask clients if they have someone they can talk to about their situation, in addition to PADV staff.

At entry and exit, clients are given a pre- and post- test about domestic violence to determine if their knowledge of domestic violence has increased, and if they have a better understanding of domestic violence since their time in the program.

At intake each client begins their personal Strategic Success Plan. This includes setting personal goals, talking about forming healthy relationships, and attending counseling, if needed.

When follow-ups are completed at intervals of 30, 60, and 90 days and 1 year post-program, staff asks questions about their continued safety after leaving the program.

4A-3e.	Applicant Experience in Trauma-Informed, Victim-Centered Approaches for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	
	Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:	
1.	prioritizing placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;	
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;	
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;	
4.	emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;	
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;	
6.	providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and	
7.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.	

FY2023 CoC Application	Page 72	09/27/2023
------------------------	---------	------------

GA07-501 COC_REG_2023_204552

(limit 5,000 characters)

FY2023 CoC Application	Page 73	09/27/2023
------------------------	---------	------------

In all their services, PADV uses the evidence-based practice of Trauma Informed Care (TIC), an approach that enables them to offer individualized, compassionate, and deeply sensitive assistance to adult and child victims of domestic violence. TIC recognizes that people who have been through a traumatic event need support and understanding from those around them. Otherwise, survivors can be re-traumatized by well-meaning friends, family, caregivers, and community service providers.

1.Survivors who enter their Rapid Re-housing Program are able to select from a range of apartments that meet their needs. Their Supportive Housing Coordinator has established relationships with 75 landlords in the area and there are a variety of safe, secure units to choose from. Survivors are also able to seek out housing on their own. If they find a unit on their own the monthly rent must fall within the Fair Market Rent parameters for the area. When they have selected a unit survivors make the leasing arrangements in their name. Most survivors are housed within 45 days of entering the program.

2.All of their case management is client-led because they know what is best for their life. They have the choice to utilize the resources that the advocates present to them or not. Supportive Housing Advocates ask clients if there are other resources that might be helpful to them. Clients create their own goals while in the program. And, perhaps most importantly, they have the choice to live wherever they want to live. Clients are in control of the process the entire way. PADV Staff also use the Power and Control wheel to illustrate the tactics that abusive partners use to keep survivors in abusive relationships. It provides a lens for survivors to look at the abusive relationship they have just exited.

3.PADV staff members receive training on trauma-informed care and how to discuss with clients the effects of the trauma they have experienced and how it might be presenting in their lives.

4.Clients work with their Advocate on creating a Personal Success Plan which outlines their personal goals for success. Survivors are also always able to meet with counselors free of charge. PADV has licensed counselors on staff for both adult and child clients. They also refer to outside agencies like Viewpoint and Mercy Care for additional services as needed. Within these various opportunities for counseling, clients can clarify their own goals and create plans to work towards those goals, in conjunction with their work with their Supportive Housing Advocate.

5.To ensure that survivors from all backgrounds feel welcome, listened to, and valued, PADV makes sure their staff is well-trained to interact with people from all backgrounds, experiences, and identities.

6. They have regular DV-focused support groups through their outreach department that clients are able to attend. They also have other community partnerships through which clients can receive individual coaching and mentorship.

7.PADV provides legal support for clients through their Safe Families Offices. They also provide childcare, as needed, for clients who are parents. There are also parenting support groups available through their emergency shelter program if clients are interested in attending.

4A-3f. Applicant Experience in Meeting Service Needs of DV Survivors for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

PADV provides many supportive services designed to meet the needs of domestic violence survivors, while getting them quickly moved into housing. Throughout the 2022 funding year, survivors had access to counseling services, childcare, transportation services, legal services, employment assistance, help furnishing their homes, clothing through PADV's clothing closets, and access to items for their infant children.

Counseling Services – PADV provided counseling services through their onsite licensed counselor to both adult and child clients. Additionally, clients were also referred to their partner agencies Viewpoint and Mercy Care for additional services as needed.

Childcare – PADV provided childcare to families, as needed, through community daycare centers and agencies.

Transportation Services – PADV provided MARTA cards and Uber rides to clients as needed throughout their time in the program so they were able to work on goal-specific needs, like childcare, taking children to and from school, court dates for Temporary Protective Orders (TPOs), getting to and from work, searching for work, apartment searches, etc.

Legal Services –PADV provided legal services through their Safe Families Office for clients who needed assistance with obtaining a Temporary Protective Order. Clients were also referred to Atlanta Volunteer Lawyers Foundation (AVLF) for child custody issues or additional legal needs.

Employment Assistance –PADV offered in-depth job training and placement through partnerships with the Atlanta Center for Self-Sufficiency, Goodwill Industries and First-Step Staffing. PADV Advocates assisted clients with onsite job readiness training allowing them to quickly prepare for work by practicing interview skills, preparing resumes, and searching for jobs.

Home Furnishings - PADV connected clients with their local community partner, the Furniture Bank of Metro Atlanta, who delivered furnishings to their new home.

PADV Clothing Closets – PADV had large clothing closets onsite where clients can select whatever they might need. These closets were refreshed quarterly by community volunteers to ensure that items are of the highest quality.

Infant & Child related items – PADV worked with community partner Helping Mamas who focuses on providing baby items to people who need them most.

FY2023 CoC Application	Page 75	09/27/2023
------------------------	---------	------------

4A-3g.	Plan for Trauma-Informed, Victim-Centered Practices for New PH-RRH and Joint TH and PH- RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(e)	
	Describe in the field below examples of how the new project(s) will:	
1.	prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;	
2.	establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;	
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;	
4.	emphasize program participants' strengths-for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;	
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;	
6.	provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and	
7.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.	

(limit 5,000 characters)

FY2023 CoC Application	Page 76	09/27/2023
------------------------	---------	------------

The new program will be an expansion of PADV's existing Gwinnett Housing Program and will use the same evidence-based practices of Trauma Informed Care (TIC). This approach enables them to offer individualized, compassionate, and deeply sensitive assistance to adult and child victims of domestic violence.

1. Their Supportive Housing Coordinator has established relationships with 75 landlords in the area and there are a variety of safe, secure units to choose from. If they wish, survivors will also be able to seek out housing on their own. If they find a unit on their own the monthly rent must fall within the Fair Market Rent parameters for the area. When they have selected a unit, survivors will be assisted by PADV to make the leasing arrangements in their name.

2.Case management for this program will be client-led because they know what is best for their lives. They will have the choice whether to utilize the resources that their advocates present to them. Supportive Housing Advocates will ask clients if there are resources not yet thought of that might be helpful to them. Clients will create their own goals while in the program. And, perhaps most importantly, they will have the choice to live wherever they want to live. Clients will be in control of the process the entire way. PADV Staff will use the Power and Control wheel to illustrate the tactics that abusive partners use to keep survivors in the abusive relationship. It provides a lens for survivors to look at the abusive relationship they have just exited.

3.PADV staff will receive training on trauma-informed care and how to discuss with clients the effects of the trauma they have experienced and how those effects might be presenting in their lives.

4.Clients will work with their Advocate on creating a Personal Success Plan which outlines their personal goals for success. They will also be able to meet with counselors free of charge. PADV has licensed counselors on staff for both adult and child clients. They can also refer clients to outside agencies like Viewpoint and Mercy Care for additional services as needed. Within these various opportunities for counseling, clients will be able to clarify their own goals and create plans to work towards those goals, all in conjunction with their work with their Supportive Housing Advocate.

5.To ensure that survivors from all backgrounds feel welcome, listened to, and valued, PADV will make sure staff is well trained to interact with people from all backgrounds, experiences, and identities.

6.Clients will be able to attend DV- focused support groups through PADV's outreach department. Clients will also be able to receive individual coaching and mentorship through community partnerships as needed.

7.PADV will provide legal support for clients through their Safe Families Offices. They will also provide childcare, as needed, for clients who are parents. There are also parenting support groups available through their emergency shelter program if clients are interested in attending.

Involving Survivors in Policy and Program Development, Operations, and Evaluation of New PH- RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section I.B.3.I.(1)(f)	

FY2023 CoC Application	Page 77	09/27/2023
------------------------	---------	------------

Describe in the field below how the new project will involve survivors:	
1.	with a range of lived expertise; and
2.	in policy and program development throughout the project's operation.

(limit 2,500 characters)

1. The new project will involve will involve survivors with a range of lived experience as follows:

A. The Supportive Housing Coordinator (SHC) will contact each client in PADV's Supportive Housing Program quarterly to check in and ensure their needs are being met while in the program. The SHC will ask about any concerns or suggestions clients might have that would improve their experience. This information will be used by the Supportive Housing Program to refine service delivery and to improve client outcomes.

B.When clients exit the housing program, they will be contacted at intervals of 30, 60, 90 days and 1 year post-program to assess their progress and see where they are. At that time, PADV staff will inquire about their experiences both while they were clients and post- program to gather information for program refinement.

C.PADV has a speakers bureau composed of former clients. When clients exit their housing programs, they are sometimes moved to share their experience with a larger audience. This speakers bureau provides an opportunity for survivors to share their story with community members and other stakeholders. In the process of working with survivors in this program, PADV staff inquire about feedback they might have to improve services and incorporate this feedback into the Supportive Housing Program.

2. The new project will involve will involve survivors in policy and program development throughout the project's operation as follows:

PADV is creating an advisory board of former clients (survivors of domestic violence) that will meet quarterly to discuss their experiences in the housing programs. Additionally they will be informed about current housing programs, the goals and objectives of these programs, policies and procedures, and challenges that PADV might be facing in ensuring that clients are able to access all the services available to them in order to have positive outcomes. They will be asked to provide feedback, and this information will be used for program refinement.

FY2023 CoC Application	Page 78	09/27/2023
------------------------	---------	------------

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.				
2.	You must upload an at	You must upload an attachment for each document listed where 'Required?' is 'Yes'.			
3.	files to PDF, rather that	n printing documents a rint option. If you are	er file types are supported–please only use and scanning them, often produces higher q unfamiliar with this process, you should cor	zip files if necessary. Converting electronic uality images. Many systems allow you to sult your IT Support or search for	
4.	Attachments must mate	ch the questions they	are associated with.		
5.	Only upload documents ultimately slows down t	s responsive to the qu he funding process.	estions posed-including other material slow	rs down the review process, which	
6.	If you cannot read the a	attachment, it is likely	we cannot read it either.		
	. We must be able to displaying the time and time).	o read the date and ti date of the public pos	ne on attachments requiring system-genera sting using your desktop calendar; screensh	ted dates and times, (e.g., a screenshot ot of a webpage that indicates date and	
	. We must be able to	o read everything you	want us to consider in any attachment.		
7.	After you upload each a Document Type and to	attachment, use the D ensure it contains all	ownload feature to access and check the at pages you intend to include.	tachment to ensure it matches the required	
8.	Only use the "Other" at	tachment option to me	eet an attachment requirement that is not ot	nerwise listed in these detailed instructions.	
Document Typ	e	Required?	Document Description	Date Attached	
1C-7. PHA Ho Preference	meless	No	PHA Homeless Pref	09/25/2023	
1C-7. PHA Mo Preference	ving On	No			
1D-11a. Lette Working Group		Yes	Letter Signed by	09/25/2023	
1D-2a. Housin	g First Evaluation	Yes	Housing First Eva	09/25/2023	
1E-1. Web Po Competition D	sting of Local Yes Web Posting of Lo 09/25/2023 eadline				
1E-2. Local Co Tool	Competition Scoring Yes Local Competition 09/26/2023				
1E-2a. Scored Project	1E-2a. Scored Forms for One Yes Scored Forms for 09/25/2023 Project Op/25/2023 Op/25/2023		09/25/2023		
1E-5. Notificati Rejected-Redu		Yes	Notification of P	09/27/2023	
1E-5a. Notification of Projects Yes Notification of P 09/27/2023 Accepted 09/27/2023 09/27/2023		09/27/2023			
1E-5b. Local C Selection Rest		Yes	Local Competition	09/26/2023	
1E-5c. Web Po Approved Con Application		Yes	Web Posting-CoC-A	09/27/2023	

FY2023 CoC Application	Page 79	09/27/2023
------------------------	---------	------------

1E-5d. Notification of CoC- Approved Consolidated Application	Yes	Notification of C	09/27/2023
2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	2023 HDX Competit	09/17/2023
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		
Other	No		

FY2023 CoC Application Page 80 09/27/2023	
---	--

Attachment Details

Document Description: PHA Homeless Preference - GA-501

Attachment Details

Document Description:

Attachment Details

Document Description: Letter Signed by Working Group - GA-501

Attachment Details

Document Description: Housing First Evaluation - GA-501

Attachment Details

Document Description: Web Posting of Local Competition Deadline - GA-501

Attachment Details

FY2023 CoC Application Page 81 09/27/2023

Document Description: Local Competition Scoring Tool - GA-501

Attachment Details

Document Description: Scored Forms for One Project - GA-501

Attachment Details

Document Description: Notification of Projects Rejected-Reduced - GA-501

Attachment Details

Document Description: Notification of Projects Accepted - GA-501

Attachment Details

Document Description: Local Competition Selection Results - GA-501

Attachment Details

Document Description: Web Posting-CoC-Approved Consolidated Application - GA-501

FY2023 CoC Application Page 82 09/27/2023

Attachment Details

Document Description: Notification of CoC-Approved Consolidated Application - GA-501

Attachment Details

Document Description: 2023 HDX Competition Report - GA-501 2A-6

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

FY2023 CoC Application	Page 83	09/27/2023
------------------------	---------	------------

Attachment Details

Document Description:

FY2023 CoC Application	Page 84	09/27/2023
------------------------	---------	------------

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	07/27/2023
1B. Inclusive Structure	09/25/2023
1C. Coordination and Engagement	09/27/2023
1D. Coordination and Engagement Cont'd	09/27/2023
1E. Project Review/Ranking	09/26/2023
2A. HMIS Implementation	09/25/2023
2B. Point-in-Time (PIT) Count	09/25/2023
2C. System Performance	09/26/2023
3A. Coordination with Housing and Healthcare	09/22/2023
3B. Rehabilitation/New Construction Costs	09/22/2023
3C. Serving Homeless Under Other Federal Statutes	09/22/2023

FY2023 CoC Application	Page 85	09/27/2023
------------------------	---------	------------

4A. DV Bonus Project Applicants4B. Attachments ScreenSubmission Summary

09/27/2023 09/27/2023 No Input Required

FY2023 CoC Application Page 86 09/27/2023

1C-7 PHA Homeless Preference

- 1. Northeast Georgia Housing Authority
- 2. Housing Authority of Macon-Bibb County

Northwest Georgia Housing Authority

CHAPTER 4 ESTABLISHING PREFERENCES AND MAINTAINING THE WAITING LIST [24 CFR Part 5, Subpart D; 982.54(d)(1); 982.204, 982.205, 982.206]

A. INTRODUCTION

It is NWGHA's objective to ensure that families are placed in the proper order on the waiting list and selected from the waiting list for admissions in accordance with the policies in this Administrative Plan.

This chapter explains the local preferences which NWGHA has adopted to meet local housing needs, defines the eligibility criteria for the preferences and explains NWGHA's system of applying them.

By maintaining an accurate waiting list, NWGHA will be able to perform the activities, which ensure that an adequate pool of qualified applicants will be available so that program funds are used in a timely manner.

B. WAITING LIST [24 CFR 982.204]

NWGHA uses a single waiting list for admission to its Housing Choice Voucher tenant-based assistance program. This list is maintained separately from Public Housing.

Except for Special Admissions, applicants will be selected from the NWGHA waiting list in accordance with policies and preferences and income targeting requirements defined in this Administrative Plan.

NWGHA will maintain information that permits proper selection from the waiting list.

The waiting list contains the following information for each applicant listed:

• Applicant name

٩

- Family unit size (number of bedrooms family qualifies for under NWGHA subsidy standards)
- Date and time of application
- Qualification for any local preference
- Racial or ethnic designation of the head of household
- Number of persons in family
- Singles preference status
- Targeted program qualifications

C. SPECIAL ADMISSIONS [24 CFR 982.54(d)(e), 982.203]

If HUD awards NWGHA program funding that is targeted for specifically named families, NWGHA will admit these families under a Special Admission procedure.

Special admissions families will be admitted outside of the regular waiting list process. They do not have to qualify for any preferences, nor are they required to be on the program waiting list. NWGHA maintains separate records of these admissions.

Northwest Georgia Housing Authority

The following are examples of types of program funding that may be designated by HUD for families living in a specified unit:

- A family displaced because of demolition or disposition of a public or Indian housing project
- A family residing in a multifamily rental housing project when HUD sells, forecloses or demolishes the project
- For housing covered by the Low Income Housing Preservation and Resident Homeownership Act of 1990
- A family residing in a project covered by a project-based Housing Choice Voucher HAP contract at or near the end of the HAP contract term, and
- A non-purchasing family residing in a HOPE 1 or HOPE 2 project

Applicants, who are admitted under Special Admissions, rather than from the waiting list, are not maintained on separate lists.

D. WAITING LIST PREFERENCES [24 CFR 982.207]

An applicant will not be granted any local preference if any member of the family has been evicted from housing assisted under a 1937 Housing Act program during the past five (5) years because of drug-related criminal activity.

NWGHA will grant an exception to such a family if the responsible member has successfully completed a rehabilitation program.

If an applicant makes a false statement in order to qualify for a local preference, NWGHA will deny admission to the program for the family.

E. LOCAL PREFERENCES [24 CFR 982.207]

Individuals who qualify for local preference will be organized based on date and time of receipt of a completed application.

NWGHA uses the following local preference system:

Working preference. Families with at least one adult who is employed at least twenty (20) hours per week or who are active participants in accredited educational and training programs designed to prepare the individual for the job market and paying more than 30% of adjusted income toward rent and utilities. This preference is automatically extended to elderly families or a family whose head or spouse is receiving income based on their inability to work.

Victims of domestic violence. NWGHA will offer a local preference to families that have been subjected to or victimized by a member of the family or household within the past year. NWGHA will require evidence that the family has been displaced as a result of fleeing violence in the home. Families are also eligible for this preference if there is proof that the family is currently living in a situation where they are being subjected to or victimized by violence in the home. The following criteria are used to establish a family's eligibility for this preference: Northwest Georgia Housing Authority

- Actual or threatened physical violence directed against the applicant or the applicant's family by a spouse or other household member who lives in the unit with the family.
- The actual or threatened violence must have occurred within the past ninety (90) days or be of a continuing nature.
- An applicant who lives in a violent neighborhood or is fearful of other violence outside the household is not considered involuntarily displaced.
- To qualify for this preference, the abuser must still reside in the unit from which the victim was displaced. The applicant must certify that the abuser will not reside with the applicant unless NWGHA gives prior written approval.

NWGHA will approve the return of the abuser to the household under the following conditions:

- NWGHA verifies that the abuser has received therapy or counseling that appears to minimize the likelihood of recurrence of violent behavior.
- A counselor, therapist or other appropriate professional recommends in writing that the individual be allowed to reside with the family.
- If the abuser returns to the family without approval of NWGHA, NWGHA will deny or terminate assistance for breach of the certification.

At the family's request, NWGHA will take precautions to ensure that the new location of the family is concealed in cases of domestic abuse.

Target Population Preference People with severe, chronic development disabilities who currently live in institutions or are at serious risk of institutionalization; people with serious, persistent mental illness who reside in state hospitals, are at serious risk of institutionalization, or are chronically homeless due to their disabilities, and persons qualifying for participation in Money Follows the Person program.

Involuntary Displacement. Involuntarily displaced applicants are applicants who have been involuntarily displaced and are not living in standard, permanent replacement housing, or will be involuntarily displaced within no more than six months from the date of verification by NWGHA

Families are considered to be involuntarily displaced if they are required to vacate housing as a result of:

- 1. A disaster (fire, flood, earthquake, etc.) that has caused the unit to be uninhabitable.
- 2. Federal, state or local government action related to code enforcement, public improvement or development.
- 3. Action by a housing owner which is beyond an applicant's ability to control, and which occurs despite the applicant's having met all previous conditions of occupancy, and is other than a rent increase.

If the owner is an immediate family relative and there has been no previous rental agreement and the applicant has been part of the owner's family immediately prior to application, the applicant will not be considered involuntarily displaced.

For purposes of this definitional element, reasons for an applicant having to vacate a housing unit include, but are not limited to:

- Conversion of an applicant's housing unit to non-rental or non-residential use;
- Closure of an applicant's housing unit for rehabilitation or non-residential use;
- Notice to an applicant that s/he must vacate a unit because the owner wants the unit for the owner's personal or family use or occupancy;
- Sale of a housing unit in which an applicant resides under an agreement that the unit must be vacant when possession is transferred; or
- Any other legally authorized act that results, or will result, in the withdrawal by the owner of the unit or structure from the rental market.
- 4. To avoid reprisals because the family provided information on criminal activities to a law enforcement agency and, after a threat assessment, the law enforcement agency recommends re-housing the family to avoid or reduce risk of violence against the family.
- 5. NWGHA will take precautions to ensure that the new location of the family is concealed in cases of witness protection.
- 6. By hate crimes if a member of the family has been the victim of one or more hate crimes, and the applicant has vacated the unit because of the crime or the fear of such a crime has destroyed the applicant's peaceful enjoyment of the unit.
- 7. A hate crime is actual or threatened physical violence or intimidation that is directed against a person or his property and is based on the person's race, color, religion, sex, national origin, disability or familial status [including sexual orientation] and occurred within the last ninety (90) days or is of a continuing nature.
- 8. Displacement by non-suitability of the unit when a member of the family has a mobility or other impairment that makes the person unable to use critical elements of the unit and the owner is not legally obligated to make changes to the unit. Critical elements are:
 - Entry and egress of unit and building
 - A sleeping area,
 - A full bathroom,
 - A kitchen if the person with a disability must do his or her own food preparation/other.
- 9. Due to HUD disposition of a multifamily project under Section 203 of the Housing and Community Development Amendments of 1978.

Homeless

- 1. Individuals and families who lack a fixed, regular and adequate night-time residence and includes a subset of an individual who resided in an emergency shelter or a place not meant for human habitation and who is exiting an institution where he or she temporarily resided.
- 2. Individuals and families who will imminently lose their primary nighttime residence.
- 3. Unaccompanied youth and families with children and youth who are defined as homeless under other federal statues who do not otherwise qualify as homeless under this definition. "Youth" is defined as less than 25 years of age.
- 4. Individuals and families who are fleeing, or are attempting to flee, domestic violence, dating violence, sexual assault, stalking and other dangerous or life-threatening

conditions that relate to violence against the individual or a family member. Third party documentation is required.

Substandard Housing. Applicants who live in substandard housing are families whose dwelling meets one or more of the following criteria provided that the family did not cause the condition:

- Is dilapidated, as cited by officials of local code enforcement office and does not provide safe, adequate shelter; has one or more critical defects or a combination of defects requiring considerable repair; endangers the health, safety, and well-being of family.
- Does not have operable indoor plumbing.
- Does not have usable flush toilet in the unit for the exclusive use of the family.
- Does not have usable bathtub or shower in unit for exclusive family use.
- Does not have adequate, safe electrical service.
- Does not have an adequate, safe source of heat.
- Should, but does not, have a kitchen. (Single Room Occupancy (SRO) Housing is <u>not</u> substandard solely because it does not contain sanitary and/or food preparation facilities in the unit).
- Has been declared unfit for habitation by a government agency.
- Is overcrowded according to HQS

An applicant who is a "Homeless Family" is considered to be living in substandard housing. "Homeless Families":

- Lack a fixed, regular and adequate nighttime residence; AND
- Have a primary nighttime residence that is a supervised public or private shelter providing temporary accommodations (including welfare hotels, congregate shelters and transitional housing), or an institution providing temporary residence for individuals intended to be institutionalized, or a public or private place not ordinarily used as a sleeping accommodation for human beings.

Homeless families may maintain their place on the waiting list while completing a transitional housing program.

Families who are residing with friends or relatives on a temporary basis will not be included in the homeless definition.

Rent Burden. For purposes of this preference, "Family Income" is Gross Monthly Income as defined in the regulations.

"Rent" is defined as the actual amount <u>due</u> under a lease or occupancy agreement calculated on a monthly basis without regard to the amount actually paid, plus the monthly amount of tenant-supplied utilities, which can be either:

- The average monthly payments the family <u>actually made</u> for these utilities in the most recent 12-month period, <u>OR</u>
- If information is not obtainable for the entire period, the average of at least the past three (3) months or available representative sampling.

Section X. PREFERENCE SELECTION PROCEDURE

In selecting applicants for dwelling units, NWGHA staff will be guided by the date and time of applications, by site preference, with priority given to the local preference for displaced families.

1.	Lo	cal preference for	applicants	who ar	e displaced:
	Α.	Homeless			

- Individuals and families who lack a fixed, regular and adequate night-time residence and includes a subset of an individual who resided in an emergency shelter or a place not meant for human habitation and who is exiting an institution where he or she temporarily resided.
- 2) Individuals and families who will imminently lose their primary nighttime residence.
- 3) Unaccompanied youth and families with children and youth who are defined as homeless under other federal statues who do not otherwise qualify as homeless under this definition. "Youth" is defined as less than 25 years of age.
- 4) Individuals and families who are fleeing, or are attempting to flee, domestic violence, dating violence, sexual assault, stalking and other dangerous or life-threatening conditions that relate to violence against the individual or a family member. Third party documentation is required.
- B. Youth at least 18 years old and not more than 21 years old who left foster care at age 16 or older and who does not have adequate housing will qualify for displaced preference.
- C. Applicant has been involuntarily displaced and is not living in standard, permanent, or replacement housing.
- D. Disaster, flood or fire that makes a unit uninhabitable.
- E. Governmental action in connection with code enforcement or public improvement/development program.
- F. Housing owner action.1) Reason for owner's action is beyond applicant's ability to prevent.

2. Working Preference:

A. Preference may not discriminate on the basis of age or disability.

- B. May not give preference based on amount of employment.
- C. Applicants age 50 or older, or receiving Social Security Disability, Supplemental Security Disability, or any payment based on inability to work, must be given benefit of this preference. Near Elderly Family is defined as a family whose head or spouse is at least 50 years old, but under 62 years of age.
 - 1) If there are elderly families on the waiting list and none of them are interested in moving into the "designated for elderly" developments, NWGHA may admit the near-elderly singles or families.
 - 2) This preference is only applicable when NWGHA has determined that there are not enough eligible elderly applicants to fill all the current and expected vacancies in the designated-for-elderly developments.

Northwest Georgia Housing Authority Admissions and Continued Occupancy Policy Section X. Preference Selection Procedure

- D. No more than 50% of the total annual admissions can be applicants who are admitted based on their local preference.
- 3. Substandard Housing Preference:
 - A. Dilapidated.
 - 1) Does not provide safe and adequate shelter and endangers the health, safety or well being of family.
 - 2) Has one or more critical defects or combination of intermediate defects in sufficient number or extent to require considerable repair or rebuilding.
 - B. No operable indoor plumbing.
 - C. No usable flush toilet inside unit for exclusive use of family.
 - D. No usable bath tub/shower in side unit for exclusive use of family.
 - E. No electricity or inadequate unsafe electrical service.
 - F. Should have kitchen, but doesn't.
- 4. Preference for individuals who are victims of domestic violence.
- 5. Paying more than 50% of income for rent and utilities:
 - A. Income must be verified.
 - B. Family is required to furnish copies of its most recent rental receipts, including cancelled checks or money order receipts.
 - C. Family must furnish copy of a lease of occupancy agreement.
 - D. Family must furnish copies of appropriate bills or receipts.
 - E. Copies of bills can be obtained directly from the utility company or service supplier.
- 6. Veterans Preference
- 7. Single Person Preference
 - A. All single persons are eligible if they meet the following criteria. A single-person family.
 - 1) An elderly person (age 62 and over)
 - 2) A near-elderly person (age 50 and under 62 years of age)
 - 3) A displaced person
 - 4) Any other single person who is not elderly, displaced, or disabled.
- Discretionary Selection Near Elderly Preference: Near Elderly family is defined as a family whose head or spouse is at least age 50, but under 62 years of age.
 - A. If there are elderly families on the waiting list and none of them are interested in moving into the "designated for the elderly" developments, NWGHA may admit the near-elderly singles or families.
 - B. This preference is only applicable when NWGHA has determined that there are not enough eligible elderly applicants to fill all the current and expected vacancies in the "designated for elderly" developments.

Northwest Georgia Housing Authority Admissions and Continued Occupancy Policy Section X. Preference Selection Procedure

9. Date and Time

All applicants, in all of the above circumstances, will be selected based on date and time of application. If two applicants have the same preferences, or no preferences, the applicant with the earliest date and time of application will be housed first.

- 10. Prohibition of Preference
 - A. NWGHA may not give any admission preference to an applicant if any family member has been evicted during the past three years due to drug-related criminal activity or for all other reasons indicated in Section VII.
 - B. Admission preferences may be denied for evictions for drug-related criminal activity prior to the three-year period.
- 11. Preference Notification
 - A. All applicants must be informed about preferences. Applicants must be given an opportunity to show they qualify for a preference.
 - B. All families on the waiting list must be notified unless, because of the length of the list, it would be impractical.
- 12. Verification of Preference
 - A. Applicants must provide NWGHA with information needed to verify their qualification for all preferences.
 - B. Once a preference is verified, it does not need to be re-verified unless:
 - 1) Re-verification is desired because it has been more than six (6) months since initial verification.
 - 2) NWGHA has reasonable grounds to believe that applicant no longer qualifies.
- 13. Selection
 - A. NWGHA will conduct an in-depth interview with the family in order to determine if they are eligible for admission.
 - B. NWGHA will verify and/or document:
 - 1) Type of family
 - 2) Income/assets of all household members
 - 3) Appropriate allowances and/or deductions
 - 4) Preference claims
 - 5) Documentation required by NWGHA policy
 - 6) Social Security numbers for all family members
 - 7) Birth Certificates for all family members.
 - C. NWGHA must determine if the family is suitable in accordance with its resident selection criteria.
 - D. Applicant interviews should be scheduled well in advance of when a unit will be available.

Chapter 4 - ESTABLISHING PREFERENCES AND MAINTAINING MHA's WAITING LIST

[24 CFR Part 5, Subpart D; 982.54(d)(1); 982.204, 982.205, 982.206]

INTRODUCTION

It is MHA's objective to ensure that families are placed in the proper order on the waiting list and selected from the waiting list for admissions in accordance with the policies in this Administrative Plan.

This chapter explains the three local preferences which MHA has adopted to meet local housing needs, defines the eligibility criteria for the preferences and explains MHA's system of applying them. Placement on the waiting list in no way guarantees acceptance to the Section 8 program. MHA reserves the right to remove any individual or family from the waiting list for supplying false information, or not supplying MHA with requested information.

By maintaining an accurate waiting list, MHA will be able to perform the activities which ensure that an adequate pool of qualified applicants will be available so that program funds are used in a timely manner.

A. WAITING LIST [24 CFR 982.204]

MHA uses a single waiting list for admission to its Section 8 tenant-based assistance program.

Except for special admissions, applicants will be selected from the MHA waiting list in accordance with policies and preferences and income targeting requirements defined in this chapter.

The waiting list contains the following information for each applicant listed as listed on each preapplication:

- 1. Applicant name
- 2. Family unit size (number of bedrooms family qualifies for under MHA subsidy standards)
- 3. Date and time of application
- 4. Qualification for any local preference
- 5. Racial or ethnic designation of the head of household, for demographic research purposes only
- 6. Annual (gross) family income
- 7. Number of persons in family
- 8. Any other information which MHA or HUD may require from time to time

MHA reserves the right to stop application-taking at any time. The existence of a waiting list does not guarantee placement on the list. Placement on the waiting list only occurs when MHA opens the waiting list for application-taking. MHA opens the list at its discretion when it is estimated that additional applications can be processed in a timely manner, generally within the next eighteen months to two years.

B. SPECIAL ADMISSIONS [24 CFR 982.203]

Special admissions families will be admitted outside of the regular waiting list process. They do not have to qualify for any preferences, nor are they required to be on the program waiting list. MHA maintains separate records of these admissions.

These types of admissions only occur when HUD awards MHA special funding that is targeted to specific families for specific reasons. Additionally meeting the following criteria for special admissions does not guarantee admission to the Section 8 program. Special admission applicants must otherwise qualify for admission to the program. Some examples of special admissions include:

- 1. A family displaced because of demolition or disposition of a public or Indian housing project as outlined in the Displacement Preference Policy;
- 2. A family residing in a multifamily rental housing project when HUD sells, forecloses or demolishes the project as outlined in the Displacement Preference Policy;
- 3. For housing covered by the Low Income Housing Preservation and Resident Homeownership Act of 1990;
- 4. A family residing in a project covered by a project-based Section 8 HAP contract at or near the end of the HAP contract term; and
- 5. A non-purchasing family residing in a HOPE 1 or HOPE 2 project.

Additionally, the HUD Office of the Inspector General and/or the U.S. Attorney's Office from time to time, contacts MHA wanting to house families or individuals under the Witness Protection Program. In these types of situations, MHA will at its discretion enter into an agreement with the Inspector General's Office or the U.S. Attorney's Office to house individuals who must otherwise qualify for Section 8. The HUD Inspector General may waive other provisions under this and HUD policy as it deems necessary to accomplish its purposes.

C. LOCAL PREFERENCES [24 CFR 982.207]

MHA has four local (not to be confused with any Federal definitions) preferences:

- 1. Homeless Preference
- 2. Displacement Preference
- 3. Disabled Preference
- 4. Veterans Preference

D. HOMELESS PREFERENCE

- 1. For purposes of this policy, a homeless family lacks a fixed, regular and adequate night time residence; AND
- 2. Has a primary night time residence that is a supervised public or private shelter providing temporary accommodations (including welfare hotels, congregate shelters and transitional housing), or an institution providing temporary residence for individuals intended to be institutionalized, or a public or private place not ordinarily used as a sleeping accommodation for human beings.

Memoranda of Understanding:

All individuals or families who claim a homeless preference must present a letter from an agency that has a memorandum of understanding with MHA to certify that the particular individuals or families are homeless with respect to the above definition. Memoranda of understanding are currently on file with the following agencies:

- 1. Salvation Army
- 2. Macon-Bibb County Economic Opportunity Council, Inc.
- 3. Macon Rescue Mission
- 4. Brookdale Warming Center
- 5. Crisis Line and Safe House of Central Georgia
- 6. Disability Connections
- 7. Loaves and Fishes
- 8. United Way/Central Georgia Mission United

MHA reserves the right to add or remove agencies from this list at any time. MHA retains the sole right to determine whether an applicant meets the criteria for the homeless preference and may consider any other available information in making this determination.

<u>E. DISPLACEMENT PREFERENCE:</u>

From time to time, there is a need for low-income families to obtain a Section 8 voucher because their current place of residence (either a unit rented or owned by a low-income individual or family), is being considered for purchase to be demolished by an agency of the United States or by any state or local governmental body or agency, including the Macon Housing Authority (MHA), for the purpose of developing a public improvement program. When this occurs, MHA may offer assistance through the Section 8 rental assistance program in accordance with this policy.

POLICY:

1. At its sole discretion, MHA may enter into a memorandum of understanding, contract, or other type of agreement with Federal, state or local governments or agencies who are in the process of purchasing and disposing of homes or rental units for the purpose of developing public improvement programs.

When an agreement is reached between MHA and an appropriate agency, MHA will give preference to those families or individuals who are or will be affected by displacement action

imposed by that Federal, state or local government or agency.

- a) "Displacement" means that a low-income individual or family will not have a suitable place of residence to reside in if action is taken to acquire and/or demolish their home or rental unit.
- b) "Preference" means that an individual or a family, who is or will be affected by displacement action, will be given the opportunity to apply for a Section 8 voucher without having to be placed on the regular Section 8 waiting list and will receive a higher ranking than others on the waiting list, regardless of date of application. Among families equally qualified under this preference, those with the earliest date and time of application will normally be selected first, but MHA reserves the right to coordinate the actual issuance of vouchers to meet the scheduling needs of the cooperating agency, or for other business reasons.
- 2. If the individual or family is determined to be eligible, and has provided proper certification that displacement will occur, the individual or family will be issued a voucher to find Section 8 housing. The family or individual may also be issued a voucher to find Section 8 housing because of MHA initiated displacement.
 - a) "Eligible" means that an individual or family meets all the requirements found at CFR 982.201, Subpart E, and any other requirements as specified in the MHA Administrative Plan and memorandum of understanding, contract or agreement between MHA and the entity engaging in action which will displace a low-income family. Also, to be eligible, a low-income individual or family must provide proper certification that they will be displaced. MHA retains the sole right to determine eligibility.
 - b) "Proper Certification" means that the low income individual or family must obtain a letter, with such supporting documentation as MHA may require, from the agency with which MHA has entered into a signed agreement. The letter must include a statement that the low-income individual or family will be displaced because of the actions undertaken by the agency. The letter must also include a recommendation that the individual or family receive the displacement preference. MHA retains the sole right to determine the adequacy of the certification.
 - c) "MHA Initiated Displacement" means that MHA may cause displacement of Section 8 eligible families as a result of its own housing or redevelopment programs. In such cases, MHA shall document the displacement and determine eligibility at the outset of the project on an individual basis in the same manner as with an outside agency.
- 3. If a low income individual or family is approved for Section 8 rental assistance, the individual or family will be required to adhere to all Federal regulations and MHA policy pertaining to Section 8 continued occupancy.

Nothing in this policy creates a property right for any individual or family to receive the displacement preference. Additionally, this policy does not create a right for any governmental body or agency to enter into a memorandum of understanding, agreement or contract with MHA to provide the displacement preference.

4. When a need has been identified, MHA will develop an agreement which will include specific time limits, eligibility requirements, and any other lawful requirements which must be met before MHA will allow a low-income individual or family who is being displaced to apply for Section 8 assistance and receive a displacement preference.

F. DISABLED PREFERENCE

- 1. For the purposes of this policy, a person or family must meet the following definition for disabled to be considered for admission to the Section 8 program under this preference [24 CFR 5.403]:
 - (a) Has a disability, as defined in 42 U.S.C. 423;
 - (b) Is determined, pursuant to HUD regulations, to have a physical, mental, or emotional impairment that:
 - (i) Is expected to be of long-continued and indefinite duration;
 - (ii) Substantially impedes his or her ability to live independently, and
 - (iii) Is of such a nature that the ability to live independently could be improved by more suitable housing conditions; or
 - (iv) Has a developmental disability as defined in 42 U.S.C. 6001.
 - (v) Does not exclude persons who have the disease of acquired immunodeficiency syndrome or any conditions arising from the etiologic agent for acquired immunodeficiency syndrome;
 - (vi) For purposes of qualifying for low-income housing, does not include a person whose disability is based solely on any drug or alcohol dependence; and
 - (vii) Means "individual with handicaps", as defined in §8.3 of this title, for purposes of reasonable accommodation and program accessibility for persons with disabilities.
 - (viii) Includes individuals meeting the definitions as cited in the Settlement Agreement entered into and between the United States and the state of Georgia known as Civil No. 1:10-CV-249-CAP, dated October 2010, which resolves the Civil Rights Division's complaint against the state of Georgia regarding the state's failure to serve individuals with developmental disabilities and mental illness in the most integrated setting appropriate to those individuals' needs.
- 2. Any person or family claiming this preference must obtain a letter from an agency that has a Memorandum of Understanding (MOU) with MHA to certify that the particular individual or family has a disability with respect to the above definitions in (1) above. Currently, MHA has a MOU with Disability Connections, Inc. and River Edge Behavioral Health Center, but may from time to time enter into MOUs with other agencies as circumstances warrant. MOUs of this nature may include more than one other entity in addition to MHA and at MHA's sole discretion, when a community need has been identified.

3. To the greatest extent possible, MOUs of this nature will place the absolute burden of determining the above definitions in (1) above on the referring agency. MHA will only be responsible to determine Section 8 eligibility as defined in this Administrative Plan, 24 CFR 982, HUD Notices, etc. Further, once Section 8 eligibility has been determined, landlords are always responsible to enforce the provisions of their lease. MHA incurs no liability for actions or inactions of participants or landlords which are deemed to be lease or Section 8 program violations.

Nothing in this policy creates a right, implied or otherwise, by landlords, investors, developers, agencies, etc. to enter into a MOU with MHA. MHA enters into MOUs at its sole discretion when a community need has been identified.

G. VETERANS PREFERENCE

The Macon Housing Authority will provide a priority for otherwise eligible low-income families who are certified by Mission United as being a veteran of any of the five branches of the U.S. military as evidenced by a valid Department of Defense form DD-214.

The Macon Housing Authority will also work with the Dublin Veterans Affairs Medical Center for the issuance of Veterans Affairs Supportive Housing (VASH) Vouchers as available through a referral basis. These clients will be screened prior to referral from Dublin VAMC for eligibility of the VASH Voucher.

H. LOCAL PREFERENCE SUMMARY

Individuals or families who claim any of the local preferences as defined by this policy do not assume an automatic right of acceptance to the MHA Section 8 program. All local preference claims will be verified by MHA staff. Once a local preference has been verified, the applicant must meet all other MHA and HUD prescribed eligibility criteria as defined in this policy. MHA reserves the right to reject any applicant who provides false information or fails to cooperate in obtaining information.

In the event that MHA receives applicants who claim one of MHA's established local preferences (homeless, displaced, disabled) at the same time, MHA will process the applications on a first come, first-serve basis, by date and time. Also, in the event that a natural disaster strikes creating too many applicants needing assistance through the local preference system as defined herein, to be processed timely, MHA reserves the right to freeze all applications and make ordinal decisions or modification to this policy as needed.

I. TREATMENT OF SINGLE APPLICANTS

Single applicants will be treated as any other eligible family on the waiting list.

J. INCOME TARGETING

In accordance with the Quality Housing and Work Responsibility Act of 1998, each fiscal year MHA will reserve a minimum of seventy-five percent of its Section 8 new admissions for families whose income does not exceed 30 percent of the area median income. HUD refers to these families as "extremely low-income families." MHA will admit families who qualify under the Extremely

Low-Income limit to meet the income-targeting requirement, regardless of preference.

MHA's income targeting requirement does not apply to low-income families continuously assisted as provided for under the 1937 Housing Act.

MHA is also exempted from this requirement where MHA is providing assistance to low income or moderate-income families entitled to preservation assistance under the tenant-based program as a result of a mortgage prepayment or opt-out, as directed by HUD.

K. <u>CROSS-LISTING OF DIFFERENT HOUSING PROGRAMS AND SECTION</u>

MHA will not merge its waiting lists. However, if the Section 8 waiting list is open and the applicant has been placed on the public housing waiting list, or any project-based, or any moderate rehabilitation program waiting list, MHA will offer to place the family on its tenant-based assistance list.

L. OTHER HOUSING ASSISTANCE [24 CFR 982.205(b)]

Other housing assistance means a federal, state or local housing subsidy, as determined by HUD, including public housing. MHA will not take any of the following actions because an applicant has applied for, received, or refused other housing [24 CFR 982.205(b)]:

- 1. Refuse to list the applicant on the MHA waiting list for tenant-based assistance;
- 2. Deny any admission preference for which the applicant is currently qualified;
- 3. Change the applicant's place on the waiting list based on preference, date and time of application, or other factors affecting selection under the MHA selection policy; or
- 4. Remove the applicant from the waiting list.

However, MHA may remove the applicant from the waiting list for tenant-based assistance if MHA has offered the applicant assistance under the voucher program.

M. ORDER OF SELECTION [24 CFR 982.207(e)]

MHA's method for selecting applicants from a preference category is designed to have a clear audit trail that can be used to verify that each applicant has been selected in accordance with the method specified in this Administrative Plan. Selection from the waiting list will be made without regard to race, color, sex, religion, creed, national or ethnic origin, familial status, ancestry, place of birth, handicap, disability or source of income.

Applications are filed using a computer-generated lottery system. Applications are filed and selected as follows:

- 1. Applicants otherwise eligible who claim one of the four MHA local preferences are assigned the designation of "P2" (elderly/disabled, homeless, displaced and veterans).
- 2. Applicants otherwise eligible who do not claim any preference are assigned the designation of "P3".

M. REMOVAL FROM WAITING LIST AND PURGING [24 CFR 982.204(c)]

The waiting list may be purged approximately every two to three years by mailing a "still interested" letter to all applicants to ensure that the waiting list is current and accurate. The mailing

will ask for confirmation of continued interest. Any mailings to the applicant which require a response will state that failure to respond within ten days will result in the applicant's name being removed from the waiting list.

An extension of thirty days to respond will be granted, if requested and needed as a reasonable accommodation for a person with a disability. However, an applicant who claims a disability bares the full burden of providing all requested information by MHA regarding the said disability.

If a letter is returned by the U.S. Post Office without a forwarding address, the applicant will be removed without further notice and the envelope and letter will be maintained in the file.

If a letter is returned with a forwarding address, it will be re-mailed to the address indicated.

If an applicant is removed from the waiting list for failure to respond, they will not be entitled to reinstatement unless the CEO or the Housing Assistance Director determines there were circumstances beyond the person's control, such as severe life threatening situations of the applicant as documented by a physician.

We are writing on behalf of The GA Balance of State Youth Action Board to express our deepseated support and commendation for the unwavering efforts of our partner agencies, who are tirelessly working towards ending youth homelessness.

The plight of homeless youth is one that resonates with us all, reminding us that every individual, especially the young, deserves a safe haven and the chance to fulfill their potential. The ambitious goal to eliminate this blight on our society demands collaboration, dedication, and a holistic understanding of the myriad factors contributing to youth homelessness.

We are profoundly aware of the intricacies of addressing this issue - from ensuring immediate shelter and safety to providing longer-term guidance on education, mental health, and employment. It is organizations like yours that bridge the gap between challenge and solution, bringing forth a beacon of hope to countless young lives.

We at The GA Balance of State Youth Action Board, in recognizing the urgency and significance of your mission, wholeheartedly support your initiatives. Furthermore, we are eager to explore avenues of collaboration, be it through funding, sharing of resources, or advocacy. Together, we can harness our collective energies and expertise to catalyze change and help bring an end to youth homelessness.

We are deeply impressed by the multi-faceted strategies employed by your organizations, which not only provide immediate relief but also address root causes. Such a comprehensive approach is undoubtedly the key to bringing about a sustainable solution.

1. Youth-Centric Leadership

a. Engage a young director with lived experience to support our efforts.

2. Continuous Improvement Training

a. Actively participate in the CQI Regional communication training to enhance our impact.

3. Amplifying Youth Voices

a. Demonstrate how your organization connects with youth voices, including gathering user feedback and involving youth in organizational boards and program development.

4. Narrative Change Through Film

a. Produce an annual short film spotlighting the narratives we're transforming. Create a team that comprises at least 50% individuals with lived experience

5. Legal Partnerships for Youth Support

a. Identify and collaborate with a legal partner to support young people dealing with various legal issues.

6. Adaptive Program Evolution

a. Implement reasonable changes to our program in alignment with YHDP's mission and vision. Incorporate insights from the evolving

landscape of Youth Homelessness, guided by forthcoming CQI standards.

7. Synergy with Youth Equity Learning Collaborative

a. Foster close collaboration with the regional Youth Equity Learning Collaborative Lead for a coordinated and impactful approach.

We wholeheartedly believe that implementing these suggestions will not only strengthen our collaboration but also elevate the impact of our joint endeavors. The YAB's growth and development are central to achieving our shared goal of ending youth homelessness.

Recipient	Project Name	Project Type	2-year Amount	
Safe Harbor	Strive TH-RRH	TH/RRH	\$905,665	
Advocates for Children	Advocates TH-RRH	TH/RRH	\$1,433,774	
Wellroot Family Services	Safety Net	TH/RRH	\$916,984	
Youth Empowerment Success Services	YESS Joint TH-RRH	TH/RRH	\$2,578,400	
United Way of Central GA	Community Youth Supports	TH/RRH	\$863,800	
Georgia Housing Finance Authority	YHDP HMIS Support	HMIS	\$187,000	
Camp Rock of Georgia	Camp Rock RRH	RRH	\$397,800	
Safe Harbor	Zachs Place Diversion	SSO Diversion	\$216,000	
Open Arms	Homeless Youth Demonstration Project	SSO Outreach	\$245,400	
Hope thru Soap	BoS YHDP Outreach	SSO Outreach	\$500,500	
Hope thru Soap	BoS YHDP Navigation	SSO Navigation	\$275,000	
Hope thru Soap	BoS YHDP Drop in Center	SSO Drop In Center	\$422,100	
Safe Harbor	Street Beat Outreach	SSO Outreach	\$500,400	
Advocates for Children	Advocates Youth Drop in Center	SSO Drop In Center	\$334,800	
Youth Empowerment Success Services	YESS Diversion	SSO Diversion	\$215,600	
Park Place Outreach	Park Place Diversion	SSO Diversion	\$234,000	
Safe Harbor	Street Beat Drop in Center	SSO Drop In Center	\$507,000	
Forsyth County Family Connection	FoCo Drop in Center	SSO Drop In Center	\$440,000	
Albany Area CSB	YHDP PSH	PSH	\$525,000	
		Total	\$11,699,223	

These collaborative and vital elements underscore our commitment to empowering youth and enacting meaningful change in the realm of Youth Homelessness.

Wishing you continued success in your noble endeavors.

Warm regards, GA BOS YAB Georgia Balance of State Youth Action Board *Ebony MortOpates & Immanuel Laidlaw* Co-Chairs

1D-2a Housing First Evaluation

- Sample of policy & procedures project evaluations
- Project Competition and Certification Policy Addendum (commitment to Housing First)

Housing First Evaluation

During the annual CoC competition, projects must sign a certification verifying that they utilize the Housing First model and prioritize placement and stabilization in permanent housing. Additionally, projects must certify that they have no service participation requirements or preconditions (completed FY2023 Georgia Balance of State CoC - Competition Certifications and Policy Addendum Annual Competition attached).

As reflected in the scoring criteria and competition policy, points will be awarded for:

Housing First and Low Barrier commitments

Policies and procedures that support commitment to placement into housing without preconditions (other than mandated by state/federal)

Project policies and procedures are evaluated for documented fidelity to the Housing First model, but there is not a specific evaluation form. Policies and procedure review should demonstrate a project's prioritization of providing permanent housing to people experiencing homelessness, client choice as a foundational concept, and little to no barriers reflected in project eligibility or program rules. Policies and procedures must also demonstrate that project entry to program participants does not have barriers related to a participant having:

- low or no income,
- · current or past substance use,
- · criminal records-with the exceptions of restrictions imposed by federal, state or local law or ordinance, and
- · history of domestic violence.

During this process, feedback is provided to agencies on if and why they failed to meet the above requirements. Additionally, suggestions for programmatic and policy changes are provided in order to encourage improvement. Projects are also evaluated on the rate of acceptance of participants without income, whether they serve persons who have special needs or high barriers to housing, the percentage of exits to homelessness, and returns to homelessness.

Sample Project Policy & Procedure Reviews:

Applicant Name	Project Name	Grant Number	Project Type	P&P Received	HF Review	LB Review	Points (10 points available)	Notes
Advocates for Bartow's Children, Inc.	RRH Youth Project	GA0370	RRH	Yes	Yes	Yes	10	Policies include language around commitment to housing first model and low barrier approach. Commitment to housing first model and low barrier approach a theme throughout the policy. No unnecessary barriers listed.
Georgia Housing and Finance Authority	Caring Works BoS S+CR	GA0160	PSH	Yes			10	Policy included a housing first document explaining the agency's commitment to Housing First. No unnesseccary barrier identified.
Georgia Housing and Finance Authority	Carrollton Housing Authority S+CR	GA0041	PSH	Yes	Yes	Yes	10	Policy includes specific language around the agency's commitment to the housing first model and low barrier approach. No documented barriers.
Georgia Housing and Finance Authority	Georgia Mountain Women's Center S+CR	GA0042	PSH	Yes	Yes	Yes	10	Policy includes langauge around service delivery following the housing first model and low barrier approach. Additionally, policy includes langauge around following the coordinated entry process.
Georgia Housing and Finance Authority	Highland RIvers CSB S+CR_C	GA0062	PSH	Yes	Yes	Yes	10	Policies includes langauge around service delivery following the housing first model and low barrier approach. Language throughout to support.
Georgia Housing and Finance Authority	MUST Ministries BOS S+CR	GA0168	PSH	Yes	Yes	Yes	10	Policy includes language around the project's commitment to providing services that follow the housing first model and low barrier approach. No additional barriers established in the document. There is no language around coordinated entry and prioritization. Suggest adding CE langauge.
Georgia Housing and Finance Authority	River Edge CSB S+CR_C	GA0074	PSH	Yes	Yes	Yes	10	Policies include language detailing commitment to the housing first model and low barrier approach. Additionally, policy has detailed language around coordinated entry and prioritization.
Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett RRH 2022	GA0318	RRH	Yes	Yes	Yes	10	Policies includes langauge around commitment to housing first model and low barrier approach. No unneccessary barriers listed.

FY2023 Georgia Balance of State CoC - Competition Certifications and Policy Addendum Annual Competition

The Georgia Balance of State (BoS) Continuum of Care (CoC) is issuing this "Competition Certifications and Policy Addendum" that is a <u>required certification that must be submitted with ALL project review applications</u>. This document addresses the FY 2023 BoS CoC policy, items related to project application scoring for Housing First and Low Barrier Housing, and assurance from applicants that all required certifications must be fully completed and electronically submitted in the Application or Applicant Profile within *e-snaps*.

The certifications below must be made by a member of the organization who has been duly authorized to make such commitments. This addendum must be received by DCA from ALL project applicants no later than the <u>August 15, 2023</u> <u>deadline for renewal applicants and August 16, 2023 deadline for new applicants</u> in order for an application to be considered complete. It should be emailed to Tina Moore, CoC Coordinator (<u>BoSMonitoring@dca.ga.gov</u>).

Bed Prioritization for Chronically Homeless Policy

The BoS CoC is prioritizing homeless individuals and families experiencing chronic homelessness consistent with *Notice CPD 16-011: Prioritizing Persons Experiencing Chronic Homelessness and Other Vulnerable Homeless Persons in Permanent Supportive Housing and Recordkeeping Requirements for Documenting Chronic Homeless Status.* Chronically homeless individuals and families should be given priority for permanent supportive housing beds not currently dedicated to this population as vacancies become available through turnover. Permanent supportive housing renewal projects serving specific disabled subpopulations (e.g., persons with mental illness or persons with substance use disorder) must continue to serve those subpopulations, as required in the current grant agreement. However, chronically homeless individuals and families within the specified subpopulation should be prioritized for entry. The most current notice can be found at: <u>https://www.hudexchange.info/resource/5108/notice-cpd-16-11-prioritizing-persons-experiencing-chronic-homelessness-and-other-vulnerable-homeless-persons-in-psh/.</u>

All renewal BoS CoC Permanent Supportive Housing (PSH) projects that do not already have 100% of their beds dedicated to people who are chronically homeless are required to prioritize at least 90% of their non-dedicated beds to people who are chronically homeless. Please note that as of the 2018, all renewal PSH project applicants have committed to prioritizing 100% of non-dedicated beds to chronically homeless individuals and families in previous competitions. And all new BoS CoC Permanent Supportive Housing (PSH) projects must dedicate 100% of their beds to people who are chronically homeless or operate as a DedicatedPLUS project.

I certify that I am aware of this policy requirement for PSH projects funded through the Balance of State CoC. (RRH projects, enter N/A) (Please initial) _____N/A_____

Low Barriers to Entry

Low barrier housing refers to allowing project entry to participants without any or many barriers or restrictions and prioritizes rapid placement and stabilization in permanent housing. This includes low or no income, current or past substance use, criminal records—with the exceptions of restrictions imposed by federal, state or local law or ordinance (e.g., restrictions on serving people who are listed on sex offender registries), and a history of domestic violence. Although not yet required, the BoS CoC, in line with HUD and USICH, encourages projects to adopt this service model. Please note that renewal applicants must meet, or improve, the level committed in previous competitions.

Select applicable response:

- I certify that my agency will operate this project funded through the Balance of State CoC using a Low Barrier approach. (Please initial) _____RC_____
- No, my agency will not operate this project funded through the Balance of State CoC using a Low Barrier approach. (Please initial) ______

Housing First

Housing First is a model of housing assistance that prioritizes rapid placement and stabilization in permanent housing and does not have service participation requirements or preconditions (such as sobriety or a minimum income threshold). Additional information regarding Housing First is on page 24 and in Section II.A.2 of the NOFO. Although not yet required, the BoS CoC, in line with HUD and USICH, encourages projects to adopt this service model. Please note, renewal applicants must meet, or improve, the level committed in previous competitions.

Select applicable response:

\boxtimes	I certify that my agency will operate thi	is project funded through the Balance of State CoC using a Housing First
	model. (Please initial)RC	

No, my agency will not operate this project funded through the Balance of State CoC using a Housing First model. (Please initial) _____

Georgia Balance of State CoC Written Standards Policy (Required)

One of the requirements of each CoC is to establish and follow written standards for recipients and subrecipients for providing assistance with CoC Program funds. At a minimum, these written standards must include policies and procedures for evaluating individuals' and families' eligibility for assistance through the CoC Program, determining and prioritizing eligible individuals and families for transitional housing, rapid re-housing, and permanent supportive housing assistance, and determining the percentage and amount of rent program participants must pay while receiving rapid re-housing assistance.

The *Georgia Balance of State Continuum of Care Written Standards* were initially approved by the CoC Board on May 24, 2017, and approved as updated by the Standards, Rating, and Project Selection Committee on May 5, 2023.

I certify that my agency is aware of the *Georgia Balance of State Continuum of Care Written Standards* and will ensure the policies and procedures of each CoC-funded project have been updated in order to meet these standards, and these Written Standards are in practice within each project. (Please initial) ____RC_____

Georgia Balance of State CoC Violence Against Women Act (VAWA) Policy (Required)

The Violence Against Women Act ("VAWA") is a federal law that protects individuals who are survivors of domestic violence, dating violence, sexual assault, and stalking, regardless of sex, sexual orientation, or gender identity. VAWA includes protections for survivors who are applying for or residing in covered housing programs. On March 15, 2022, the President signed into law the Consolidated Appropriations Act of 2022 (Pub. L. 117-103, 136 Stat. 49), which included the Violence Against Women Act Reauthorization Act of 2022 (VAWA 2022). VAWA 2022 reauthorizes, amends, and strengthens the Violence Against Women Act of 1994, as amended (VAWA) (Pub. L. 103-322, tot. IV, sec. 40001-40703; 42 U.S.C. 13925 et seq.). Many of VAWA's amendments took effect on October 1, 2023. Section 605 of VAWA 2022 amends section 423(a) if the McKinney-Vento Homeless Assistance Act to add the following eligible Continuum of Care Program Activity:

Facilitating and coordinating activities to ensure compliance with [the emergency transfer plan requirement in 34 U.S.C. 12491€] and monitoring compliance with the confidentiality protections of [the confidentiality requirement in 34 U.F.C. 12491(c)(4)].

See section VI.B for more information on compliance with VAWA 2022 and section III.B.4.a.(3) of the HUD NOFO for more information on eligible VAWA costs. For general guidance on implementation of VAWA 2022, please also see https://www.federalregister.gov/documents/2023/01/04/2022-28073/the-violence-against-women-act-reauthorization-act-of-2022-overview-of-applicability-to-hud-programs, a notice HUD published in the Federal Register on January 4, 2023.

On January 4, 2023, the U.S. Department of Housing and Urban Development ("HUD") published a notice in the Federal Register ("VAWA 2022 Notice") in which HUD: (1) described how the VAWA 2022 amendments affect HUD's programs; and (2) sought public comment through March 6, 2023 on certain provisions, to aid HUD in the development of regulations and program guidance. A copy of the VAWA 2022 Notice is available online at: https://www.federalregister.gov/documents/2023/01/04/2022-28073/the-violence-against-women-act-reauthorization-act-of-2022-overview-of-applicability-to-hud-programs.

On November 16, 2016, HUD published its VAWA final rule (81 FR 80798), which provides various protections to victims of domestic violence, dating violence, sexual assault, and stalking under the CoC Program and other HUD programs. The core statutory protections of VAWA also prohibit denial or termination of assistance or eviction solely because an applicant or tenant is a victim of domestic violence, dating violence, sexual assault, or stalking. Under the HUD Final Rule, the Georgia Balance of State Continuum of Care (BoS CoC), adopted policies on 6/20/17, to include provisions for protection of those aforementioned protected classes.

All CoC-funded projects must follow the *Georgia Balance of State CoC Violence Against Women Act (VAWA) Policies and Procedures* and be fully compliant. First-time renewal projects should be fully compliant by the time the local CPD Field Office issues the first grant agreement for a project in the CoC's geographic area.

Select applicable response:

I certify that my agency will update our policies and procedures and ensure compliance with the VAWA Act of 2022, *Georgia Balance of State CoC Violence Against Women Act (VAWA) Policies and Procedures* and updated *Written Standards*, which expand the definition of the Category 4 definition of homelessness. (Please initial) __RC_____

Projects Classified as DedicatedPLUS

DedicatedPLUS projects must be permanent supportive housing project where 100 percent of the beds are dedicated to serve individuals, households with children, <u>and</u> unaccompanied youth as defined in Section I.B.2.b.(7) of the FY 2023 HUD NOFO (pages 14-15).

NEW: A renewal project where 100 percent of the beds were dedicated to chronically homeless individuals and families, as described in Section I.B.2.b.(2), under the grant that is being renewed may either be reallocated as a DedicatedPLUS project or may continue as a renewal dedicating 100 percent of its beds to chronically homeless individuals and families. If the project is reallocated as a DedicatedPLUS project, the project must adhere to all fair housing requirements at 24 CFR 578.93.

PSH projects that were awarded as DedicatedPLUS in previous competitions are required to continue to include households with children to qualify as a DedicatedPLUS project in the FY 2023 CoC Program Competition. Additional guidance for DedicatedPLUS projects can be found on the HUD Exchange website at: https://www.hudexchange.info/programs/coc/.

I certify that I am aware of this policy requirement for PSH projects that reallocation is required to change the classification to DedicatedPLUS. (RRH projects, enter N/A) (Please initial) _____N/A_____

Application Submission Assurances (Required)

In addition to the requirement of applicants to fully complete and submit all required certifications in the Application or Applicant Profile within *e-snaps* as required:

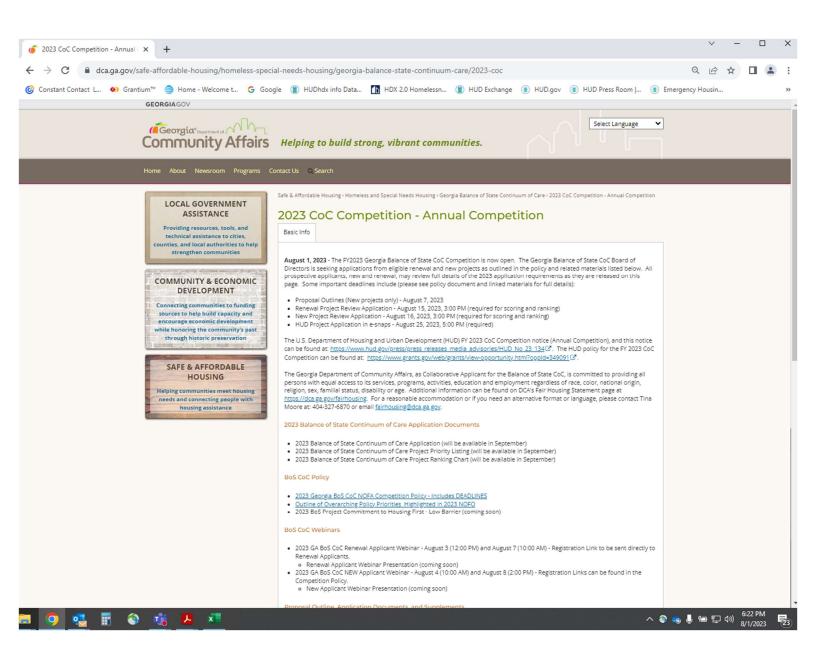
- All project applicants must ensure their organization has a Code of Conduct that complies with the requirements
 of 2 CFR part 200 and is on file with HUD at
 https://www.hud.gov/program_offices/spm/gmomgmt/grantsinfo/conductgrants. If the organization's Code of
 Conduct does not appear on HUD's website, the project must attach its Code of Conduct that includes all
 required information to its Project Applicant Profile in *e-snaps*.
- The CoC Program requires a Certification of Consistency with the Consolidated Plan under 24 CFR 91.2. This certification means the proposed activities in the project applications are consistent with the jurisdiction's

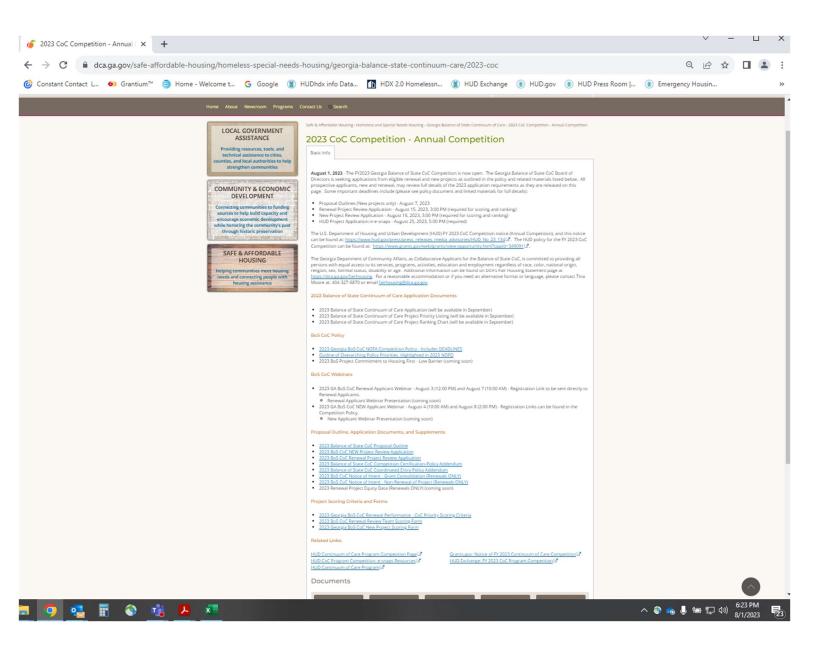
strategic plan, and the location of the proposed activities is consistent with the geographic areas specified in the Consolidated Plan, of each jurisdiction. As Collaborative Applicant, DCA staff will work with applicants and the appropriate Consolidated Planning jurisdictions in order to combine all required form HUD-2991 certifications into once document (to be submitted by DCA and dated between May 1, 2023 and September 28, 2023). However, it is the **applicant's responsibility to follow up with respective jurisdictions to ensure those jurisdictions have the project information they need to provide the certification(s) in a timely fashion.**

☑ I certify that I am aware of these NOFO requirements, and that my agency will review/update Code of Conduct information and provide project information to related Consolidated Planning jurisdictions as required. (Please initial) ____RC_____

My agency is a Sub-Recipient and not the entity using *e-snaps*, however, I am aware that I need to provide project information to related Consolidated Planning jurisdictions as required. (Please initial)

Signature of Authorized Representative							
🛛 "X" indicates e	⊠ "X" indicates electronic signature submitted						
Print Name Rachel Castillo							
Title	President & CEO						
Agency and Project Name(s)	Advocates for Bartow's Children, RRH Youth Project						
Date	8/11/23						





1E-2 Local Competition Scoring Tool

- Local Competition Scoring Legend Page (Objective, System Performance, & Severe Barriers Criteria)
- Renewal Project Performance Scoring Tool
- Renewal Project Review Team Scoring Tool
- New Project Scoring Tool

2023 Local Comp Scoring Legend (Objective, System Performance, Severe Barriers, & Racial & Ethnic Equity Criteria)

Renewal Projects (RRH, PSH, & Joint TH-RRH)						
		Review				
	Renewa	Team		Max		
	Performance	Scoring		Points	% by	
	Criteria Form	Form	Total	Avail.	type	
Objective Criteria	208	26	228	396	57.6%	
System Performance	91	18	109	396	27.5%	
Severe Barriers	15	3	18	396	4.5%	
Racial & Ethnic Equity (ID of participation barriers/tracking progress)	C	20	20	396	5.1%	
Review Team Scoring (line 47)						

		Final
	Review Team	Category
	Points	Points
Review Team Scoring Form (line 47)	Available	Available
CoC Priority (10 PSH/5 RRH)	10	10
Project Summary	3	
Objective 1A: End Chronic Homelessness**	9	3**
Objective 1B (a): Entry Criteria	5	5
Objective 1B (b): Criteria for Termination	5	5
Objective 2: Increase Housing Stability	6	6
Objective 3: Part 1 (a)- Earned Income	4	4
Objective 3: Part 2 (b)- Increased Income	4	4
Objective 3: Part 3 (c)- Increased Income Leavers	4	4
Objective 4: Increase # Mainstream Benefits	6	6
Racial & Ethnic Equity (ID of participation barriers)	15	15
Racial & Ethnic Equity (Tracking Progress/Eval.)	5	5
	<u>76</u>	

**Objective 1A: End Chronic Homelessness1/3 of 9 points available for Severe Barriers (1/3 accepts clients with MH)

	Points
Maximum Points Available - Renewal Projects	Available
Renewal Performance Priority Scoring Criteria Form - General Points	260
2023 Renewal Project Review Team Scoring Form	76
Renewal Performance Priority Scoring Criteria Form - Bonus Points	60
Total	396

	Team 4	Points Available	
hreshold	1	Pass	
gency Capacity	**	20	
Iomeless & RRH Experience	2	20	
easing, Rental Assistance, Services & HMIS Experience	3	5	
Aonitoring Findings or Concerns	4	4	
rogram Description	5	8	
stimated Schedule (capacity to implement)	6	3	
lousing First Model	7	3	
lousing First Entry Criteria	8	8	
lousing First Cause for Termination	9	8	
Determinations by Project Type (Rental Assist Procedure)	10	6	
Coordinated Entry Participation	11	9	
ducational liaison	12	5	
ermanent Housing Stability	13	5	
ncrease in Employment &/or Income	14	10	
upportive Services	15	5	
rioritization (Veterans or Unaccompanied Youth)	16	10	
acial & Ethnic Equity	17	10	
xperience working w/ BIPOC, LGBTQ, people with Disabilities	18	10	
lousing Stability Outcome (target)	19	4	
ncome Outcome (target)	20	4	
Judget	21	10	
Aatch	22	5	
everaging	23	9	
onus: Veteran Prioritization (100% dedicated)	24	5	
onus: Youth-Headed HH Prioritization (100% dedicated)	25	5	
onus: Leveraging Housing Reources	26	5	
onus: Leveraging Healthcare Resources	27	5	
onus: 2022 PIT Homeless Count Coordinator	28	10	
onus: Coord. Entry (Org Managing Implementation)	29	20	
	29 otal Project Score		
Δ	nnlication Points	181	
A	pplication Points. Bonus Points		

Objective Criteria	43%
System Performance Criteria	10%
Severe Barriers Criteria	10%
Racial & Ethnic Equity (ID of participation barriers/tracking progress)	9%

2023 Georgia BoS CoC Project Performance & CoC Priority Scoring Criteria Renewal Projects Only

Applicant Agency			
HUD Project Name			
HUD Project Type:	Permanent Supportive Housing	Rapid Re-Housing	

For APR data requested within the application, agencies should use data (covering the period of 6/1/2022-5/31/2023) from the HUD APR from SAGE and the HUD Data Quality Report from HMIS (submission of both reports is required). For the APR, Applicants will need to pull the data from HMIS and then upload the CSV-APR into Sage using the Test Run function in order to create the required report. Please note that renewal projects that consolidated one or more grants under the 2022 competition should run an APR in HMIS for the combined projects, so that when the CSV-APR is uploaded into Sage, it will produce an APR for the combined data. Newly awarded 2021 or 2022 projects operational for less than a year will automatically receive the median points awarded for like projects on performance where applicable, and bonus points will be scored regularly. Those points will then be averaged with that project's original application score.

Project Threshold Criteria	Scoring	Reviewer Score	Reviewer Notes
Agency demonstrates they have the capacity to carry out and implement	Pass/Fail		
the project proposed. Eligible renewing projects are considered to have met			
threshold unless other information is available to the contrary.			

Performance Criteria	Standard /	Points	Scoring	Data Source	Revie
	Goal	Available			w
					Score
1. ALL Projects - Spending all grant	Spending	5	95% or > spent = 5	Application	
funds awarded for last grant award	100% of		90-94% spent = 4	or report	
period.	Award or		85-89% spent = 3	from LOCCS	
[Total of all funds expended/total	Proposed		80-84% spent =2		
funds awarded by HUD for most	Project		<80% = 0*		
recently completed operating year]	Implementation		*may be subject to		
			reduction		
1-a. ALL Projects – Quarterly Draw	Funds drawn	5	90 days or less = 5	Provider	
Downs from LOCCS.	down every 90			report from	
[Funds are drawn down from LOCCS	days or less.			LOCCS or	
every 90 days or less once the				internal	
contract was executed]				database.	
2. <u>ALL Projects</u> – Project Utilization	Unit/Client	5	95% or > = 5	Review	
Units/Clients	Utilization 100%		90-94% = 4	Application	
[% of unit utilization for housing	Or		85-89% = 3	or APR	
programs]	Capacity to fully		80-84% =2		
	utilize program		51-79% = 0		
			Projects at 50% or less		
			= -20 (and may be		
			subject to reduction or		
			reallocation)		

3. Cost Effectiveness	TBD	N/A	N/A		
Annual number of households		,			
served/Annual Grant Amount					
Subtotal Grant / Utilization		15			
Program Performance Criteria	Standard /	Points	Scoring	Data Source	Revie
	Goal	Available			w
					Score
4. PH Programs: Housing Stability	85%	20	85% or > = 20	APR	
for clients served in the reporting			80-84% = 15	PSH: Q05a &	
period of the last APR submitted to			75-79% = 5	Q23c / Q05a	
HUD. [% PH persons who remained			Below 75% = 0	exits	
in the PH program as of end of year				or RRH:	
OR exited to PH during year]				Q23c / Q05	
				exits	
5. Length of Time between Project	30 days	15	30 or < = 15	APR Q22c or	
Start Date & Move-in Date: On			60 or < = 7	HMIS data	
average, days participants spend			90 or < = 3		
from project entry to residential			91 or more = 0		
move-in during 6/1/2022-5/31/2023.					
(Informational Purposes only.)			Records where move in		
Clients should be entered into			and start date is the		
project in HMIS when services begin.			same will be excluded		
6. <u>Returns to Homelessness</u> :	15% or less	15	15% or less = 15	DCA (HMIS	
Percentage of participants who			16%-20% = 7	data)	
exited 6/1/2021-5/31/2022 to a			21% or more = 0		
permanent destination that					
returned to homelessness.					
Subtotal Housing Stability		50			
7. <u>ALL Programs</u> : Program has	100%	10	100% = 10	Application &	
dedicated beds/units for serving			70-99% = 7.5	verified	
persons who are chronically			50-69% = 5	w/APR/Data	
homeless. <u>Current Projects</u> will be			30-49% = 2.5	Quality	
scored on dedicated chronic beds			Less than 30% = 0	Report (HMIS	
and DedicatedPLUS.	4000/	10	4000/ 40	data)	
7a. ALL Programs: Program serves	100%	10	100% = 10	APR/Data	
persons who are chronically			50-99% = 7.5	Quality	
homeless. <u>Current Projects</u> will be			30-49% = 4.5	Report	
scored on chronically homeless			10-29% = 2.5	(HMIS)	
served.	1000/	10	Less than $10\% = 0$	Applies 0	
8. <u>ALL Programs</u> : Program	100%	10	100% = 10	Applica., &	
targets/serves Veterans.	HHs w/adult		70-99% = 7.5 50-69% = 5	verified	
<u>Current Projects</u> will be scored on	Veteran			w/APR	
adults being served by the project.			25-49% = 2.5 Less than 25% = 0		
9 ALL Programs: Program	100%	10	100% = 10	Applica., &	
9. <u>ALL Programs</u> : Program	Youth-headed	10	70-99% = 7.5	verified	
targets/serves Youth-headed Households. <u>Current Projects</u> will be	HHs		70-99% = 7.5 50-69% = 5	w/APR (HMIS	
scored on percentage of youth-	ППЗ		25-49% = 2.5	Data)	
			25-49% = 2.5 Less than $25\% = 0$	Dataj	
			Less (11d1) 25% = 0	ļ	

headed households served by the					
project.					
10. <u>ALL Programs</u> : Program serves persons who have special needs or high barriers to housing. (disabilities, victims of domestic violence, and youth households (adults 18-24)	100%	10	100% = 10 70-99% = 7 40-69% = 5 Less than 40% = 0	Applica. & verified w/APR (Q13, Q14 or Q27)	
11. <u>ALL Programs</u> : At least one Adult per household w/previous residence that indicates literal homelessness (project eligibility). Enrollments between 6/1/2022- 5/31/2023.	100%	10	100% = 10 Projects 75% or less -10 (and may be subject to lower ranking or reallocation)	APR Data/HMIS Data [Q15]	
Subtotal Homeless & Special Needs		60			
12. <u>ALL Programs</u> : Increase in Earned Income for Adults [adults who gained or increased 'earned income' from Start to Annual Assessment or Exit/ adults	8%	10	8% or > = 10 4-7% = 4 Less than 3% = 0	APR [Q19a2]	
12a. <u>ALL Programs</u> : Increased Income from All Sources [% of persons age 18 or older who gained or increased total income from Start to Annual Assessment/Exit]	54%	10	54% or > = 10 49-53% = 8 40-48% = 6 35-39% = 3 Below 35% = 0	APR [Q19a2]	
 12b. <u>ALL Programs</u>: Participants with Non-Cash Mainstream Benefit Sources RRH Projects – % leavers with '1+ source of non-cash benefits' at exit/total leaving adults] PSH Projects – % of stayers <u>and</u> leavers with '1+ source of non-cash benefits' at latest assessment 	75% or >	10	75% or > = 10 60-74% = 7.5 45-59% = 4 44% or below = 0	APR [RRH - Q20b & PSH - Q20b]	
13. <u>Renewal Programs</u> : Leavers who exit housing or program to shelter, streets, or unknown [leavers exiting to 'emergency shelter', 'place not meant for human habitation', or 'don't know/refused'/all leavers]	10% or less	11	10% or < = 11 11-20% = 5 Over 20% = 0	APR [Q23c]	

14 Coordinated Fratma Doutlining the	Ner	10	Vac for 1000/ 10		
14. Coordinated Entry Participation:	Non-	10	Yes for 100% = 10	DCA HMIS	
Projects in non-Implementation	Implementation			Data	
Sites: HMIS shows participants are	Sites: VI-SPDAT				
being assessed using the VI-SPDAT	for 100%				
for prioritization	Enrollments	OR			
Projects in Implementation Sites:	Implementation	10	100% of project		
HMIS shows Projects are	Sites:	10	enrollments referred		
participating and accepting referrals	100%		from CES = 5 points		
from the Lead Agency			•		
	Participation		AND		
	AND 95% Referral		95% or more CES		
			referral acceptance		
AF Assessment of Deutlinia ante	Acceptance Rate		rate = 5 points		
15. Acceptance of Participants	70% or less have	5	70% or < = 5	DCA HMIS	
Without Income	income at entry		Over 70% = 0	Data [APR	
% of adults 18 or older entering				Q18]	
project without earned income, SSI,					
or SSDI 16. Variance in Length of Stay	Variance in	5	Yes = 5	Length of	
Variance in length of stay for Leavers	Length of time	C	None or Minimal = 0	Stay, Avg &	
to reflect Written Standards	for Leaver HHs			Median	
requirement that project responsive				Length of	
to client needs and not a				Stay / APR /	
predetermined length of stay for all				Policies	
participants Subtotal Performance		61			
17. Housing First: Projects must	100%	10	Yes (with supporting	App,	
utilize the Housing First model.	100/0	10	docs) = 10	Certification,	
Projects must prioritize rapid					
			$N_0 = 0$	& Sunnorting	
I placement and stabilization in			No = 0 Project previously	& Supporting	
placement and stabilization in			Project previously	Documents	
permanent housing and have no			Project previously committed to 100%		
permanent housing and have no service participation requirements or			Project previously committed to 100% where applicant	Documents	
permanent housing and have no			Project previously committed to 100% where applicant indicates it will not	Documents	
permanent housing and have no service participation requirements or			Project previously committed to 100% where applicant indicates it will not continue as Housing	Documents	
permanent housing and have no service participation requirements or			Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive	Documents	
permanent housing and have no service participation requirements or			Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may	Documents	
permanent housing and have no service participation requirements or			Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may be placed at the	Documents	
permanent housing and have no service participation requirements or preconditions.	100%	10	Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may be placed at the bottom of Tier 2.	Documents Addendum	
permanent housing and have no service participation requirements or preconditions. 18. Low Barrier Projects: Project	100%	10	Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may be placed at the bottom of Tier 2. Yes (with supporting	Documents Addendum App,	
permanent housing and have no service participation requirements or preconditions. 18. Low Barrier Projects: Project applications must be low barrier	100%	10	Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may be placed at the bottom of Tier 2. Yes (with supporting docs) = 10	Documents Addendum App, Certification,	
permanent housing and have no service participation requirements or preconditions. 18. Low Barrier Projects: Project applications must be low barrier projects, meaning project allows	100%	10	Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may be placed at the bottom of Tier 2. Yes (with supporting docs) = 10 No = 0	Documents Addendum App, Certification, & Supporting	
permanent housing and have no service participation requirements or preconditions. 18. Low Barrier Projects: Project applications must be low barrier projects, meaning project allows entry to program participants that	100%	10	Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may be placed at the bottom of Tier 2. Yes (with supporting docs) = 10 No = 0 Project previously	Documents Addendum App, Certification, & Supporting Documents	
permanent housing and have no service participation requirements or preconditions. 18. Low Barrier Projects: Project applications must be low barrier projects, meaning project allows entry to program participants that includes: low or no income, current	100%	10	Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may be placed at the bottom of Tier 2. Yes (with supporting docs) = 10 No = 0 Project previously committed to 100%	Documents Addendum App, Certification, & Supporting	
permanent housing and have no service participation requirements or preconditions. 18. Low Barrier Projects: Project applications must be low barrier projects, meaning project allows entry to program participants that includes: low or no income, current or past substance use, criminal	100%	10	Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may be placed at the bottom of Tier 2. Yes (with supporting docs) = 10 No = 0 Project previously committed to 100% where applicant	Documents Addendum App, Certification, & Supporting Documents	
permanent housing and have no service participation requirements or preconditions. 18. Low Barrier Projects: Project applications must be low barrier projects, meaning project allows entry to program participants that includes: low or no income, current or past substance use, criminal records–with the exceptions of	100%	10	Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may be placed at the bottom of Tier 2. Yes (with supporting docs) = 10 No = 0 Project previously committed to 100% where applicant indicates it will not	Documents Addendum App, Certification, & Supporting Documents	
permanent housing and have no service participation requirements or preconditions. 18. Low Barrier Projects: Project applications must be low barrier projects, meaning project allows entry to program participants that includes: low or no income, current or past substance use, criminal records–with the exceptions of restrictions imposed by federal, state	100%	10	Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may be placed at the bottom of Tier 2. Yes (with supporting docs) = 10 No = 0 Project previously committed to 100% where applicant indicates it will not continue as Housing	Documents Addendum App, Certification, & Supporting Documents	
permanent housing and have no service participation requirements or preconditions. 18. Low Barrier Projects: Project applications must be low barrier projects, meaning project allows entry to program participants that includes: low or no income, current or past substance use, criminal records–with the exceptions of	100%	10	Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may be placed at the bottom of Tier 2. Yes (with supporting docs) = 10 No = 0 Project previously committed to 100% where applicant indicates it will not	Documents Addendum App, Certification, & Supporting Documents	

			be placed at the bottom of Tier 2.		
19. Policies and Procedures: Rapid Placement in Housing without preconditions. – Policies have been updated to support placement into permanent housing without preconditions for income, work effort, sobriety, or any other factor (other than state/federal-mandated exceptions),	Yes or No	10	Yes = 10 No = 0	Policies & Procedures	
Subtotal Housing First		30			
20. <u>Non-Shelter Plus Care Project</u> <u>Applicants</u> - Monitoring – HUD Findings or	No Unresolved Findings or Concerns	4 or	See table below	HUD Monitoring Report and Responses	
20a. <u>Shelter Plus Care Project</u> <u>Applicants</u> - Monitoring – DCA Findings	No Unresolved Findings or Concerns	4	See table below	/DCA Monitoring Report and responses	
Subtotal Compliance		4			
21. CoC Participation: Attended BoS CoC Statewide Meeting (June 2022 or December 2023), Attended DCA's 2023 Housing Symposium, Participates in BoS CoC Governance (Board member or Committee member Participation), or as a Point in Time Coordinator.	Yes or No	10	Yes = 10	DCA list	
22. HMIS Data Quality: [Q2 – Q7 less than 5% per question] (Applicants that are not a current CoC grantee & not currently using HMIS may submit data from a comparable HMIS system.)	<5%	10	5% or less = 2 > 5% = 0 each question	HMIS HUD Data Quality Report or APR [Q06a- 06f]	
22a. Timeliness of Data Entry & Annual Assessments: [Q6 & Q4 less than 5% per question] Timely data entry for participant starts, exits, & annual assessments	100%	10	80% or more 3 days or less Start and Exit = 3 points each 50% or more 4-10 days Start and Exit = 1 point each 5% or less Annual Assessment errors = 3 points Additional point (1) if 3 days or less Start and	HMIS HUD Data Quality Report [Q6 & Q4] or APR [Q06e & Q06c]	

			Exit AND 5% or less annual assess errors	
Subtotal: CoC Participation & HMIS Data Quality		30		
23. Match (Cash or In-Kind Resources) With the exception of leasing, all agencies must demonstrate match resources equal to at least 25% of the total requested HUD funding.		5	Well defined = 5 Acceptable = 3 Unacceptable = 0	Applica.
24. Leveraging (Cash or In-Kind Resources) - The CoC goal for all leveraged resources (including match) is 75% of the grant amount. For this section, agencies should have reported leveraged resources (dedicated to the project) outside of the match resources listed above to insure no duplication		5	75% or more = 5 50*74% = 3 40-49% = 1 40% = 0	Applica.
Subtotal: Match and Leveraging		10		
Total Points Available for Performance Criteria (listed on this form)		260		
Total Points Available for Outcome Criteria (Addendum criteria scoresheet)		60		
Total Possible Points**		320		- I
25. Bonus Points: Continuum of Care Permanent Supportive Housing Priority. Bonus points available for permanent supportive housing programs that provide housing to people who are homeless with a disability.	100%	30	Current PSH program = 30	Application Project Type
26. Bonus Points: Point in Time Count Coordinator – Bonus points available to project applications submitted by an agency that served as a Homeless Count Coordinator for the 2022 BoS Homeless Point in Time Count held in February 2022.	100%	10	Yes = 10 No = 0	DCA
27. Bonus Points: Coordinated Entry Implementation – Project is critical and currently managing the assessment, prioritization, and	Yes or No	20	Yes = 20 No = 0	DCA

referral process for a Coordinated Entry implementation.					
** Timeliness of Application Submission – Late submission of the review application, second submission package, or supporting documents will lose points. The rate will be <5% of the total SCORED points available in the competition for each working day that the application is late.	<5% of total points each working day the application is late	Depends on Submissi on Date	1 Day Late = <5% total points available 2 Days Late = <10% total points available 3 Days Late = <15% <u>and</u> application may not be sent to review team for ranking (required for funding)	Based on date received at DCA.	
Total Points Received			•	•	

HUD/DCA Monitoring of CoC Program (point scale)		
Score	Findings	
4	No Unresolved Monitoring Findings	
2	Unresolved Monitoring Findings, but there is a clear and feasible corrective plan	
0	Unresolved Findings with no plan or unclear plan	

Notes:

- 1. Applicants must provide sufficient information to compete with other applicants under criteria, regardless of whether or not this information is required for the final application being submitted electronically to HUD.
- 2. In the event of a tie, decisions to be based upon funds requested/number served at capacity/serving a CoC priority population (chronic, Veterans, youth).
- 3. Review Team reserves discretion to award points between high and low ranges on Capacity, Outcome, Match, and Leveraging criteria.
- 4. Note that this criteria reflects CoC priorities as well as HUD priorities outlined in the FY 2023 NOFO. As a matter of information to applicants, the Balance of State CoC will be judged competitively on CoC Coordination and Engagement (85 points), Project Ranking, Review and Capacity (27 points), Homeless Management Information System (9 points), Point-In-Time Count (5 points), System Performance (60 points), and Coordination with Housing and Healthcare (14 points) 200 total points possible.
- 5. The Balance of State CoC project renewal applications for HMIS, and Coordinated Assessment have no impact upon the HUD score for the CoC application. Because of their importance to the CoC effort across the State, they will not be scored by the review panel and will be placed on the priority ranking within Tier 1. The CoC Planning grant is not part of the Tier ranking and does not impact the funding available.
- Project Applicants that believe they were not allowed to participate in a fair and open process and were rejected by the CoC have the right to appeal the rejection directly to HUD as outlined in the NOFO.
- 7. More information on Housing First can be found on the United States Interagency Council on Homelessness web site at:

APPROVED August 1, 2023

<u>http://usich.gov/resources/uploads/asset_library/Housing_First_Checklist_FINAL.pdf</u>. It was also was sent out by HUD through the SNAPS Weekly Focus series at: <u>https://www.hudexchange.info/sites/onecpd/assets/File/SNAPS-In-Focus-Why-Housing-First.pdf</u> and a Housing Brief at: https://files.hudexchange.info/resources/documents/Housing-First-Permanent-

- Supportive-Housing-Brief.pdf.
 Competition information for the 2023 competition can be found in the HUD NOFO and at:<u>https://www.hud.gov/program_offices/comm_planning/coc/competition, https://www.hudexchange.info/programs/e-snaps/fy-2023-coc-program-nofa-coc-program-competition/, and https://www.hud.gov/program_offices/comm_planning/coc.
 </u>
- 9. The Final Rule on Defining "Chronic Homeless" published in December 2015, can be found at: <u>https://www.hudexchange.info/homelessness-assistance/resources-for-chronic-homelessness/</u>.

2023 Georgia Balance of State Continuum of Care Review Team Scoring Renewal Projects ONLY

Reviewer Name: _	Date:
Organization Name:	
Project Name:	HUD Project Type: 🗌 PSH or 🗌 RRH

General Information

General Information	Possible Points	Score
Balance of State CoC Priority:	Permanent Supportive Housing = 10	
Serving people with the highest needs and	Rapid Re-Housing = 5	
longest histories of homelessness for existing		
new and renewal PSH is a priority for funding.		
-	TOTAL	
(10 poir	nts maximum)	

Project Overview and Priority Alignment

As specified in the Governance Charter, the BoS CoC has aligned itself with the HUD Strategic Plan, as well as with the USICH Plan. While much of the scored information will be taken from agency and project HMIS APR data, agencies were asked to respond to questions, addressing the various objectives of the CoC.

Project Overview and Priority Alignment	Possible Points	Score
Project Summary	Response is clear and concise and gives a complete picture of the project = 3	
(3 possible total points)	Response gives an adequate description of project, but leaves a few unanswered questions = 1	
	Response unclear and leaves unanswered questions about purpose of project = 0	
Objective 1-A: Increase Progress towards Ending Chronic Homelessness	Agencies were required to answer "Yes" or "No" to each response and to provide an explanation to support EACH answer. Points are not automatic; if explanation is not provided and/or does not back up answer award zero points. Checklist-	
Assessment, Prioritization, & Acceptance into	A-C: Yes (and response fully addresses and clearly demonstrates requirement is being met) = 3 points	
project of people with highest needs.	No (or response does not fully address or does not demonstrate requirement is being met) = 0 points	
(9 possible points)	Agencies were required to explain and discuss: a) process of assessing clients using the appropriate VI-SPDAT, or participation in a local Coordinated Entry implementation (as it relates to assessment), b) how the project prioritizes clients as outlined in the CoC Written Standards and Coordinated Entry Written Standards Policies and Procedures, or participation in a local Coordinated Entry implementation (as it relates to prioritization of clients and project acceptance of clients through the referral process) for this	

Objective 1-B: Serving People with the Highest Barriers to Housing (&/or Special Needs)	 program, and c) program entry requirements and restrictions for homeless persons to access and be accepted into this program. Agencies <i>not</i> providing a complete response may not receive full points (A-C). (9 possible total points) Applicants were asked to identify a) which of the listed criteria does NOT have a bearing on whether a client was or was not accepted into their project and b) which of the listed criteria does NOT have a client was or was not terminated from their project: 	Part 1 score (A)
 HUD is looking for projects that serve those people with most need and who would be most resistant to service. Projects are expected to reduce and remove barriers to accessing services, program acceptance and entry and continued program participation, in an effort to serve that population. (10 possible points) 	 a. Which criteria was selected as NOT having a bearing on whether a client is accepted into project? Having too little income = checked or not checked (barrier) Active or history of substance abuse = checked or not checked (barrier) Having a criminal record (with exception of state/federal mandated restrictions) = checked or not checked (barrier) History of victimization (domestic violence, sexual assault, childhood abuse) = checked or not checked (barrier) None of the above = All are a barrier to enter project No barriers = 5 points or 2 barriers = 2 points or z barriers = 0 points (5 possible total points for A) b. Which criteria does NOT have a bearing on whether a client is terminated from project? Failure to participate in supportive services = checked or not checked (barrier) Failure to make progress on a service plan = checked or not checked (barrier) Easi or checked or not checked (may be possible barrier) Any other activity not covered in a typical lease agreement = checked or not checked (may be possible barrier) None of the above = All are cause for termination No barriers (outside of state/federal mandated restriction) = 5 points 1 or 2 barriers = 0 points (5 possible total points for B) Explanation- Agencies were required to explain responses for both "a" and "b" for criteria that will prohibit clients form being accepted into this project, or be cause for termination from, this project. Agencies that indicate barriers that are not mandated may not receive full points (A or B).	Part 2 score (B)

Objective 2: Increase	Performance	
Housing Stability	85% or above meets the standard	
	84% or below does not meet the standard	
Standard Baseline: 85%	Explanation (6 possible points)	
PSH Application answer for E	Project is meeting or exceeding the standard and response on how they will continue to maintain or exceed is clear and concise = 6	
[(c+d)/a x 100 = %]	Project performance is 79%-84%, and response on how they will work to meet it is clear and concise = 4	
RRH Application answer for D (c/b x 100 = %)	Project performance is 78% or lower, and response on how they will work to meet it is clear and concise = 2	
(6 possible points)	Project is not meeting the standard, and response doesn't address how they will work to improve performance = 0	

Objective 3: Increase	Applicants were asked to report on Performance for a) Earned Income and	Part 1 score
Project Participant	b) Increased Income	(A)
Income		
	a. Total Earned Income is at 20% or above meets the standard	
	Total Earned Income is less than 20% does not meet the standard	Part 2 score
Standard Baselines:		(B)
Total Earned Income is	20% or higher = 4 points	
20% and	15%-19% = 2 points	
Total Increased Income	14% or less = 0 points	
is 54%		Part 3 score
	(4 possible total points for A [Earned Income])	(C)
Earned Income (ALL)		
Application answer for	b. Total Increased Income is at 54% or above meets the standard	
E	Total Increased Income is less than 54% does not meet the	
	standard	
Increased Income		
Stayers (ALL)	54% or higher = 4 points	
Application answer for H	49%-53% = 3 points	
п	35%-48% = 2 points	
Increased Income	34% or less = 0 points	
Leavers (ALL)		
Application answer for	(4 possible total points for B [Increased Income stayers])	
K		
N	c. Total Increased Income is at 54% or above meets the standard	
(12 possible points	Total Increased Income is less than 54% does not meet the	
total/4 each)	standard	
	54% or higher = 4 points	
	49%-53% = 3 points	
	35%-48% = 2 points	
	34% or less = 0 points	

	(4 possible total points for C [Increased Income Leavers])	
	Explanation- Agencies were required to explain responses for "a," "b," and "c" as to the steps that agency has in place to assist participants in increasing income. Projects with zero client turnover during the reporting period should describe client progress in meeting the objective to maintain or improve income for participants. Agencies <i>not</i> providing a complete response may not receive full points (A, B, or C).	
Objective 4: Increase the Number of Participants Obtaining Mainstream Benefits RRH and PSH Standard	Performance 80% or above meets the standard Below 80% does not meet the standard Explanation (6 possible points) Project is meeting the standard and response on how they will continue to maintain or exceed is clear and concise = 6	
Baseline: 80% Application answer for C (A/B X 100 = %)	Project performance is 50-79% and response on how they will work to meet it is clear and concise = 4 Project performance is 49% and lower and response on how they will work to meet it is clear and concise = 2	
(6 possible points)	Project is not meeting the standard, and response does not address how they will work to improve performance = 0	
Racial & Ethnic Equity (Identification of barriers to participation) (Question 10-a, Financial & Project Information section)	Response is clear and concise, gives a complete picture of the specific plan to identify barriers to participation in this project and steps taken (or steps that will be taken) to eliminate identified barriers = 15Response is clear and concise and adequately describes specific plan to identify barriers to participation in this project and steps taken (or steps that will be taken) to eliminate identified barriers = 10Response includes a plan to identify barriers to participation and steps to	
(15 possible points)	eliminate barriers, but leaves unanswered questions = 5 Response is unclear or incomplete = 0 (15 possible points)	
Racial & Ethnic Equity (Tracking progress and evaluating)	Response is clear and concise, gives a complete picture of key performance indicators to evaluate and track progress = 5 Response is clear and concise and provides some method of tracking and	
(Question 10-b, Financial & Project Information section)	evaluating progress = 3 Response is unclear or incomplete = 0	
(5 possible points)	(5 possible points)	

TOTAL	
(60 points maximum)	

General Information Point Total (10 possible points):	
	+
Project Overview and Priority Alignment (66 possible points):	
	=
TOTAL POINTS (76 maximum points):	

2023 Georgia Balance of State Continuum of Care Review Team Scoring NEW Projects (PSH, RRH, Joint TH-RRH, Expansion, or Other) Annual Competition

Reviewer Name:	Date:
Organization Name:	
Project Name:	
HUD Project Type: PSH; RRH; Joint TH-RRH (is	this for an 🗌 Expansion or 🗌 DV Bonus?)
Requested Amount (General Information Question 6): _	
Proposed Number of Individuals and/or Families to Serve (Total number of households, Question 5b, second c	

Please read each application fully first before scoring. Each scoring section has the question from the application that applies specifically to that scoring criteria. As the individual point amounts may vary just slightly, please read each scoring criteria fully prior to assigning a score.

There is a "Comments/Scoring Rationale" box following the scoring chart in each section. It is important that reviewers are able to provide rationalization for each project scoring, therefore, please provide comments on scoring rationale.

Threshold Information

Yes/No	Score
All the requirements checked and/or	
addressed = Yes	
One or more of the requirements not	
checked or addressed = No	
	All the requirements checked and/or addressed = Yes One or more of the requirements not

Project Threshold Criteria	Scoring	Reviewer Score
Applicant meets HUD's eligibility and threshold criteria.	Pass/Fail	
Applicant demonstrates adequate capacity to carry out grant (attachments required).*	Pass/Fail	
Project meets eligible costs or activities requirements.	Pass/Fail	
Project sufficiently demonstrates eligible populations will be served.	Pass/Fail	
Project shows required match & sufficient commitments for leveraging to implement project.	Pass/Fail	
Applicant does not have serious compliance or performance issues on current projects.	Pass/Fail	
Project demonstrates adequate impact or cost effectiveness.	Pass/Fail	
Project meets HUD Joint TH & PH-RRH Component Minimum Standards**	Pass/Fail	
Other, as identified by reviewers.	Pass/Fail	
Threshold Statements Comments		·

Agency Capacity*	Possible Points	Score
Agency demonstrates	Response is clear and concise; financial statements/IRS Form 990 are	
they have the capacity	current (without concerns); board consists of volunteer/ diverse members;	
to carry out and	applicant has experience administering federal funds; and there are no	
implement the project	match/ leveraging concerns for reaching capacity = 20 Excellent*	
proposed. (20 possible points)	Response is adequate; financial statements/IRS Form 990 are current (any concerns addressed); board consists of volunteer/ diverse members; applicant has experience administering government funds; and there are no	
New project applicants	match/leveraging concerns for reaching capacity = 15 Good	
must sufficiently describe experience administering federally funded grants, and submit the most recent	Response unclear and leaves unanswered questions; financial statements and/or IRS Form 990 are not current (with concerns); board consists of local volunteer/diverse members; applicant has experience administering grant funds; and/or there are match/leveraging concerns for reaching capacity = 5 Adequate	
financial audit, IRS Form 990, and list of current board	Response and required documentation does not demonstrate experience or capacity to carry out project = 0 (May be rejected by the review team)	
members. New projects should also adequately describe how project will reach	*Local government applicants (county or municipality) should receive full points for this criteria provided that match has been adequately demonstrated.	
full operational capacity. New project applications that do not demonstrate capacity to carry out project may be	Applicants with open (unresolved) monitoring findings or concerns from HUD, DCA, or any other governmental or foundation funder, that doesn't demonstrate a satisfactory corrective plan of action may lose additional points or be determined not to meet threshold.	
rejected by the review		
team.		
	TOTAL (20 points maximum)	
Agency Capacity Comments		

Proposed Project Information

2. Response is clear and concise and gives a complete picture of the relevant experience of the applicant = 20 PSH: Homeless and Rapid Re-housing Experience Response gives an adequate description of related experience, but the experience is limited = 15 RRH: Homeless and Rapid Re-housing Experience Response gives an adequate description of experience, but leaves a few unanswered questions = 10 Joint TH-RRH: Unsheltered and Youth Homeless, Transitional Housing, and Rapid Re-housing Experience (Question 1a, 1b, 1c & 1d) Response is clear and concise and gives a complete picture of the relevant experience of the applicant and potential subrecipients (if any), for all four aspects = 5 *Weighed heavily due to the importance of experience of the applicant and potential subrecipients (if any), for all four aspects = 5 (Question 1e) Response gives an adequate description of experience, but the experience is limited for other or our aspects = 3 (Question 1e) Response is clear and concise and gives a complete picture of the relevant experience is limited for three or four aspects = 2 (S possible points) Response gives an adequate description of related experience, but the experience is limited for three or four aspects = 2 Response gives an adequate description of experience, but the experience is limited for three or four aspects = 2 Response does not describe experience related to leasing, rental assistance, support services and/or HMIS = 0 There are to the apoint services and teaves unanswered questions	Agency Experience	Possible Points	Score
Permanent Supportive Housing Experience Response gives an adequate description of related experience, but the experience is limited = 15 RRH: Homeless and Rapid Re-housing Experience Response gives an adequate description of experience, but leaves a few unanswered questions = 10 Joint TH-RRH: Unsheltered and Youth Homeless, Transitional Housing, and Rapid Re- housing Experience Response does not describe experience working with people who are homeless and/or managing a similar program type (PSH, RRH, or TH-RRH) = 0 (Question 1a, 1b, 1c & 1d) Response is clear and concise and gives a complete picture of the relevant experience* 3. Leasing, Rental, Support Services, and HMIS Experience Response is clear and concise and gives a complete picture of the relevant experience is limited for one or two aspects = 3 Response gives an adequate description of related experience, but the experience is limited for one or two aspects = 3 Response gives an adequate description of experience, but the experience is limited for three or four aspects = 2 Response does not describe experience related to leasing, rental assistance, support services, support services, audyort HMIS = 0		Response is clear and concise and gives a complete picture of the relevant	
Housing Experience Response gives an adequate description of related experience, but the experience is limited = 15 RRH: Homeless and Rapid Re-housing Response does not describe experience working with people who are homeless, Transitional Housing, and Rapid Re-housing Experience Response does not describe experience working with people who are homeless and/or managing a similar program type (PSH, RRH, or TH-RRH) = 0 (Question 1a, 1b, 1c & 1d) Response is clear and concise and gives a complete picture of the relevant experience of the applicant and potential subrecipients (if any), for all four aspects = 5 *Weighed heavily due to the importance of experience Response is clear and concise and gives a complete picture of the relevant experience of the applicant and potential subrecipients (if any), for all four aspects = 5 (Question 1e) Response gives an adequate description of experience, but the experience is limited for one or two aspects = 3 (Question 1e) Response gives an adequate description of experience, but the experience is limited for three or four aspects = 2 (S possible points) Response dives an adequate description of experience, but the experience = 0 Response dives an adequate description of experience related to leasing, rental assistance, support services and/or HMIS = 0	PSH: Homeless and	experience of the applicant = 20	
RRH: Homeless and Rapid Re-housing Experience Response gives an adequate description of experience, but leaves a few unanswered questions = 10 Response unclear and leaves unanswered questions about the experience = 0 Response does not describe experience working with people who are homeless, Transitional Housing, and Rapid Re- housing Experience Response does not describe experience working with people who are homeless and/or managing a similar program type (PSH, RRH, or TH-RRH) = 0 (Question 1a, 1b, 1c & 1d) Response is clear and concise and gives a complete picture of the relevant experience* 3. Leasing, Rental, Support Services, and HMIS Experience Response is clear and concise and gives a complete picture of the relevant experience of the applicant and potential subrecipients (if any), for all four aspects = 5 Response gives an adequate description of experience, but the experience is limited for one or two aspects = 3 Response gives an adequate description of experience, but the experience is limited for three or four aspects = 2 Response gives an adequate description of experience, but the experience is limited for three or four aspects = 2 Response ont describe experience related to leasing, rental assistance, support services and/or HMIS = 0 (5 possible points) TOTAL (25 points maximum)			
Rapid Re-housing unanswered questions = 10 Experience Response unclear and leaves unanswered questions about the experience = 0 Joint TH-RRH: Response does not describe experience working with people who are homeless, and/or managing a similar program type (PSH, RRH, or TH-RRH) = 0 Housing, and Rapid Rehousing Experience Response does not describe experience working with people who are homeless, and/or managing a similar program type (PSH, RRH, or TH-RRH) = 0 (Question 1a, 1b, 1c & 1d) (20 possible points) *Weighed heavily due to the importance of experience* Response is clear and concise and gives a complete picture of the relevant experience of the applicant and potential subrecipients (if any), for all four aspects = 5 S. Leasing, Rental, Support Services, and HMIS Experience Response gives an adequate description of related experience, but the experience is limited for one or two aspects = 3 (Question 1e) Response gives an adequate description of experience, but the experience is limited for three or four aspects = 2 (S possible points) Response unclear and leaves unanswered questions about the experience = 0 Response does not describe experience related to leasing, rental assistance, support services and/or HMIS = 0 upport services and/or HMIS = 0		experience is inflited – 15	
Joint TH-RRH: Response does not describe experience working with people who are homeless, Transitional Housing, and Rapid Rehousing Experience Response does not describe experience working with people who are homeless, Transitional Housing, and Rapid Rehousing Experience (Question 1a, 1b, 1c & 1d) (20 possible points) *Weighed heavily due to the importance of experience* 3. Leasing, Rental, Support Services, and HMIS Response is clear and concise and gives a complete picture of the relevant experience of the applicant and potential subrecipients (if any), for all four aspects = 5 Response gives an adequate description of related experience, but the experience is limited for one or two aspects = 3 (Question 1e) Response gives an adequate description of experience, but the experience is limited for three or four aspects = 2 Response does not describe experience related to leasing, rental assistance, support services, aupport services and PMIS = 0 TOTAL (25 points maximum)			
Number homeless and/or managing a similar program type (PSH, RRH, or TH-RRH) = 0 Homeless, Transitional homeless and/or managing a similar program type (PSH, RRH, or TH-RRH) = 0 Homeless, Transitional Homeless and/or managing a similar program type (PSH, RRH, or TH-RRH) = 0 (Question 1a, 1b, 1c & 1d) (20 possible points) *Weighed heavily due to the importance of experience* Response is clear and concise and gives a complete picture of the relevant experience of the applicant and potential subrecipients (if any), for all four aspects = 5 3. Leasing, Rental, Support Services, and HMIS Response gives an adequate description of related experience, but the experience is limited for one or two aspects = 3 (Question 1e) Response gives an adequate description of experience, but the experience is limited for three or four aspects = 2 (5 possible points) Response unclear and leaves unanswered questions about the experience = 0 Response does not describe experience related to leasing, rental assistance, support services and/or HMIS = 0 TOTAL TOTAL	Experience	Response unclear and leaves unanswered questions about the experience = 0	
1d) (20 possible points) *Weighed heavily due to the importance of experience*	Unsheltered and Youth Homeless, Transitional Housing, and Rapid Re-		
Weighed heavily due to the importance of experience Response is clear and concise and gives a complete picture of the relevant experience of the applicant and potential subrecipients (if any), for all four aspects = 5 3. Leasing, Rental, Support Services, and HMIS Response gives an adequate description of related experience, but the experience is limited for one or two aspects = 3 (Question 1e) Response gives an adequate description of experience, but the experience is limited for three or four aspects = 2 (5 possible points) Response unclear and leaves unanswered questions about the experience = 0 Response does not describe experience related to leasing, rental assistance, support services and/or HMIS = 0 TOTAL (25 points maximum)			
to the importance of experience*	(20 possible points)		
3. Leasing, Rental, Response is clear and concise and gives a complete picture of the relevant Support Services, experience of the applicant and potential subrecipients (if any), for all four and HMIS aspects = 5 Experience Response gives an adequate description of related experience, but the (Question 1e) Response gives an adequate description of experience, but the experience is limited for one or two aspects = 3 (5 possible points) Imited for three or four aspects = 2 Response does not describe experience related to leasing, rental assistance, support services and/or HMIS = 0 TOTAL (25 points maximum)	to the importance of		
(Question 1e) Response gives an adequate description of related experience, but the experience is limited for one or two aspects = 3 (5 possible points) Response gives an adequate description of experience, but the experience is limited for three or four aspects = 2 Response unclear and leaves unanswered questions about the experience = 0 Response does not describe experience related to leasing, rental assistance, support services and/or HMIS = 0 TOTAL (25 points maximum)	3. Leasing, Rental, Support Services,	experience of the applicant and potential subrecipients (if any), for all four	
(5 possible points) Response gives an adequate description of experience, but the experience is (5 possible points) limited for three or four aspects = 2 Response unclear and leaves unanswered questions about the experience = 0 Response does not describe experience related to leasing, rental assistance, support services and/or HMIS = 0 TOTAL (25 points maximum)			
Response does not describe experience related to leasing, rental assistance, support services and/or HMIS = 0 TOTAL (25 points maximum)			
support services and/or HMIS = 0 TOTAL (25 points maximum)		Response unclear and leaves unanswered questions about the experience = 0	
(25 points maximum)			
Agency Experience Comments		· · ·	
	Agency Experience Com	ments	

4. Monitoring	Agency has no open (unresolved) monitoring findings or concerns, and	
Findings or Concerns	there are no outstanding Federal debts = 4	
(Questions 1f & 1g)	Agency is currently working to address monitoring findings or concerns, but	
	a response letter has not been received by applicant = 2	
(4 possible points)		
	Agency has open findings or concerns that aren't being addressed, or	
	findings or concerns were of a serious financial or programmatic nature	
	that causes capacity concerns = 0	
	TOTAL	
	(4 points maximum)	
Program Monitoring		

General Description	Possible Points	Score
5. Program Description	Response has a clear description of how the project meets the community need	
	for housing (or expansion if applicable) = 1	
(Question 2a and 3a)	Response has a clear description of the target population that will be served = 1	
	Response has a clear description of a plan to address the housing and support	
(8 possible points)	service needs of the participants = 1	
	Response has clear proposed outcomes, and the proposed outcomes seem	
(Each checked	reasonable = 1	
applicable box = 1	Response includes a description of planned and established partnerships = 1	
point)	Response is clear in describing why CoC support is necessary for the project = 1	
Proposed Project	Response clearly describes the plan to reach full project capacity in a timely	
Expansions will need to	manner = 1	
fully demonstrate need	Response clearly describes how project will target and prioritize people with	
(Question 3)	higher needs and who are most vulnerable = 1	
6. Estimated Schedule	Applicant provided a complete timeline showing when the project	
	implementation milestones will occur, and they seem reasonable = 3	
(Questien 2d)	Applicant provided a timeline showing when project implementation	
(Question 2d)	milestones will occur, but is missing 1 or 2 milestones or some of the	
(3 possible points)	milestones seem unrealistic = 2	
	Implementation timeline is unclear or project has some feasibility concerns = 0	
7. Housing First Model	Description of how the project will incorporate a Housing First model	
_	of housing assistance that prioritizes rapid placement and stabilization	
(Question 2e)	in permanent housing that does not have service participation	
(3 possible points)	requirements or preconditions is thorough and leaves no unanswered	
	questions = 3 points	
	Description is adequate but leaves some unanswered questions = 1 point	
	Explanation is unclear or does not align with a Housing First design = 0 points	

Agencies were required to check each criteria that there would NOT be a	
policy or practice that would prevent project entry (other than state/federal-mandated exceptions) <u>and</u> to provide an explanation to	
support other requirements based on housing readiness. Projects that did not check one or more of the four barriers that would not prohibit participants from being enrolled in the project were required to provide an explanation. If explanation or other narratives indicate barrier is not one mandated by an outside authority, award zero points for related criteria.	
 Award two points for each criteria that was selected for not being a barrier to project entry. Having to little or little income: check = 2 Active or history of substance abuse: check = 2 Having a criminal record with exceptions for state/federal mandated 	
 History of victimization (e.g. domestic violence, sexual assault, childhood abuse): check = 2 None of the above: check = 0 	
 Other requirements based on "housing readiness": if satisfactory explanation can award 1 point for relevant barrier if 2 points weren't awarded 	
Applicants that did not select any of the above policies/practices as not being a barrier for accepting a client into the project should describe the rules that would prevent entry into a project.	
Agencies were required to indicate which, if any, factors that there would NOT be a policy or practice that would cause a client to be	
of the four items, that would not be a cause for termination, were	
do not back up answer award zero points for related criteria.	
Award one point for each factor that was_selected and not a cause for termination.	
 Failure to participate in supportive services: check = 2 Failure to make progress on a service plan: check = 2 	
 Loss of income or failure to improve income: check = 2 Any other activity act covered in a losse acrossment typically found for 	
 Any other activity not covered in a lease agreement typically found for unassisted persons in the project's geographic area: check = 2 None of the above (see below): check = 0 	
Applicants that did NOT select any of the above policies/practices for termination should describe rule violations that would cause a client to be terminated from the project and any corrective measures taken prior to termination.	
	 policy or practice that would prevent project entry (other than state/federal-mandated exceptions) and to provide an explanation to support other requirements based on housing readiness. Projects that did not check one or more of the four barriers that would not prohibit participants from being enrolled in the project were required to provide an explanation. If explanation or other narratives indicate barrier is not one mandated by an outside authority, award zero points for related criteria. Award two points for each criteria that was selected for not being a barrier to project entry. Having to little or little income: check = 2 Active or history of substance abuse: check = 2 Having a criminal record with exceptions for state/federal mandated restrictions: check = 2 History of victimization (e.g. domestic violence, sexual assault, childhood abuse): check = 2 None of the above: check = 0 Other requirements based on "housing readiness": if satisfactory explanation can award 1 point for relevant barrier if 2 points weren't awarded Applicants that did not select any of the above policies/practices as not being a barrier for accepting a client into the project should describe the rules that would prevent entry into a project. Projects that did not check one or more of the four items, that would not be a cause for termination, were required to provide an explanation. If explanation or other narratives do not back up answer award zero points for related criteria. Award one point for each factor that was selected and not a cause for termination. Failure to participate in supportive services: check = 2 Loss of income or failure to improve income: check = 2 Any other activity not covered in a lease agreement typically found for unassisted persons in the project she policies/practices for termination. Failure to make progress on a service plan: check = 2 None of the above (see below): che

10. Determinations	PSH projects:	
by Project Type	Response clearly describes a plan for identifying and prioritizing the people with the most severe needs, <u>and</u> clearly explains the outreach process that will	
PSH: Prioritization of	be used to engage people living on the streets and in shelter = 6	
Chronically Homeless	Response describes a plan for identifying and prioritizing the people with the most severe needs, and explains the outreach process that will be used to	
RRH and Joint TH-RRH: Leasing and Rental Assistance Procedure	engage people living on the streets and in shelter, but leaves some unanswered questions = 4	
(Question 2h)	Response describes a minimal plan for identifying and prioritizing the people with the most severe needs, and may or may not include an outreach process, and leaves unanswered questions = 1	
(Question 21)	Response unclear, incomplete, or severity of needs not considered = 0	
(6 possible points)	RRH and Joint TH-RRH projects:	
	Response is clear and describes a consistent plan regarding assistance = 6	
	Response gives an adequate description of the assistance plan, but leaves unanswered questions= 3	
	Response unclear or incomplete = 0	
11. Coordinated Entry	Agencies were required to explain and discuss:	
Participation (Question 2i)	a) plans to assess clients using the appropriate VI-SPDAT, or participate in a local Coordinated Entry implementation (as it relates to assessment) = 3 points if fully addressed and demonstrates requirement will be met	
Assessment, Prioritization, & Eligibility Requirements	b) how the project will work to ensure they are prioritizing people with the highest needs or participate in a local Coordinated Entry implementation (as it relates to prioritization of clients and project acceptance of clients through the referral process) = 3 points if fully addressed and demonstrates requirement will be met	
(9 possible points)	c) participant eligibility requirements around homelessness and disability (as applicable for PSH) for homeless persons to access and be accepted into this program = 3 points if fully met and demonstrates requirement will be met	
	Agencies <i>not</i> providing a complete response may not receive full points (A-C). Projects determined <i>not</i> willing to participate in the CoC's Coordinated Entry System or <i>not</i> targeted for eligible populations may not meet threshold.	
	Award three points for each criteria that fully addresses and clearly demonstrates each requirement will be met. (9 possible total points)	
	TOTAL	
	(45 points maximum)	
General Description Cor	nments	

Supportive Services	Possible Points	Score
12. Educational Liaison	Response identifies a job position that serves as the educational liaison,	
(job title,	describes the roles of the position, and has a plan to ensure that children are	
responsibilities, and	enrolled in school, McKinney-Vento services, and other related programs = 5	
services)	Response answers some of the above, but leaves unanswered questions = 3	
(Question 4a)	Response is unclear or incomplete = 0	
(5 possible points)		
13. Permanent	Response is clear and concise, gives a complete picture of the plan to assist	
Housing Stability	participants in remaining housed, and includes addressing the needs of the target population, through both case management and accessing outside services. Response should also clearly demonstrate proposed housing type	
(Question 4b)	meets the needs of participants, how project will work with landlords, assistance, and support to be provided to participants, and how project will	
(5 possible points)	work to help participants set goals. = 5	
	Response is clear and concise, gives an adequate picture of the plan to assist participants in remaining housed, and includes addressing the needs of the target population, through both case management and accessing outside services. Response adequately demonstrates proposed housing type meets the needs of participants, how project will work with landlords, assistance and support to be provided to participants, and how project will work to help participants set goals = 4	
	Response gives an adequate description of proposed plan, but does not address all points above = 3	
	Response gives an adequate description, but leaves unanswered questions = 2	
	Response unclear or incomplete = 0	
	Projects proposed to exclusively serve victims of domestic violence should also describe safety planning to address the needs of participants.	
14. Increase in Income(Question 4c and 4c- 1)(10 possible	Response is clear and concise, gives a complete picture of the specific plan to assist participants in increasing their employment and/or income, and includes addressing the needs of the target population, through both case management and coordination with mainstream service programs to ensure participates are assisted in accessing mainstream services. Response also addresses how the service delivery will result in increased employment and/or mainstream benefits, leading participants towards increased financial independence. = 10	
points)	Response is clear and concise, gives an adequate picture of the specific plan to assist participants in increasing their employment and/or income, and includes addressing the needs of the target population, through both case management and coordination with mainstream service programs to ensure participates are assisted in accessing mainstream services. Response also addresses how the service delivery will result in increased employment and/or mainstream benefits, leading participants towards increased financial independence. = 7	
	Response unclear or incomplete = 0	
	Responses that do not include a specific plan to coordinate and integrate with other mainstream health, social services, and employment programs and	

ensure participants are assisted to obtain benefits from mainstream programs for which they may be eligible will not meet HUD threshold requirements.	

15. Supportive	Response indicates that at least 11 of 16 services will be offered/provided for	
Services	the participants in order to implement a comprehensive program, and	
	description of services is clear, frequency is often, and leaves no unanswered	
	questions = 5	
(Question 4d and 4e)	Response indicates that at least 11 of 16 services will be offered/provided for	
(5 possible points)	the participants, but description of services is not clear, frequency is acceptable, or leaves some unanswered questions = 4	
	Response indicates that 7-10 services will be offered/provided for the	
	participants, and description of services is clear, frequency is acceptable, and	
	leaves no unanswered questions = 3	
	Response indicates that 7-10 services will be offered/provided for the	
	participants, but description of services is not clear, frequency is questionable,	
	or leaves some unanswered questions = 1	
	·	
	Response indicates that less than 7 services will be offered/provided to the	
	participants = 0	
	TOTAL	
	(25 points maximum)	
Supportive Services Co	omments	

Housing Type and Location and Project Participants	Possible Points	Score
16. Prioritization	Response fully demonstrates need and will dedicate units/beds for serving people who are veterans or unaccompanied youth at 100% = 10	
(Question 5b-5c) (10 points possible)	Response fully demonstrates need and will dedicate units/beds for serving people who are veterans, or unaccompanied youth at 70-99% = 7	
New projects should	Response adequately demonstrates need and will dedicate units/beds for serving people who are veterans, or unaccompanied youth at 50-69% = 5	
sufficiently demonstrate need, targeting, and related	Response adequately demonstrates need and will dedicate units/beds for serving people who are veterans, or unaccompanied youth at 30-49% = 1	
partnerships (in the size and scope proposed).	Response indicates no dedicated units/beds for prioritization and a low or no percentage of subpopulations, or response is unclear or incomplete = 0	

ousing Type and Loca	ation and Project Participants Comments	
	TOTAL (30 points maximum)	
	these populations= 0	
	Response does not describe experience nor strategy to working with any of	
points)	populations Is limited or not present = 3	
(10 possible	Response is clear and strategies are viable but experience with the	
(Question 5e)	limited to 1 population group = 5	
	Response gives an adequate description of experience, but the experience is	
disabilities	experience is limited for two populations = 7	
populations, people living with	Response gives an adequate description of related experience, but the	
BIPOC, LGBTQ	populations = 10	
working with	experience of the applicant and potential subrecipients (if any), for all three	
18. Experience	Response is clear and concise and gives a complete picture of the relevant	
	Response is unclear or incomplete = 0	
	eliminate barriers, but leaves unanswered questions = 3	
(possione points)	Response includes a plan to identify barriers to participation and steps to	
(10 possible points)	eliminate identified barriers = 7	
(Question 5d)	identify barriers to participation in this project and steps that will be taken to	
participation)	Response is clear and concise and adequately describes specific plan to	
of barriers to	eliminate identified barriers = 10	
Equity (Identification	identify barriers to participation in this project and steps that will be taken to	

Proposed Performance Measures	Possible Points	Score
19. Housing Stability	Response indicates that the project has a plan that is thorough and realistic that will help at least 85% of participants reach housing stability = 4	
(Question 6a) (4 possible points) Standard Baseline = 85% of households	Response indicates that the project has a less thorough or realistic plan to help 85% of participants reach housing stability = 2 Response does address or adequately describe how project will help participants reach housing stability, or narrative notes an anticipated rate less than 85% of households = 0	

20. Income	Response indicates that the project has a plan that is thorough and realistic			
(4 possible points)	that will help at least 54% of participant households increase income = 4			
	Response indicates that the project has a less thorough or realistic plan to			
Increase in Total Income	help at least 54% of participant households increase income = 2			
(Question 6b)	Response does not address or adequately describe how project will help			
Standard Baseline = 54%	participant households increase income = 0			
of households				
	TOTAL			
(8 points maximum)				
Proposed Performance N	leasures Comments			

Budget	Possible Point	:s	Score
21. BudgetThe budgets and rationale for the requested amounts are complete, accurate, and realistic, and leave no questions = 10			
(Question 8)The budgets and rationale for the requested amounts complet and realistic, but leave unanswered questions = 7		• • • • • • • • • • • • • • • • • • •	
(The budgets and rationale for the requested amounts are acceptable, but leave unanswered questions = 5		
	The budgets and rationale for the requested a accurate, or realistic, and/or leave too many u	•	
	TOTAL		
	(10 points maximum)		
Budget Comments			
Pro	iect Match and Leveraging	Possible Points	Score
	ject Match and Leveraging	Possible Points	Score
22. Match (Cash or	In-Kind Resources)*	Possible Points Match:	Score
22. Match (Cash or New projects must dem	In-Kind Resources)* onstrate required match resources equal to at		Score
22. Match (Cash or New projects must dem	In-Kind Resources)*	Match: Well defined = 5	Score
22. Match (Cash or New projects must dem least 25% of the total re administrative costs.	In-Kind Resources)* constrate required match resources equal to at equested HUD funding, including project and	Match: Well defined = 5 Acceptable = 3	Score
22. Match (Cash or New projects must dem least 25% of the total re administrative costs.	In-Kind Resources)* constrate required match resources equal to at equested HUD funding, including project and s must attach agency commitments for match	Match: Well defined = 5	Score

23. Leveraging (Cash or In-Kind Resources)*	Leveraging (outside of match):
The CoC goal for all leveraged resources 75% of the grant amount	
(above and beyond the match amount). For this section, agencies	75% or more = 9
should have reported leveraged resources outside of the match	50-74% = 6
resources listed above to insure no duplication.	40-49% = 3
*New project applicants must attach agency commitments for	Less than 40% = 0
leverage (specifically dedicated to this project).	(commitments required)

TOTAL		
(14 points maximum)	
Match and Leveraging Comments		

TOTAL APPLICATION POINTS (181 maximum points):

Bonus Points	Possible Points	Score
Veteran Prioritization - Bonus points	Yes = 5	
available to project applications that		
exclusively dedicate beds for Veterans.	No = 0	
(5 possible points)		
	** Application **	
Youth Prioritization - Bonus points	Yes = 5	
available to project applications that		
exclusively dedicate beds for youth-	No = 0	
headed households (aged 18-24 yrs.		
old).	** Application **	
(5 possible points)		
Leveraging Housing Resources: PSH or RRH project will utilize housing subsidies	Applicant demonstrates partnerships exist at or above 25% = 5	
or subsidized housing units not funded		
through ESG or CoC.	Applicant demonstrates partnerships	
For PSH at least 25% of the units	exist, but 25% not demonstrated = 3	
included in project are subsidized by		
Non-CoC, Non-ESG source.	No partnerships exist = 0	
For RRH at least 25% of program		
participants are served by Non-CoC,		
Non-ESG source.		
(Question 2b)		
(5 possible bonus points)		
Leveraging Healthcare Resources: PSH	Applicant demonstrates partnerships	
or RRH project that will utilize	exist at or above 25% = 5	
healthcare resources to help		
participants. Value of Healthcare	Applicant demonstrates partnerships	
services provided is equal to at least	exist, but 25% not demonstrated = 3	
25% of proposed funding requested.		
(Question 2c)	No partnerships exist = 0	
	- p	
(5 possible bonus points)		

Point in Time Coordinator – Bonus points available to project applications	Yes = 10	
submitted by an agency that served as a	No = 0	
homeless count coordinator for the Annual Point in Time Count conducted		
in February 2022.		
Coordinated Entry Implementation –	Yes = 20	
Project proposed is critical and proposed		
by applicant currently managing the	No = 0	
assessment, prioritization, and referral		
process for a Coordinated Entry		
implementation area. (20 possible bonus points)		

TOTAL POSSIBLE BONUS POINTS (50 maximum points): ______

TOTAL APPLICATION POINTS (181 maximum)

+

=

TOTAL BONUS POINTS (50 maximum)

TOTAL POINTS (231) maximum)

Overall Comments, Concerns or Recommendations

1E-2a Scored Forms for One Project

- One Scored Project Application
 - o CoC Renewal Performance Priority Scoring Criteria
 - $\circ\quad$ CoC Renewal Review Team Scoring Criteria
- 2023 Scoring Legend (Objective, System Performance, Severe Barriers, and Racial & Ethnic Equity Criteria)

Georgia Balance of State NOFO Scoring 2023		Org Name>	Advocates for Bartow's Childre Inc.	
		Project Name>	RRH You	th Project
Ac	Advocates for Bartow's Children (RISE Youth RRH) Project Application Scores		GA0370L4B012204	
			Advoc Bartow Chld - RISE YOUTH RRH (COC-RRH-501)	
			21699	
Q.N	Performance Criteria 2023 PH/PSH Renewal Projects	Total Points Possible	Value	Project Score
	Agency demonstrates they have the capacity to carry out and implement the project proposed.		Yes	N/A
1	1. Spending all grant funds awarded for last grant award period	5	100	5
1.a	1a. All Projects quarterly draw from LOCCS	5	Yes	5
2	2. Project Utilization Units/Clients [Review App or APR (Q10 averaged)]	5	>100	5
3	3. Cost Effectiveness (Annual # HH/Annual Grant Amount)	0	\$9,588	
	Subtotal Grant/Utilization	15		15
4	4. PH Programs: Housing Stability [PSH % PH persons who remained in program as of end of year OR exited to permanent destination during year] - APR Q05 & Q23c / Q05 exits Positive Exits & Stayers OR RRH Q23c exits Positive Exits	20	97	20
5	5. Length of Time btwn Start Date & Move-in Date: Avg days spent from project entry to residential move-in 6/1/2022-5/31/2023 (APR Q22c)	15	12.42	15
6	 Return to Homelessness: Percentage of participants who exited to perm. destination 6/1/2021- 5/31/2022 that returned to homelessness 	15	13	15
	Subtotal Housing Stability	50		50
7	7. Program has dedicated beds/units for serving chronically homeless. Current Projects will be scored on dedicated chronic and DedicatedPLUS beds compared with clients being served by the project. Must meet HUD's definition of chronically homeless.	10	n/a	0
7a	7a. Program serves persons who are chronically homeless. Current Projects will be scored on number served by the project. Must meet HUD's definition of chronically homeless.	10	0	0
8	8. Program targets/serves Veterans- Current Projects: will be scored on clients being served by the project. Applica. & verified w/APR (Q05a Veterans)	10	0	0
9	9. Program targets/serves Youth-headed HHs- Current Projects: will be scored on clients served by the project. Applica. & verified w/APR (Q05a Parenting Youth or Q11)	10	167	10
10	10. Program serves people who have special needs or high barriers to housing - Applica. verified w/APR (Disability=Q13; DV=Q14a & Q14b; Youth= Q05a & Q27b)	10	121	10
11	11. ALL Programs: At least one Adult per household w/previous residence indicating literal homelessness (project eligibility). Q15: Living Situation. (Enrollments between 6/1/22 & 5/31/23) - Data includes adults entering from Literal/PSH/Institiution.	10	113	10
	Subtotal Chronic Homelessness/Veterans/Special Needs	60		30.0
12	12. Renewal Programs: Increase in Earned Income for Adults [adults who gained or increased 'earned income' from start to annual assess/exit] - APR - Q19a2	10	52	10
12.a	12a. Renewal Programs: Increased Income from All sources [% of persons age 18 or older who gained or increased total income from Start to Annual Assessment/Exit] APR - Q19a2	10	52	8
12.b	12b. Renewal Programs: Participants w/Non Cash Mainstream Benefit Sources [RRH adult leavers with '1+ sources of noncash benefits'/total adult leavers] - [Q20b] / [PSH review leavers and stayers same] - Q20b]	10	39	0
13	13. Renewal Programs: Leavers who exit housing or program to shelter, streets, unknown [leavers exited to 'emergency shelter', 'place not meant for human habitation', or 'Don't know/refused'] - [APR - Q23a & Q23b]	11	5	11
14	14. Coordinated Entry Participation: Non-Implemtation Sites - HMIS shows participants being assessed using VI-SPDAT / Implementation Sites - HMIS shows projects participating & accepting referrals from Lead Agency	10	Both Referral & Acceptance	10
15	15. Acceptance of Participants Without Income (% adults 18 or older entering without earned income. SSI, or SSDI) [% with this income at entry where 70% or less = 5 points] -Q18	5	33	5
16	16. Variance in Length of Stay (Leaver HHs) to reflect Written Standards requirement of no pre- determined length of stay	5	yes	5
	Subtotal Performance	61		49.0
17	17. Housing First: Projects utilize Housing First model. Projects prioritize rapid placement & stabilization in permanent housing & have no service participation requirements or preconditions.	10	yes	10

18	18. Low Barrier Projects: Projects are low barrier projects (allows entry to program participants that includes: low or no income, current or past substance use, criminal records—with the exceptions of restrictions imposed by federal, state or local law or ordinance, and history of domestic violence).	10	yes	10
19	19. Policies and Procedures: Rapid Placement in Housing without preconditions. – Policies support placement into permanent housing without preconditions for income, work effort, sobriety, or any other factor (other than state/federal-mandated exceptions),	10		10
	Subtotal Housing First	30		30
20	20. Non-S+C Current Applicants: Monitoring-HUD Findings	4	No Unresolved Findings	4
20.a	20a. S+C Current Applicants: Monitoring-DCA Findings	4		0
Subtotal Compliance		4		4
21	21. CoC Participation: Attended BoS CoC Statewide (June 2022 or December 2022), 2023 Symposium, CoC Governance (board or committee mbr), or 2022 PIT Coordinator	10	yes	10
22	22. HMIS Data Quality: <5% DKR/Missing (DCA/HMIS Data Quality Report for Q2-Q7)	(# of 5, 2pt each) 10	5	10
22.a	22a. Timeliness Data Entry & Annual Assessments: Q6: 5% or less Starts; Q6 5% or less for Exits (each); AND Q4 5% or less for Annual Assessment errors (DCA/HMIS Data Quality Report for Q6 & Q4) = Extra point if 3 days or less start AND 5% or less annual errors	(# of 3, 3pt each plus possible xtra pt)10		10
	Subtotal CoC Participation & HMIS Data Quality	30		30
23	Subtotal CoC Participation & HMIS Data Quality 23. Match (With the exception of leasing, all agencies must demonstrate match resource equal to at least 25% of the total requested HUD funding (No match required for leasing.)	30 5	25%	30 5
23 24	23. Match (With the exception of leasing, all agencies must demonstrate match resource equal		25%	
	 23. Match (With the exception of leasing, all agencies must demonstrate match resource equal to at least 25% of the total requested HUD funding (No match required for leasing.) 24. Leveraging (Cash or In-Kind Resources) 	5		5
	 23. Match (With the exception of leasing, all agencies must demonstrate match resource equal to at least 25% of the total requested HUD funding (No match required for leasing.) 24. Leveraging (Cash or In-Kind Resources) The CoC goal for all leveraged resources (outside of match) is 75% of the grant amount. 	5		5
	 23. Match (With the exception of leasing, all agencies must demonstrate match resource equal to at least 25% of the total requested HUD funding (No match required for leasing.) 24. Leveraging (Cash or In-Kind Resources) The CoC goal for all leveraged resources (outside of match) is 75% of the grant amount. Subtotal Match & Leveraging 	5 5 10		5 0 5
	23. Match (With the exception of leasing, all agencies must demonstrate match resource equal to at least 25% of the total requested HUD funding (No match required for leasing.) 24. Leveraging (Cash or In-Kind Resources) The CoC goal for all leveraged resources (outside of match) is 75% of the grant amount. Subtotal Match & Leveraging Total Points (above criteria)	5 5 10 260		5 0 5 213.0
	23. Match (With the exception of leasing, all agencies must demonstrate match resource equal to at least 25% of the total requested HUD funding (No match required for leasing.) 24. Leveraging (Cash or In-Kind Resources) The CoC goal for all leveraged resources (outside of match) is 75% of the grant amount. Subtotal Match & Leveraging Total Points (above criteria) Total Points Available for Renewal Project Review Team Scoring	5 5 10 260 76		5 0 5 213.0 64.67
24	23. Match (With the exception of leasing, all agencies must demonstrate match resource equal to at least 25% of the total requested HUD funding (No match required for leasing.) 24. Leveraging (Cash or In-Kind Resources) The CoC goal for all leveraged resources (outside of match) is 75% of the grant amount. Subtotal Match & Leveraging Total Points (above criteria) Total Points Available for Renewal Project Review Team Scoring SUBTOTAL - Total SCORED Points	5 5 10 260 76 336	0%	5 0 5 213.0 64.67 277.7
24	23. Match (With the exception of leasing, all agencies must demonstrate match resource equal to at least 25% of the total requested HUD funding (No match required for leasing.) 24. Leveraging (Cash or In-Kind Resources) The CoC goal for all leveraged resources (outside of match) is 75% of the grant amount. Subtotal Match & Leveraging Total Points (above criteria) Total Points Available for Renewal Project Review Team Scoring SUBTOTAL - Total SCORED Points 25. Bonus Points: Continuum of Care PSH Priority (current PSH program) 26. Bonus Points: Point in time Coordinator – Bonus points available to project applications submitted by an agency that served as a coordinator for the Point in Time Count in February	5 5 10 260 76 336 30 = PSH	0%	5 0 5 213.0 64.67 277.7 0
24 25 26	 23. Match (With the exception of leasing, all agencies must demonstrate match resource equal to at least 25% of the total requested HUD funding (No match required for leasing.) 24. Leveraging (Cash or In-Kind Resources) The CoC goal for all leveraged resources (outside of match) is 75% of the grant amount. Subtotal Match & Leveraging Total Points (above criteria) Total Points Available for Renewal Project Review Team Scoring SUBTOTAL - Total SCORED Points 25. Bonus Points: Continuum of Care PSH Priority (current PSH program) 26. Bonus Points: Point in time Coordinator – Bonus points available to project applications submitted by an agency that served as a coordinator for the Point in Time Count in February 2022. 27. Coordinated Entry Implementation - Project critical & currently managing the Assessment, 	5 5 10 260 76 336 30 = PSH 10	0% RRH no	5 0 5 213.0 64.67 277.7 0 0
24 25 26	23. Match (With the exception of leasing, all agencies must demonstrate match resource equal to at least 25% of the total requested HUD funding (No match required for leasing.) 24. Leveraging (Cash or In-Kind Resources) The CoC goal for all leveraged resources (outside of match) is 75% of the grant amount. Subtotal Match & Leveraging Total Points (above criteria) Total Points Available for Renewal Project Review Team Scoring SUBTOTAL - Total SCORED Points 25. Bonus Points: Continuum of Care PSH Priority (current PSH program) 26. Bonus Points: Point in time Coordinator – Bonus points available to project applications submitted by an agency that served as a coordinator for the Point in Time Count in February 2022. 27. Coordinated Entry Implementation - Project critical & currently managing the Assessment, prioritization & referral process for CES Implementation	5 5 10 260 76 336 30 = PSH 10 20	0% RRH no no	5 0 5 213.0 64.67 277.7 0 0 0

2023 BoS CoC Renewal Review Team Scoring Form

Advocates for Bartow's Children RRH Youth			DCA	Review Team Project Scores	Points Available	
1 Co	C Priority (10 PSH/5 RRH)	1	5	5	10	
2 Pr	oject Summary	2	N/A	3	3	
3 Ot	ojective 1A: End Chronic Homelessness	3	N/A	9	9	
4 Ot	ojective 1B (a): Entry Criteria	4	N/A	5	5	
5 <mark>Ok</mark>	ojective 1B (b): Criteria for Termination	5	N/A	5	5	
6 <mark>Ok</mark>	ojective 2: Increase Housing Stability	6	N/A	6	6	
7 <mark>Ot</mark>	ojective 3: Part 1 (a)- Earned Income	7	N/A	4	4	
8 <mark>Ot</mark>	ojective 3: Part 2 (b)- Increased Income Stayers	8	N/A	4	4	
9 <mark>Ot</mark>	ojective 3: Part 3 (c)- Increased Income Leavers	9	N/A	2.3333333333	4	
10 <mark>Ok</mark>	ojective 4: Increase # Mainstream Benefits	10	N/A	2	6	
11 Ra	cial & Ethnic Equity (ID of participation barriers)	11	N/A	15	15	
12 Ra	cial & Ethnic Equity (Tracking Progress/Eval.)	12	N/A	4.333333333	5	
				<u>64.67</u>	<u>76</u>	

Local Comp Scoring Legend (Objective, System Performance, & Severe Barriers Criteria)

					1
	Renewal Performance Criteria Form			<u>Max Points</u> <u>Avail.</u>	<u>% by Type</u>
Objective Criteria	208	26	234	396	59%
System Performance	91	18	109	396	28%
Severe Barriers	15	3	18	396	5%
Racial & Ethnic Equity (ID of participation barriers/tracking progress)	0	20	20	396	5%
	320	76			

Review Team Scoring (line 47)	Points Available	Category Points Available
CoC Priority (10 PSH/5 RRH)	10	10
Project Summary	3	
Objective 1A: End Chronic Homelessness	9	3**
Objective 1B (a): Entry Criteria	5	5
Objective 1B (b): Criteria for Termination	5	5
Objective 2: Increase Housing Stability	6	6
Objective 3: Part 1 (a)- Earned Income	4	4
Objective 3: Part 2 (b)- Increased Income Stayers	4	4
Objective 3: Part 3 (c)- Increased Income Leavers	4	4
Objective 4: Increase # Mainstream Benefits	6	6
Racial & Ethnic Equity (ID of participation barriers)	15	15
Racial & Ethnic Equity (Tracking Progress/Eval.)	5	5
	<u>76</u>	

**Objective 1A: End Chronic Homelessness

1/3 VI-SPDAT Process; 1/3 priorities clients based on written standards (CES); & 1/3 accepts clients with MH

1E-5 Notification of Projects Rejected-Reduced

- Written Notice Projects Rejected
- Written Notice Project Reduced (Reallocated)
- Email notification to all project applicants
- Final New and Renewal Listing (publicly posted and email notice)

Tina Moore

From:	Josh Gray
Sent:	Tuesday, September 12, 2023 5:38 PM
То:	katha.blackwell; Navvab McDaniels
Cc:	Cordaryl Turner; Tina Moore
Subject:	Balance of State CoC Competition Results - SSO-CE

Dear Ms. Blackwell and Ms. McDaniels,

Regretfully, I am writing to inform you that the Balance of State Continuum of Care will not be advancing your request for Supportive Services Only-Coordinated Entry (SSO-CE) funds for Partnership Against Domestic Violence through the HUD 2023 Continuum of Care Competition.

Threshold eligibility concerns centered on the following areas:

- During project review, the viability of the proposed project was not fully demonstrated. While
 narrative indicated that PADV would work to meet requirements, it was not fully demonstrated how
 the project would meet the requirement to cover 152 counites, work with other regional DV partners,
 and work with the Balance of State CoC Coordinated Entry System. One of the requirements is that a
 DV-focused SSO-CE project equip the CoC's coordinated entry to better meet the needs of people
 experiencing homelessness who are survivors of domestic violence, dating violence, sexual assault,
 etc.
- Benefit to the Balance of State CoC was not demonstrated. In addition, it was not demonstrated how this project would expand access to the current system of victim service providers available in Georgia for homeless individuals and families. It was not demonstrated how this project expands beyond the current 24-hour Statewide Hotline and website resources made available by the Georgia Coalition Against Domestic Violence.
- Staffing seemed insufficient for the scale that would be needed.

For a future proposal, the committee's recommendation is that this effort would work with BoS CES staff and spend 6 months planning how to implement a SSO-CE system, obtain letters of support from regional Victim Service Providers (would need a live bed inventory for housing referrals), plan around how assistance in rural areas would be provided, and demonstrate need on how the proposal would help more victims of violence access DV resources and general service providers in the Balance of State CoC. This project would also need a liaison to connect the DV CE system with the BoS CoC CE system. A future proposal would need to be larger and include more staff to cover 152 counties.

While the Balance of State Continuum of Care is unable to support funding from HUD for this project currently, we wish you every success to continue all of the good work of your agency.

Should you wish to follow up on the committee's recommendation, prior to a future competition, please reach

out to schedule some time. Should you have questions or concerns, please contact me at any time. You can also contact Tina Moore for questions at (404) 327-6870 or tina.moore@dca.ga.gov.

Sincerely,

Joshua Gray



Learn more about our commitment to fair housing.

	×	×	×	×
--	---	---	---	---

Josh Gray

Continuum of Care Program Manager Georgia Department of Community Affairs 60 Executive Park South, NE Atlanta, Georgia 30329

Direct 404-327-6811 Josh.Gray@dca.ga.gov

Tina Moore

From:Josh GraySent:Tuesday, September 12, 2023 5:38 PMTo:Jake HallCc:Cordaryl Turner; Tina MooreSubject:Balance of State CoC Competition Results - TH-RRH

Dear Mr. Hall,

Regretfully, I am writing to inform you that the Balance of State Continuum of Care will not be advancing your request for Joint Transitional Housing-Rapid Re-Housing (TH-RRH) Component funds for United Way of Central Georgia through the HUD 2023 Continuum of Care Competition.

Threshold eligibility concerns centered on the following areas:

• Project design did not meet the parameters of a Joint Transitional Housing-Rapid Re-Housing (TH-RRH) Component project. The application proposed that all units would be in leasing. Leasing is not an eligible activity under the Rapid Re-Housing (RRH) portion of a Joint TH-RRH Component project, and rental assistance is the required housing activity for RRH. Threshold requirements of a Joint TH-RRH Component project is that an applicant must demonstrate the project will be able to provide both components to all participants so that participants are able to move from TH to RRH at any time. One of the ways this can be measured is to have twice as many units in rental assistance.

Page 17 of the HUD NOFO:

(18) Joint TH/PH-RRH Component Project. The Joint TH/PH-RRH component project combines two existing program components—Transitional Housing and Permanent Housing-Rapid Rehousing—in a single project to serve individuals and families experiencing homelessness. The recipient must adopt a Housing First approach [see sections I.A.4.b.(2) and I.B.2.b.(15) of this NOFO] across the entire project and program participants may only receive up to 24-months of total assistance. For more information about Joint TH/PH-RRH component project quality threshold requirements, see section III.C.5.c. of this NOFO. If funded, HUD will limit eligible costs as follows, in addition to other limitations found in the Rule:

(a) leasing of a structure or units, and operating costs to provide transitional housing;

(b) short- or medium-term tenant-based rental assistance on behalf of program participants to pay for the RRH portion of the project;

(c) supportive services;

(d) costs of contributing data to the HMIS; and

(e) project administrative costs.

Project applicants must provide details in the project description of how TH and PH-RRH assistance will be provided. Additionally, if CoC Program funds are not being requested for both TH and PH-RRH units, the project application must describe and include the number of the project's TH and PH-RRH units that will be paid for from another funding source. Applicants may only use CoC Program Leasing funds or non-CoC Program Funds to house program participants enrolled in the TH portion of the project.

When a program participant is enrolled in a Joint TH/PH-RRH component project, the recipient or subrecipient must be able to provide both components, including the units supported by the TH component and the tenant-based rental assistance and services provided through the PH-RRH component, to all participants. A program participant may choose to receive only the assistance provided through the TH portion of the project or the assistance provided through the PH-RRH component, but the recipient or subrecipient must make both types of assistance available.

• The 25% match requirement was not demonstrated.

Other issues/concerns noted by application reviewers included:

- Concern that narratives did not demonstrate understanding of RRH. Under the regular competition, rental assistance is the only eligible housing cost for the RRH portion of the project and leases must be in the participant's name.
- Review application narratives and the supportive services budget appeared to have much of the same information as the Permanent Supportive Housing (PSH) application submitted.
- The information on participants proposed to be served was identical to the PSH application. The expectation that this project would be designated at 100% for those experiencing chronic homelessness, as required for the PSH project, is unrealistic for a Joint TH-RRH Component project. In addition, participants who meet the chronic homeless designation loose that designation upon entering a TH-RRH project, and this could negatively impact a participant's eligibility for PSH.

While the Balance of State Continuum of Care is unable to support funding from HUD for this project currently, we wish you every success to continue the good work of your agency.

Should you wish to have technical assistance prior to future competition(s) on Joint TH-RRH eligible activities and costs under the CoC program please reach out to schedule some time. Should you have questions or concerns, please contact me at any time. You can also contact Tina Moore for questions at (404) 327-6870 or tina.moore@dca.ga.gov.

Sincerely,

Joshua Gray



Learn more about our commitment to fair housing.

Josh Gray

Continuum of Care Program Manager Georgia Department of Community Affairs 60 Executive Park South, NE Atlanta, Georgia 30329



Direct 404-327-6811 Josh.Gray@dca.ga.gov

Tina Moore

From:	Josh Gray
Sent:	Tuesday, September 12, 2023 5:38 PM
То:	ireighard; fstewart@mustministries.org
Cc:	Cordaryl Turner; Tina Moore
Subject:	MUST Ministries Notification of Reallocation (Rapid Re-Housing Project)
Attachments:	2023 BoS CoC Reallocation Amounts Approved.pdf; 2023 CoC Project Application
	Ranking Summary - Tier 1 and Tier 2.pdf

Dear Dr. Reighard and Ms. Stewart,

Attached please find a chart showing the Balance of State CoC project grant where funding was reduced in order to reallocate funds to a new project, and the final ranking chart. Both were approved by the Board on September 12, 2023. Reductions for MUST Ministries, Inc. include the *MUST Ministries BoS CoC RRH Rapid Re-Housing* project in the amount of \$127,812.

The elimination of this project (GA0333L4B012206) is due to underutilization as a result of the inactivity of this project grant. This project is not serving any participants nor spending any funds, and this project did not serve any clients or spend any grant funds in calendar year 2022.

This is the formal acknowledgement of non-renewal and notice of reallocation.

Should you have questions or concerns, please contact me at any time. You can also contact Tina Moore for questions at (404) 327-6870 or tina.moore@dca.ga.gov.

Thank you, Josh



Learn more about our commitment to fair housing.



Josh Gray

Continuum of Care Program Manager Georgia Department of Community Affairs 60 Executive Park South, NE Atlanta, Georgia 30329

Direct 404-327-6811 Josh.Gray@dca.ga.gov

	Project				Funding	Cumulative Balance for
Ranking	Туре	Name of Project Applicant	Project Sponsor/Project Name	Project Score	Request	Funding
ousing pe or 2022 cor ignificantly	ople with npetition y upderpe represen	out significant capacity or performance issues, HMIS, Coord Asso (not operational for a year) received median points for perform performing or operating under capacity; Group 5 - New CoC PH Bo ting the top 93% of the Annual Renewal Amount (ARA) minus t	ng criteria. Projects were then grouped and ranked in the following essment projects, & operational renewal projects transferred in the l ance; Group 3 - New projects designated to utilize reallocated funds; nus; Group 6 - New DV Bonus housing projects; & Group 7 - New DV he reallocated amount. Group 4 projects that scored lower fell into t	ast 12-months; Group 2 - Group 4 - Renewal PSH a Bonus SSO-CE. Higher sc	New RRH and PS nd RRH determir oring projects we	H awarded in 2021 ed to be re placed in the
1	PH	Georgia Housing and Finance Authority	Caring Works BOS S+CR	303.00	\$784,189	\$784,189 T
2	PH	Georgia Housing and Finance Authority	Viewpoint Health S+CR_C	301.50	\$1,243,738	\$2,027,927
3	PH	Georgia Housing and Finance Authority	Carrollton Housing Authority S+CR	295.00	\$482,935	\$2,510,862
4	PH	Georgia Housing and Finance Authority	Georgia Mountain Women's Center S+CR	288.00	\$143,794	\$2,654,656
5	PH	Georgia Housing and Finance Authority	Advantage BHS BOS S+CR_C2	286.50	\$541,750	\$3,196,406
6	PH	Georgia Housing and Finance Authority	AVITA S+CR_C	286.50	\$311,050	\$3,507,456
7	PH	Georgia Housing and Finance Authority	Gateway BHS S+CR	286.50	\$745,713	\$4,253,169
8	PH	Georgia Housing and Finance Authority	South GA CSB S+CR_C	284.50	\$617,757	\$4,870,926
9	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C	282.50	\$1,065,395	\$5,936,321
10	PH	Georgia Housing and Finance Authority	Lookout Mountain CSB S+CR	280.50	\$276,220	\$6,212,541
11	PH	Georgia Housing and Finance Authority	AVITA Community Partners S+CR	280.30	\$166,967	\$6,379,508
12	PH	Advocates for Bartow's Children, Inc.	RRH Youth Project	277.70	\$373,932	\$6,753,440
13	PH	Georgia Housing and Finance Authority	Travelers Aid S+CR_C	276.50	\$481,152	\$7,234,592
14	PH	Georgia Housing and Finance Authority	Highland Rivers CSB S+CR_C	275.20	\$296,477	\$7,531,069
15	PH	Georgia Housing and Finance Authority	New Horizons CSB BoS S+C_C	274.20	\$304,817	\$7,835,886
16	PH	Georgia Housing and Finance Authority	MUST Ministries BOS S+CR	274.00	\$285,064	\$8,120,950
17	PH	Douglas County Community Services Board	Douglas County SHP	273.00	\$111,600	\$8,232,550
18	PH	Georgia Housing and Finance Authority	Dalton Whitfield CDC S+CR_C	271.50	\$326,537	\$8,559,087
19	PH	AIDS Athens	AIDS Athens PSHP	271.20	\$80,158	\$8,639,245
20	PH	Another Chance of Atlanta, Inc.	ACA PSH Clayton County	270.50	\$148,990	\$8,788,235
21	PH	Georgia Housing and Finance Authority	Highland Rivers S+CR3	267.50	\$292,883	\$9,081,118 <mark>T</mark>
22	PH	Safe Harbor Children's Shelter	STRIVE Rapid Rehousing Renewal 2023	266.30	\$141,340	\$9,222,458
23	PH	Georgia Housing and Finance Authority	Travelers Aid S+CR3	266.00	\$177,492	\$9,399,950
24	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C2	265.50	\$831,239	\$10,231,189
25	PH	MUST Ministries, Inc.	Cherokee County PSH-PH Case Management	263.70	\$71,904	\$10,303,093
26	PH	S.H.A.R.E. House, Inc.	S.H.A.R.E. House Rapid ReHousing	263.50	\$176,489	\$10,479,582
27	PH	Georgia Housing and Finance Authority	Union Mission S+C T	263.20	\$83,561	\$10,563,143
28	PH	Dalton-Whitfield Community Development Corporation	Renewal Project Application FY2022	263.00	\$31,679	\$10,594,822
29	PH	Another Chance of Atlanta, Inc.	ACA PSH Gwinnett County	259.80	\$204,866	\$10,799,688
30	HMIS	Georgia Housing and Finance Authority	GHFA Statewide HMIS Renewal FY2023	255.00	\$663,400	\$11,463,088
31	SSO	Georgia Housing and Finance Authority	BoS CoC Coordinated Assessment FY 2023	255.00	\$189,176	\$11,652,264
32	HMIS	Georgia Housing and Finance Authority	Balance of State HMIS Grant FY2023	255.00	\$100,003	\$11,752,267
33	SSO	Georgia Housing and Finance Authority	BoS CoC Coordinated Assessment Expansion FY 2023	255.00	\$200,000	\$11,952,267
34	PH	Georgia Housing and Finance Authority	Douglas CSB S+CR2	253.20	\$820,144	\$12,772,411
35	PH	Georgia Housing and Finance Authority	MUST Ministries BOS S+CR T	252.50	\$370,870	\$13,143,281
36	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR2	250.50	\$336,705	\$13,479,986

37	PH	Georgia Housing and Finance Authority	Unison BHS S+CR	250.50	\$423,593	\$13,903,579	
38	PH	Project Community Connections, Inc.	PCCI Rapid Re-housing BoS2	249.50	\$605,766	\$14,509,345	Tier
39	PH	Project Community Connections, Inc.	PCCI Rapid Re-housing BoS	248.70	\$246,742	\$14,756,087	1
40	PH	Georgia Housing and Finance Authority	Albany Area CSB S+CR_C	247.00	\$406,469	\$15,162,556	
41	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett PSH 2022	246.50	\$204,076	\$15,366,632	1
42	PH	Gateway Behavioral Health Services	Brunswick Homeless Non-Custodial Disabled Men's Project (GA0206L4B0	246.30	\$458,025	\$15,824,657	1
43	PH	Partnership Against Domestic Violence	PADV Gwinnett Housing Project	244.00	\$656,648	\$16,481,305	1
44	PH	Georgia Housing and Finance Authority	Middle Flint BHS S+CR	240.70	\$195,176	\$16,676,481	l
45	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR	234.50	\$91,866	\$16,768,347	l
46	PH	Georgia Housing and Finance Authority	Pineland CSB S+CR	233.50	\$184,265	\$16,952,612	l
47	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR3	232.50	\$228,172	\$17,180,784	1
48	PH	New Horizons Community Service Board	HUD Rural Rapid Rehousing fy 2023	230.70	\$101,559	\$17,282,343	1
49	PH	Macon-Bibb County Economic Opportunity Council, Inc.	COC Renewal 2023	218.00	\$262,574	\$17,544,917	Tier
50	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR2	213.00	\$199,962	\$17,744,879	1
51	PH	Project Community Connections, Inc.	Douglas RRH 2021	209.50	\$137,660	\$17,882,539	I
52	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR1	208.20	\$419,544	\$18,302,083	I
53	PH	Georgia Housing and Finance Authority	CSB of Middle Georgia S+CR	204.50	\$44,251	\$18,346,334	I
54	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett RRH 2022	204.00	\$631,432	\$18,977,766	I
55	PH	New Horizons Community Service Board	Red Hill Adaptive Group Residence Renewal FY 2023	202.00	\$63,427	\$19,041,193	I
56	PH	Citizens Against Violence, Inc.	GA-501-REN-Rapid Rehousing DV-CoC FY2023	192.20	\$283,318	\$19,324,511	I
57	PH	Lowndes Associated Ministries to People, Inc.	LAMP Rapid Rehousing FY 2023	147.50	\$160,094	\$19,484,605	Tier
58	PH	Georgia Mountain Women's Center, Inc.	Rapid Rehousing Project Renewal 2023	192.00	\$187,452	\$19,672,057	2
59	PH	FaithBridge Foster Care Inc.	FaithBridge Rapid Rehousing Program 2023	176.00	\$529,229	\$20,201,286	I
60	PH	Tifton Judicial Circuit Shelter, Inc., DBA Ruth's Cottage and The Pattic	Ruth's Cottage Rapid Re-Housing 2023	170.00	\$184,370	\$20,385,656	l
61	Realloc.	Hand in Hand of Glynn, Inc.	The Grove at Correll Commons CoC PSH (GaCC CoC-PSH)	129.50	\$300,000	\$20,685,656	l
62	PH	City of Hinesville	Homeless Prevention Program RRH	182.50	\$131,420	\$20,817,076	l
63		United Way of Central Georgia	Macon-Bibb Permanent Supportive Housing Initiative	121.00	\$454,120	\$21,271,196	Tier
64	CoC Bonus	City of Warner Robins	Warner Robins Home First RRH Program	96	\$350,145	\$21,621,341	2
		Partnership Agaiinst Domestic Violence, Inc.	PADV Gwinnett Housing Project - Expansion	147.50	\$594,575	\$22,215,915	l
<u> </u>		United Way of Central Georgia, Inc.	Macon-Bibb TH-RRH Initiative (Did not meet threshold)	n/a	\$0	\$22,215,915	1
		Partnership Agaiinst Domestic Violence, Inc.	PADV Domestic Violence Coordinated Entry-BoS (Did not meet threshold	n/a	\$0	\$22,215,915	
N/A	Planning	Georgia Department of Community Affairs	GA-501 CoC Planning Project Application FY 2023	n/a	\$1,349,860	\$23,565,775	J

*Pending budget corrections, new project funding request amounts are subject to change.

9/5/2023

2023 Balance of State Reallocation Amounts

Applicant Name	Project Name	Grant Number	Expiration Year	Project Component	Leasing	Rental Assistance	Supportive Services	Operating Costs	HMIS	Admin	FMR or Actual Rent									Total Units	Total ARA
MUST Ministries, Inc.	MUST Ministries BoS CoC RRH	GA0333L4B012206	2024	PH	\$0	\$82,812	\$33,000	\$0	\$5,000	\$7,000	FMR	0	0	1	2	2	0	0	0	5	\$127,812

The MUST Ministries RRH project amount of \$127,812 is subject to reallocation. This project is not serving any project participants nor spending any funds, and this project did not serve any clients or spend any funds in the calendar year 2022. On September 12, 2023, the Board approved the reallocation of this project under the FY 2023 CoC Competition.

City of Hinesville is placed in a lower ranking due to poor spending and utilization.

From:	Tina Moore
To:	HAD Office of Homeless & Special Needs
Bcc:	ieff; rachel; rhonda; michelle@advochild.org; ktettamant; luisa; Cassandra Bray; rozell; rozellg18; michael; tkicklighter@safehavenstatesboro.org; kfadden@safehavenstatesboro.org; rfincher; lhutchison; phenry; tchivota; djackson; bbruder-mattson; Jenny Wood; jesterling; jsolberg; david.crews; sharon.smith; Kimberly Bowen; Sarah Ediss; Melodie Brady; lubby Tvre; Danielle Jordan; Jeanette Pollock; sdow; khoward; twest; kwilliams; rarnold; Shauntay Harris; gavlemoreen; sdenton; kendallyearby; yflanders; kkiser; Sarita Hill; cwilliams@maconbibbeoc.com; Kawajelyn Clark; nstevens; ireighard; fstewart@mustministries.org; awinston; sgallagher@nhbh.org; lcampbell; dwade; vbowden; cwilliams; gienkins; Aspears; lkeil; katha.blackwell; Susan.Smith; pat.sheppard; Navvab McDaniels; Ebony.Russell; Margaret Schuelke; Jimiyu Evans; vwalker; snelson-theus; mwash66; vteresasmith; tsmith6228; lfields; Leslie Hartman; jclark@safeharborcenterinc.org; Iridings safeharborcenterinc.org; grantsvs@comcast.net; executivedirector; executivedirector; tsandiford@rcpch.net; ebanks; lbaker; jpalmer; bheyward; icarrillo; mfranklin; rdavis; chall@wrga.gov; lpolk@wrga.gov; niames@wrga.gov; toowperthwaite@wrga.gov; haleiqh@goldenislesgrantwriting.com; anne@handinhandofqlynn.org; lindaheagv@aol.com; carolyn@handinhandofqlynn.org; katha.blackwell; Navvab McDaniels; jhall@unitedwaycq.com; christin@sfg-inc.net; Kenya@sfg-inc.net; BoSMonitoring; Tina Moore
Subject:	Georgia BoS 2023 CoC Annual Competition - Public Notification of Project Ranking
Date:	Tuesday, September 12, 2023 6:00:19 PM
Attachments:	2023 CoC Project Application Ranking Summary - Tier 1 and Tier 2.pdf

Good evening 2023 Balance of State CoC Annual Competition Applicants,

By now all direct applicant agencies should have received individualized results for new and renewal projects submitted under the 2023 Balance of State Continuum of Care Annual Competition. We had conference calls with the CoC Review Teams on August 28th, and the scoring results and/or threshold results have been sent to each applicant agency. If you do not see that you have received your results, please contact me.

Attached please find the final Priority Chart showing the project ranking results approved by the Balance of State CoC Board on September 12, 2023, following approval by the Standards, Rating, and Project Selection Committee on September 5, 2023. This information is also posted on DCA's web page at: https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2023-coc. Please note that there are budget corrections pending for new projects, and the updated ranking chart will be posted once all corrections are made. This will not impact the ranking.

As noted in the NOFO, HUD will score the FY 2023 CoC Application with the criteria set forth in Section V.B of the NOFO. HUD will select new and renewal project applications in Tier 1 in accordance with the criteria set forth on page 106 of the NOFO, and the CoC Application score and the project application score(s) will determine which projects in Tier 2 will be conditionally selected for award. For projects that ranked close to the funding cutoff for Tier 1, any changes as a result of funding availability or FMR adjustments for projects with rental assistance creates the possibility that the funding line could move, which could move the line between Tier 1 and Tier 2. We hope this won't happen, but we do want agencies to be aware of the possibility.

After HUD review, depending on availability of funding, and in accordance with the selection criteria outlined in the NOFO, we'll find out if the Balance of State CoC will receive awards for Tier 2 projects. Please remember that projects in Tier 2 that pass HUD's eligibility and threshold review will be re-scored using the criteria in Section I.B.3.j.(2) of the HUD NOFO (pages 26-27). As indicated in the NOFO, HUD will select projects in order of point value until there are no more funds available. In the case of a tie, HUD will fund the projects in the order of CoC application score. In case there is still a tie, HUD will select the project from the CoC that has the highest score on the rating factors

described in Section I.B.3.j.(2) of the NOFO. The NOFO can be found at: <u>https://www.grants.gov/web/grants/view-opportunity.html?oppId=349091</u>.

The next steps are:

- Our staff will be sending notice (tomorrow) to renewal applicants requesting corrections and adjustments required within e-snaps. We will adjust the correction due date.
- Our staff will be in contact with new applicants regarding corrections and adjustments required within e-snaps.

Should you have questions, please contact me (<u>tina.moore@dca.ga.gov</u>) or Josh Gray at (<u>Josh.Gray@dca.ga.gov</u>)

Thank you, Tina

?

Learn more about our commitment to fair housing



Tina Moore Continuum of Care Program Coordinator Georgia Department of Community Affairs

Direct 404-327-6870 tina.moore@dca.ga.gov

	Project				Funding	Cumulative Balance for
Ranking	Туре	Name of Project Applicant	Project Sponsor/Project Name	Project Score	Request	Funding
ousing pe or 2022 cor ignificantly	ople with npetition y upderpe represen	out significant capacity or performance issues, HMIS, Coord Asso (not operational for a year) received median points for perform performing or operating under capacity; Group 5 - New CoC PH Bo ting the top 93% of the Annual Renewal Amount (ARA) minus t	ng criteria. Projects were then grouped and ranked in the following essment projects, & operational renewal projects transferred in the l ance; Group 3 - New projects designated to utilize reallocated funds; nus; Group 6 - New DV Bonus housing projects; & Group 7 - New DV he reallocated amount. Group 4 projects that scored lower fell into t	ast 12-months; Group 2 - Group 4 - Renewal PSH a Bonus SSO-CE. Higher sc	New RRH and PS nd RRH determir oring projects we	H awarded in 2021 ed to be re placed in the
1	PH	Georgia Housing and Finance Authority	Caring Works BOS S+CR	303.00	\$784,189	\$784,189 T
2	PH	Georgia Housing and Finance Authority	Viewpoint Health S+CR_C	301.50	\$1,243,738	\$2,027,927
3	PH	Georgia Housing and Finance Authority	Carrollton Housing Authority S+CR	295.00	\$482,935	\$2,510,862
4	PH	Georgia Housing and Finance Authority	Georgia Mountain Women's Center S+CR	288.00	\$143,794	\$2,654,656
5	PH	Georgia Housing and Finance Authority	Advantage BHS BOS S+CR_C2	286.50	\$541,750	\$3,196,406
6	PH	Georgia Housing and Finance Authority	AVITA S+CR_C	286.50	\$311,050	\$3,507,456
7	PH	Georgia Housing and Finance Authority	Gateway BHS S+CR	286.50	\$745,713	\$4,253,169
8	PH	Georgia Housing and Finance Authority	South GA CSB S+CR_C	284.50	\$617,757	\$4,870,926
9	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C	282.50	\$1,065,395	\$5,936,321
10	PH	Georgia Housing and Finance Authority	Lookout Mountain CSB S+CR	280.50	\$276,220	\$6,212,541
11	PH	Georgia Housing and Finance Authority	AVITA Community Partners S+CR	280.30	\$166,967	\$6,379,508
12	PH	Advocates for Bartow's Children, Inc.	RRH Youth Project	277.70	\$373,932	\$6,753,440
13	PH	Georgia Housing and Finance Authority	Travelers Aid S+CR_C	276.50	\$481,152	\$7,234,592
14	PH	Georgia Housing and Finance Authority	Highland Rivers CSB S+CR_C	275.20	\$296,477	\$7,531,069
15	PH	Georgia Housing and Finance Authority	New Horizons CSB BoS S+C_C	274.20	\$304,817	\$7,835,886
16	PH	Georgia Housing and Finance Authority	MUST Ministries BOS S+CR	274.00	\$285,064	\$8,120,950
17	PH	Douglas County Community Services Board	Douglas County SHP	273.00	\$111,600	\$8,232,550
18	PH	Georgia Housing and Finance Authority	Dalton Whitfield CDC S+CR_C	271.50	\$326,537	\$8,559,087
19	PH	AIDS Athens	AIDS Athens PSHP	271.20	\$80,158	\$8,639,245
20	PH	Another Chance of Atlanta, Inc.	ACA PSH Clayton County	270.50	\$148,990	\$8,788,235
21	PH	Georgia Housing and Finance Authority	Highland Rivers S+CR3	267.50	\$292,883	\$9,081,118 <mark>T</mark>
22	PH	Safe Harbor Children's Shelter	STRIVE Rapid Rehousing Renewal 2023	266.30	\$141,340	\$9,222,458
23	PH	Georgia Housing and Finance Authority	Travelers Aid S+CR3	266.00	\$177,492	\$9,399,950
24	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C2	265.50	\$831,239	\$10,231,189
25	PH	MUST Ministries, Inc.	Cherokee County PSH-PH Case Management	263.70	\$71,904	\$10,303,093
26	PH	S.H.A.R.E. House, Inc.	S.H.A.R.E. House Rapid ReHousing	263.50	\$176,489	\$10,479,582
27	PH	Georgia Housing and Finance Authority	Union Mission S+C T	263.20	\$83,561	\$10,563,143
28	PH	Dalton-Whitfield Community Development Corporation	Renewal Project Application FY2022	263.00	\$31,679	\$10,594,822
29	PH	Another Chance of Atlanta, Inc.	ACA PSH Gwinnett County	259.80	\$204,866	\$10,799,688
30	HMIS	Georgia Housing and Finance Authority	GHFA Statewide HMIS Renewal FY2023	255.00	\$663,400	\$11,463,088
31	SSO	Georgia Housing and Finance Authority	BoS CoC Coordinated Assessment FY 2023	255.00	\$189,176	\$11,652,264
32	HMIS	Georgia Housing and Finance Authority	Balance of State HMIS Grant FY2023	255.00	\$100,003	\$11,752,267
33	SSO	Georgia Housing and Finance Authority	BoS CoC Coordinated Assessment Expansion FY 2023	255.00	\$200,000	\$11,952,267
34	PH	Georgia Housing and Finance Authority	Douglas CSB S+CR2	253.20	\$820,144	\$12,772,411
35	PH	Georgia Housing and Finance Authority	MUST Ministries BOS S+CR T	252.50	\$370,870	\$13,143,281
36	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR2	250.50	\$336,705	\$13,479,986

37	PH	Georgia Housing and Finance Authority	Unison BHS S+CR	250.50	\$423,593	\$13,903,579	
38	PH	Project Community Connections, Inc.	PCCI Rapid Re-housing BoS2	249.50	\$605,766	\$14,509,345	Tier
39	PH	Project Community Connections, Inc.	PCCI Rapid Re-housing BoS	248.70	\$246,742	\$14,756,087	1
40	PH	Georgia Housing and Finance Authority	Albany Area CSB S+CR_C	247.00	\$406,469	\$15,162,556	
41	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett PSH 2022	246.50	\$204,076	\$15,366,632	1
42	PH	Gateway Behavioral Health Services	Brunswick Homeless Non-Custodial Disabled Men's Project (GA0206L4B0	246.30	\$458,025	\$15,824,657	1
43	PH	Partnership Against Domestic Violence	PADV Gwinnett Housing Project	244.00	\$656,648	\$16,481,305	1
44	PH	Georgia Housing and Finance Authority	Middle Flint BHS S+CR	240.70	\$195,176	\$16,676,481	l
45	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR	234.50	\$91,866	\$16,768,347	l
46	PH	Georgia Housing and Finance Authority	Pineland CSB S+CR	233.50	\$184,265	\$16,952,612	l
47	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR3	232.50	\$228,172	\$17,180,784	1
48	PH	New Horizons Community Service Board	HUD Rural Rapid Rehousing fy 2023	230.70	\$101,559	\$17,282,343	1
49	PH	Macon-Bibb County Economic Opportunity Council, Inc.	COC Renewal 2023	218.00	\$262,574	\$17,544,917	Tier
50	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR2	213.00	\$199,962	\$17,744,879	1
51	PH	Project Community Connections, Inc.	Douglas RRH 2021	209.50	\$137,660	\$17,882,539	I
52	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR1	208.20	\$419,544	\$18,302,083	I
53	PH	Georgia Housing and Finance Authority	CSB of Middle Georgia S+CR	204.50	\$44,251	\$18,346,334	I
54	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett RRH 2022	204.00	\$631,432	\$18,977,766	I
55	PH	New Horizons Community Service Board	Red Hill Adaptive Group Residence Renewal FY 2023	202.00	\$63,427	\$19,041,193	I
56	PH	Citizens Against Violence, Inc.	GA-501-REN-Rapid Rehousing DV-CoC FY2023	192.20	\$283,318	\$19,324,511	I
57	PH	Lowndes Associated Ministries to People, Inc.	LAMP Rapid Rehousing FY 2023	147.50	\$160,094	\$19,484,605	Tier
58	PH	Georgia Mountain Women's Center, Inc.	Rapid Rehousing Project Renewal 2023	192.00	\$187,452	\$19,672,057	2
59	PH	FaithBridge Foster Care Inc.	FaithBridge Rapid Rehousing Program 2023	176.00	\$529,229	\$20,201,286	I
60	PH	Tifton Judicial Circuit Shelter, Inc., DBA Ruth's Cottage and The Pattic	Ruth's Cottage Rapid Re-Housing 2023	170.00	\$184,370	\$20,385,656	l
61	Realloc.	Hand in Hand of Glynn, Inc.	The Grove at Correll Commons CoC PSH (GaCC CoC-PSH)	129.50	\$300,000	\$20,685,656	l
62	PH	City of Hinesville	Homeless Prevention Program RRH	182.50	\$131,420	\$20,817,076	l
63		United Way of Central Georgia	Macon-Bibb Permanent Supportive Housing Initiative	121.00	\$454,120	\$21,271,196	Tier
64	CoC Bonus	City of Warner Robins	Warner Robins Home First RRH Program	96	\$350,145	\$21,621,341	2
		Partnership Agaiinst Domestic Violence, Inc.	PADV Gwinnett Housing Project - Expansion	147.50	\$594,575	\$22,215,915	l
<u> </u>		United Way of Central Georgia, Inc.	Macon-Bibb TH-RRH Initiative (Did not meet threshold)	n/a	\$0	\$22,215,915	1
		Partnership Agaiinst Domestic Violence, Inc.	PADV Domestic Violence Coordinated Entry-BoS (Did not meet threshold	n/a	\$0	\$22,215,915	
N/A	Planning	Georgia Department of Community Affairs	GA-501 CoC Planning Project Application FY 2023	n/a	\$1,349,860	\$23,565,775	J

*Pending budget corrections, new project funding request amounts are subject to change.

9/5/2023

1E-5a Notification of Projects Accepted

- Applicant email notification of project ranking
- New and Renewal Project Listing (projects, project ranking, project scores, & funding amounts)
- Public email notification of project ranking
- Public Interested Parties contact listing (email sent bcc)

From:	Tina Moore
To:	HAD Office of Homeless & Special Needs
Bcc:	ieff; rachel; rhonda; michelle@advochild.org; ktettamant; luisa; Cassandra Bray; rozell; rozellg18; michael; tkicklighter@safehavenstatesboro.org; kfadden@safehavenstatesboro.org; rfincher; lhutchison; phenry; tchivota; djackson; bbruder-mattson; Jenny Wood; jesterling; jsolberg; david.crews; sharon.smith; Kimberly Bowen; Sarah Ediss; Melodie Brady; lubby Tvre; Danielle Jordan; Jeanette Pollock; sdow; khoward; twest; kwilliams; rarnold; Shauntay Harris; gavlemoreen; sdenton; kendallyearby; yflanders; kkiser; Sarita Hill; cwilliams@maconbibbeoc.com; Kawajelyn Clark; nstevens; ireighard; fstewart@mustministries.org; awinston; sgallagher@nhbh.org; lcampbell; dwade; vbowden; cwilliams; gienkins; Aspears; lkeil; katha.blackwell; Susan.Smith; pat.sheppard; Navvab McDaniels; Ebony.Russell; Margaret Schuelke; Jimiyu Evans; vwalker; snelson-theus; mwash66; vteresasmith; tsmith6228; lfields; Leslie Hartman; jclark@safeharborcenterinc.org; Iridings safeharborcenterinc.org; grantsvs@comcast.net; executivedirector; executivedirector; tsandiford@rcpch.net; ebanks; lbaker; jpalmer; bheyward; icarrillo; mfranklin; rdavis; chall@wrga.gov; lpolk@wrga.gov; niames@wrga.gov; toowperthwaite@wrga.gov; haleiqh@goldenislesgrantwriting.com; anne@handinhandofqlynn.org; lindaheagv@aol.com; carolyn@handinhandofqlynn.org; katha.blackwell; Navvab McDaniels; jhall@unitedwaycq.com; christin@sfg-inc.net; Kenya@sfg-inc.net; BoSMonitoring; Tina Moore
Subject:	Georgia BoS 2023 CoC Annual Competition - Public Notification of Project Ranking
Date:	Tuesday, September 12, 2023 6:00:19 PM
Attachments:	2023 CoC Project Application Ranking Summary - Tier 1 and Tier 2.pdf

Good evening 2023 Balance of State CoC Annual Competition Applicants,

By now all direct applicant agencies should have received individualized results for new and renewal projects submitted under the 2023 Balance of State Continuum of Care Annual Competition. We had conference calls with the CoC Review Teams on August 28th, and the scoring results and/or threshold results have been sent to each applicant agency. If you do not see that you have received your results, please contact me.

Attached please find the final Priority Chart showing the project ranking results approved by the Balance of State CoC Board on September 12, 2023, following approval by the Standards, Rating, and Project Selection Committee on September 5, 2023. This information is also posted on DCA's web page at: https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2023-coc. Please note that there are budget corrections pending for new projects, and the updated ranking chart will be posted once all corrections are made. This will not impact the ranking.

As noted in the NOFO, HUD will score the FY 2023 CoC Application with the criteria set forth in Section V.B of the NOFO. HUD will select new and renewal project applications in Tier 1 in accordance with the criteria set forth on page 106 of the NOFO, and the CoC Application score and the project application score(s) will determine which projects in Tier 2 will be conditionally selected for award. For projects that ranked close to the funding cutoff for Tier 1, any changes as a result of funding availability or FMR adjustments for projects with rental assistance creates the possibility that the funding line could move, which could move the line between Tier 1 and Tier 2. We hope this won't happen, but we do want agencies to be aware of the possibility.

After HUD review, depending on availability of funding, and in accordance with the selection criteria outlined in the NOFO, we'll find out if the Balance of State CoC will receive awards for Tier 2 projects. Please remember that projects in Tier 2 that pass HUD's eligibility and threshold review will be re-scored using the criteria in Section I.B.3.j.(2) of the HUD NOFO (pages 26-27). As indicated in the NOFO, HUD will select projects in order of point value until there are no more funds available. In the case of a tie, HUD will fund the projects in the order of CoC application score. In case there is still a tie, HUD will select the project from the CoC that has the highest score on the rating factors

described in Section I.B.3.j.(2) of the NOFO. The NOFO can be found at: <u>https://www.grants.gov/web/grants/view-opportunity.html?oppId=349091</u>.

The next steps are:

- Our staff will be sending notice (tomorrow) to renewal applicants requesting corrections and adjustments required within e-snaps. We will adjust the correction due date.
- Our staff will be in contact with new applicants regarding corrections and adjustments required within e-snaps.

Should you have questions, please contact me (<u>tina.moore@dca.ga.gov</u>) or Josh Gray at (<u>Josh.Gray@dca.ga.gov</u>)

Thank you, Tina

?

Learn more about our commitment to fair housing



Tina Moore Continuum of Care Program Coordinator Georgia Department of Community Affairs

Direct 404-327-6870 tina.moore@dca.ga.gov

	Project				Funding	Cumulative Balance for
Ranking	Туре	Name of Project Applicant	Project Sponsor/Project Name	Project Score	Request	Funding
ousing pe or 2022 cor ignificantly	ople with npetition y upderpe represen	out significant capacity or performance issues, HMIS, Coord Asso (not operational for a year) received median points for perform performing or operating under capacity; Group 5 - New CoC PH Bo ting the top 93% of the Annual Renewal Amount (ARA) minus t	ng criteria. Projects were then grouped and ranked in the following essment projects, & operational renewal projects transferred in the l ance; Group 3 - New projects designated to utilize reallocated funds; nus; Group 6 - New DV Bonus housing projects; & Group 7 - New DV he reallocated amount. Group 4 projects that scored lower fell into t	ast 12-months; Group 2 - Group 4 - Renewal PSH a Bonus SSO-CE. Higher sc	New RRH and PS nd RRH determir oring projects we	H awarded in 2021 ed to be re placed in the
1	PH	Georgia Housing and Finance Authority	Caring Works BOS S+CR	303.00	\$784,189	\$784,189 T
2	PH	Georgia Housing and Finance Authority	Viewpoint Health S+CR_C	301.50	\$1,243,738	\$2,027,927
3	PH	Georgia Housing and Finance Authority	Carrollton Housing Authority S+CR	295.00	\$482,935	\$2,510,862
4	PH	Georgia Housing and Finance Authority	Georgia Mountain Women's Center S+CR	288.00	\$143,794	\$2,654,656
5	PH	Georgia Housing and Finance Authority	Advantage BHS BOS S+CR_C2	286.50	\$541,750	\$3,196,406
6	PH	Georgia Housing and Finance Authority	AVITA S+CR_C	286.50	\$311,050	\$3,507,456
7	PH	Georgia Housing and Finance Authority	Gateway BHS S+CR	286.50	\$745,713	\$4,253,169
8	PH	Georgia Housing and Finance Authority	South GA CSB S+CR_C	284.50	\$617,757	\$4,870,926
9	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C	282.50	\$1,065,395	\$5,936,321
10	PH	Georgia Housing and Finance Authority	Lookout Mountain CSB S+CR	280.50	\$276,220	\$6,212,541
11	PH	Georgia Housing and Finance Authority	AVITA Community Partners S+CR	280.30	\$166,967	\$6,379,508
12	PH	Advocates for Bartow's Children, Inc.	RRH Youth Project	277.70	\$373,932	\$6,753,440
13	PH	Georgia Housing and Finance Authority	Travelers Aid S+CR_C	276.50	\$481,152	\$7,234,592
14	PH	Georgia Housing and Finance Authority	Highland Rivers CSB S+CR_C	275.20	\$296,477	\$7,531,069
15	PH	Georgia Housing and Finance Authority	New Horizons CSB BoS S+C_C	274.20	\$304,817	\$7,835,886
16	PH	Georgia Housing and Finance Authority	MUST Ministries BOS S+CR	274.00	\$285,064	\$8,120,950
17	PH	Douglas County Community Services Board	Douglas County SHP	273.00	\$111,600	\$8,232,550
18	PH	Georgia Housing and Finance Authority	Dalton Whitfield CDC S+CR_C	271.50	\$326,537	\$8,559,087
19	PH	AIDS Athens	AIDS Athens PSHP	271.20	\$80,158	\$8,639,245
20	PH	Another Chance of Atlanta, Inc.	ACA PSH Clayton County	270.50	\$148,990	\$8,788,235
21	PH	Georgia Housing and Finance Authority	Highland Rivers S+CR3	267.50	\$292,883	\$9,081,118 <mark>T</mark>
22	PH	Safe Harbor Children's Shelter	STRIVE Rapid Rehousing Renewal 2023	266.30	\$141,340	\$9,222,458
23	PH	Georgia Housing and Finance Authority	Travelers Aid S+CR3	266.00	\$177,492	\$9,399,950
24	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C2	265.50	\$831,239	\$10,231,189
25	PH	MUST Ministries, Inc.	Cherokee County PSH-PH Case Management	263.70	\$71,904	\$10,303,093
26	PH	S.H.A.R.E. House, Inc.	S.H.A.R.E. House Rapid ReHousing	263.50	\$176,489	\$10,479,582
27	PH	Georgia Housing and Finance Authority	Union Mission S+C T	263.20	\$83,561	\$10,563,143
28	PH	Dalton-Whitfield Community Development Corporation	Renewal Project Application FY2022	263.00	\$31,679	\$10,594,822
29	PH	Another Chance of Atlanta, Inc.	ACA PSH Gwinnett County	259.80	\$204,866	\$10,799,688
30	HMIS	Georgia Housing and Finance Authority	GHFA Statewide HMIS Renewal FY2023	255.00	\$663,400	\$11,463,088
31	SSO	Georgia Housing and Finance Authority	BoS CoC Coordinated Assessment FY 2023	255.00	\$189,176	\$11,652,264
32	HMIS	Georgia Housing and Finance Authority	Balance of State HMIS Grant FY2023	255.00	\$100,003	\$11,752,267
33	SSO	Georgia Housing and Finance Authority	BoS CoC Coordinated Assessment Expansion FY 2023	255.00	\$200,000	\$11,952,267
34	PH	Georgia Housing and Finance Authority	Douglas CSB S+CR2	253.20	\$820,144	\$12,772,411
35	PH	Georgia Housing and Finance Authority	MUST Ministries BOS S+CR T	252.50	\$370,870	\$13,143,281
36	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR2	250.50	\$336,705	\$13,479,986

37	PH	Georgia Housing and Finance Authority	Unison BHS S+CR	250.50	\$423,593	\$13,903,579	
38	PH	Project Community Connections, Inc.	PCCI Rapid Re-housing BoS2	249.50	\$605,766	\$14,509,345	Tier
39	PH	Project Community Connections, Inc.	PCCI Rapid Re-housing BoS	248.70	\$246,742	\$14,756,087	1
40	PH	Georgia Housing and Finance Authority	Albany Area CSB S+CR_C	247.00	\$406,469	\$15,162,556	
41	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett PSH 2022	246.50	\$204,076	\$15,366,632	1
42	PH	Gateway Behavioral Health Services	Brunswick Homeless Non-Custodial Disabled Men's Project (GA0206L4B0	246.30	\$458,025	\$15,824,657	1
43	PH	Partnership Against Domestic Violence	PADV Gwinnett Housing Project	244.00	\$656,648	\$16,481,305	1
44	PH	Georgia Housing and Finance Authority	Middle Flint BHS S+CR	240.70	\$195,176	\$16,676,481	I
45	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR	234.50	\$91,866	\$16,768,347	I
46	PH	Georgia Housing and Finance Authority	Pineland CSB S+CR	233.50	\$184,265	\$16,952,612	I
47	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR3	232.50	\$228,172	\$17,180,784	1
48	PH	New Horizons Community Service Board	HUD Rural Rapid Rehousing fy 2023	230.70	\$101,559	\$17,282,343	1
49	PH	Macon-Bibb County Economic Opportunity Council, Inc.	COC Renewal 2023	218.00	\$262,574	\$17,544,917	Tier
50	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR2	213.00	\$199,962	\$17,744,879	1
51	PH	Project Community Connections, Inc.	Douglas RRH 2021	209.50	\$137,660	\$17,882,539	I
52	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR1	208.20	\$419,544	\$18,302,083	I
53	PH	Georgia Housing and Finance Authority	CSB of Middle Georgia S+CR	204.50	\$44,251	\$18,346,334	I
54	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett RRH 2022	204.00	\$631,432	\$18,977,766	I
55	PH	New Horizons Community Service Board	Red Hill Adaptive Group Residence Renewal FY 2023	202.00	\$63,427	\$19,041,193	I
56	PH	Citizens Against Violence, Inc.	GA-501-REN-Rapid Rehousing DV-CoC FY2023	192.20	\$283,318	\$19,324,511	I
57	PH	Lowndes Associated Ministries to People, Inc.	LAMP Rapid Rehousing FY 2023	147.50	\$160,094	\$19,484,605	Tier
58	PH	Georgia Mountain Women's Center, Inc.	Rapid Rehousing Project Renewal 2023	192.00	\$187,452	\$19,672,057	2
59	PH	FaithBridge Foster Care Inc.	FaithBridge Rapid Rehousing Program 2023	176.00	\$529,229	\$20,201,286	I
60	PH	Tifton Judicial Circuit Shelter, Inc., DBA Ruth's Cottage and The Pattic	Ruth's Cottage Rapid Re-Housing 2023	170.00	\$184,370	\$20,385,656	l
61	Realloc.	Hand in Hand of Glynn, Inc.	The Grove at Correll Commons CoC PSH (GaCC CoC-PSH)	129.50	\$300,000	\$20,685,656	l
62	PH	City of Hinesville	Homeless Prevention Program RRH	182.50	\$131,420	\$20,817,076	l
63		United Way of Central Georgia	Macon-Bibb Permanent Supportive Housing Initiative	121.00	\$454,120	\$21,271,196	Tier
64	CoC Bonus	City of Warner Robins	Warner Robins Home First RRH Program	96	\$350,145	\$21,621,341	2
		Partnership Agaiinst Domestic Violence, Inc.	PADV Gwinnett Housing Project - Expansion	147.50	\$594,575	\$22,215,915	l
<u> </u>		United Way of Central Georgia, Inc.	Macon-Bibb TH-RRH Initiative (Did not meet threshold)	n/a	\$0	\$22,215,915	1
		Partnership Agaiinst Domestic Violence, Inc.	PADV Domestic Violence Coordinated Entry-BoS (Did not meet threshold	n/a	\$0	\$22,215,915	
N/A	Planning	Georgia Department of Community Affairs	GA-501 CoC Planning Project Application FY 2023	n/a	\$1,349,860	\$23,565,775	J

*Pending budget corrections, new project funding request amounts are subject to change.

9/5/2023

Tina Moore

From:	Tina Moore
Sent:	Tuesday, September 12, 2023 6:06 PM
То:	HAD Office of Homeless & Special Needs
Subject:	Georgia BoS 2023 CoC Annual Competition - Public Notification of Project Ranking
Attachments:	2023 CoC Project Application Ranking Summary - Tier 1 and Tier 2.pdf

Good evening Georgia Balance of State Continuum of Care Members, Stakeholders and Interested Parties,

Attached please find the final Priority Chart showing the project ranking results approved by the Balance of State CoC Board on September 12, 2023, following approval by the Standards, Rating, and Project Selection Committee on September 5, 2023.

This information is also posted on DCA's web page at: <u>https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2023-coc</u>. Please note that there are budget corrections pending for new projects, and the updated ranking chart will be posted once all corrections are made. This will not impact the ranking.

Please note that changes as a result of funding availability or FMR adjustments for projects with rental assistance creates the possibility that the funding line could move, and projects ranking close to the funding cutoff for Tier 1 could move to Tier 2. We hope this won't happen, but we do want stakeholders to be aware of the possibility.

After HUD review, depending on availability of funding, and in accordance with the selection criteria outlined in the NOFO, we'll find out if the Balance of State CoC will receive awards for Tier 2 projects. Please remember that projects in Tier 2 that pass HUD's eligibility and threshold review will be re-scored using the criteria in Section I.B.3.j.(2). of the HUD NOFO (pages 26-27). The NOFO can be found at: <u>https://www.grants.gov/web/grants/view-opportunity.html?oppId=349091</u>.

Once the full CoC application is complete for the Balance of State CoC, DCA will send a notice letting stakeholders know the CoC Application document is available for review.

Should you have questions, please contact me (tina.moore@dca.ga.gov) or Josh Gray at (Josh.Gray@dca.ga.gov).

(Please note: In addition to CoC members, this notice was sent to all interested parties on the mailing list of the State Housing Trust Fund for the Homeless. If you would like your contact information removed from the database, please let me know.)

Thank you, Tina Moore



Learn more about our commitment to fair housing.



Tina Moore Continuum of Care Program Coordinator Georgia Department of Community Affairs

Direct 404-327-6870 tina.moore@dca.ga.gov

Balance of State CoC Public Notice Contact List

Organization	First Name	Last Name	Email	Contact List Source	Organization	First Name	Last Name	Email	Contact List Source
3-D Enterprises, Inc.	Fletcher	Dozier, Jr.	f.dozier@gmail.com	BoS Mailing List	Lighthouse Missions, Inc.	Dot	Pinkerton	dpinkerton2003@aol.com	BoS Mailing List
90Works (a/k/a Northwest Florida Comprehen			abryant@90works.org	BoS Member	Lily Pad	Amanda	West	bawest2009@gmail.com	BoS Mailing List
90Works (a/k/a Northwest Florida Comprehen			ebarbour@90works.org	BoS Member	Living By The Book (My Sister's Place)	Amanda	lves	aives@my-sisters-place.org	BoS Mailing List
A Friend's House		Beaver	angiebeaver@afriendshouse.org		Lookout Mountain Community Services (CSB		Caheely		BoS Mailing List
A Friend's House			akekiwi@afriendshouse.org	BoS Member	Lookout Mountain Community Services (CSB		Myers	carlam@lmcs.org	BoS Mailing List
A Higher Calling, Inc.		Loftin		BoS Mailing List	Lookout Mountain Community Services (CSB		Roesner	heatherr@Imcs.org	BoS Mailing List
AANSRR Business Solutions, LLC		Muhammad		BoS Mailing List	Lookout Mountain Community Services (CSB			JenniferHa@Imcs.org	BoS Mailing List
Abba House, Inc.		Sharpe	abbahouse@abbahouse.com	BoS Mailing List	Lookout Mountain Community Services (CSB		Free	michaelf@lmcs.org	BoS Mailing List
Action Pact, Inc.		Stephens	sstephens@myactionpact.org	BoS Mailing List	Lookout Mountain Community Services (CSB		Solmon	rick.solmon@lmcs.org	BoS Mailing List
Action Pact, Inc.	Shelli	Tyre	styre@myactionpact.org	BoS Mailing List	Lookout Mountain Community Services (CSB		Scott	stevens@lmcs.org	BoS Mailing List
Action Pact, Inc. (f/k/a Concerted Services)	Diane		drogers@myactionpact.org	BoS Member	Lookout Mountain Community Services (d/b,		Thornton	Kathy.thornton@LMCS.org	BoS Member
	Christopher	Sullens	csullens@advantagebhs.org	BoS Mailing List	Lowndes / Valdosta Commission for Children		Mitchell	ceila10@hotmail.com	BoS Mailing List
	Laurie A.		lwilburn@advantagebhs.org	BoS Mailing List	Lowndes Associated Ministries to People, Inc		Rivers	adrianjrivers@gmail.com	BoS Mailing List
Advantage Behavioral Health System (BHS)	Tamara	Conlin, LCSW	tconslin@advantagebhs.org	BoS Mailing List	Lowndes Associated Ministries to People, Inc		Moreen	gaylemoreen@lampinc.org	BoS Mailing List
Advantage Behavioral Health Systems	Evan	Mills	emilis@advantagebhs.org	BoS Member	Lowndes Associated Ministries to People, Inc		Yearby	kendallyearby@lampinc.org	BoS Mailing List
Advantage Behavioral Health Systems	Laura	Alexander	lalexander@advantagebhs.org	BoS Member	Lowndes Associated Ministries to People, Ind		Kiser, MSW	kkiser@lampinc.org	BoS Mailing List
	Dawn	Landrum	dawn@advochild.org	BoS Mailing List	Lowndes Associated Ministries to People, Inc		Denton	sdenton@lampinc.org	BoS Mailing List
Advocates for Bartow's Children	Michelle	Mondesir	michelle@advochild.org	BoS Mailing List		Yurshema	Flanders	yflanders@lampinc.org	BoS Mailing List
Advocates for Bartow's Children	Jeff	Edwards	jeff@advochild.org	BoS Mailing List	Lowndes County Board of Commissioners	Jim	Carter	jcarter@lowndescounty.com	BoS Mailing List
Advocates for Bartow's Children	Luisa	Arroyo	luisa@advochild.org	BoS Mailing List	Lowndes County Board of Commissioners	Joseph	Pritchard		BoS Mailing List
Advocates for Bartow's Children	Rachel	Castillo	rachel@advochild.org	BoS Mailing List	Lowndes County Board of Commissioners	Paige	Dukes	pdukes@lowndescounty.com	BoS Mailing List
Advocates for Bartow's Children	Rhonda	Hall	rhonda@advochild.org	BoS Mailing List	Lowndes County Board of Health	Allie	Folsom	allie.folsom@dph.ga.gov	BoS Mailing List
Advocates for Bartow's Children			cbianco@ahpnet.com	BoS Mailing List	Lowndes County Board of Health	Elsie	Napier	elsie.napier@dph.ga.gov	BoS Mailing List
Advocates for Human Potential	Carol	Bianco	brandon@africaschildrensfund.c		Lowndes County Board of Health	Terrilyn L.	Ball	Terri.Ball@dph.ga.gov	BoS Mailing List
Africa's Children's Fund, Inc.	Brandon	Jackson	janelle@africaschildrensfund.org		Lowndes County Board of Health	William	Grow	william.grow@dph.ga.gov	BoS Mailing List
Africa's Children's Fund, Inc.	Janelle	Mbaba	vmbaba@africaschildrensfund.or		Macon Bibb United to End Homelessness	Jake	Hall	jhall@unitedwaycg.com	BoS Member
Africa's Children's Fund, Inc.	Victor		nicole.roebuck@aidatlanta.org	BoS Member	Macon Coalition to End Homelessness	Matthew	Hall	mhall@spgglaw.com	BoS Mailing List
AID Atlanta, Inc.	Nicole	Robuck		BoS Mailing List	Macon County Family Connection	Rachel	Oliver	racholiv2002@yahoo.com	BoS Mailing List
Aids Alliance of Northwest GA, Inc.	Lola	Thomas	aidsalliance@bellsouth.net		Macon, City of	Charlotte	Woody	CWoody@maconbibb.us	BoS Mailing List
AIDS Athens, Inc. (a/k/a Live Forward)	Cassandra	Bray	cassandra@liveforward.org	BoS Mailing List		Regina	Newsome	RNewsome@maconbibb.us	BoS Mailing List
Akin Memorial UMC	Julian	Tucker	julianl@bellsouth.net	BoS Mailing List	Macon, City of	Wanzina	Jackson	WJackson@maconbibb.us	BoS Mailing List
Albany ARC	Shea	Vinson	svinson@albanygaarc.org	BoS Mailing List	Macon, City of		Williams	cwilliams@maconbibbeoc.com	BoS Mailing List
Albany Area Community Service Board (a/k/a /		Miller	shmiller@albanycsb.org	BoS Member	Macon-Bibb County EOC, Inc.	Carlton		djackson@maconbibbeoc.com	BoS Mailing List
Albany Area CSB (d/b/a Aspire BH DD)	Dana	Glass	dglass@albanycsb.org	BoS Mailing List	Macon-Bibb County EOC, Inc.	Daketa	Jackson Baker	jbaker@maconbibbeoc.com	BoS Mailing List
Albany Area CSB (d/b/a Aspire BH DD)	Evera	Moye	edwilliams@albanycsb.org	BoS Mailing List	Macon-Bibb County EOC, Inc.	James	Clark	kclark@maconbibbeoc.com	BoS Mailing List
Albany Area CSB (d/b/a Aspire BH DD)	Karen	Collins	kcollins@albanycsb.org	BoS Mailing List	Macon-Bibb County EOC, Inc.	Kay R.			BoS Mailing List
Albany Area CSB (d/b/a Aspire BH DD)	Roger	Haggerty	rhaggerty@albanycsb.org	BoS Mailing List	Macon-Bibb County EOC, Inc.	Lonnie	Miley	lonniemiley@bellsouth.net nstevens@maconbibbeoc.com	BoS Mailing List
Albany Area CSB (d/b/a Aspire BH DD)	Mike	McCaskill	rmccaskill@albanycsb.org	BoS Mailing List	Macon-Bibb County EOC, Inc.	NeQuana	Stevens	shill@maconbibbeoc.com	BoS Mailing List
Albany, City of	April	Mahone	amahone@albanyga.gov	BoS Mailing List	Macon-Bibb County EOC, Inc.	Sarita	York, MBA,		BoS Mailing List
Albany, City of	Evelyn	Holston	eholston@albanyga.gov	BoS Mailing List	Main Street Housing Group, Inc.	Chrystal Konnoth C	Eady	kennykaye@windstream.net	BoS Mailing List
Albany, City of	Ginette	Mills	GlMills@albanyga.gov	BoS Mailing List	Maranatha Outreach, Inc.	Kenneth C.	Little	Kendall-Little@mhfh.org	BoS Mailing List
Allen Smith Consulting	Patsy	Allen	patsy@allensmithconsulting.cor		Mary Hall Freedom House, Inc.	Kendall		lucy hall@bellsouth.net	BoS Mailing List
America's Second Harvest of South Georgia (d	Franklin	Richards	frichards@valdostafoodbank.or		Mary Hall Freedom House, Inc.	Lucy	Hall		
Angel House of Georgia	Angela	English	aenglish@angelhouseofgeorgia.		Mary Hall Freedom House, Inc.	Yvonne	Hall	yvonne.hall@mhfh.org	BoS Mailing List
Angels In Flight Recovery Center, Inc.	Penny	Foskey	pfoskey@angelsinflight13.org	BoS Mailing List	Mattie House, Inc. (The)	Deloris	Milton	DeVivian@aol.com	BoS Mailing List
Another Chance of Atlanta, Inc.	Darlene	Barnes	darlene@anotherchanceofatlan		Maya's House	Ardria	Davis	ardriad@yahoo.com	BoS Mailing List
Another Chance of Atlanta, Inc.	Michael	Cornell	michael@anotherchanceofatlan		McIntosh Trail Community Services Board (C		Cox	bcox@mctrail.org	BoS Mailing List
Another Chance of Atlanta, Inc.	Rozeli	Green	rozell@anotherchanceofatlanta		McIntosh Trail Community Services Board (C		Buchanan	kobuchanan@Mctrail.org	BoS Mailing List
Apassage Atlanta, Inc.	Kristine	Selby	Apassageatlanta@gmail.com	BoS Member	McIntosh Trail Community Services Board (0		Walker	kwalker@mctrail.org	BoS Mailing List
Area Committee To Improve Opportunities No	Brenda	Dove	bdove@actionincorporated.org		McIntosh Trail Community Services Board (librown@mctrail.org	BoS Mailing List
Area Committee To Improve Opportunities No	Lisa	Ransom	Iransom@actionincorporated.or		McIntosh Trail Community Services Board (Thomas	sthomas@mctrail.org	BoS Mailing Lis
Area Committee To Improve Opportunities No	Stacey	Favors	sfavors@actionincorporated.org		Membership and Rules Appointment	Brendon	Tate	brendontate6@gmail.com	BoS Member
Area in Need Missionary House, Inc.	Stephanie	Ford	srford1@vahoo.com	BoS Mailing List	Men and Women for Human Excellence, Inc		Johnson	kj.msw@comcast.net	BoS Mailing Lis
Ark Refuge Ministries, Inc.	Denise	Mathews	dmathews.arkrefugechurch@gr		Men and Women for Human Excellence, Inc		Bryant	wesleybgood@msn.com	BoS Mailing Lis
Ark Refuge Ministries, Inc.	Lanona	Larkins - Jones	exeasst.arkrefugeministries@gr	n BoS Mailing List	Mentors Project of Bibb County, Inc. (The)	June	O'Neal	june.oneal@bcsdk12.net; mceh	
Ark Refuge Ministries, Inc.	Yvonne	Lopez	yholiday1226@yahoo.com	BoS Mailing List	Metro Fair Housing Services	Gail	Williams	gail.williams@metrofairhousing	
As A Men thinks	Courtney	Benas	Courtney.benas@gmail.com	BoS Mailing List	Metro Fair Housing Services	J. D.	Frazier	jdfrazier@gmail.com	BoS Mailing Lis

					farmer and a second second			D (1)	
Asian American Resource Center	Jee	Connie	aarc@aarc-atlanta.org; connie.je				Cliatt	vanessac@mfbhc.org	BoS Member
Asian American Resource Center	Sharie	Blake	sblake@aarc-atlanta.org	BoS Member	Middle Flint Behavioral Health Care (CSB)	Kyra	Mitchell	kyram@mfbhc.org	BoS Mailing List
Asian American Resource Foundation, Inc.	Eesl	1		BoS Mailing List	Middle Flint Behavioral Health Care (CSB)	Leslie	Walters	lesliew@mfbhc.org	BoS Mailing List
Asian American Resource Foundation, Inc.	Jin	Lee		BoS Mailing List			Dennard	schenitad@mfbhc.org	BoS Mailing List
Asian American Resource Foundation, Inc.	Byeongho	Choi		BoS Mailing List	Middle Flint Behavioral Health Care (CSB)	Laurie	Hair	laurieh@middleflinthw.org	BoS Mailing List
Association on Battered Women of Clayton Co		Death		BoS Mailing List	Middle GA Mats			tracy.bulharowski@dhs.ga.gov	BoS Member
Athens Area Homeless Shelter	Shea	Post	director@helpathenshomeless.o		Middle Georgia AIDS Network	Theodore (Te		laermita@cox.net	BoS Mailing List
Atlanta Children's Foundation	Robert	Willis	atlantachildren@aol.com; rwillis		Middle Georgia Center for Independent Livin		Leveritt	kilby8494@aol.com	BoS Mailing List
Atlanta Children's Foundation	Nikki	Kirk, B.S.		BoS Mailing List	Middle Georgia Community Action Agency, I		Dyke	tdyke@mgcaa.org	BoS Mailing List
Atlanta Mission	Michael	Sheppard	michael.sheppard@atlantamissi		Middle Georgia Community Action Agency, I		Rich	vrich@mgcaa.org	BoS Mailing List
Atlanta Regional Commission	Melissa	Roberts	mroberts@atlantaregional.com		Milledgeville Cares, Inc.	****	Sallstrom	Isallstrom@charter.net	BoS Mailing List
Atlanta Regional Commission	Sue	Burgess	sburgess@atlantaregional.com		Miller Claims Services		Miller	rmiller@millerclaimsservices.con	
Atlanta Union Mission Corporation	Mike	Southern	mike.southern@atlantamission.c		Miller County Collaborative	Leigh	Thompson	millercountycollaborative@yaho	
Atlanta Union Mission Corporation	Toni	Dixon		BoS Mailing List	Missions for Camden, Inc.	James	Ham	camdenmissions@gmail.com	BoS Mailing List
Avita Community Partners	Leslie	Clark	Leslie.Clark@avitapartners.org	BoS Member	Morning Glory Personal Care Home, Inc.	Bernard	Hill	hillbernard@gmail.com	BoS Mailing List
Avita Community Partners	Michelle	Thompson	michelle.thompson@avitapartne	BoS Member	Mt. Olive Community Outreach Center	Clinton	Johnson	clintjohn1978@hotmail.com	BoS Mailing List
AVITA Community Partners (Georgia Mountain	Cynthia	Levi	Cindy.Levi@avitapartners.org	BoS Mailing List	Mt. Olive Community Outreach Center	Leslie	Heard	laparrish@att_net	BoS Mailing List
AVITA Community Partners (Georgia Mountain	Hariah	Hutkowski	hariah.hutkowski@avitapartners	BoS Mailing List	MUST Ministries, Inc.	Falecia	Stewart	fstewart@mustministries.org	BoS Mailing List
AVITA Community Partners (Georgia Mountain	Shannon	Eades	Shannon.eades@avitapartners.d	BoS Mailing List	MUST Ministries, Inc.	Dwight (Ike)	Reighard	ireighard@mustministries.org	BoS Mailing List
Baby World DW Dyer	Alma	Noble	almaworld@bellsouth.net	BoS Mailing List	National Housing Counseling Agency	Joyce	Glenton	j.blanton@att.net; j.blanton@nh	BoS Mailing List
BAIN, Inc.	Virginia	Harris	vharris@baincil.org	BoS Mailing List	Negative 2 Positive	Daryll	Chatman	daryll.chatman@live.com	BoS Member
Balance of State YAB	Derrean	Tucker	derreantuci931@gmail.com	BoS Member	New Beginnings Ministry	Sharon	Thompson	sharon@newbeginningslife.net	BoS Mailing List
Balance of State YAB	Ebony	Mortle	ebonyxix@gmail.com	BoS Member	New Generation Human Services, Inc. (d/b/a	Jennifer J.	Donald	donald.jennifer@gmail.com	BoS Mailing List
Balance of State YAB	Immanual	Laidlaw	lawtheoutlaw@gmail.com	BoS Member	New Generation Human Services, Inc. (d/b/a	Priscilla	Maxwell	pannmaxwell@gmail.com	BoS Mailing List
Balance of State YAB	Sierra	Phipps	phippssierra2@gmail.com	BoS Member	New Generation Human Services-Abiding Pla	Zakiyyah	Bell	bzakiyyah@yahoo.com	BoS Member
Balance of State YAB	Mary	Sanders	sandersmary553@gmail.com	BoS Member	New Hope Full Gospel Baptist	Katrina	Jackson	jackson_f@bellsouth.net	BoS Mailing List
Balance of State YAB	Tasjanna	Jones	tasjanna86@gmail.com	BoS Member	New Horizons Behavioral Health	Armanda	Spears	Aspears@nhbh.org	BoS Mailing List
Banks County Family Connection	Robin	Trotter	rtbcfc@hotmail.com	BoS Mailing List	New Horizons Behavioral Health	Andrea	Winston	awinston@nhbh.org	BoS Mailing List
Bartow Collaborative, Inc. (Family Connection)	Linda	Walker	lightchopp@aol.com	BoS Mailing List	New Horizons Behavioral Health	Cheryl	Williams, LP	cwilliams@nhbh.org	BoS Mailing List
Bartow, County of	Valerie	Gilreath	gilreathv@bartowga.org	BoS Mailing List	New Horizons Behavioral Health	Gail	Jenkins	gjenkins@nhbh.org	BoS Mailing List
Battered Women's Shelter, Inc.	Sharon	Redding	admin@valdostahaven.org	BoS Mailing List	New Horizons Behavioral Health	Lyn	Campbell	Icampbell@nhbh.org; dwade@n	BoS Mailing List
Battered Women's Shelter, Inc.	Kaye	Smith	kesmith1948@yahoo.com	BoS Mailing List	New Horizons Behavioral Health	Laura	Keil	lkeil@nhbh.org	BoS Mailing List
Battered Women's Shelter, Inc.	Michelle	Girtman	mgirtman@valdostahaven.org	BoS Mailing List	New Horizons Behavioral Health	Lashonta	Rivers	lrivers@nhbh.org	BoS Mailing List
Battered Women's Shelter, Inc. (The Haven)	Karen	Yawn	kyawn@valdostahaven.org	BoS Member	New Horizons Behavioral Health	Susan E.	Gallagher	sgallagher@nhbh.org	BoS Mailing List
Beauty Inside Out Women's Group	Cora	White	biowomensgroup@gmail.com	BoS Member	New Horizons Behavioral Health	Valerie	Bowden	vbowden@nhbh.org	BoS Mailing List
Because You Are Special 2, Inc.	Shirley	Smith	bcauseurspecial@aol.com	BoS Mailing List	New Horizons Community Service Board	LaTarsha	Brown	lbrown@nhbh.org	BoS Member
BelAir Estates Transitional Services, Inc. (BESTI		Hamer	carmenhamer@bellsouth.net	BoS Mailing List	New Horizons Community Service Board	Lyn	Campbell	Icampbell@nhbh.org	BoS Member
Benchmark Human Services	Antoinette	Thornton	numital@gmail.com; athornton(New Start Resources, Inc.	Carolyn	White	cpoundswhite@gmail.com	BoS Mailing List
Bethesda Recovery, Inc.	Cathy	Sweat	sweatcathy@gmail.com	BoS Mailing List	Newsome St. Church of Christ	Gene	Godfrey	godfrey @bellsouth.net	BoS Mailing List
Brain and Spinal Injury Trust Fund Commission		Young	Craig.Young@dph.ga.gov	BoS Mailing List	Newton County Board of Commissioners	Latonja		LHamp@co.newton.ga.us	BoS Mailing List
Brain and Spinal Injury Trust Fund Commission		Frazier	josephfrazier@comcast.net	BoS Mailing List	Newton County Board of Commissioners	Marcello	Banes	MBanes@co.newton.ga.us	BoS Mailing List
Branches of Hope (LTCHC partner)	Vann & Lisa	Ellison	lisarellison@gmail.com	BoS Member	Nicholas House, Inc.	Jannan	Thomas	jthomas@nicholashouse.org	BoS Mailing List
Bremen Food Bank	Sandra	Morris	sandraamorris4590@gmail.com		Nicholas House, Inc.	Michael	Jones		BoS Mailing List
Bridge of TiftArea (The)	Christy	Day	christy.thebridgeoftiftarea@gma		Nicholas House, Inc.	Mindy	Schweitzer-	mrawls@nicholashouse.org	BoS Mailing List
	Debby	Mullis	mullisdi@gmail.com	BoS Mailing List	Nicholas House, Inc.	Norma	Nyhoff	nnyhoff@nicholashouse.org	BoS Mailing List
Bridge of Tiftarea, Inc. (The)				BoS Mailing List	Nicholas House, Inc.	Tanya	Watkins	twatkins@nicholashouse.org	BoS Mailing List
Bridge the Gap Ministries	David	Burgher	bridgethegap@bellsouth.net		Nicholas House, Inc.	Yvette	Mason	ymason@nicholashouse.org	BoS Mailing List
Bright from the Start: Georgia Department of		Schaff, MSW	stacey.schaff@decal.ga.gov	BoS Mailing List	Nicholas House, Inc. NID Housing Counseling Agency - Albany, GA			nidhomesave@gmail.com	BoS Member
Brother Charlie Rescue Center, Inc.	Mark	Stone	mark_stone@bellsouth.net	BoS Mailing List BoS Mailing List	Ninth District Opportunity, Inc.		Dalin	brenda.dalin@ndocsbg.org	BoS Mailing List
Brother Charlie Rescue Center, Inc.	Rod	Maggert	rodmaggert246@yahoo.com		Ninth District Opportunity, Inc.	Chrystal	Coker	chrystal.coker@ndocsbg.org	BoS Mailing List
Brother Charlie Rescue Center, Inc.	Wanda	Colwell	wandacolwell@bellsouth.net	BoS Mailing List					BoS Mailing List
Brothers and Sisters United for Change/Christ		Pinkard, Ph.D.	cpinkard@bellsouth.net	BoS Mailing List	Ninth District Opportunity, Inc.	Kay Linda	Laws Nichol	kay.laws@ndo.org linda.nichol@ndocsbg.org	BoS Mailing List
Brunswick, City of	Kathy D.	Mills	kmills@cityofbrunswick-ga.gov	BoS Mailing List	Ninth District Opportunity, Inc.	Michael		michael.fisher@ndocsbg.org	BoS Mailing List
Brunswick, City of	Sabrina J.	Nixon	sinixon@cityofbrunswick-ga.gov		Ninth District Opportunity, Inc.		Fisher		BoS Mailing List
Bryan County Family Connection	Wendy	Sims	wendysims@bryan-county.org	BoS Member	Ninth District Opportunity, Inc.	Natasha	Carter	natasha.carter@ndocsbg.org	
BTG Community Outreach, Inc.	Pamela	Gabel	pam.gabel@redcross.org	BoS Mailing List	Ninth District Opportunity, Inc.	Teresa	Stephens	teresa.stephens@ndocsbg.org	BoS Mailing List
Butler Woodcrafters, Inc.	Leslee	O'Kelly	lokelly@butlerwoodcrafters.com		NOA's Ark, Inc.	Cara	Ledford	cledford@noonealone.org	BoS Mailing List
Byrd House	Edith	Byrd	byrdhouse97@yahoo.com	BoS Mailing List	NOA's Ark, Inc.	Elaine	Cannon	ecannon@noonealone.org	BoS Mailing List
Calhoun Affordable Housing Dev., Inc.	Alicia	Gasaway	agasaway@calhounha.org	BoS Mailing List	NOA's Ark, Inc.	Tori	Owens	towens@noonealone.org	BoS Mailing List
Calhoun Affordable Housing Dev., Inc.	Stacey	Abernathy	cahdi@bellsouth.net	BoS Mailing List	Norcross Cooperative Ministry, Inc.	Arnie	Hulteen	arnie.hulteen@norcrossco-op.o	
Calhoun Affordable Housing Dev., Inc.	Cindy	Cochran	cochran.cindy@gmail.com	BoS Mailing List	Norcross Cooperative Ministry, Inc.	Shirley	Cabe	shirley@norcrossco-op.org; info	BoS Mailing List

Calvan Dafura Castar (sa	Tom	Maples	tementos @eneil	Roc Mailing List	North Control Hoalth District	Cundi	Johns I	Cundi Johns @dah an anu	Roc Mailing List
		Maples		BoS Mailing List			Johns Eboy Torcor		BoS Mailing List
Calvary Refuge, Inc	Tawana	Tarno	tawana@calvaryrefuge.org	BoS Member	North Central Health District				BoS Mailing List
				BoS Mailing List				Quajula.Harvey@dph.ga.gov	BoS Mailing List
Camden Community Crisis Center, Inc.	Marcie			BoS Mailing List				susan worsley@angelhousega.co	
				BoS Mailing List	×	-	Gibby	acc@Ellijay.com	BoS Mailing List
Camilla, City of			kelvin.owens@cityofcamilla.com				Sarrell		BoS Mailing List
				BoS Mailing List			Cannon	elaine@ngmcn.org	BoS Mailing List
Camp Rock of Georgia, INC.	11.	~ ~ ~		BoS Mailing List			Pritchett	erin@ngmcn.org	BoS Mailing List
CAPA - Family Dimensions	Reggie	Herod		BoS Mailing List			Alexander		BoS Mailing List
Caravan Studios, a Division of Tech Soup		Bevis		BoS Mailing List	Northeast Georgia Council on Domestic Viole		Reusing		BoS Mailing List
Care and Counseling Center of Georgia		Mullins		BoS Mailing List	Northeast Georgia Council on Domestic Viole		Ingalls		BoS Mailing List
CareSource			brandolynn marenco@CareSour		Northeast Georgia Council on Domestic Viole		Thomas		BoS Mailing List
Caring Works, Inc.	Caroline	Olok	carolineolok@caringworksinc.or		Northeast Georgia Council on Domestic Viole		Evans	tpe235@yahoo.com	BoS Mailing List
Caring Works, Inc.	Chris	Hester	chrishester@caringworksinc.org		Northwest Florida Comprehensive Services f		Jordan	cjordan@90works.org	BoS Mailing List
Caring Works, Inc.	Nadine	Oldham	nadineoldham@caringworksinc.		Northwest Florida Comprehensive Services f		Albesa	jalbesa@90works.org	BoS Mailing List
Caring Works, Inc.	Youlanda	McCarthy	youlandamccarthy@caringworks	BoS Mailing List	Northwest Florida Comprehensive Services f		Harrison	rharrison@90works.org	BoS Mailing List
CaringWorks, Inc	Ashlee	Starr	ashleestarr@caringworksinc.org	BoS Member		*		amanda092678@yahoo.com	BoS Member
CaringWorks, Inc	Collard	Carol	carolcollard@caringworksinc.org					katorap@nwgafcc.com	BoS Mailing List
CaringWorks, Inc.	Stephanie	Burkes, LCSW	stephanieburkes@caringworksin		Northwest Georgia Housing Authority	-	Phillips	hphillips@nwgha.com	BoS Mailing List
Carroll County Emergency Shelter, Inc.	Debora	Johnson	djcces1@gmail.com	BoS Member	Northwest Georgia Housing Authority	Kimberly	Lewis	klewis@nwgha.com	BoS Mailing List
Carroll County Emergency Shelter, Inc.	Diana	Stone	client.stats@att.net	BoS Mailing List	Northwest Georgia Housing Authority	Melissa	Cousins	mcousins@nwgha.com	BoS Mailing List
Carroll County Mental Health Advocates	Jodie	Goodman	cmhadvocacy@gmail.com; jgood	BoS Member	Oconee Community Service Board	+ (1)T	Womble	cwomble@oconeecenter.com	BoS Member
Carter Center (The)	Anita	Zervigon-Hakes	anita.hakes@gmail.com	BoS Mailing List	Oconee Community Service Board	Sarah	Hogan	shogan@oconeecenter.com	BoS Member
Carter Center (The)	Lei A.	Ellingson	lelling@emory.edu	BoS Mailing List	Oconee Community Service Board (CSB)	Michael	Blackshear	mblackshear@oconeecenter.con	BoS Mailing List
Carter Center (The)	Thomas H.	Bornemann	tbornem@emory.edu	BoS Mailing List	Oconee Community Service Board (CSB)	Reggie	Rogers	rrogers@oconeecenter.com	BoS Mailing List
CAT Properties	Christopher	Stanford	Catforreentry1@gmail.com	BoS Mailing List	Oconee Community Service Board (CSB)	Shakeyra	Pierce	spierce@oconeecenter.com	BoS Mailing List
Catholic Charities of the Archdiocese of Atlanti	Monifa	Holman	mholman@catholiccharitiesatlar	BoS Member	Oconee Community Service Board (CSB)	Willie	Lester	wlester@oconeecenter.com	BoS Mailing List
Catlett First Church of God, Inc.	Lila	Clay	clayll@hotmail.com	BoS Mailing List	Ohmshanti, Inc./Midway Motel	Parul	Patel	parul581@yahoo.com	BoS Mailing List
Changing Homelessness, Inc.	Dawn	Gilman	dgilman@changinghomelessnes	BoS Member	One Roof Ecumenical Alliance Outreach, Inc.	Ann	Kerlin	annkerlin@gmail.com	BoS Mailing List
Changing Homelessness, Inc.	Robert	Conrad	rconrad@changinghomelessness	BoS Mailing List	One Roof Ecumenical Alliance Outreach, Inc.	Brian	Shelton	brianoneroof@yahoo.com	BoS Mailing List
Charles Christian Tuller House, Inc	Billy	Avant	bavanttullerhouse@gmail.com	BoS Mailing List	One Roof Ecumenical Alliance Outreach, Inc.	Ann	Kerlin	director@oneroofoutreach.org	BoS Mailing List
CHENAULT YOUTH SERVICES	LaSai	Brown	info@cvsvouth.com	BoS Mailing List	One Roof Ecumenical Alliance Outreach, Inc.	Jim	Churchill	oneroofoutreach@gmail.com	BoS Mailing List
Cherokee County	Laura	Calfee		BoS Mailing List	One Way Up Charity Foundation, Inc. (d/b/a	Marvin Lewis	Stokes, Jr.	marvinstokes23@gmail.com	BoS Mailing List
Cherokee County Health Dept. (North GA Heal	Jeffery	Vollman	jeffery.vollman@dph.ga.gov	BoS Mailing List	Open Arms, Inc.	Cameron	Walker	cameronwalker3477@yahoo.cor	BoS Mailing List
Cherokee Family Violence Center, Inc.	Margaret A.	Rogers	meg@cfvc.org	BoS Mailing List	Open Arms, Inc.	Fonda	Thompson	fthompson@openarmsinc.org	BoS Mailing List
Christian City	samantha	bolling	Trinityrisingcounseling@gmail.co	BoS Member	Open Arms, Inc.	JoeEllen	Heath	jheath@openarmsinc.org	BoS Mailing List
christian city	samantha	bolling	sbolling@christiancity.org	BoS Mailing List	Open Arms, Inc.	Kurtisa	Thomas	KTHOMAS@OPENARMSINC.ORG	BoS Mailing List
Christian Family Center, Inc.	Hank	Steverson	Hanksteverson@gmail.com	BoS Member	Open Arms, Inc.	Rosalynn	Fliggins	RFLIGGINS@OPENARMSINC.ORG	BoS Mailing List
Christian Family Center, Inc.	Nick	Campbell	nickscampbell@gmail.com	BoS Member	Open Arms, Inc.	Vontresa	Stephens	vstephens@openarmsinc.org	BoS Mailing List
Christian Family Center, Inc.	Hank	Steverson	hanksteverson@gmail.com	BoS Mailing List	Open Doors Program - Atlanta Real Estate C	Cherie	DeBose	cherie@opendoorsatl.org	BoS Member
Christian League For Battered Women, Inc. (a)		Bruce	director@tranguility-house.org	BoS Mailing List	Open Doors Program - Atlanta Real Estate C	Matthew	Hurd	matt@opendoorsatl.org	BoS Member
Circle of Love Center, Inc.	Kimberly	Bennett	kbennett@colinc.org	BoS Mailing List	Operation Save Our Youth	Reginald	Miller	regmiller@aol.com	BoS Mailing List
Citizens Against Violence	Peggy	Brown	pbrown@safehavenstatesboro.d		Overcomers House Inc.	Annette	Mills	info@myovercomershouse.com	BoS Mailing List
Citizens Against Violence, Inc.	Tamela	Kicklighter	tkicklighter@safehavenstatesbo		Overview, Inc.	Nancy	Rouse	nrouse@overviewinc.com	BoS Mailing List
Citizens Against Violence, Inc.	Katelyn	Fadden	kfadden@safehavenstatesboro.		Overview, Inc.	Wanda	Addeo	waddeo@overviewinc.com	BoS Mailing List
City of Adel	Randall	Lane	randy.lane314@yahoo.com	BoS Member	Padgett House, Inc. (The)	Patricia	Jackson	dthpro1@aol.com	BoS Mailing List
	Barbara	Tuck	BTuck@albanyga.gov	BoS Member	Partnership Against Domestic Violence, Inc.	Denise	Serkedakis	denise.serkedakis@padv.org	BoS Mailing List
City of Albany	John	Hawthorne Jr.	JoHawthorne@albanyga.gov	BoS Member	Partnership Against Domestic Violence, Inc.			Ebony.Russell@padv.org	BoS Mailing List
City of Albany		Burton	oburton@albanyga_gov	BoS Member	Partnership Against Domestic Violence, Inc.			katha.blackwell@padv.org	BoS Mailing List
City of Albany City of Refuge - Dalton	Orson Pamela	Cudd	pamelacudd@cityofrefugedalto		Partnership Against Domestic Violence, Inc.		Apolon	kerlyne.apolon@padv.org	BoS Mailing List
		Norman	james.norman@claytoncountyg		Partnership Against Domestic Violence, Inc.		McDaniels,	Navvab.McDaniels@padv.org	BoS Mailing List
Clayton County Community Development	James Linda	Boswell	Linda.Boswell@claytoncountyga		Partnership Against Domestic Violence, Inc.	Susan	Smith	Susan Smith@padv.org	BoS Mailing List
Clayton County Community Development		Chestnut	bchestnut@claytoncountycsa.or		Partnership Against Domestic Violence, Inc.		Cribb	wes.cribb@padv.org	BoS Mailing List
Clayton County Community Services Authority		Zimmerman	izimmerman@claytoncountycsa.or		Partnership Against Domestic Violence, Inc.		Stanley	Eugene.Stanley@padv.org	BoS Mailing List
Clayton County Community Services Authority			mveasey@claytoncountycsa.org		Pastor Joyce Ann Gowder/dba Pastor Joyce		Gowder	giycnn@aol.com	BoS Mailing List
Clayton County Community Services Authority		Veasey	dr.rkindred@claytoncountycsa.org		Pathways Community Network, Inc.	Bob	Lenhard	bob.lenhard@pcni.org	BoS Mailing List
Clayton County Community Services Authority		Kindred			Pathways Community Network, Inc.	William	Matson	william.matson@pcni.org	BoS Mailing List
Clayton County Community Services Authority		Williams	kwilliams@claytoncountycsa.or		Pathways to Recovery and Associates, Inc.	Glenda	Grant	gg6326 glenda@gmail.com	BoS Mailing List
	If hundless	Jenkins	cjx3@att.net	BoS Mailing List	Factiways to recovery and Associates, Inc.	aicina	Sinit	BP00550 Biculos & Buildingout	
Clayton County Family Care, Inc.	Cynthia			- D-C Mailing List	Dence Dince Inc	Traci	Bledsoe	thledsoe@nearenlaceinc.org	BoS Mailing List
Clayton County Family Care, Inc. Clayton County Housing & Community Develo Clayton County Housing & Community Develo	Dwayne A	Hartman	dwayne.hartman@co.clayton.gr lori.moffitt@claytoncountyga.gr		Peace Place, Inc. Peach State Health Plan	Traci Gregory	Bledsoe Rosso	tbledsoe@peaceplaceinc.org gregory.rosso@centene.com	BoS Mailing List BoS Member

Clautan County Houring & Community Dovelor	Datrick	Ejike	patrick.ejike@co.clayton.ga.us	BoS Mailing List	Perry Volunteer Outreach, Inc. (d/b/a Grace	Rilay	Hunt	gracevillage@comsouth.net	BoS Mailing List
Clayton County Housing & Community Develor F Clayton County Housing & Community Develor F			phillip vandenakker@co.clayton					kim.bogard@gmail.com; thefenia	
	Sabrina		Sabrina Callaway@claytoncount		Pineland Area CSB		Edenfield	cmedenfield@pinelandcsb.org	BoS Mailing List
		Pieraerts		BoS Mailing List	Pineland Area CSB		·	dedenfield@pinelandcsb.org	BoS Mailing List
Coastal Georgia Area Community Action Author				BoS Mailing List	Pineland Area CSB		Haynes	jdipolito@pinelandcsb.org	BoS Mailing List
Coastal Georgia Area Community Action Author				BoS Mailing List	Pineland Area CSB		Hobbs	mhobbs@pinelandcsb.org	BoS Mailing List
Coastal Georgia Area Community Action Authol		Woods		BoS Mailing List	Pineland Area CSB	Susan	Ford	sford@pinelandcsb.org	BoS Mailing List
Coastal Georgia Area Community Action Autho		Hamilton		BoS Mailing List	Platform of Hope				BoS Mailing List
Coastal Georgia Area Community Action Autho		Samples		BoS Mailing List	Plumbline Center, Inc.	Darrell	Steele	plumblinecoach@gmail.com	BoS Mailing List
		Johnson	cyjohnson@coastalplain.org	BoS Member	Point Source Youth	Brittany	Garner		BoS Mailing List
		Thomas	tthomas@cpheadstart.org	BoS Member	Polk County Commissioners Office	Matt	Denton	mdenton@polkga.org	BoS Mailing List
	-	Hopper		BoS Mailing List	Polk County Women's Shelter, Inc.	Kelsei	Poulin	plkwomen@bellsouth.net	BoS Mailing List
		Bennett	Rusty@collaborative-solutions.n		Polk County Women's Shelter, Inc.	Conni		plkwomen@bellsouth.net; ConK	BoS Mailing List
		Morgan	serenityhouse@windstream.net		Positive Response, Inc.		Agne	terryagne@gmail.com	BoS Mailing List
		Dorsett	zildorsett1@windstream.net	BoS Mailing List	Positive Transition Services, Inc.			banderson@ptsga.org	BoS Mailing List
	Tarnyka	Brunson	tbrunson@hopeharbour.org	BoS Mailing List	Post 45 American Legion Canton			Jlindenmayer80@gmail.com	BoS Member
Columbus Alliance for Battered Women, Inc. d		Reis	Ireis@hopeharbour.org	BoS Member	Preferred Resource Development			prdgrants@gmail.com	BoS Mailing List
	Jennifer	Corcione	icorcione@cafi-ga.org	BoS Member	Proclaim Liberty Ministries, Inc.			eddj@mindspring.com	BoS Mailing List
Community Foundation for Greater Atlanta (Th		Hayes	Ihayes@cfgreateratlanta.org	BoS Mailing List	Proclaim Liberty Ministries, Inc.	Sally	Jeffery		BoS Mailing List
	Rosa	Evans	evansrosa@aol.com	BoS Mailing List	Project Community Connections, Inc.			dlynch@pccihome.org	BoS Member
	Brenda	Cook	chpdirector@windstream.net	BoS Mailing List	Project Community Connections, Inc.			swarren@pccihome.org	BoS Member
	Dorothy	Robinson	ccenteroutreach@att.net	BoS Mailing List	Project Community Connections, Inc.		Smith	dsmith@pccihome.org	BoS Mailing List
	Sharon	Edwards	sedwards.cotc@gmail.com	BoS Member	Project Community Connections, Inc.		Bills	hollybills@pccihome.org	BoS Mailing List
	Sharon D.	Edwards	sharon.edwards@owningthedre		Project Community Connections, Inc.		Evans	jevans@pccihome.org	BoS Mailing List
	Tammy	Metcalf	tmetcalf@gmail.com	BoS Mailing List	Project Community Connections, Inc.	Jamie	Urban	jurban@pccihome.org	BoS Mailing List
Community Service Board (CSB) of Middle Geo		Coady	dcoady@csbmg.com	BoS Mailing List	Project Community Connections, Inc.	Margaret	Schuelke	mschuelke@pccihome.org	BoS Mailing List
Community Service Board (CSB) of Middle Geo		Forbes	dforbes@csbmg.com	BoS Mailing List	Project Community Connections, Inc.	Nancy			BoS Mailing List
Community Service Board (CSB) of Middle Geo		Clements	ticlements@csbmg.com	BoS Mailing List	Project Community Connections, Inc.	Vanna	Walker	vwalker@pccihome.org	BoS Mailing List
	Cali	Hollis	chollis@csbmg.com	BoS Member	Project Community Connections, Inc.	Christopher	New	cned@pccihome.org	BoS Mailing List
	Candy	Shoemaker	candy@communitywelcomehou		Project Infinity, Inc.	Paula		pmh@projectinfinityinc.org	BoS Member
	Barbara	Coleman	bcoleman@connectinghenry.org		Project New Name	Robert	<u> </u>	Robert@wearemuggs.com	BoS Member
	Rick	Ratliff	ricco47@hotmail.com	BoS Mailing List	Project Real Life Y.O.T.C.	Sable		info@projectreallifeinc.org	BoS Member
	Susan	Leger-Boike	susan@cordelehousing.com	BoS Mailing List	Project ReNewal Domestic Violence Interven			VStevenson@project-renewal.co	
	Amy	Campbell	amy.campbell@cornersoutreach		Providence Ministries, Inc.	Jeff	Lewis	jefflewis.pm@gmail.com	BoS Mailing List
	Sam	Aguilar	sam.aguilar@cornersoutreach.o		Psalm112 Ministries, Inc	Marilyn	Johnson	Dominiontaxservice105@gmail.c	
	Dan	Morgan	COVHA@bellsouth.net	BoS Mailing List	Rainbow Children's Home	Melinda	Frausto, LPC	rainbowhome@windstream.net	BoS Mailing List
	Audra	Gutierrez	agutierrez@cityofcovington.org		Rainbow Community Center, Inc.	Daniel	Guinn	danielguinn@bellsouth.net	BoS Mailing List
	Scott	Gaither	sgaither@cityofcovington.org	BoS Mailing List	Rainbow Community Center, Inc.	Clara	Lett	lettclara@yahoo.com	BoS Mailing List
Crisis Line & Safe House of Central Georgia, Inc	-	Walker	Swalker@cl-sh.org	BoS Member	Rainbow Community Center, Inc.	Cheryl	Heard	rcmi@bellsouth.net	BoS Mailing List
Crisis Line & Safe House of Central Georgia, in		Simms	dsimms@cl-sh.org	BoS Mailing List	Rainbow Community Center, Inc.	Sue	Dale	sdale100@gmail.com	BoS Mailing List
Crisis Line & Safe House of Central Georgia, Inc		Bouchillon	mbouchillon@cl-sh.org	BoS Mailing List	Rainbow Village, Inc.	Justice	French	JFrench@rainbowvillage.org	BoS Mailing List
Crisis Line & Safe House of Central Georgia, Inc		Reeves	reevesholly@bellsouth.net	BoS Mailing List	Rainbow Village, Inc.	Lynette	Ward	lward@rainbowvillage.org	BoS Mailing List
Crisis Line & Safe House of Central Georgia, Inc		Palmer	spalmer@cl-sh.org	BoS Mailing List	Rainbow Village, Inc.	Michelle	Alcorn	malcorn@rainbowvillage_org	BoS Mailing List
Crossroads for Christ	Kimberly	lona	Iona777k@gmail.com	BoS Mailing List	Rainbow Village, Inc.	Melanie	Conner	MConner@rainbowvillage.org	BoS Mailing List
	Mike	Houman	houman@outlook.com	BoS Mailing List	RAW Group Inc.	Robert	Warthen	RAWGroupInc@Gmail.Com	BoS Member
	Mary	Harrison	mharrison@csraeoa.org	BoS Member	Reconciliation House, Inc.	Angela	Johnson	reconciliationhouse@yahoo.con	BoS Mailing List
	Sharon	Scott	sscott@csraeoa.org	BoS Member	Recovery & Restoration Ministries, Inc.	Cyndi	Ressler	recoveryministries@yahoo.com	BoS Mailing List
	Bethany	Тгарр	btrapp@csraeoa.org	BoS Mailing List	Refuge Domestic Violence Shelter, Inc. (The		Hardiman	tanf@bellsouth.net	BoS Member
	Deborah	Jones	djones@csraeoa.org	BoS Mailing List	Refuge Domestic Violence Shelter, Inc. (The		Dell William	bettydwilliams@bellsouth.net	BoS Mailing List
	Leslie	Deas	Ideas@csraeoa.org	BoS Mailing List	Refuge in Jesus, Inc.	Stephen	Lovell	stephenlovell@yahoo.com	BoS Member
	Pamela	Garrett	pgarnett@csraeoa.org	BoS Mailing List	Region Two - GA Dept. of Behavioral Health		Peel LPC	Dawn Peel@dbhdd.ga.gov	BoS Mailing List
Cutting Edge Consulting	Tim	Poole	cuttingedgeofga@bellsouth.net		Rehoboth Goodwill Housing Inc	Albert	Udoukpong	info@rehobothgoodwillhousing	
	Ann	Kuzniak	akuzniak@optilink.us	BoS Mailing List	Rescue House	Henry	Gosier, Jr.	HGosier@aol.com	BoS Mailing List
Dalton Whitfield Habitat for Humanity		Taylor	jackie.taylor@dalton.k12.ga.us	BoS Mailing List	Resource Center for Community Action, Inc		Swift	admin@rccaction_org	BoS Mailing List
Dalton - Whitfield Habitat for Humanity		1.07101			Restoration Oasis, Inc	Felicia	Holston	felicia_holston@gmail.com	BoS Mailing List
Dalton Public Schools	Jackie Cindy		ciackson@daltonga.gov	I BOS IVIAIIINE LIST					
Dalton Public Schools Dalton, City of	Cindy	Jackson	cjackson@daltonga.gov rdh71@hotmail.com	BoS Mailing List BoS Member			Welch	vwelchs@yahoo.com	BoS Mailing List
Dalton Public Schools Dalton, City of Dalton's Greater Works, Inc.	Cindy Robert	Jackson Hill	rdh71@hotmail.com	BoS Member	Revival of Power Too Crusade Ministry	Vanessa			
Dalton Public Schools Dalton, City of Dalton's Greater Works, Inc. Dalton-Whitfield County CDC	Cindy Robert Karen	Jackson Hill Sutton,	rdh71@hotmail.com ksutton@dwcdc.org	BoS Member BoS Mailing List	Revival of Power Too Crusade Ministry River Edge Behavioral Health	Vanessa Cass	Hatcher	chatcher@gabhs.org	BoS Mailing List
Dalton Public Schools Dalton, City of Dalton's Greater Works, Inc.	Cindy Robert	Jackson Hill	rdh71@hotmail.com	BoS Member	Revival of Power Too Crusade Ministry	Vanessa			BoS Mailing List BoS Mailing List BoS Mailing List BoS Mailing List

	Chanada	C	and the Queles and	D-C Mailling Line	Divers Edge Debasional Health	Chaldhah	NA / all		D - C Marilia - List
				BoS Mailing List					BoS Mailing List
Darlington, Mamie		~ ~ ~		BoS Mailing List		Nykhia		ncummings@river-edge.org	BoS Member
Daughters I Believe in you Mentoring Ministry			dibiymentoring@yahoo.com	BoS Member		Stephanie	Curry	scurry@river-edge.org	BoS Member
Daughters of the King Ministries, Inc.	Tonya			BoS Mailing List			Louder	Ceehotel@yahoo.com	BoS Mailing List
Depaul USA / Daybreak			rhonda.williams@depaulusa.org	BoS Member			Hutcheson	michael.hutcheson@rockdaleco	
Depaul USA / Daybreak			sr theresa.sullivan@depaulusa.o	BoS Member		Alice	Cintron	Alice.Cintron@RockdaleCountyG	
Desire Thy Portion, Inc,			desirethyportion@gmail.com	BoS Member	Rockdale County Emergency Relief Fund, Inc.		Young	meredith445@hotmail.com	BoS Mailing List
Diamond in the Rough, Inc.	Octavia		Diamondntheroughinc@gmail.cd			Bekki	Fox	bfox@romega.us	BoS Mailing List
Diane Woman's Center	Diane		michaelturner594@gmail.com	BoS Member		John	Bennett	cmanager@romega.us	BoS Mailing List
			bob.mcgarry@disabilityresource				Parris	SParris@romega.us	BoS Mailing List
Disabled American Veterans, Chapter #14 - Em				BoS Mailing List		Teresa	Smith	tsmith6228@yahoo.com; vteres	BoS Member
	Sylvia		friendbaptchhbj@bellsouth_net				Fields	lfields@sharehousedouglas.org	BoS Mailing List
				BoS Mailing List		Marie		mwash66@bellsouth.net	BoS Mailing List
Douglas County Board of Commissioners			tstewartstanley@co.douglas.ga.u		S.H.A.R.E. House, Inc.	Kyra		sharehouse.kyra@gmail.com	BoS Mailing List
Douglas County Community Service Board		Lightford	rlightford@douglascountycsb.co		S.H.A.R.E. House, Inc.	Valerie	Dennis	vdennis@bellsouth.net	BoS Mailing List
Douglas County Community Service Board (CSI		Kerr		BoS Mailing List	S.H.A.R.E. House, Inc.	Teresa	Smith	vteresasmith@bellsouth.net; tsr	-
Douglas County Community Service Board (CSI	Daphine	Jackson	djackson@douglascountycsb.cor		Safe Harbor Children's Center, Inc.	Chelsea	Parker	CParker@safeharborcenterinc.o	
Douglas County Community Service Board (CSI	Patricia	Henry	phenry@douglascountycsb.com		Safe Harbor Children's Center, Inc.	Jeff	Clark		BoS Mailing List
Douglas County Community Service Board (CSI		Chiyota	tchiyota@douglascountycsb.com		Safe Harbor Children's Center, Inc.	Jack	Windolf	jolf59@gmail.com	BoS Mailing List
Douglas County Continuum of Care Coalition, I		Zachery	wtzachery@bellsouth.net	BoS Mailing List	Safe Harbor Children's Center, Inc.	Leslie	Hartman	Ihartman@safeharborcenterinc.	
Douglas County Shelter, Inc.	Terri	Bradley	9	BoS Mailing List	Safe Harbor Children's Center, Inc.	Laura	-		BoS Mailing List
Douglasville, City of	Chelsea	Jackson	jacksonch@douglasvillega.gov	BoS Mailing List	Safe Harbor Children's Center	Anshanah	Gadson	agadson@safeharborcenterinc.c	BoS Member
Dublin Rising	Cherise	Blackwell	cherise.dublinrising@gmail.com	BoS Mailing List	Safe Harbor Children's Center	1	Swinson	jswinson@safeharborcenterinc.	BoS Member
Dumas, Coleman III	Coleman	Dumas III	daphnadumas@yahoo.com	BoS Mailing List	Safe Harbor Children's Center	Sherzine	McKenzie	smckenzie@safeharborcentering	BoS Member
Dwell Partnerships	Mackenzie	Harkins	mackenzie.clowharkins@gmail.c	BoS Mailing List	Safe Haven Life Center, Inc. a/k/a House of R		Wimberly	safehavenlifecenter@gmail.com	
E & B Consulting	Ella	Bailey	ebaile01@bellsouth.net	BoS Mailing List	SAFE Homes of Augusta, Inc.	Aimee	Hall	aimee@safehomesdv.org	BoS Mailing List
Elbert County Commission	Bob	Thomas	bobthomas@elberton.net	BoS Mailing List	SAFE Homes of Augusta, Inc.	Ciare	Dunn	ciare@safehomesdv.org	BoS Mailing List
Elite Business & Consulting Services Llc	Chenitte	White	Elite1@elitebusiness.org	BoS Mailing List	SafeHomes of Augusta	Sharon	Barber	sharon@safehomesdv.org	BoS Member
Empowering Men and Women on the Move for	Patricia	Bennett	Empoweringmenandwomen10@	BoS Member	SafeHouse Ministries, Inc.	Sue	Beitzel	suebeitzel@yahoo.com	BoS Mailing List
Encompass Ministries, Inc.	Lynne	Saunders	lynne@encompassministriesinc.	BoS Mailing List	Salvation Army - Toccoa	Brenda	Gragg	brenda.gragg@uss.salvationarm	BoS Mailing List
Episcopal Development Agency of Thomasville	Keith	Jenkins	kjenkins550@gmail.com	BoS Member	Salvation Army - Toccoa	Leona	O'Bryant	leona.obryant@uss.salvationarr	BoS Mailing List
Essence of Hope	Hilda	Johnson	essenceofhope@bellsouth.net	BoS Member	Salvation Army - Toccoa	Mary	Davis	maryR.davis@uss.salvationarmy	BoS Mailing List
Exousia Safe Families Shelter of Georgia Inc	Cassandra	Jackson	sandy.jackson@exousiahouseof	BoS Member	Salvation Army - Toccoa	Melody	Moran	melody moran@uss.salvationar	BoS Mailing List
Extended Care, Inc.	Merlynette	Morris-Gleaton	extendedcareinc2001@yahoo.co	BoS Member	Salvation Army (Albany)	Alicia	Anderson	alicia.anderson@uss.salvationar	BoS Mailing List
F.A.I.T.H. in Rabun County, Inc.	Caroline	Wallis	caroline@faith-inc.org	BoS Member	Salvation Army (Albany)	Amy	Bearman	amy.bearman@uss.salvationarn	BoS Mailing List
F.A.I.T.H. in Rabun County, Inc.	Kelsey	Taylor	kelsey@faith-inc.org	BoS Member	Salvation Army (Albany)	Chris	Thomas	Chris Thomas@uss.salvationarm	BoS Mailing List
F.A.I.T.H. in Rabun County, Inc.	Lisa	Robertshaw	lisa@faith-inc.org	BoS Member	Salvation Army (Albany)	Judy	Russell	judy.russell@uss.salvationarmy	
Faith Community Development Services, Inc.	Frances	Phillips	faith.community@yahoo.com	BoS Mailing List	Salvation Army (Albany)	Philip	Canning	Philip.canning@uss.salvationarr	
Faith Community Outreach Center, Inc.	Iris	Davis	faithcommunityoutreach@yaho	BoS Member	Salvation Army (Albany)	Tasha	Thomas	tasha.thomas@uss.salvationarn	BoS Mailing List
Faith in Serving Humanity (FISH)	Cindy	Little	cindyblittle@aol.com	BoS Mailing List	Salvation Army (Atlanta Metro Area Comma	Bethany	Hawks	bethany_hawks@uss.salvationa	-
Faith Lutheran Church	John	Barichivich	Revjbarichivich@hotmail.com	BoS Member	Salvation Army (Atlanta Metro Area Comma	Carolyn	Booth	Carolyn.Booth@uss.salvationar	BoS Mailing List
FaithBridge Foster Care, Inc.	Bob	Bruder-Mattso	bbruder-mattson@faithbridgefo	BoS Mailing List	Salvation Army (Atlanta Metro Area Comma	Todd	Hawks	Todd.Hawks@uss.salvationarmy	BoS Mailing List
FaithBridge Foster Care, Inc.	Jessi	Esterling, LCSW	jesterling@faithbridgefostercare	BoS Mailing List	Salvation Army (Brunswick)	Audrey	Easterling	audrey_easterling@uss.salvatio	r BoS Mailing List
FaithBridge Foster Care, Inc.	John	Solberg	isolberg@faithbridgefostercare.	BoS Mailing List	Salvation Army (Brunswick)	Chris	Powell	chris.powell@uss.salvationarmy	BoS Mailing List
FaithBridge Foster Care, Inc.	Jenny	Wood	wood@faithbridgefostercare.or	BoS Mailing List	Salvation Army (Brunswick)	Marty	Chambers	marty.chambers@uss.salvation	a BoS Mailing List
Fala Group, Inc.	Lisa	Anderson	godmakespower@comcast.net	BoS Mailing List	Salvation Army (Brunswick)	Michael	Koreckis	michael.koreckis@uss-salvation	a BoS Mailing List
Family Advancement Ministries, Inc.	Gigi	Rolfes	ggrolfes@gmail.com	BoS Member	Salvation Army (Brunswick)	Pamela	Starr	pamela starr@uss.salvationarm	y BoS Mailing List
Family Connection - Monticello	Jacqueline	Smith	angelvi2@bellsouth.net	BoS Mailing List	Salvation Army (Covington)	Jody	Carver	jody_carver@uss.salvationarmy	BoS Mailing List
Family Crisis Center of Walker, Dade, Catoosa		Bailey	rbailey@fccwdcc.org	BoS Mailing List	Salvation Army (Dalton)	Arnaldo	Pena	arnaldo.pena@uss.salvationarn	
Family Crisis Center of Walker, Dade, Catoosa		Thompson	tthompson@fccwdcc.org	BoS Mailing List	Salvation Army (Dalton)	Niurka	Pena	Niurka.Pena@uss.salvationarm	BoS Mailing List
Family Promise of Bryan County	Candice	Fife	cfife.familypromisebryan@gmai		Salvation Army (DHQ - Norcross)	Jane	Lee	Jane-Lee@uss.salvationarmy.or	
Family Promise of Gwinnett County, Inc.	Carol	Love	clove@familypromisegwinnett.c		Salvation Army (DHQ - Norcross)	Janeane	Schmidt	janeane.schmidt@uss.salvation	a BoS Mailing List
Family Promise of Hall	Lindsey	McCamy	lindsey@familypromisehall.org	BoS Member	Salvation Army (DHQ - Norcross)	Lakeisha	Jones	lakeisha jones@uss.salvationar	r BoS Mailing List
Family Promise of Hall County	Barbara	Conley	bconley8262@gmail.com	BoS Mailing List	Salvation Army (DHQ - Norcross)	Lori-Ane	Campbell	Lori-Ane.Campbell@uss.salvation	BoS Mailing List
Family Promise of White and Habersham	Cami	Downey	cami@fpwh.org	BoS Member	Salvation Army (Dublin)	James	Allen	jamesallen@uss.salvationarmy.	
Family Promise of White and Habersham	Martie	Brooks	martie@fpwh.org	BoS Member	Salvation Army (Gainesville)	Andre	Pereira	andre pereira@uss.salvationarr	
	Carolyn	Gordon, MSW	cgordon@familypromise.org	BoS Mailing List	Salvation Army (Gainesville)	Cathy	McPherson		
Family Promise, Inc. (National Office)	Jeanna	Beck	jbeck@familypromise.org	BoS Mailing List	Salvation Army (Gainesville)	Keith A	Hamilton	Keith_Hamilton@uss.salvationa	
Family Promise, Inc. (National Office)		Brookshire	tracybrookshire@gmail.com	BoS Mailing List	Salvation Army (Gainesville)	Mayda	Santos	mayda.santos@uss.salvationar	
Family Support Council, Inc. (The)	Tracy Judy	Hall	judyfvo@yahoo.com	BoS Mailing List	Salvation Army (Griffin)	Jenny	Reed	jenny_reed@uss.salvationarmy	
Family Visions Outreach, Inc					I ISAIVALUL ALTIVISILIU				

Family Visions Outrook Inc	Kaller	Chanadan		D. C.M. II		A			1
Family Visions Outreach, Inc		Strozier		BoS Mailing List	Salvation Army (Griffin)			Nathalie.arroqui@uss.salvationa	
Fannin County Family Connection	Brenda	Crawford		BoS Mailing List	Salvation Army (Griffin)			sebastian.arroqui@uss_salvation	
Fayette County Council on Domestic Violence I	Ashley	Williams	Ashley.Williams@promiseplace.c		Salvation Army (Griffin)			Sherri.grady@uss.salvationarmy.	
Fellowship Deliverance Ministries	Inez	Patterson	fdmreach12@gmail.com	BoS Member	Salvation Army (Griffin)	Teresa		teresa tucker@uss.salvationarm	
Fellowship Deliverance Ministries	Dorothy Cosile I	Clark Hamill	lcstaxservice@yahoo.com	BoS Member	Salvation Army (LaGrange)	Billie		billie_powell@uss.salvationarmy	
Fellowship Deliverance Ministries, Inc.	Cecila L.		cecilou66@yahoo.com	BoS Mailing List	Salvation Army (Lawrenceville) Salvation Army (Metro Atlanta / Red Shields)			Jeremy Mockabee@uss.salvation	
Fight Abuse in the Home in Rabun County, Inc.	Brooke	Cannon Harasa		BoS Mailing List			Taylor	Sarah A.Taylor@uss.salvationarn	BoS Member
Fight Abuse in the Home in Rabun County, Inc.	Tammy Jose	Rodriguez	caroline@faith-inc.org; lisa@fait		Salvation Army (Metro)	Bob		bob.parker@uss.salvationarmy.c	
First Choice Primary Care First Choice Primary Care	Katherine	McLeod	irodriguez@firstchoiceprimaryca kmcleod@firstchoiceprimarycare		Salvation Army (Rome)	Tim	Blevins	tim.blevins@uss.salvationarmy.c	
			***		Salvation Army (St. Marys)	Charlene	Sears	Charlene_Sears@uss.salvationar	
First Monumental Faith Community Outreach Flint Circuit Council on Family Violence dba Ha	Lottye	Atkins	laatkins2002@bellsouth.net	BoS Mailing List	Salvation Army (St. Marys)	Nanette	Hamilton	nanette_hamilton@uss.salvation	
		Tucker	katie.tucker@henryhavenhouse.		Salvation Army (Thomasville)	Robyn	Hickey	robyn_hickey@uss.salvationarm	
Flint Circuit Council on Family Violence, Inc.		Brown		BoS Mailing List	Salvation Army (THQ - Atlanta)		Fields	michelle_fields@uss.salvationari	
Flint Circuit Council on Family Violence, Inc.		Estes	heatherhavenhouse@gmail.com		Salvation Army (THQ - Atlanta)		Buffington	renee_buffington@uss_salvation	
Flint Circuit Council on Family Violence, Inc.	Katie	Tucker	katie.tucker@henryhavenhouse.		Salvation Army (THQ - Atlanta)		Ellis	stephen_ellis@uss.salvationarm	
Flint Circuit Council on Family Violence, Inc.		Hendricks		BoS Mailing List	Salvation Army (Valdosta)			Dltsa2018@gmail.com	BoS Mailing List
Forsyth County Family Haven, Inc.		Dinsmore		BoS Mailing List	Salvation Army (Valdosta)	ybut	Chung	Central and a state of the stat	BoS Mailing List
Forsyth County Family Haven, Inc.		Wright		BoS Mailing List	Salvation Army (Valdosta)	Maria D.		maria.d.garcia@uss.salvationarn	
Forsyth County Family Haven, Inc.		Hart		BoS Mailing List	Salvation Army (Vidalia)				BoS Mailing List
Fresh Start Help Center, Inc.	Clark	Tony	fshc222@att.net	BoS Member	Salvation Army (Warner Robins)	Brian	-	brian.etheridge@uss.salvationar	
Friendship Ministries, Inc. (d/b/a Cornerstone		Jackson	divajanellejackson@yahoo.com		Salvation Army (Warner Robins)	Bruce		bruce.williams@uss.salvationarn	
		Furel	rfurel1@yahoo.com	BoS Mailing List	Salvation Army (Warner Robins)			Jacqueline.Rivera@uss_salvation	
Fund for Life, Inc.		Eden	famtom@bellsouth.net	BoS Mailing List	Salvation Army (Warner Robins)			tavia.william@uss.salvationarmy	Called
Fund for Life, Inc.	Maya	Patel Stewart		BoS Mailing List	Salvation Army (Waycross)	Kellie		Kellie_Cantrell@uss.salvationarn	
GA Department of Human Services	Alvin J.	Riggs	Alvin Riggs@dhs_ga_gov	BoS Mailing List	Salvation Army (Waycross)	Nell		Nell_Jewett@uss.salvationarmy.	
GA Department of Human Services	Jean	O'Callaghan	Jean.Ocallaghan@dhs ga.gov	BoS Mailing List	Salvation Army Central Georgia	Naomi		salarmynlbl@aol.com	BoS Member
GA Department of Human Services	Julius	Simmons	Julius.Simmons@dhs.ga.gov	BoS Mailing List	Salvation Army of Central GA (Macon)		Davis		BoS Mailing List
GA DHS - Division of Family and Children Servio		Huff	entrapy@bellsouth.net	BoS Mailing List	Salvation Army of Central GA (Macon)	James	Seiler	Kristin.Cordaro@uss.salvationare	
GA DHS - Division of Family and Children Servi	Michael	Singleton	Michael Singleton@dhs.ga.gov	BoS Mailing List	Salvation Army of Central GA (Macon)	Latresa	White	latresa.white@uss.salvationarm	
Gabriel, Inc.	Valerie	Cobb	valeriecobb@comcast.net	BoS Mailing List	Salvation Army of Central GA (Macon)		Poole	rebekah.poole@uss.salvationarn	
Gainesville Housing Authority	Judith	Escamilla	jaescamilla@bellsouth_net	BoS Mailing List	Salvation Army of Central GA (Macon)		Steele	salarmypas@aol.com	BoS Mailing List
Gainesville, City of	Jessica	Tullar, AICP	jtullar@gainesvillega.gov	BoS Mailing List	Samaritan Clinic	Nedra	Fortson	nfortson@bellsouth.net	BoS Mailing List
Gainesville, City of	Phillippa L.	Moss	PMoss@gainesvillega.gov	BoS Mailing List	Save Me Brother Rescue Mission	Barbara	Brown	babrownallen@aol.com	BoS Mailing List
Gainesville, City of	Rusty	Ligon	rligon@gainesvillega.gov	BoS Mailing List	Saved By Grace Glynn, Inc.	Maria	Gamble	savinggrace1616@gmail.com	BoS Mailing List
Gateway Behavioral Health Services	Kimberly	Bowen	Kimberly bowen@gatewaybhs.o		Schley County Family Connection	John T _e	Greene	jgreene1960@yahoo.com	BoS Mailing List
Gateway Behavioral Health Services	Ashlee	Barber	ashlee_barber@gatewaybhs.org	BoS Mailing List	Seasons Church	Charles	Grimes	cgrimes0102@msn.com	BoS Mailing List
Gateway Behavioral Health Services	David O.	Crews	david.crews@gatewaybhs.org	BoS Mailing List	Seasons Housing and Support Services, LLC	Andrea	Boyd		BoS Mailing List
Gateway Behavioral Health Services	Heather	Ott, PHR	heather.ott@gatewaybhs.org	BoS Mailing List	Second Chance Outreach Center, Inc.	Preston	Lott	coopbrock01@bellsouth.net	BoS Mailing List
Gateway Behavioral Health Services	Kimberly	Bowen	Kimberly bowen@gatewaycsb.o	BoS Mailing List	Senior Resource Centers of Georgia, Inc. (Th		Modeste	pmodestesrc@gmail.com	BoS Mailing List
Gateway Behavioral Health Services	Lakisha	Jones	lakisha.jones@gatewaycsb.org	BoS Mailing List	Servant's Heart (The)	Grace S.	-		BoS Mailing List
Gateway Behavioral Health Services	Sarah	Ediss	sarah.ediss@gatewaybhs.org	BoS Mailing List	Shelter Place, Inc.	Kelda	Cubit	keldacubit@aol.com	BoS Mailing List
Gateway Behavioral Health Services	Sarah	Ediss	sarah.ediss@gatewaycsb.org	BoS Mailing List	Shepherd's Rest Ministries, Inc.	Stacey	Folsom	srminc1@bellsouth.net	BoS Mailing List
Gateway Behavioral Health Services	Sharon	Smith, LCSW			Show Class Ventures, Inc.	Sandra	Reed	showclass@gmail.com	BoS Mailing List
Gateway House, Inc.	Janet	Whittaker	janetwhittakergateway@gmail.c		Signs & Wonders, Inc. (d/b/a The Quinn Hou		Washam	greenmoose48@gmail.com	BoS Mailing List
Gateway House, Inc.	Jessica	Butler	jbutler@gatewaydvcenter.org	BoS Mailing List	Single Parent Alliance & Resource Center, In		Monroe	monroejoy@yahoo.com	BoS Mailing List
Genesis JOY House Homeless Shelter, Inc.	Beverly	Bloom	beverlybloom53@gmail.com	BoS Mailing List	Soteria House	Vernon M.	Gates	vgates30274@gmail.com	BoS Mailing List
Genesis JOY House Homeless Shelter, Inc.	Margaret	Flowers	genesisjoyhouse@gmail.com; m	BoS Mailing List	Soul Changers Recovery Program, Inc.	Bonnie	Moss	soulchangersinc@bellsouth_net	
Genesis JOY House Homeless Shelter, Inc.	Colleen	Baker	perrycbaker@gmail.com	BoS Mailing List	South Atlantic Center for Veterans Education		Harrison	aharrison@gcvret.org	BoS Mailing List
Genesis JOY House Homeless Shelter, Inc.	Sharon	Rogers	sharon@genesisjoyhouse.com	BoS Mailing List	South Georgia Community Service Board (CS			jfeathers@bhsga.com	BoS Mailing List
Genesis Outreach, Inc.	Shunte	Howze	showze@genesisforyouth.org	BoS Member	South Georgia Community Service Board (CS		McCurdy	kmccurdy@bhsga.com	BoS Mailing List
Genesis Outreach, Inc.	Shunte	Howze	sghconsulting@ymail.com	BoS Mailing List	South Georgia Community Service Board (CS		Ellis	Iellis@bhsga.com	BoS Mailing List
Genesis Prevention Coalition	Abeni	Bloodworth	abeni.bloodworth@gmail.com	BoS Mailing List	South Georgia Community Service Board (CS		Cartwright	pcartwright@bhsga.com	BoS Mailing List
Georgia Advocacy Office	Ruby	Moore	rmoore@thegao.org	BoS Mailing List	South Georgia Community Service Board (CS		Patel	ppatel@bhsga.com	BoS Mailing List
Georgia Alliance to End Homelessness	Jasper	Preston	Jasper@gahomeless.org	BoS Member	South Georgia Community Service Board (CS		Purohit	spurohit@bhsga.com	BoS Mailing List
Georgia Alliance to End Homelessness	Katheryn	Preston	katheryn@gahomeless.org	BoS Mailing List	South Georgia Community Service Board (CS		Huling	whuling@bhsga.com	BoS Mailing List
Georgia Association for Primary Health Care	Duane A.	Kavka	dkavka@gaphc.org	BoS Mailing List	South Georgia CSB (Legacy Behavioral Healt		Davis	adavis@bhsga.com	BoS Member
Georgia Association of Community Service Bo	aRobyn	Garrett-Gunno	rgunnoe@shpllc.com	BoS Mailing List	South Georgia CSB (Legacy Behavioral Healt		Donathan	ddonathan@bhsga.com	BoS Member
Georgia Center for Nonprofits Inc.	Elizabeth	Runkle	ERunkle@gcn.org	BoS Mailing List	South Georgia CSB (Legacy Behavioral Healt	Latonya	Kelly	Ikelly@bhsga.com	BoS Member
Georgia center for Nonpronts inc.	attraction and attraction of the second seco								
Georgia Center for Nonprofits Inc.	Karen	Beavor	kbeavor@gcn.org	BoS Mailing List	South Georgia Partnership to End Homeless South Georgia Partnership to End Homeless		Johnson	bjohnson@sgpeh_org burncarter1@yahoo.com	BoS Mailing List BoS Mailing List

Georgia Council on Developmental Disabilities Aly Georgia Council on Developmental Disabilities Eri Georgia Criminal Justice Coordinating Council (Jay Georgia Criminal Justice Coordinating Council (Kri Georgia Criminal Justice Coordinating Council (Na Georgia Criminal Justice Coordinating Council (Ro Georgia Department of Behavioral Health and Ra Georgia Department of Behavioral Health and Ab	orraine D iyssa L ric J iy N	Daniels Lee, PsyD	georgiacaa@aol.com	BoS Mailing List BoS Mailing List	South Georgia Partnership to End Homeless South Georgia Partnership to End Homeless				BoS Mailing List BoS Mailing List
Georgia Council on Developmental Disabilities Aly Georgia Council on Developmental Disabilities Eri Georgia Criminal Justice Coordinating Council (Jay Georgia Criminal Justice Coordinating Council (Kri Georgia Criminal Justice Coordinating Council (Na Georgia Criminal Justice Coordinating Council (Ro Georgia Department of Behavioral Health and Ra Georgia Department of Behavioral Health and Ab	lyssa L ric J Iy N	_ee, PsγD				Diann	Metts	dmetts@bellsouth.net	BoS Mailing List
Georgia Council on Developmental Disabilities Eri Georgia Criminal Justice Coordinating Council Jay Georgia Criminal Justice Coordinating Council (Kri Georgia Criminal Justice Coordinating Council (Na Georgia Criminal Justice Coordinating Council (Ro Georgia Department of Behavioral Health and Ra Georgia Department of Behavioral Health and Ab	ric J ιγ Γ		Alvssa lee@gcdd.ga.gov						
Georgia Criminal Justice Coordinating Council Jay Georgia Criminal Justice Coordinating Council (Kri Georgia Criminal Justice Coordinating Council (Na Georgia Criminal Justice Coordinating Council (Ro Georgia Department of Behavioral Health and Ra Georgia Department of Behavioral Health and Ab	iy M	lacobson I		BoS Mailing List	South Georgia Partnership to End Homeless				BoS Mailing List
Georgia Criminal Justice Coordinating Council (Kri Georgia Criminal Justice Coordinating Council (Na Georgia Criminal Justice Coordinating Council (Ro Georgia Department of Behavioral Health and Ra Georgia Department of Behavioral Health and Ab				BoS Mailing List	South Georgia Partnership to End Homelessi				BoS Mailing List
Georgia Criminal Justice Coordinating Council (Na Georgia Criminal Justice Coordinating Council (Ro Georgia Department of Behavioral Health and Ra Georgia Department of Behavioral Health and Ab				BoS Mailing List	South Georgia Partnership to End Homelessr				BoS Mailing List
Georgia Criminal Justice Coordinating Council Ro Georgia Department of Behavioral Health and Ra Georgia Department of Behavioral Health and Ab				BoS Mailing List	South Georgia Partnership to End Homeless				BoS Mailing List
Georgia Department of Behavioral Health and Ra Georgia Department of Behavioral Health and Ab				BoS Mailing List			Dobbs		BoS Mailing List
Georgia Department of Behavioral Health and Ab				BoS Mailing List					BoS Mailing List
			rachael.holloman@dbhdd.ga.go		Southern Georgia Regional Commission (f/k/a				BoS Mailing List
			abayomi makanjuola@dbhdd.ga				Corbin		BoS Mailing List
Georgia Department of Behavioral Health and Le			Letitia.Robinson@dbhdd.ga.gov				Jenkins		BoS Mailing List
Georgia Department of Behavioral Health and Ma			maxwell.ruppersburg@dbhdd.ga		Southwest Georgia Community Action Count				BoS Mailing List
Georgia Department of Community Affairs Ph	hilip (Gilman	Philip.Gilman@dca.ga.gov	BoS Member	Southwest Georgia Community Action Count				BoS Mailing List
Georgia Department of Community Health Br	rian [Dowd	bdowd@dch.ga.gov	BoS Mailing List	Southwest Georgia Community Action Count	India			BoS Mailing List
Georgia Department of Community Health Jer	erome (Greathouse		BoS Mailing List	Southwest Georgia Community Action Count	Randy	Weldon	rweldon@swgacac.com	BoS Mailing List
Georgia Department of Community Health Jan	ames T. 🛛 🖡	Peoples	peoples@dch.ga.gov	BoS Mailing List	Southwest Georgia Community Action Counc	Sondra	Hampton	Shhampton.sh@gmail.com	BoS Member
Georgia Department of Community Health	eslie D.	Vaughns	lvaughns@dch.ga.gov	BoS Mailing List	Southwest Georgia Housing Development Co	Debi	McDade	debi.mcdade@wgcha.org	BoS Mailing List
Georgia Department of Community Health M	1aya (Carter	mcarter@dch.ga.gov	BoS Mailing List	Southwest Georgia Housing Development Co	Michael	Kannensohn	michael.kannensohn@gmail.com	BoS Mailing List
Georgia Department of Community Health R.	.L. (Grubbs	rlgrubbs@dch.ga.gov	BoS Mailing List	Southwest Georgia Regional Commission	Kimberly	Brooks	KBrooks@swgrc.org	BoS Mailing List
Georgia Department of Community Supervisio M	1ichelle 5	Stanley	michelle_stanley@dcs.ga.gov	BoS Member	SSG Dustin Michael Wright Foundation	Terri	Criscio	terri@ssgdmwf.org	BoS Member
Georgia Department of Community Supervisio Be	ert	Flewellen	bert.flewellen@dcs.ga.gov	BoS Mailing List	St. Vincent de Paul Society, Inc.	Mariel	Risner Sivley	MSively@svdpgeorgia.org	BoS Mailing List
Georgia Department of Community Supervision Da		lones	daisy.jones@dcs.ga.gov	BoS Mailing List	Stand Up Again, Inc.	Claire	Knight	cladam@bellsouth.net	BoS Mailing List
Georgia Department of Community Supervisio Ke		Saxon	kelley.saxon@dcs.ga.gov	BoS Mailing List	State Housing Trust Fund for the Homeless C	Alison	Goldey	agoldey@savannahga.gov	BoS Member
Georgia Department of Community Supervisio Sh		Bloodworth	sherri.bloodworth@dcs.ga.gov	BoS Mailing List	Statewide Independent Living Council of Geo	Rebecca	Tuttle	rrtuttle@silcga.org	BoS Mailing List
Georgia Department of Early Care and Learnin Al			Allison Setterlind@decal.ga.gov	BoS Member	Statewide Independent Living Council of Geo	Shelly	Simmons	SSimmons@silcga.org	BoS Mailing List
		Glenn	eglenn@doe.k12.ga.us	BoS Mailing List	Step Up	Arthur	Murray, LCS	amurray@stepup.org	BoS Member
	ric	McGhee		BoS Mailing List	Step Up	Miranda	Bobo	mfallen-bobo@stepup.org	BoS Member
		Mitchell	wmitchell@doe.k12.ga.us	BoS Mailing List	Step Up	Sheanna	Ross	sross@stepup.org	BoS Member
		Hunter	Lee.Hunter@gdol.ga.gov	BoS Member		Christina	Robeson	crobeson@straightstreetministry	BoS Mailing List
		Mack	Wayne.Mack@gdol.ga.gov	BoS Member	Straight Street Ministries	Joel	Rose	joel@straightstreetministry.org	BoS Mailing List
		Scott	elizabeth.scott@gdol.ga.gov	BoS Mailing List	Strategic Funding Group	Reed	Stewart		BoS Mailing List
		Dixon, MPH		BoS Mailing List	Strive2Thrive	Alvita	Swain		BoS Mailing List
		Daniels		BoS Mailing List	Strive2Thrive	Destiny			BoS Mailing List
Georgia Division of Family and Children Service		Jones	Candis.Jones@dhs.ga.gov	BoS Member		Chad	Idlett		BoS Mailing List
Georgia Division of Family and Children Service Ta		Evans	Tameyer Evans@dhs ga gov	BoS Member		Jessica	Moreland		BoS Mailing List
		Jordan	danielle.jordan@dca.ga.gov	BoS Mailing List	Support in Abusive Family Emergencies, Inc.		Grady		BoS Mailing List
		Pollock		BoS Mailing List	Tenacious Charities, Inc.	Janice	Jackson	tenaciouscharities@gmail.com	BoS Member
		Tyre		BoS Mailing List	Tenth Judicial District	Tracy J.	BeMent	Tracy BeMent@AthensClarkeCou	
		Garrett Brady		BoS Mailing List	The Arlington House, Inc. / Good Faith Trans		Dennis	thearlingtonhouse@hotmail.com	
		Seaton	carolseaton@gmail.com	BoS Mailing List	The Faith Project, Inc.	Lakeisha	Wilson		BoS Mailing List
				BoS Mailing List	The Harvest Society, Inc-Albany Care Group		Lewis Price		BoS Mailing List
		Gibson	cgibson@glsp.org	BoS Member	The Meeting Place II, Inc.	Sara	Jones	themeetingplace2inc@gmail.com	
		Bennett	kbennett@glsp.org	BoS Mailing List	The Place of Forsyth County, Inc.	Cristy	Ferencie	cristy@theplaceofforsyth.org	BoS Mailing List
Georgia Legal Services Program - Dalton Regior Ka				BoS Mailing List	The Place of Forsyth County, Inc.	Joni	Smith	joni@theplaceofforsyth org	BoS Mailing List
Georgia Legal Services Program, Inc. (Gainesvil B		Miller	bmiller@glsp.org		The Place of Forsyth County, Inc.	Lynn	Sennett	lynn@theplaceofforsyth.org	BoS Mailing List
Georgia Legal Services Program, Inc. (Gainesvil W		Glasbrenner	wglasbrenner@glsp.org	BoS Mailing List		Charlotte	Christian	charlottec@thomasville.org	BoS Mailing List
		Everett	terryeverett@cox.net	BoS Mailing List	Thomasville, City of	Melissa	Hughes	melissahughes2912@gmail.com	
	haron		situcker@gmhcn.org	BoS Mailing List	Tift County TiftArea House of Hope	Rosemary	Hightree	highr2@yahoo.com	BoS Member
		Dow	sdow@gacircleofhope.org	BoS Mailing List					BoS Member
			sfreeman@gacircleofhope.org		Tifton Judicial Circuit Shelter	Nancy	Bryan	executivedirector@rcpch.net	
	ohn C.	Littles	littlesic@coastalnow.net	BoS Mailing List	Tifton Judicial Circuit Shelter, Inc. (f/k/a Tifta	Barbara	Wilber	bwilber@rcpch.net	BoS Mailing List
	an	Ligon	jligon@gsu.edu	BoS Mailing List	Tifton Judicial Circuit Shelter, Inc. (f/k/a Tifta		Bryan	executivedirector@rcpch.net; nt	
	lerri		tlewinson@gsu.edu	BoS Mailing List	Toccoa, City of	Shawn	Apostel	cityoftoccoa@gmail.com	BoS Mailing List
		Pierce	ishapierce@yahoo.com	BoS Mailing List	Together now Ministry inc.	Miles	Jackson	mikejsecure1@aol.com	BoS Mailing List
		Bromley	gccced@gmail.com	BoS Mailing List	Totally Free, Inc.	Lee	Melton	Imelton3@juno.com	BoS Mailing List
Glynn Community Crisis Center, Inc. E	Elizebeth	Merritt	housing.gccc@att.net	BoS Mailing List	Totally Free, Inc.	John	Butler	mharwell@totallyfreeinc.org	BoS Mailing List
Glynn County Board of Commissioners P	Pamela	Thompson	pkthompson@glynncounty-ga.ge		Transforming Mission Ministries	Ruby	Griffith	rbygriffith@yahoo.com	BoS Mailing List
God's House of Human Services P	Peggy	Jones	ipjones170@yahoo.com	BoS Mailing List	Transforming You Inc.	Trenessa		transformingyouinc@gmail.com	
Golden Isles Grant Writing H	Haleigh	Jinkins		BoS Mailing List	Travelers Aid (HOPE Atlanta)	Latricia	Nation	lanation@hopeatlanta.org	BoS Member
Golden Rule, Inc. H	Harriet W.	Felts	gruleinc31058@yahoo.com	BoS Mailing List	Travelers Aid of Metropolitan Atlanta, Inc. (a		Fields	afields@hopeatlanta.org	BoS Mailing List
	Richard	McCorkle	rmccorkle@chattflint.org	BoS Mailing List	Travelers Aid of Metropolitan Atlanta, Inc. (a	Beverly	Heyward, N	bheyward@hopeatlanta.org	BoS Mailing List

Coord Nation base Charles	Arresta	Malan		D-C Mailling Link	Transform Ald - CAAster I's - Atlantic I - Co	CL	<u> </u>		
Good Neighbor Shelter		Maier		BoS Mailing List	Travelers Aid of Metropolitan Atlanta, Inc. (a				BoS Mailing List
Governor's Office of Transition, Support and R		Snead		BoS Mailing List	Travelers Aid of Metropolitan Atlanta, Inc. (a				BoS Mailing List
Green, Coretta		Green		BoS Mailing List	Travelers Aid of Metropolitan Atlanta, Inc. (a		Carrillo		BoS Mailing List
Greene County Board of Education		Folds	Targie.Folds@greene.k12.ga.us		Travelers Aid of Metropolitan Atlanta, Inc. (a		Palmer		BoS Mailing List
Grooming Future World Leaders, Inc.		Smith		BoS Mailing List	Travelers Aid of Metropolitan Atlanta, Inc. (a				BoS Mailing List
Growing Discoveries Outreach	Tracy	Lewis-Hardy		BoS Mailing List	Travelers Aid of Metropolitan Atlanta, Inc. (a				BoS Mailing List
Gwinnett Children's Shelter	Maureen	Kornowa	mkornowa@gwinnettchildrensh	-	Travelers Aid of Metropolitan Atlanta, Inc. (a		Davis		BoS Mailing List
Gwinnett Children's Shelter		Pollard	rpollard@gwinnettchildrenshelte		Tri-County Protective Agency, Inc.	-		director@tcprotectiveagency.org	
Gwinnett Coalition for Health and Human Serv		Gerstein		BoS Mailing List	Tri-County Protective Agency, Inc.		Burch		BoS Mailing List
Gwinnett Coalition for Health and Human Serv		Bus		BoS Mailing List	Trinity Properties, Inc.				BoS Mailing List
Gwinnett County Community Development Pro		Osetkowski	Erik.Osetkowski@gwinnettcount		True Light Transportation		Childs		BoS Mailing List
Gwinnett County Community Development Pro		Elder	Matthew.Elder@gwinnettcounty		Twin Cedars Youth Services, Inc. Two Rivers Health Clinic		Angstadt		BoS Mailing List
Gwinnett County Community Development Pr		Candler	Shannon.Candler@gwinnettcour	-			Fordham	trhc.amber@gmail.com	BoS Member
Habersham Homeless Ministries Inc.	Jo Ann	Kennedy	habershamhomeless@windstrea	-			Mariani	Imariani@hrsa.gov	BoS Mailing List
Halcyon Home For Battered Women, Inc.	Dorothy	Pauwels	halcyon@rose.net	BoS Mailing List	U. S. Department of Health and Human Servi		Mangual Cisco Course		BoS Mailing List
Halcyon Home For Battered Women, Inc.		Murray	halcyon2@rose.net	BoS Mailing List	U.S. Department of Veteran Affairs			Andrea Giese-Sweat@va.gov	BoS Member
Hall County Treatment Services	Jessi	Emmett	jemmett@hallcounty.org	BoS Mailing List	U.S. Department of Veteran Affairs		Wilkes	Catina.Wilkes@va.gov	BoS Member
Hancock Memorial Hospital	Timothy L.	Hutchings	hutchingstim@aol.com	BoS Mailing List	U.S. Department of Veterans Affairs	Jenifer			BoS Mailing List
Hand in Hand of Glynn	Carolyn	Johnson	carolyn@handinhandofglynn.org		U.S. Department of Veterans Affairs		McCoy		BoS Mailing List
Hands Up of Hope	Leigh	Johnson	handsupofhope777@gmail.com;		U.S. Department of Veterans Affairs (Jackson				BoS Mailing List
Hand-up, Inc. (d/b/a Voluntary Action Center)		Moore	smoore.thebridge@gmail.com	BoS Mailing List	U.S. Department of Veterans Affairs (VA Dub		-		BoS Mailing List
Hand-up, Inc. (d/b/a Voluntary Action Center)		Long	voluntarvaction@comcast.net	BoS Mailing List	U.S. Department of Veterans Affairs (VA Dub				BoS Mailing List
Harmony House Domestic Violence Shelter, In		Farrell	krf@harmonyhousega.org	BoS Mailing List	U.S. Department of Veterans Affairs (VA Dub				BoS Mailing List
Harmony House Domestic Violence Shelter, In		Bedingfield	MLB@harmonyhousega.org	BoS Mailing List	U.S. Department of Veterans Affairs (VA Dub				BoS Mailing List
Harrison, Michael	Judy	Redmond	jredmond3@yahoo.com	BoS Mailing List	U.S. Department of Veterans Affairs (VA Dub		Willis		BoS Mailing List
Hayes Faith Temple Baptist Church, Inc.	Ricky	Vann	rickyvann@bellsouth.net	BoS Mailing List	U.S. Department of Veterans Affairs (VA East				BoS Mailing List
Heart Haven	Blondie	Willingham	hcdv@hartcom.net	BoS Mailing List	U.S. Department of Veterans Affairs (VA East		Edwards		BoS Mailing List
Heart to Heart Second Chance Homes, Inc.	Brenda	Wright	h2hsch@aol.com	BoS Mailing List	U.S. Department of Veterans Affairs (VA Eas		Davis Davis		BoS Mailing List
Heart to Heart Second Chance Homes, Inc.	Javonna	Latimore	jlatimore@cox.net	BoS Mailing List	U.S. Department of Veterans Affairs (VA Fort				BoS Mailing List
Hearts to Nourish Hope, Inc.	Deborah	Anglin	danglin@heartstonourishhope.c		U.S. Department of Veterans Affairs (VA Valu		Jordan	1 - 0	BoS Mailing List
Hearts to Nourish Hope, Inc.	Kerstin	Sheffield	KSheffield@heartstonourishhop			Philip	Holtsberg		BoS Mailing List
Hearts to Nourish Hope, Inc.	Patrice	Wuerth	pwuerth@heartstonourishhope		UGA Housing and Demographics Research C		Rodgers	rodgers@fcs.uga.edu	BoS Mailing List
Hearts to Nourish Hope, Inc.	Tanya	Woodhull	twoodhull@heartstonourishhop		Ujamaa House Wellness Outreach Project	Lawrence	Reynolds	ujamaahouse@aol.com	BoS Mailing List
Henry County	Ciara L.		cdaughtry@co_henry_ga.us	BoS Mailing List	Union Mission	10	Jones	jojones@unionmission.org	BoS Member
Henry County	Michael	Harris	mharris@co.henry.ga.us	BoS Mailing List	Union Mission, Inc.	Kanquta	Stidhum	kstidhum@unionmission.org	BoS Mailing List
Henry County	Shannan	Sagnot	ssagnot@co.henry.ga.us	BoS Mailing List	Union Mission, Inc.	LaMonica	Graham	lgraham@unionmission.org	BoS Mailing List
Heritage Foundation	Betty	Williams	bperkins@heritageofthomasville		Union Mission, Inc.	Michael C.	Traynor	mtraynor@unionmission.org	BoS Mailing List
Heritage Foundation	Nicole	Gatlin	ngatlin@heritageofthomasville.c		Union Mission, Inc.	Stephanie	Kaple	skaple@unionmission.org	BoS Mailing List
Heritage Foundation	Gloria	Jones	options98@hotmail.com	BoS Mailing List	Union Mission, Inc.	Tommie	Jones	tjones@unionmission.org	BoS Mailing List
Highland Rivers	Allyson	Borges	allysonborges@highlandrivers.o		Unison Behavioral Health	Viva	Steed	vsteed@unisonbh.com	BoS Member
Highland Rivers	Cheryl	Lewis	cheryllewis@highlandrivers.org		Unison Behavioral Health	DeShawn	Sinclair	dsinclair@unisonbh.com	BoS Mailing List
Highland Rivers	Deana	Wimbish	deanawimbish@highlandrivers.		Unison Behavioral Health	Shonda	Miller	shmiller@unisonbh.com	BoS Mailing List
Highland Rivers	Kevin	Fike	kevinfike@highlandrivers.org	BoS Mailing List	Unison Behavioral Health	Tiffany	Henderson	thender@unisonbh.com	BoS Mailing List
Highland Rivers	Lakresha	Hudgins	lakreshahudgins@highlandriver		United Way Floyd County	Cathy	Hart	cathyhart@uwrome.org	BoS Mailing List
Highland Rivers	Lucinda	Garrett	lucindagarrett@highlandrivers.c		United Way of Central Georgia	Alison	Bender	abender@brookdalerc.org	BoS Mailing List
Highland Rivers	Melanie	Dallas	melaniedallas@highlandrivers.o		United Way of Central Georgia	Tammie	Collins	TCollins@unitedwaycg.com	BoS Mailing List
Highland Rivers	Melissa	Stone	melissastone@highlandrivers.or		United Way of Greater Atlanta	Brandee	Thomas	bthomas@unitedwayatlanta.org	
Highland Rivers	Yolanda	Kent	volandakent@highlandrivers.or		United Way of Greater Atlanta	Rorie	Scurlock	Rscurlock@unitedwayatlanta.or	
Hinesville, City of	Kenneth	Howard	khoward@cityofhinesville.org		United Way of Metropolitan Atlanta	Milton		mlittle@unitedwayatlanta.org	
Hinesville, City of	Kiara	Williams	kwilliams@cityofhinesville.org	BoS Mailing List	United Way of Metropolitan Atlanta	Protip	Biswas	pbiswas@unitedwayatlanta.org	
Hinesville, City of	Ryan	Arnold	rarnold@cityofhinesville.org	BoS Mailing List	United Way of Northwest Georgia, Inc.	Margaret	Zeisig	margaret.zeisig@ourunitedway.	
Hinesville, City of	Shauntay	Harris	sharris@cityofhinesville.org	BoS Mailing List	United Way of South Central Georgia, Inc.	Pat	McKinnon	patmckinnon@uway-socenga.or	
Hinesville, City of	Temperance	West	twest@cityofhinesville.org	BoS Mailing List	United Way of the Coastal Empire	Katrina	Bostick	kbostick@familypromisece.org	BoS Member
HODAC, Inc.	Sherri	Peavy	slpeavy64@gmail.com	BoS Mailing List	United Way of the CSRA, Inc.	Angela	Collins	acollins@uwcsra.org	BoS Mailing List
Home Depot Foundation	Heather Prill	Pritchard	heather_pritchard@homedepot		United Way of the CSRA, Inc.	Debbie	Brown	dbrown@uwcsra.org	BoS Mailing List
Home of Breaking the Cycle	April	Palamino	appalomino@gmail.com	BoS Mailing List	United Way of the CSRA, Inc.	Juanita	McDaniel	jmcdaniel@uwcsra.org	BoS Mailing List
Homeless Shelter Action Committee, Inc.	Doug	Belisle	director@goodneighborshelter.		United Way of the CSRA, Inc.	Kara	MacVean	kmacvean@uwcsra.org	BoS Mailing List
Homeless Shelter Action Committee, Inc.	Teresa	Pate	manager@goodneighborshelter		United Way of the CSRA, Inc.	La Verne H.	Gold	lgold@uwcsra.org	BoS Mailing List
Homeless Shelter Action Committee, Inc.	Alicia	Harrell	referrals@goodneighborshelter		United Way of the CSRA, Inc.	Stan	Shepherd	stan.shepherd@att.com	BoS Mailing List
Homes for Hope Corporation, Inc.	Christopher	Jones	homesforhopecorp@gmail.com	BoS Mailing List	United Way of the Midlands	Jennifer L.	Moore	imoore@uway.org	BoS Mailing List

Homestead Women's Recovery	Jean	Cooper	jjcoop718@gmail.com	BoS Mailing List	Universal Love Outreach Center	Estrella V.	Reed	bmuvaria@yahoo.com	BoS Mailing List
				BoS Mailing List		Lindsey	Mobley		BoS Mailing List
			pammartin@hopeclinicgwinnett			Anetra	Riley		BoS Mailing List
				BoS Mailing List	VFW Rincon Post 12149 / DJ's Home Care Sp		Walker, Jr.	henrywalker180@yahoo.com	BoS Member
		Simpson	sgconsult09@yahoo.com	BoS Member	Victorious Veterans Womens Shelter		Pulliam	tapinus7@aol.com	BoS Mailing List
		VandeBogert	megan@hopethrusoap.org	BoS Member	Vidalia Housing Authority	Robert	Kelly		BoS Mailing List
		Havron		BoS Mailing List	View Point Health, Inc.	Darrell	Corder		BoS Mailing List
		Weaver		BoS Mailing List	View Point Health, Inc.	Ebony	Mays		BoS Mailing List
		Murray		BoS Mailing List	View Point Health, Inc.		Hibbard		BoS Mailing List
		Walker	THOLLOWAYHOUSEOFDAWN@g		View Point Health, Inc.		Speights		BoS Mailing List
		Keese	tkeesehouseofdawn@gmail.com		View Point Health, Inc.		Gillespie		BoS Mailing List
		Verner		BoS Mailing List	View Point Health, Inc.	Stephine	Lennen		BoS Mailing List
		Marria		BoS Mailing List	View Point Health, Inc.		Greene	Tourgenia.Greene@vphealth.org	BoS Mailing List
Housing Authority of the City of Carrollton	Charles	Griffin	charles@carrolltonhousingautho	BoS Mailing List	Viewpoint Health	Aisha	Scott	Aisha.Scott@vphealth.org	BoS Member
	Emily	Ward	emily@carrolltonhousingauthori	BoS Mailing List	Village of Hope, Lawrenceville, Inc.	Jan	Jones	traderj@bellsouth.net	BoS Member
	Mary	Collins	mary@carrolltonhousingauthorit	BoS Mailing List	Vision 21 Concepts, Inc.	Edwin	Ford	eford@v21concepts.org	BoS Mailing List
	Rita	Redolfi	rita@carrolltonhousingauthority	BoS Mailing List	Vision 21 Concepts, Inc.	Faye	Lattimore	flattimore@v21concepts.org	BoS Mailing List
Housing Authority of the City of Vidalia	Josh	Beck	beck@vidaliahousing.org	BoS Member	Volunteer Behavioral Health Care Systems	Kimberly	Poff, BSW	kipoff@vbhcs.org	BoS Mailing List
Housing of Americus	George	Edge	ceohaa@gmail.com; gedge@am	BoS Mailing List	Volunteer Macon	Joshua	Hess	joshuam.hess@gmail.com	BoS Mailing List
	Aaron	Goldman	aaron@perennialproperties.net		Volunteer Macon	Ronnie T.	Miley	ronnietmiley@yahoo.com	BoS Mailing List
	Janet	Tharp	apalach1@bellsouth.net	BoS Mailing List	Volunteers of America Southeast	Chad	Cheshire	ccheshire@voase.org	BoS Mailing List
	Alma	Reed	Car89Reed@aol.com	BoS Mailing List	Volunteers of America Southeast	DeAnna	Ferguson	deanna@voase.org	BoS Mailing List
	Cynthia	Lockhart-Sande	cindylou0520@yahoo.com	BoS Mailing List	Volunteers of America Southeast	Sherry	Atchison	satchison@voase.org	BoS Mailing List
HTF Interested Party	Daytwan	Williams	DCWilliams796@gmail.com	BoS Mailing List	Volunteers of America Southeast	Wallace	Davis	wdavis@voase.org	BoS Mailing List
HTF Interested Party	Dee Dee	Chamblee	deedeecham@yahoo.com	BoS Mailing List	Volunteers of America Southeast Inc.	Rob	Rogers	robrogers@voase.org	BoS Mailing List
HTF Interested Party	Daffeney	Hollis	dhollis@diligenttransportation.o	BoS Mailing List	Volunteers of America Southeast, Inc.	Marcy	Flanagan	marcyf@voase.org	BoS Member
HTF Interested Party	Erica	Trammell	erica_trammell@yahoo.com	BoS Mailing List	Volunteers of America Southeast, Inc.	Tanya K.	Smith	tksmith@gmail.com	BoS Member
HTF Interested Party	Sue	Keith	globalpartnerships@gmail.com	BoS Mailing List	W. O. E., Inc. (a/k/a Women of Excellence)	Heather	Harriman	harrimanheather@yahoo.com	BoS Mailing List
HTF Interested Party	Griff	Long	gnglong@hotmail.com	BoS Mailing List	W. O. E., Inc. (a/k/a Women of Excellence)	Laverna	Cedeno-Mo	laverna@woeinc.org	BoS Mailing List
HTF Interested Party	Mariel	Sivley	gshassociation@gmail.com	BoS Mailing List	W.O.L. Inc. / dba Carter Hope Center	Sheilah	Brady	sheilah@chcenter.com	BoS Mailing List
HTF Interested Party	Robert	Smith	hrs82@yahoo.com	BoS Mailing List	Ware Children's Initiative, Inc.	Gail	Seifert		BoS Mailing List
HTF Interested Party	Judy	Williams	judithwhiddon@tds.net	BoS Mailing List	Ware County Board of Health	Regina	Renfroe	Regina.Renfroe@dph.ga.gov	BoS Mailing List
HTF Interested Party	Umukija	Singh	kijahomelesstohome@gmail.com		Ware County Board of Health	Shelby	Freeman	shelby.freeman@dph.ga.gov	BoS Mailing List
HTF Interested Party	Kathy	Smith	kns64@outlook.com	BoS Mailing List	Ware, Michael	Rhonda Gerr		rgware2002@yahoo.com	BoS Mailing List
HTF Interested Party	Kate	Tettamant	ktettamant@gmail.com	BoS Mailing List	Warner Robins, City of	Ayana	Goodrum	agoodrum@wrga.gov	BoS Mailing List
HTF Interested Party	Katie	Rhodes, Ph.D.	kwrhodes@mindspring.com	BoS Mailing List	Warner Robins, City of	Kate	Hogan	khogan@wrga.gov	BoS Mailing List
	Latisha	Williams	latisha.williams@metrobrokers.c		Warner Robins, City of	Kim	Mazo	kmazo@wrga.gov	BoS Mailing List
	Maria	Martin	mcm3402@gmail.com	BoS Mailing List	Waycross Area Shelter for Abused Persons, I	Lucille	Husbands	admin@waycrossareashelter.co	
HTF Interested Party	Monica	Willaims	mswinc@hotmail.com	BoS Mailing List		Michelle	Girtman	mgirtman@waycrossareashelter	
HTF Interested Party	S.	Kerns	s_kerns@bellsouth.net	BoS Mailing List		Mary	Fogle	smmagnolia@waycrossareashell	
	Antoine	McNair	secondchance297@gmail.com	BoS Mailing List		Dorothy	Griffin	walkergriffin@hotmail.com	BoS Mailing List BoS Mailing List
	Shaquanadra	Shannon	shaquandra.shannon@gmail.cor		Waycross, City of	Jessica	Deal	jdeal@waycrossga.com	BoS Mailing List
	Sikiki	Stewart	sikiki1511@yahoo.com	BoS Mailing List	Waycross, City of	Celia	Fountain Boykin	sfountain@waycrossga.com celia@boykinsteel.com	BoS Mailing List
HTF Interested Party	Jajuan	Warren	snickers_wa@yahoo.com	BoS Mailing List	Wayne County Protective Agency, Inc.	Deitra	Bunch	dbunch@fairhavenjesup.org	BoS Mailing List
HTF Interested Party	Susan	Greene	susanhgreene@gmail.com	BoS Mailing List BoS Mailing List	Wayne County Protective Agency, Inc. Wayne County Protective Agency, Inc.	Dana	Mathis	dmathis@fairhavenjesup.org	BoS Mailing List
HTF Interested Party	Ursula	Wallace	uwallace@msn.com iamthedifferenceinc@gmail.com		Wayne County Protective Agency, Inc.	Dana	McManus	dmmlawyer@hotmail.com	BoS Mailing List
Am the Difference, Inc.	Kerry	Davis		BoS Mailing List	Wayne county Protective Agency, inc. WayPoint Veterans Services / Waypoint/DSF		Eusery	euseryc1@gmail.com	BoS Mailing List
Impact International, Inc. (a/k/a Impact West G		League	cleague@impactwestga.org		WayPoint Veterans Services / Waypoint/DS			tnnchalmers@yahoo.com	BoS Mailing List
Impact International, Inc. (a/k/a Impact West G		McDaniel		BoS Mailing List BoS Mailing List	WayPoint Veterans Services / Waypoint/DSF		Ugdah	uqdah.jameelah@gmail.com; Ud	
Impact International, Inc. (a/k/a Impact West G		Parsons	kparsons@impactwestga.org		Webers Creek Mission, Inc.	Evelyn	Pittman	blessedwoman07@bellsouth.ne	
In Her Shoes Temporary Shelter Program In the Time of Special Need for Mothers and B	Marquitrice	Mangham	inhershoesinc@outlook.com bamcmill02@gmail.com	BoS Mailing List BoS Mailing List	Webers Creek Mission, Inc.	Doug	Wolfe	dougtech@bellsouth.net	BoS Mailing List
The time of Special Need for Worners and Br		McMillian Parker	jparker@maconhousing.com	Bos Mailing List	Well at Chattooga, Inc. (The)	Amber	Tucker	atucker.chattoogasheriffsoffice@	
		raikei	lfchapman@maconhousing.com	BoS Mailing List	Wellroot Family Services, Inc.	Alyson	Ackerman	aackerman@wellroot.org	BoS Mailing List
Infill Housing, Inc. (a/k/a Macon Housing Auth		Eutch Channes			Frem oot ranning services, me		- Construction	The second s	
Infill Housing, Inc. (a/k/a Macon Housing Autho Infill Housing, Inc. (a/k/a Macon Housing Autho	Laurie	Futch Chapmai			Wellroot Family Services Inc.	Allison	Ashe	aashe@wellroot.org	Bos Mailing List
Infill Housing, Inc. (a/k/a Macon Housing Autho Infill Housing, Inc. (a/k/a Macon Housing Autho Infill Housing, Inc. (a/k/a Macon Housing Autho	Laurie Mike	Austin	maustin@maconhousing.com	BoS Mailing List	Wellroot Family Services, Inc. Wellroot Family Services, Inc.	Allison Lee Ann	Ashe Else	aashe@wellroot.org	
Infill Housing, Inc. (a/k/a Macon Housing Autho Infill Housing, Inc. (a/k/a Macon Housing Autho Infill Housing, Inc. (a/k/a Macon Housing Autho Infusion, Inc.	Laurie Mike LaShonda	Austin Grayson	maustin@maconhousing.com divinedwellingz@gmail.com	BoS Mailing List BoS Member	Wellroot Family Services, Inc.	Lee Ann	Else	lelse@wellroot.org	BoS Mailing List
Infill Housing, Inc. (a/k/a Macon Housing Autho Infill Housing, Inc. (a/k/a Macon Housing Autho Infill Housing, Inc. (a/k/a Macon Housing Autho Infusion, Inc. Infusion, Inc.	Laurie Mike LaShonda Heather	Austin Grayson Hutton	maustin@maconhousing.com divinedwellingz@gmail.com touch.and.go.pro@gmail.com	BoS Mailing List BoS Member BoS Member	Wellroot Family Services, Inc. Wellroot Family Services, Inc.	Lee Ann Mary	-		BoS Mailing List BoS Mailing List BoS Mailing List BoS Member
Infiil Housing, Inc. (a/k/a Macon Housing Autho Infill Housing, Inc. (a/k/a Macon Housing Autho Infill Housing, Inc. (a/k/a Macon Housing Autho Infusion, Inc.	Laurie Mike LaShonda Heather John	Austin Grayson	maustin@maconhousing.com divinedwellingz@gmail.com	BoS Mailing List BoS Member	Wellroot Family Services, Inc.	Lee Ann	Else Vincent	lelse@wellroot.org mvincent@wellroot.org	BoS Mailing List

Inspiritus, Inc. (f/k/a Lutheran Services of Geor	Pamela	Grimshaw	pamela.grimshaw@weinspirit.or	BoS Mailing List	Wellspring Living	Mary Frances	Bowley	mbowley@wellspringliving.org	BoS Mailing List
ntegrity House	Samantra	Phillips	sam0078@aol.com	BoS Mailing List	Whitaker House, Inc.	Todd	Hughes	toddamstar@gmail.com	BoS Mailing List
ackson County Habitat for Humanity	Anne	Auer	director@jacksoncountyhfh.org	BoS Mailing List	Whitfield County Schools	Teresa	Sefcik	tasefcik@whitfield_k12_ga.us	BoS Mailing List
IC Freedom House	Marigold	Edwards	icfreedomhouse@gmail.com	BoS Mailing List	William Davies Homeless Shelter, Inc.	Susan	Seagraves	beachhagg@gmail.com	BoS Mailing List
CVision and Associates, Inc.	Dana	Ingram	jcvision2000@yahoo.com	BoS Mailing List	William Davies Homeless Shelter, Inc.	Brian	Harris	brian@daviesshelter.com	BoS Mailing List
lerome James	Jerome	James	jridge11@aol.com	BoS Mailing List	William Davies Homeless Shelter, Inc.	Josh	Mollenkam	josh@daviesshelter.com	BoS Mailing List
F Osborn Assoc	Jane	Osborn, M.S.S.	osbo1933@bellsouth.net	BoS Mailing List	William Davies Homeless Shelter, Inc.	Taylor	Ritchie	taylor@daviesshelter.com	BoS Mailing List
lohn 316	Chekesha	Dabo	nellascakes@gmail.com	BoS Mailing List	William S. Davies Homeless Shelter Inc	Alex	Callahan	alex@daviesshelter.com	BoS Member
lones County Commission	Donald	Black	whidbyadams@windstream.net	BoS Mailing List	Willie M. Simpson Evangelistic Ministries, Inc	Tracy	Wright	tracywright8@hotmail.com	BoS Mailing List
lones, Charles	Charles	Jones	pastorcharlesjones@gmail.com	BoS Mailing List	Willie M. Simpson Evangelistic Ministries, Inc	Willie M.	Simpson	wmsimpson25@hotmail.com	BoS Mailing List
JuBak Economic Development, Inc.	Louise	Darby	darbylouise@hotmail.com	BoS Mailing List	Willing Helpers Medical, Inc	Sandra	Bohanan	thenewhopeproject1@gmail.com	BoS Member
Kennesaw State University CARE Center	Katie	Reid	carecenter@kennesaw.edu	BoS Mailing List	Winn Army Community Hospital, Fort Stewa	Daisy	Jones	diones@coastalnow.net	BoS Mailing List
Keysville, City of	Maggie B.	Cartwright	ckeysville@aol.com	BoS Mailing List	With Perfection, Inc.	David E	Blackwell	david@withperfection.com	BoS Mailing List
Kirk Healing Center	Marshall	McDermit	marshall.mcdermit@gmail.com	BoS Mailing List	Women in Need of God's Shelter, inc.	Jennifer	Giddens	wings07@bellsouth.net	BoS Mailing List
Kirk Healing Center	Linda	Sachau	sachaul@gmail.com	BoS Mailing List	Women In Need of God's Shelter, Inc.	Fred	Rimmer	wingsed@bellsouth.net	BoS Mailing List
KMA Ministries, Inc.	Kenya	Arnold	KMAOutreach@gmail.com	BoS Member	Women In Need of God's Shelter, Inc.	Melody	Watson	wingsvol@bellsouth.net	BoS Mailing List
Ladder of Hope	Amanda	Greathouse	greathouse9181@charter.net	BoS Mailing List	Women Walking Worthy, Inc.	Alisa Y.	Hoard	ayhoard@hotmail.com	BoS Mailing List
LaGrange - Troup County Homeless Coalition	Wanda	Walker	super121@hotmail.com	BoS Mailing List	WORKINGMOMOPEDIA LLC	Verna	Wilder	Photomomdramatic@gmail.com	BoS Member
LaGrange-Troup County Homeless Coalition	Beverly	Willis	dr.willis@me.com	BoS Member	Yellow Ribbon Home, Inc.	Margaret	Minion	minionm@bellsouth.net	BoS Mailing List
LaGrange-Troup County Homeless Coalition	Jack	Brown	jackpbrownrealtor@gmail.com	BoS Member	Youth and Community Empowerment Servic	Olive	Wedderbur	ryandcinc@yahoo.com	BoS Mailing List
LaGrange-Troup County Homeless Coalition	Julie	Patton	juliepatton0907@gmail.com	BoS Member	Youth Empowerment Success Services	Ebony	Harris	EHarris@Yess4youth.org	BoS Member
LaGrange-Troup County Homeless Coalition	Lanona	Jones	ljonescpna@gmail.com	BoS Member	z-Individual Member	Jonathan	Boyd	Akiraboyd2000@gmail.com	BoS Member
LaGrange-Troup County Homeless Coalition	Mike	Pheil	mpheil@lagrangega.org	BoS Member	z-Individual Member	Janet	Tharp	apalach1@bellsouth.net; jandlag	BoS Member
LaGrange-Troup County Homeless Coalition	Kimberly	Baker	strongerthanshelooks2018@gm	BoS Member	z-Individual Member	Angelica	Rivera	arivera@guarabi.org	BoS Member
LaGrange-Troup County Homeless Coalition	Terisa	Buchanan	terisaliang@gmail.com	BoS Member	z-Individual Member	Sharmin	Wilson	bawsharmin@yahoo.com	BoS Member
Latin American Association	Cynthia	Roman - Herna	croman@thelaa.org	BoS Member	z-Individual Member	Leticia	DeSuze	beyondpotentialinc@gmail.com	BoS Member
Laurens County Board of Health	Sarah	Collins	Sarah.Collins@dph.ga.gov	BoS Member	z-Individual Member	Christie	Hawkins	chawks508@gmail.com	BoS Member
Laurens County Board of Health	Kelly	Knight,	kelly.knight@dph_ga_gov	BoS Mailing List	z-Individual Member	Clydria	Walker	Clydria9@gmail.com	BoS Member
Laurens County Board of Health	Lawton	Davis	lawton.davis@dph.ga.gov	BoS Mailing List	z-Individual Member	Darrell	Steele	dsteelemail@msn.com	BoS Member
Laurens County Board of Health	Sarah	Hough	sarah.hough@dph.ga.gov	BoS Mailing List	z-Individual Member	Dolores	Reynolds	dvjreynolds@yahoo.com	BoS Member
Laurens County Board of Health	Thomas	Craft	Thomas.Craft@dph.ga.gov	BoS Mailing List	z-Individual Member	John	Bassett	jtbassett4@gmail.com	BoS Member
Lawrenceville Housing Authority	Paula	Hollis	paula@lhainfo.com	BoS Member	z-Individual Member	Kiara	Mosley	KiaraMosley220@gmail.com	BoS Member
Lawrenceville Housing Authority	Lejla	Prljaca	lejla@lhainfo.com	BoS Mailing List	z-Individual Member	Richard	Wright	riwright01@gmail.com	BoS Member
Lean On Me Outreach, Inc.	V'Laria	Eaves	vaeves00@hotmail.com	BoS Mailing List	z-Individual Member	Rosemarye	Boykins	rosesam@rose.net	BoS Member
Liberty Family Connection	David	Floyd	libertyfamilyconnection@yahoo	BoS Mailing List	z-Individual Member	George	Demirus	seedsforselfesteem@gmail.com	BoS Member
Liberty House of Albany, Inc.	Diane	Rogers, MSW	drogers@libertyhouseofalbany.		z-Individual Member	Shirley	Woods	shirleywoods98@gmail.com	BoS Member
					z-Individual Member	Vicky	Dotson	Vickydnga64@gmail.com	BoS Member

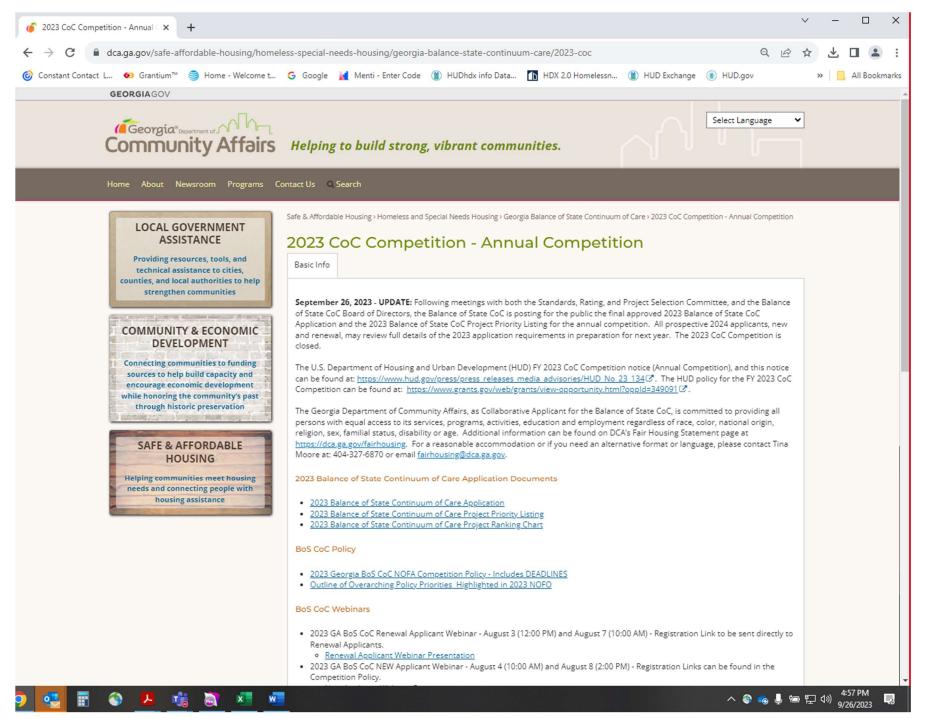
	Project				Funding	Cumulative Balance for
Ranking	Туре	Name of Project Applicant	Project Sponsor/Project Name	Project Score	Request	Funding
nousing pe or 2022 cor significantly	ople with npetition y upderpe L represen	out significant capacity or performance issues, HMIS, Coord Ass (not operational for a year) received median points for perform rforming or operating under capacity; Group 5 - New CoC PH B nting the top 93% of the Annual Renewal Amount (ARA) minus t	ing criteria. Projects were then grouped and ranked in the following essment projects, & operational renewal projects transferred in the l nance; Group 3 - New projects designated to utilize reallocated funds; onus; Group 6 - New DV Bonus housing projects; & Group 7 - New DV the reallocated amount. Group 4 projects that scored lower fell into t	last 12-months; Group 2 - ; Group 4 - Renewal PSH a / Bonus SSO-CE. Higher sc	New RRH and PS nd RRH determir oring projects we	H awarded in 2021 ed to be re placed in the
1	PH	Georgia Housing and Finance Authority	Caring Works BOS S+CR	303.00	\$784,189	\$784,189 T
2	PH	Georgia Housing and Finance Authority	Viewpoint Health S+CR_C	301.50	\$1,243,738	\$2,027,927
3	PH	Georgia Housing and Finance Authority	Carrollton Housing Authority S+CR	295.00	\$482,935	\$2,510,862
4	PH	Georgia Housing and Finance Authority	Georgia Mountain Women's Center S+CR	288.00	\$143,794	\$2,654,656
5	PH	Georgia Housing and Finance Authority	Advantage BHS BOS S+CR_C2	286.50	\$541,750	\$3,196,406
6	PH	Georgia Housing and Finance Authority	AVITA S+CR_C	286.50	\$311,050	\$3,507,456
7	PH	Georgia Housing and Finance Authority	Gateway BHS S+CR	286.50	\$745,713	\$4,253,169
8	PH	Georgia Housing and Finance Authority	South GA CSB S+CR_C	284.50	\$617,757	\$4,870,926
9	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C	282.50	\$1,065,395	\$5,936,321
10	PH	Georgia Housing and Finance Authority	Lookout Mountain CSB S+CR	280.50	\$276,220	\$6,212,541
11	PH	Georgia Housing and Finance Authority	AVITA Community Partners S+CR	280.30	\$166,967	\$6,379,508
12	PH	Advocates for Bartow's Children, Inc.	RRH Youth Project	277.70	\$373,932	\$6,753,440
13	PH	Georgia Housing and Finance Authority	Travelers Aid S+CR_C	276.50	\$481,152	\$7,234,592
14	PH	Georgia Housing and Finance Authority	Highland Rivers CSB S+CR_C	275.20	\$296,477	\$7,531,069
15	PH	Georgia Housing and Finance Authority	New Horizons CSB BoS S+C_C	274.20	\$304,817	\$7,835,886
16	PH	Georgia Housing and Finance Authority	MUST Ministries BOS S+CR	274.00	\$285,064	\$8,120,950
17	PH	Douglas County Community Services Board	Douglas County SHP	273.00	\$111,600	\$8,232,550
18	PH	Georgia Housing and Finance Authority	Dalton Whitfield CDC S+CR_C	271.50	\$326,537	\$8,559,087
19	PH	AIDS Athens	AIDS Athens PSHP	271.20	\$80,158	\$8,639,245
20	PH	Another Chance of Atlanta, Inc.	ACA PSH Clayton County	270.50	\$148,990	\$8,788,235
21	PH	Georgia Housing and Finance Authority	Highland Rivers S+CR3	267.50	\$292,883	\$9,081,118 <mark>T</mark>
22	PH	Safe Harbor Children's Shelter	STRIVE Rapid Rehousing Renewal 2023	266.30	\$141,340	\$9,222,458
23	PH	Georgia Housing and Finance Authority	Travelers Aid S+CR3	266.00	\$177,492	\$9,399,950
24	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C2	265.50	\$831,239	\$10,231,189
25	PH	MUST Ministries, Inc.	Cherokee County PSH-PH Case Management	263.70	\$71,904	\$10,303,093
26	PH	S.H.A.R.E. House, Inc.	S.H.A.R.E. House Rapid ReHousing	263.50	\$176,489	\$10,479,582
27	PH	Georgia Housing and Finance Authority	Union Mission S+C T	263.20	\$83,561	\$10,563,143
28	PH	Dalton-Whitfield Community Development Corporation	Renewal Project Application FY2022	263.00	\$31,679	\$10,594,822
29	PH	Another Chance of Atlanta, Inc.	ACA PSH Gwinnett County	259.80	\$204,866	\$10,799,688
30	HMIS	Georgia Housing and Finance Authority	GHFA Statewide HMIS Renewal FY2023	255.00	\$663,400	\$11,463,088
31	SSO	Georgia Housing and Finance Authority	BoS CoC Coordinated Assessment FY 2023	255.00	\$189,176	\$11,652,264
32	HMIS	Georgia Housing and Finance Authority	Balance of State HMIS Grant FY2023	255.00	\$100,003	\$11,752,267
33	SSO	Georgia Housing and Finance Authority	BoS CoC Coordinated Assessment Expansion FY 2023	255.00	\$200,000	\$11,952,267
34	PH	Georgia Housing and Finance Authority	Douglas CSB S+CR2	253.20	\$820,144	\$12,772,411
35	PH	Georgia Housing and Finance Authority	MUST Ministries BOS S+CR T	252.50	\$370,870	\$13,143,281
36	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR2	250.50	\$336,705	\$13,479,986

37	PH	Georgia Housing and Finance Authority	Unison BHS S+CR	250.50	\$423,593	\$13,903,579	
38	PH	Project Community Connections, Inc.	PCCI Rapid Re-housing BoS2	249.50	\$605,766	\$14,509,345	Tier
39	PH	Project Community Connections, Inc.	PCCI Rapid Re-housing BoS	248.70	\$246,742	\$14,756,087	1
40	PH	Georgia Housing and Finance Authority	Albany Area CSB S+CR_C	247.00	\$406,469	\$15,162,556	
41	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett PSH 2022	246.50	\$204,076	\$15,366,632	
42	PH	Gateway Behavioral Health Services	Brunswick Homeless Non-Custodial Disabled Men's Project (GA0206L4B0	246.30	\$458,025	\$15,824,657	l
43	PH	Partnership Against Domestic Violence	PADV Gwinnett Housing Project	244.00	\$656,648	\$16,481,305	l
44	PH	Georgia Housing and Finance Authority	Middle Flint BHS S+CR	240.70	\$195,176	\$16,676,481	I
45	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR	234.50	\$91,866	\$16,768,347	I
46	PH	Georgia Housing and Finance Authority	Pineland CSB S+CR	233.50	\$184,265	\$16,952,612	l
47	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR3	232.50	\$228,172	\$17,180,784	l
48	PH	New Horizons Community Service Board	HUD Rural Rapid Rehousing fy 2023	230.70	\$101,559	\$17,282,343	l
49	PH	Macon-Bibb County Economic Opportunity Council, Inc.	COC Renewal 2023	218.00	\$262,574	\$17,544,917	Tier
50	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR2	213.00	\$199,962	\$17,744,879	1
51	PH	Project Community Connections, Inc.	Douglas RRH 2021	209.50	\$137,660	\$17,882,539	I
52	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR1	208.20	\$419,544	\$18,302,083	I
53	PH	Georgia Housing and Finance Authority	CSB of Middle Georgia S+CR	204.50	\$44,251	\$18,346,334	I
54	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett RRH 2022	204.00	\$631,432	\$18,977,766	I
55	PH	New Horizons Community Service Board	Red Hill Adaptive Group Residence Renewal FY 2023	202.00	\$63,427	\$19,041,193	I
56	PH	Citizens Against Violence, Inc.	GA-501-REN-Rapid Rehousing DV-CoC FY2023	192.20	\$283,318	\$19,324,511	I
57	PH	Lowndes Associated Ministries to People, Inc.	LAMP Rapid Rehousing FY 2023	147.50	\$160,094	\$19,484,605	Tier
58	PH	Georgia Mountain Women's Center, Inc.	Rapid Rehousing Project Renewal 2023	192.00	\$187,452	\$19,672,057	2
59	PH	FaithBridge Foster Care Inc.	FaithBridge Rapid Rehousing Program 2023	176.00	\$529,229	\$20,201,286	
60	PH	Tifton Judicial Circuit Shelter, Inc., DBA Ruth's Cottage and The Pattic	Ruth's Cottage Rapid Re-Housing 2023	170.00	\$184,370	\$20,385,656	l
61	Realloc.	Hand in Hand of Glynn, Inc.	The Grove at Correll Commons CoC PSH (GaCC CoC-PSH)	129.50	\$300,000	\$20,685,656	l
62	PH	City of Hinesville	Homeless Prevention Program RRH	182.50	\$131,420	\$20,817,076	l
63		United Way of Central Georgia	Macon-Bibb Permanent Supportive Housing Initiative	121.00	\$454,120	\$21,271,196	Tier
64	CoC Bonus	City of Warner Robins	Warner Robins Home First RRH Program	96	\$350,145	\$21,621,341	2
		Partnership Agaiinst Domestic Violence, Inc.	PADV Gwinnett Housing Project - Expansion	147.50	\$594,575	\$22,215,915	1
<u> </u>		United Way of Central Georgia, Inc.	Macon-Bibb TH-RRH Initiative (Did not meet threshold)	n/a	\$0	\$22,215,915	
		Partnership Agaiinst Domestic Violence, Inc.	PADV Domestic Violence Coordinated Entry-BoS (Did not meet threshold	n/a	\$0	\$22,215,915	
N/A	Planning	Georgia Department of Community Affairs	GA-501 CoC Planning Project Application FY 2023	n/a	\$1,349,860	\$23,565,775	J

*Pending budget corrections, new project funding request amounts are subject to change.

9/5/2023

1E-5c



1E-5d

Notification to Project Applicants, CoC Membership, Community Members and Other Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website

- Email Notification to community members and key stakeholders
- Applicant, BoS CoC Membership, community members, and key stakeholder contacts for the notice (sent bcc to group)

From:	Tina Moore
То:	BoSMonitoring
Subject:	Georgia BoS Continuum of Care - Public Posting 2023 CoC Consolidated Application
Date:	Tuesday, September 26, 2023 5:12:54 PM

Good evening Georgia Balance of State Continuum of Care Members, Stakeholders, Interested Parties, and Applicants,

The Georgia Balance of State Continuum of Care (CoC) would like to announce the public posting of the final 2023 Balance of State Continuum of Care Application and 2023 Balance of State Continuum of Care Priority Listing. The Georgia Balance of State CoC will be submitting the application and related documents to HUD on Wednesday, September 27, 2023.

Both of these documents have been posted on DCA's web page at: <u>https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2023-coc</u>.

Should you have questions, please contact me (<u>tina.moore@dca.ga.gov</u>) or Josh Gray at (<u>Josh.Gray@dca.ga.gov</u>).

Thank you, Tina Moore



Learn more about our commitment to fair housing.



Tina Moore Continuum of Care Program Coordinator Georgia Department of Community Affairs

Direct 404-327-6870 tina.moore@dca.ga.gov

Organization/Legal Applicant	First Name	Last Name	Email	Contact	Organization/Legal Applicant	First Name	Last Name	Email	Contact
Advocates for Bartow's Children	Jeff	Edwards	jeff@advochild.o	Renewal Applicant	New Horizons Behavioral Health	Lyn	Campbell	Icampbell@nh F	Renewal Applicant
Advocates for Bartow's Children	Rachel	Castillo	rachel@advochile		New Horizons Behavioral Health	Valerie	Bowden	vbowden@nh F	vbowden@nh Renewal Applicant
Advocates for Bartow's Children	Rhonda	Hall	rhonda@advochi	Renewal Applicant	New Horizons Behavioral Health	Chervl	Williams, LPC CACII	cwilliams@nh F	Renewal Applicant
Advocates for Bartow's Children	Michelle	Mondesir	michelle@advoci			Gail	Jenkins	gjenkins@nhb F	gjenkins@nhb Renewal Applicant
Advocates for Bartow's Children	Kate	Tettamant		Renewal Applicant	New Horizons Behavioral Health	Armanda	Spears	Aspears@nhb F	Renewal Applicant
	Luisa	Arroyo	:hild.			Laura	Keil	Ikeil@nhbh.or F	lkeil@nhbh.or Renewal Applicant
rward)	Cassandra	Bray				Katha	Blackwell, LMSW	katha.blackwe F	Renewal Applicant
	Rozell	Green	herd			Susan	Smith	Susan.Smith@F	Susan.Smith@ Renewal Applicant
Another Chance of Atlanta, Inc.	Michael	Corneli	michael@anothe	Renewal Applicant		Navvab	McDaniels	Navvab McDa	Renewal Applicant
Citizens Against Violence, Inc.	Tamela	Kicklighter	tkicklighter@safe	tkicklighter@safe Renewal Applicant	Partnership Against Domestic Violence, Inc.	Ebony	Russell, MSW	Ebony.Russell F	Ebony.Russell Renewal Applicant
Citizens Against Violence, Inc.	Katelyn	Fadden	kfadden@safeha	Renewal Applicant	Project Community Connections, Inc.	Margaret	Schuelke	mschuelke@p	Renewal Applicant
Dalton-Whitfield County CDC	Reed	Fincher	rfincher@dwcdc.	rfincher@dwcdc_Renewal Applicant	Project Community Connections, Inc.	Jimiyu	Evans	jevans@pccih f	jevans@pccih Renewal Applicant
Dalton-Whitfield County CDC	Lynn	Hutchinson	Ihutchison@dwcd	Renewal Applicant	Project Community Connections, Inc.	Vanna	Walker	vwalker@pcci F	Renewal Applicant
Douglas County Community Service Board (CSB)	Patricia	Henry	phenry@douglas	phenry@douglas Renewal Applicant	Project Community Connections, Inc.	Stephanie	Nelson-Theus	snelson-theus	snelson-theus Renewal Applicant
Douglas County Community Service Board (CSB)	Tauiuana	Chivota	tchivota@dougla	Renewal Applicant		Marie	Washington	mwash66@be	Renewal Applicant
	Daphine	Jackson	diackson@dougla	diackson@douglaRenewal Applicant		Teresa	Smith	vteresasmithe	vteresasmithe Renewal Applicant
	Bob	Bruder-Mattson	Bruder-Mattson bbruder-mattson	Renewal Applicant		Lloyd	Fields	Ifields@share	Renewal Applicant
FaithBridge Foster Care. Inc.	Jenny	Wood	iwood@faithbrid	Renewal Applicant	s Center, Inc.	Leslie	Hartman	Ihartman@saf I	Ihartman@saf Renewal Applicant
FaithBridge Foster Care. Inc.	Jessi	Esterling, LCSW				Jeff	Clark	iclark@safeha I	Renewal Applicant
FaithBridge Foster Care Inc	lohn	Solberg			Safe Harbor Children's Center, Inc.	Laura	Ridings. Ph.D.	Iridings@safe I	Iridings@safel Renewal Applicant
Gateway Behavioral Health Services	David O.	Crews	david.crews@gat	Renewal Applicant	Safe Harbor Children's Center, Inc.	Kathy	Flournov	grantsvs@con	Renewal Applicant
Gateway Behavioral Health Services	Sharon	Smith, LCSW	sharon.smith@ga		Tifton Judicial Circuit Shelter, Inc. (f/k/a Tiftarea	Nancy	Bryan	executivedired	executivedired Renewal Applicant
					Judiciary Shelter)				
Gateway Behavioral Health Services	Kimberly	Bowen	in the second second	Renewal Applicant	Tifton Judicial Circuit Shelter, Inc. (f/k/a Tiftarea	Tami	Sandiford	trandiford@re	Renewal Applicant
					Judiciary Shelter)				Annual Annual
Gateway Behavioral Health Services	Sarah	Ediss	saran.eoiss@gate	kenewal Applicant	i raveiers Aid of interropolitan Atlanta, inc. (a/k/a Hope Atlanta)	Elizabern	BdIIKS	adoums suppa	иепемаі Аррінсани
Georgia Housing and Finance Authority	Melodie	Garrett Brady	Melodie.Garrett	rett@Renewal Applicant	Travelers Aid of Metropolitan Atlanta, Inc. (a/k/a Leah Hone Atlanta)	Leah	Baker	lbaker@hoped	baker@hopeaRenewal Applicant
Georgia Housing and Finance Authority	Libby	Tyre	libby.tyre@dca.g	Ica.g Renewal Applicant	Travelers Aid of Metropolitan Atlanta, Inc. (a/k/a Jeff	Jeff	Palmer	jpalmer@hop	palmer@hop Renewal Applicant
					Hope Atlanta)	-			
Georgia Housing and Finance Authority	Danielle	Jordan	danielle.jordan@	Renewal Applicant	Travelers Aid of Metropolitan Atlanta, Inc. (a/k/a Beverly Hope Atlanta)	Beverly	Heyward	bheyward@hd	bheyward@hckenewai Applicant
Georgia Housing and Finance Authority	Jeanette	Pollock	Jeanette.Pollock	Renewal Applicant	Travelers Aid of Metropolitan Atlanta, Inc. (a/k/a Julio	ollio	Carrillo	jcarrillo@hope	Jcarrillo@hopi Renewal Applicant
Georgia Mountains Women's Center. Inc.	Suzanne	Dow	sdow@gacircleof	Renewal Applicant	Hope Atlanta) Travelers Aid of Metropolitan Atlanta, Inc. (a/k/a Monique	Monique	Franklin		Renewal Applicant
			2		Hope Atlanta)			mfranklin@ho	
Hinesville, City of	Kenneth	Howard	khoward@cityof	khoward@cityof Renewal Applicant	Travelers Aid of Metropolitan Atlanta, Inc. (a/k/a	Dohorn	Davie	rdavir@honos	Renewal Applicant
Hinacvilla City of	Temperance	West	twest@citvofhine	Renewal Applicant	City of Warner Robins	Christie	Hall		New Applicant
Hinesville, City of	Kiara	Williams	kwilliams@cityof	Renewal Applicant	City of Warner Robins	Lauren	Polk		New Applicant
Hinesville, City of	Ryan	Arnold	rarnold@cityofhi	Renewal Applicant	City of Warner Robins	Nilda	James		New Applicant
Hinesville, City of	Shauntay	Harris	sharris@cityofhir	Renewal Applicant	City of Warner Robins	Tanya	Cowoerthwaite	tcowperthwai	New Applicant
Lowndes Associated Ministries to People, Inc. (LAMP)) Gayle	Moreen	gaylemoreen@la	Renewal Applicant	Hand in Hand of Glynn	Anne	Stembler	anne@handin	New Applicant
Lowndes Associated Ministries to People, Inc. (LAMP) Sharah) Sharah	Denton	sdenton@lampin	sdenton@lampin Renewal Applicant	Hand in Hand of Glynn	Linda	Heagy	lindaheagy@a	New Applicant
Lowndes Associated Ministries to People, Inc. (LAMP)) Kendall	Yearby	kendailyearby@l	Renewal Applicant	Hand in Hand of Glynn	Carolyn	Johnson	carolyn@hand	carolyn@hand New Applicant
Lowndes Associated Ministries to People, Inc. (LAMP) Yurshema) Yurshema	Flanders	vflanders@lampi	yflanders@lampi Renewal Applicant	Hand in Hand of Glynn	Haleigh	Jinkins	haleigh@gold	New Applicant
Lowndes Associated Ministries to People, Inc. (LAMP)) Kiwana	Kiser, MSW	kkiser@lampinc.c	e Renewal Applicant	United Way of Central Georgia	Jake	Hall		New Applicant
Macon-Bibb County EOC, Inc.	Sarita	Hal	shill@maconbibt	shill@maconbibb Renewal Applicant	United Way of Central Georgia	Christin	Sanchez	christin@sfg-i	New Applicant
Macon-Bibb County EOC, Inc.	Carlton	Williams	cwilliams@maco	Renewal Applicant	United Way of Central Georgia	Kenya	Gilkey	Kenya@stg-in	Kenya@stg-In New Applicant
Macon-Bibb County EOC, Inc.	Kay R.	Clark	kclark@maconbi	kclark@maconbitRenewal Applicant					
Macon-Bibb County EOC, Inc.	NeQuana	Stevens	nstevens@maco	nstevens@macorRenewal Applicant					
MUST Ministries, Inc.	Dwight (Ike)	Reighard	freighard@mustr	ireighard@mustri Renewal Applicant stever @mustri Renewal Applicant					
IMUST MINISTRIES, INC. New Horizons Behavioral Health	Andrea	Winston	awinston@nhbh.						
New Horizons Bellavioral Healur New Horizons Behavioral Health	Silsan F	Gallagher	seallacher@nhbl						
ואבא נוחוולחווא מבוומאוחופי ווכמוניו		Cumbric.							

Balance of State CoC Applicant Contact List

st
-
Ŭ
Ę
5
Ũ
9
Ē
2
5
÷
T.
Δ.
Š
ŭ
ų,
at
S
5
0
ő
S
÷.
ä

Organization	First Name	Last Name	Email	Contact List Source	Organization	First Name	Last Name	Email	Contact List Source
3-D Enterprises, Inc.	Fletcher	Dozier, Jr.	f.dozier@gn	BoS Mailing List	Lighthouse Missions, Inc.	Dot	Pinkerton	dpinkerton.	dpinkerton, BoS Mailing List
90Works (a/k/a Northwest Florida Comprehensive Service Akunna	Akunna	Bryant		BoS Member	Lily Pad	Amanda	West	bawest2009 E	bawest2009 BoS Mailing List
90Works (a/k/a Northwest Florida Comprehensive Service Elizabeth	Elizabeth	Barbour	ebarbour@9	BoS Member	Living By The Book (My Sister's Place)	Amanda	lves	aives@my-s	BoS Mailing List
A Friend's House	Angie	Beaver	angiebeaver I	BoS Mailing List	Lookout Mountain Community Services (CSB) (d/b/a Brid Brenda	Brenda	Caheely	brenda.cah	BoS Mailing List
A Friend's House	Aubrey	Kekiwi, MSN, R	akekiwi@afr	BoS Member	Lookout Mountain Community Services (CSB) (d/b/a Brid	Carla			BoS Mailing List
	Cynthia K.	Loftin	ckloftin3@gil	BoS Mailing List	Lookout Mountain Community Services (CSB) (d/b/a Brid	Heather L.		heatherr@	BoS Mailing List
s Solutions, LLC	Rashida	Muhammad		BoS Mailing List	Lookout Mountain Community Services (CSB) (d/b/a Brid	Jennifer	lton, BS	JenniferHa@	BoS Mailing List
Abba House, Inc.	Jim	Sharpe	abbahouse@	BoS Mailing List	Lookout Mountain Community Services (CSB) (d/b/a Brid	Michael		michaelf@l	BoS Mailing List
Action Pact, Inc.	Науlеу	Stephens	sstephens@	BoS Mailing List	Lookout Mountain Community Services (CSB) (d/b/a Brid Rick	Rick	Ē	rick.solmon	BoS Mailing List
Action Pact, Inc.	Shelli	Tyre	styre@myac	BoS Mailing List	Lookout Mountain Community Services (CSB) (d/b/a Brid	Steven			BoS Mailing List
	Diane	Rogers	drogers@mv	BoS Member	Lookout Mountain Community Services (d/b/a Bridge He	Kathy	Thornton	Kathy.thorn	BoS Member
Advantage Behavioral Health System (BHS)	Christopher	Sullens	csullens@ad	BoS Mailing List	Lowndes / Valdosta Commission for Children & Youth, In	Ceila	Mitchell	ceila10@ho	BoS Mailing List
Advantage Behavioral Health System (BHS)	Laurie A.	Wilburn Bailey	lwilburn@ad	BoS Mailing List	Lowndes Associated Ministries to People, Inc. (LAMP)	Adrian	Rivers	adrianjriver B	BoS Mailing List
Advantage Behavioral Health System (BHS)	Tamara	Conlin, LCSW	tconslin@ad	tconslin@ad BoS Mailing List	Lowndes Associated Ministries to People, Inc. (LAMP)	Gayle	Moreen	gaylemoree [gaylemoree BoS Mailing List
Advantage Behavioral Health Systems	Evan	Mills	emills@adva	BoS Member	Lowndes Associated Ministries to People, Inc. (LAMP)	Kendall	Yearby	kendallyear E	BoS Mailing List
Advantage Behavioral Health Systems	Laura	Alexander	lalexander@	BoS Member	Lowndes Associated Ministries to People, Inc. (LAMP)	Kiwana	Kiser, MSW	kkiser@lam I	kkiser@lam BoS Mailing List
Advocates for Bartow's Children	Dawn	Landrum	dawn@advo	BoS Mailing List	Lowndes Associated Ministries to People, Inc. (LAMP)	Sharah	Denton	sdenton@laf	sdenton@laBoS Mailing List
Advocates for Bartow's Children	Michelle	Mondesir	michelle@ad	BoS Mailing List	Lowndes Associated Ministries to People, Inc. (LAMP)	Yurshema	Flanders	yflanders@	BoS Mailing List
Advocates for Bartow's Children	Jeff	Edwards	jeff@advoch	jeff@advoch BoS Mailing List	Lowndes County Board of Commissioners	Jim	Carter	jcarter@low i	jcarter@low BoS Mailing List
Advocates for Bartow's Children	Luisa	Arroyo	luisa@advod	luisa@advod BoS Mailing List	Lowndes County Board of Commissioners	Joseph	Pritchard	jpritchard@	jpritchard@BoS Mailing List
Advocates for Bartow's Children	Rachel	Castillo	rachel@adve	rachel@adv BoS Mailing List	Lowndes County Board of Commissioners	Paige	Dukes	pdukes@lov1	pdukes@lov BoS Mailing List
Advocates for Bartow's Children	Rhonda	Half	rhonda@adv	rhonda@adv BoS Mailing List	Lowndes County Board of Health	Allie	Folsom	allie.folsom	BoS Mailing List
Advocates for Human Potential	Carol	Bianco	cbianco@ah	cbianco@ah BoS Mailing List	Lowndes County Board of Health	Elsie	Napier	elsie.napier	BoS Mailing List
Africa's Children's Fund, Inc.	Brandon	Jackson	brandon@a	brandon@a BoS Mailing List	Lowndes County Board of Health	Terrilyn L	Ball	Terri.Ball@	Terri.Ball@BoS Mailing List
Africa's Children's Fund, Inc.	Janelle		janelle@afri	BoS Mailing List	Lowndes County Board of Health	William	Grow	william.grov	william.grov BoS Mailing List
Africa's Children's Fund, Inc.	Victor	Mbaba	vmbaba@af	vmbaba@afi BoS Mailing List	Macon Bibb United to End Homelessness	Jake	Hall	jhall@unite	BoS Member
AID Atlanta, Inc.	Nicole	Robuck	nicole.roebu	BoS Member	Macon Coalition to End Homelessness	Matthew	Hall	mhall@spgi	BoS Mailing List
Aids Alliance of Northwest GA, Inc.	Lola	Thomas	aidsalliance	aidsalliance(BoS Mailing List	Macon County Family Connection	Rachel	Oliver	racholiv200	BoS Mailing List
AIDS Athens, Inc. (a/k/a Live Forward)	Cassandra	Bray	cassandra@	BoS Mailing List	Macon, City of	Charlotte	Woody	CWoody@n	CWoody@n BoS Mailing List
Akin Memorial UMC	Julian	Tucker	julianl@bell	julianl@bellsBoS Mailing List	Macon, City of	Regina	Newsome	RNewsome	RNewsome BoS Mailing List
Albany ARC	Shea	Vinson	svinson@all	svinson@all BoS Mailing List	Macon, City of	Wanzina	Jackson	WJackson@	WJackson@ BoS Mailing List
Albany Area Community Service Board (a/k/a Aspire BH DU Sheshawn	Sheshawn	Miller	shmitler@all	BoS Member	Macon-Bibb County EOC, Inc.	Carlton	Williams	cwilliams@	BoS Mailing List
Albany Area CSB (d/b/a Aspire BH DD)	Dana	Glass	dglass@alba	dglass@albaBoS Mailing List	Macon-Bibb County EOC, Inc.	Daketa	Jackson	djackson@r	BoS Mailing List
Albany Area CSB (d/b/a Aspire BH DD)	Evera	Moye	edwilliams@	edwilliams@ BoS Mailing List	Macon-Bibb County EOC, Inc.	James	Baker	jbaker@ma	jbaker@ma BoS Mailing List
Albany Area CSB (d/b/a Aspire BH DD)	Karen	Collins	kcollins@alb	kcollins@alb BoS Mailing List	Macon-Bibb County EOC, Inc.	Kay R.	Clark	kclark@mad	kclark@madBoS Mailing List
Albany Area CSB (d/b/a Aspire BH DD)	Roger	Haggerty	rhaggerty@	rhaggerty@aBoS Mailing List	Macon-Bibb County EOC, Inc.	Lonnie	Miley	lonniemiley	Ionniemiley BoS Mailing List
Albany Area CSB (d/b/a Aspire BH DD)	Mike	McCaskill	rmccaskill@	BoS Mailing List	Macon-Bibb County EOC, Inc.	NeQuana	Stevens	nstevens@r	nstevens@r BoS Mailing List
Albany, City of	April	Mahone	amahone@a	amahone@aBoS Mailing List	Macon-Bibb County EOC, Inc.	Sarita	Hill	shill@maco	BoS Mailing List
Albany, City of	Evelyn	Holston	eholston@a	BoS Mailing List	Main Street Housing Group, Inc.		York, MBA, I	csyork@yal	BoS Mailing List
Albany, City of	Ginette	Mills	GiMills@alb	GiMills@alb BoS Mailing List	Maranatha Outreach, Inc.	Kenneth C.	Eady	kennykaye	kennykaye@BoS Mailing List
Allen Smith Consulting	Patsy	Allen	patsy@allen	patsy@allen BoS Mailing List	Mary Hall Freedom House, Inc.	Kendall	Little	Kendall.Littl	Kendall.Littl BoS Mailing List
America's Second Harvest of South Georgia (d/b/a The Val Franklin	Franklin	Richards	frichards@v	frichards@v BoS Mailing List	Mary Hall Freedom House, Inc.	Lucy	Hall	lucy_hall@t	BoS Mailing List
Angel House of Georgia	Angela	English	aenglish@ar	aenglish@ar BoS Mailing List	Mary Hall Freedom House, Inc.	Yvonne	Hall	yvonne.hall	BoS Mailing List
Angels In Flight Recovery Center, Inc.	Penny	Foskey	pfoskey@an	pfoskey@an BoS Mailing List	Mattie House, Inc. (The)	Deloris	Milton	DeVivian@8	DeVivian@aBoS Mailing List
Another Chance of Atlanta, Inc.	Darlene	Barnes	darlene@an	BoS Mailing List	Maya's House	Ardria	Davis	ardriad@ya	BoS Mailing List
Another Chance of Atlanta, Inc.	Michael	Cornell	michael@an		McIntosh Trail Community Services Board (CSB)	Bernice	Cox	bcox@mctr	BoS Mailing List
Another Chance of Atlanta, Inc.	Rozell	Green	rozell@anot	BoS Mailing List	McIntosh Trail Community Services Board (CSB)	Kourtney	Buchanan	kobuchanar	kobuchanar BoS Mailing List
Apassage Atlanta, Inc.	Kristine	Selby	Apassageatl	BoS Member	McIntosh Trail Community Services Board (CSB)	Kenyatta	Walker	kwalker@m	kwalker@m BoS Mailing List
Area Committee To Improve Opportunities Now, Inc.	Brenda	Dove	bdove@acti	bdove@acti BoS Mailing List	McIntosh Trail Community Services Board (CSB)	Linda	Brown-John	librown@m	Brown-John librown@m BoS Mailing List
Area Committee To Improve Opportunities Now, Inc.	Lisa	Ransom	Iransom@ac	BoS Mailing List	McIntosh Trail Community Services Board (CSB)	Shari	Thomas	sthomas@n	sthomas@ri Boo Mailing List

			Dalalic	ב מו אומוב רמר ב					
unities Now, Inc.		Favors	sfavors@act	sfavors@act BoS Mailing List		Brendon		brendontat	BoS Member
louse, inc.	Stephanie	Ford	srford1@yal	srford1@yal BoS Mailing List		Keith	lohnson	kj.msw@co B	kj.msw@co BoS Mailing List
	Denise	Mathews		BoS Mailing List	ij	Wesley		wesleybgoo I	wesleybgoo BoS Mailing List
	Lanona	Larkins - Jones		BoS Mailing List	nty, Inc. (The)	June	O'Neal	june.oneal@E	BoS Mailing List
Ark Refuge Ministries, Inc.	Yvonne	Lopez	yholiday122	BoS Mailing List	Metro Fair Housing Services	Gail	Wiłłiams	gail.william	gail.william BoS Mailing List
As A Men thinks	Courtney	Benas	Courtney.be	BoS Mailing List	Metro Fair Housing Services	J. D.	Frazier	jdfrazier@g [jdfrazier@g BoS Mailing List
Asian American Resource Center	Jee	Connie	aarc@aarc-a	BoS Member		Vanessa		vanessac@r	BoS Member
	Sharie	Blake		BoS Member				kyram@mft I	kyram@mfi BoS Mailing List
Asian American Resource Foundation, Inc.	Eesl			BoS Mailing List				lesliew@mf l	BoS Mailing List
Asian American Resource Foundation, Inc.	Jin	Lee	atlaarc@gm	BoS Mailing List		Schenita	Dennard	schenitad@ [BoS Mailing List
Asian American Resource Foundation, Inc.	Byeongho	Choi	choi459@gn	choi459@gn BoS Mailing List	Middle Flint Behavioral Health Care (CSB)	Laurie	Hair	laurieh@mi [laurieh@mi BoS Mailing List
Association on Battered Women of Clayton County, Inc.	Maria		securus@be	BoS Mailing List		Tracy	vski	tracy.bulha	BoS Member
Athens Area Homeless Shelter	Shea	Post	director@he	BoS Member	Middle Georgia AIDS Network	Theodore (Te	Meisner	laermita@c	BoS Mailing List
Atlanta Children's Foundation	Robert	Willis	atlantachild	atlantachild BoS Mailing List	Middle Georgia Center for Independent Living, Inc. (d/b/J	Jerilyn	Leveritt	kiłby8494@	BoS Mailing List
Atlanta Children's Foundation	Nikki	Kirk, B.S.	kirksconsulti	BoS Mailing List		Tina	Dyke	tdyke@mgd I	tdyke@mgd BoS Mailing List
Atlanta Mission	Michael	Sheppard	michael.she	BoS Member	Middle Georgia Community Action Agency, Inc.	Vicky	Rich	vrich@mgc I	vrich@mgc BoS Mailing List
Atlanta Regional Commission	Melissa	Roberts	mroberts@a	BoS Mailing List	c.	Louise	Sallstrom		BoS Mailing List
Atlanta Regional Commission	Sue	Burgess	sburgess@a	BoS Maiłing List	Miller Claims Services	Roddrick	Miller	rmiller@mil	BoS Member
Atlanta Union Mission Corporation	Mike	Southern	mike.southe	mike.southe BoS Mailing List	Miller County Collaborative	Leigh	Thompson	millercount	BoS Mailing List
	Toni	Dixon	toni.dixon@	BoS Mailing List	Missions for Camden, Inc.	James	Ham	camdenmis	BoS Mailing List
Avita Community Partners	Leslie	Clark	Leslie.Clark@	BoS Member	υ	Bernard	Hill	hillbernard	BoS Mailing List
	Michelle	Thompson	michelle.tho	BoS Member	Mt. Olive Community Outreach Center	Clinton	Johnson	clintjohn19	BoS Mailing List
AVITA Community Partners (Georgia Mountains Communi Cynthia	Cynthia	Levi	Cindy.Levi@	BoS Mailing List		Leslie	Heard	aparrish@a	BoS Mailing List
AVITA Community Partners (Georgia Mountains Communi Hariah	Hariah	Hutkowski	hariah.hutko	hariah hutko BoS Mailing List	MUST Ministries, Inc.	Falecia	Stewart	fstewart@n	fstewart@n BoS Mailing List
AVITA Community Partners (Georgia Mountains Communi Shannon	Shannon	Eades	Shannon.ead	Shannon.ead BoS Mailing List	MUST Ministries, Inc.	Dwight (Ike)	Reighard	ireighard@r	BoS Mailing List
Baby World DW Dyer	Alma	Noble	almaworld@	almaworld@BoS Mailing List	National Housing Counseling Agency	Joyce	Glenton	j.blanton@	BoS Mailing List
BAIN, Inc.	Virginia	Harris	vharris@bai	BoS Mailing List	Negative 2 Positive	Daryll	Chatman	daryll.chatn	BoS Member
Balance of State YAB	Derrean	Tucker	derreantuci	BoS Member	New Beginnings Ministry	Sharon	Thompson	sharon@ne	sharon@ne BoS Mailing List
Balance of State YAB	Ebony	Mortle	ebonyxix@g	BoS Member	New Generation Human Services, Inc. (d/b/a Abiding Plat Jennifer J.	Jennifer J.	Donald	donald.jenn	BoS Mailing List
Balance of State YAB	Immanual	Laidlaw	lawtheoutla	BoS Member	New Generation Human Services, Inc. (d/b/a Abiding Plat Priscilla	Priscilla	Maxwell		BoS Mailing List
Balance of State YAB	Sierra	Phipps	phippssierra	BoS Member	New Generation Human Services-Abiding Place Transitio	Zakiyyah	Bell	bzakiyyah@	BoS Member
Balance of State YAB	Mary	Sanders	sandersmary	BoS Member	New Hope Full Gospel Baptist	Katrina	Jackson	jackson_f@	BoS Mailing List
Balance of State YAB	Tasjanna	Jones	tasjanna86@	BoS Member		Armanda	Spears	Aspears@n	BoS Mailing List
Banks County Family Connection	Robin	Trotter	rtbcfc@hotn	rtbcfc@hotn BoS Mailing List		Andrea	Winston		awinston@BoS Mailing List
Bartow Collaborative, Inc. (Family Connection)	Linda	Walker	lightchopp@	BoS Mailing List		Cheryl	Williams, LP		cwilliams@ BoS Mailing List
Bartow, County of	Valerie	Gilreath	gilreathv@b	BoS Mailing List		Gail	Jenkins	gjenkins@n	gjenkins@n BoS Mailing List
Battered Women's Shelter, Inc.	Sharon	Redding	admin@vald	admin@vald BoS Mailing List		Lyn	Campbell	Icampbeli@	Icampbell@ BoS Mailing List
Battered Women's Shelter, Inc.	Кауе	Smith	kesmith1948			Laura	Keil	lkeil@nhbh	BoS Mailing List
Battered Women's Shelter, Inc.	Michelle	Girtman	mgirtman@	B		Lashonta	Rivers	Irivers@nht	BoS Mailing List
Battered Women's Shelter, Inc. (The Haven)	Karen	Yawn	kyawn@valc	BoS Member		Susan E.	Gallagher	sgallagher@	sgallagher @ BoS Mailing List
Beauty Inside Out Women's Group	Cora	White	biowomens	BoS Member		Valerie	Bowden		BoS Mailing List
Because You Are Special 2, Inc.	Shirley	Smith	bcauseurspe			LaTarsha	Brown	Ibrown@nh	Bos Member
BelAir Estates Transitional Services, Inc. (BESTI)	Carmen M.	Hamer	carmenham	8	y Service Board	Lyn	Campbell	Icampbell@	BoS Member
Benchmark Human Services	Antoinette	Thornton	numital@gn	BoS Member		Carolyn	White	4N	BoS Mailing List
Bethesda Recovery, Inc.	Cathy	Sweat	sweatcathy@	BoS Mailing List		Gene	Godfrey	godfrey_@	BoS Mailing List
Brain and Spinal Injury Trust Fund Commission	Craig	Young	Craig.Young	Craig.Young BoS Mailing List	Newton County Board of Commissioners	Latonja	Threets-Han		BoS Mailing List
Brain and Spinal Injury Trust Fund Commission	Joseph D.	Frazier	josephfrazie	josephfrazie BoS Mailing List	rd of Commissioners	Marcello	Banes	MBanes@ci	MBanes@ci BoS Mailing List
Branches of Hope (LTCHC partner)	Vann & Lisa	Ellison	lisarellison@	BoS Member	Nicholas House, Inc.	Jannan	Thomas	jthomas@n	jthomas@n BoS Mailing List
Bremen Food Bank	Sandra	Morris	sandraamor	B		Michael	Jones	Michael.a.jd	Michael.a.jd BoS Mailing List
Bridge of TiftArea (The)	Christy	Day	christy theb			Mindy	Schweitzer-	mrawls@ni	Schweitzer-Fimrawls@ni/BoS Mailing List
Bridge of Tiftarea, Inc. (The)	Debby	Mullis	mullisdj@gn			Norma	Nyhoff	nnyhoff@n	BoS Mailing List
Bridge the Gap Ministries	David	Burgher	bridgethega	BoS Mailing List		Tanya	Watkins	twatkins@n	BoS Mailing List
Bright from the Start: Georgia Department of Early Care an Stacey	r Stacey	Schaff, MSW	stacey.schaf	stacey.schaff BoS Mailing List	Nicholas House, Inc.	Yvette	Mason	ymason@iii	ymason@n Bos Mailing List

				נ חו חומור הרר	זמור ואסוויר כסווומרו בוזי				
	×	Stone	mark_stone(mark_stone BoS Mailing List	y - Albany, GA		ler-Edv	nidhomesav	BoS Member
	Rod	Maggert	rodmaggert.	rodmaggert, BoS Mailing List				brenda.dali B	brenda.dali BoS Mailing List
	Wanda	Colwell	wandacolwe	wandacolwe BoS Mailing List		/stal		chrystal.cok B	chrystal.cokBoS Mailing List
Brothers and Sisters United for Change/Christ	Catherine	Pinkard, Ph.D.	cpinkard@b [BoS Mailing List	Ninth District Opportunity, Inc.	Kay	Laws	kay.laws@nB	kay.laws@nBoS Mailing List
Brunswick, City of	Kathy D.	Mills	kmills@cityd	kmills@citydBoS Mailing List	Ninth District Opportunity, Inc.	Linda	Nichol	linda.nichol B	linda.nichol BoS Mailing List
Brunswick, City of	Sabrina J.	Nixon	sjnixon@city	BoS Mailing List	Ninth District Opportunity, Inc.	Michael	Fisher	michael.fish B	michael.fish BoS Mailing List
Bryan County Family Connection	Wendy	Sims	wendysims@	BoS Member		Natasha	Carter	natasha.car B	natasha.car BoS Mailing List
BTG Community Outreach, Inc.	Pamela	Gabel	pam.gabel@f	pam.gabel@BoS Mailing List)pportunity, Inc.	Teresa	S	teresa.step B	teresa.steph BoS Mailing List
Butler Woodcrafters, Inc.	Leslee	O'Kelly	lokelly@but I	BoS Mailing List	NOA's Ark, Inc.	Cara	Ledford	cledford@nB	cledford@n BoS Mailing List
Byrd House	Edith	Byrd	byrdhouse9	byrdhouse9 BoS Mailing List		Elaine		ecannon@r B	ecannon@r/BoS Mailing List
Calhoun Affordable Housing Dev., Inc.	Alicia	Gasaway	agasaway@dl	agasaway@dBoS Mailing List	NOA's Ark, Inc.	Tori		towens@ndB	towens@ndBoS Mailing List
	Stacey	Abernathy	cahdi@bells	BoS Mailing List	Norcross Cooperative Ministry, Inc.		Hulteen	arnie.hultedB	arnie.hulted BoS Mailing List
	Cindy	Cochran	cochran.cind	cochran.cind BoS Mailing List	Norcross Cooperative Ministry, Inc.	Shirley	Cabe	shirley@nol B	BoS Mailing List
	Tom	Maples	tsmaples@g	BoS Mailing List	North Central Health District	Cyndi			Cyndi.johns BoS Mailing List
	Tawana	Tarno	tawana@cal	BoS Member	North Central Health District	Karen	essen		karen.ebey-BoS Mailing List
y Crisis Center, Inc.	Steve	Brockman	brockmansd	BoS Mailing List	North Central Health District	Quajula	Harvey	Quajula.HarlB	Quajula.Har BoS Mailing List
	Marcie	Costello	director@ca	BoS Mailing List	North Georgia Angel House, Inc.	Susan	Worsley	susan.wors B	BoS Mailing List
	Annie J.	Willingham	awillingham	BoS Mailing List	Jetwork	Andrea	Gibby	acc@Ellijay.B	acc@Ellijay. BoS Mailing List
	Kelvin	Owens	kelvin.owen:	kelvin.owen BoS Mailing List	North Georgia Mountain Crisis Network	Amy	Sarrell	amy@ngmdB	amy@ngmdBoS Mailing List
ieorgia, INC.	Denise	Buchanan	Denise@carr	BoS Mailing List	North Georgia Mountain Crisis Network	Elaine	Cannon	elaine@ngn	elaine@ngnBoS Mailing List
	I David	Conger	Michael@ca	BoS Mailing List	North Georgia Mountain Crisis Network		Pritchett	erin@ngmc	erin@ngmc BoS Mailing List
	Reggie	Herod	rherod@msi	BoS Mailing List	Northeast GA Veteran Shelter	Fawn	Alexander	icfawna@ad E	icfawna@adBoS Mailing List
1 of Tech Soup	Christie	Bevis		BoS Mailing List	Northeast Georgia Council on Domestic Violence, Inc.	Katherine	Reusing	executivedi	executivedi BoS Mailing List
	Sandra A.	Mullins	smullins@cc	BoS Mailing List	Northeast Georgia Council on Domestic Violence, Inc.	Angelice	Ingalls	financialma E	financialma BoS Mailing List
CareSource	Brandolynn	Marenco	brandolynn.	BoS Mailing List	Northeast Georgia Council on Domestic Violence, Inc.	Dee Dee	Thomas	shelterman	shelterman BoS Mailing List
cs, Inc.	Caroline	Olok	carolineolok	BoS Mailing List	Northeast Georgia Council on Domestic Violence, Inc.	Tracy	Evans	tpe235@ya	tpe235@ya BoS Mailing List
	Chris	Hester	chrishester@	chrishester@BoS Mailing List		Cate	Jordan	cjordan@9dE	cjordan@90BoS Mailing List
	Nadine	Oldham	nadineoldha	nadineoldha BoS Mailing List		Jennifer	Albesa	jalbesa@90	jalbesa@90 BoS Mailing List
	Youlanda	McCarthy	youlandamc	BoS Mailing List	Northwest Florida Comprehensive Services for Children,	Rocky	Harrison	rharrison@	BoS Mailing List
	Ashlee	Starr	ashleestarr@	BoS Member	Northwest Georgia Family Crisis Center, Inc.	Amanda	Cunningham	amanda092	BoS Member
CaringWorks, Inc	Collard	Carol	carolcollard	BoS Member	Northwest Georgia Family Crisis Center, Inc.	Katora	Printup	katorap@n/E	katorap@nyBoS Mailing List
CaringWorks, Inc.	Stephanie	Burkes, LCSW	stephaniebu	BoS Member	Northwest Georgia Housing Authority	Hannah	Phillips	hphillips@n	hphillips@n BoS Mailing List
Jergency Shelter, Inc.	Debora	Johnson	djcces1@gm	BoS Member	Northwest Georgia Housing Authority	Kimberly	Lewis	klewis@nw]	BoS Mailing List
	Diana	Stone	client.stats@	BoS Mailing List	Northwest Georgia Housing Authority	Melissa	Cousins		BoS Mailing List
Carroll County Mental Health Advocates	Jodie	Goodman	cmhadvocad	BoS Member	Oconee Community Service Board	Carolyn	Womble	cwomble@	BoS Member
Carter Center (The)	Anita	Zervigon-Hakes		BoS Mailing List	Oconee Community Service Board	Sarah	Hogan	shogan@od	BoS Member
Carter Center (The)	Lei A.	Ellingson	lelling@emo	lelling@emdBoS Mailing List	Oconee Community Service Board (CSB)	Michael	Blackshear	mblacksheal	mblackshea BoS Mailing List
Carter Center (The)	Thomas H.	Bornemann	tbornem@e	BoS Mailing List	Oconee Community Service Board (CSB)	Reggie	Rogers	rrogers@od	rrogers@odBoS Mailing List
CAT Properties	Christopher	Stanford	Catforreentr	BoS Mailing List	Oconee Community Service Board (CSB)	Shakeyra	Pierce	spierce@oc	spierce@ocBoS Mailing List
Catholic Charities of the Archdiocese of Atlanta	Monifa	Holman	mholman@c	BoS Member	Oconee Community Service Board (CSB)	Willie	Lester	wlester@od	wlester@odBoS Mailing List
Catlett First Church of God, Inc.	Lila	Clay	clayll@hotm	BoS Mailing List	Ohmshanti, Inc./Midway Motel	Parul	Patel	parul581@\	Bos Mailing List
Changing Homelessness, Inc.	Dawn	Gilman	dgilman@ch	BoS Member	One Roof Ecumenical Alliance Outreach, Inc.	Ann	Kerlin	annkerlin@	Bos Mailing List
Changing Homelessness, Inc.	Robert	Conrad	rconrad@ch	BoS Mailing List	One Roof Ecumenical Alliance Outreach, Inc.	Brian	Shelton	brianonerod	brianonero(BoS Mailing List
Charles Christian Tuller House, Inc	Billy	Avant	bavanttuller	BoS Mailing List	One Roof Ecumenical Alliance Outreach, Inc.	Ann	Kerlin		BoS Mailing List
CHENAULT YOUTH SERVICES	LaSai	Brown	info@cysyou	info@cysyouBoS Mailing List	One Roof Ecumenical Alliance Outreach, Inc.		Churchill	oneroofout	BoS Mailing List
Cherokee County	Laura	Calfee	LCalfee@chi	LCalfee@cheBoS Mailing List	One Way Up Charity Foundation, Inc. (d/b/a Save Our En			marvinstoke	marvinstoke BoS Mailing List
Cherokee County Health Dept. (North GA Health District)	Jeffery	Vollman	jeffery.vollm	jeffery.vollm BoS Mailing List	Open Arms, Inc.	Cameron	Walker	cameronwa	cameronwa BoS Mailing List
Cherokee Family Violence Center, Inc.	Margaret A.	Rogers	meg@cfvc.o	8	Open Arms, Inc.	Fonda	Thompson	Ithompson(Ithompson(BoS Mailing List
Christian City	samantha	bolling	Trinityrising		Open Arms, Inc.	JoeEllen	Heath	jheath@opi	jheath@op(BoS Mailing List
christian city	samantha	bolling	sbolling@ch	8	Open Arms, Inc.	Rurtisa	I nomas	PELICEINICA IN	DELICEINE BOS MAILING LIST
Christian Family Center, Inc.	Hank	Steverson	Hankstevers	Bos Member	Upen Arms, Inc.	Montroco	Ctophone	inctanhanca	wetenhens@BoS Mailing List
Christian Family Center, Inc.	Níck	Campbell	nickscampb(BoS Member	Open Arms, Inc. Open Doors Browny - Athanta Real Estate Collaborative (Cherie	Vontresa	DeBose	rherie@one	BoS Member
Christian Family Center, Inc.	Hank	Steverson	hankstevers	hankstevers bos Mailing List	Upen Doors Program - Audrica הכמו באנמנה כטוומטטי מנויעי	רובוור	ההטניי	1	

Balance of State CoC Public Notice Contact List

			המומור	ה או אומוב החר ב	זמור ואחנויב בתווימרו דוזי	ſ		- 1	
ered Women, Inc. (a/k/a Tranquil	Sandra	Bruce	director@tra	director@traBoS Mailing List	anta Real Estate Collaborative			matt@oper	BoS Member
	Kimberly	Bennett	kbennett@c	kbennett@c BoS Mailing List	uth			regmiller@_BoS Mailing List	os Mailing List
	Peggy	Brown	pbrown@sa	BoS Member	ouse Inc.	e			BoS Mailing List
Citizens Against Violence, Inc.	Tamela	Kicklighter	tkicklighter@	tkicklighter@BoS Mailing List	Overview, Inc.	Nancy	Rouse	nrouse@ov B	BoS Mailing List
Citizens Against Violence, Inc.	Katelyn	Fadden	kfadden@sa I	kfadden@sa BoS Mailing List	Overview, Inc.	Wanda	Addeo	waddeo@o B	BoS Mailing List
City of Adel	Randall	Lane	randy.lane3	BoS Member	Padgett House, Inc. (The)	Patricia	Jackson	dthpro1@a B	dthpro1@a BoS Mailing List
City of Albany	Barbara	Tuck	BTuck@alba	BoS Member		Denise	Serkedakis	denise.serk B	denise.serk BoS Mailing List
City of Albany	John	Hawthorne Jr.	JoHawthorn	BoS Member	Partnership Against Domestic Violence, Inc.	Ebony	Russell, MSV	Ebony.Russ B	Russell, MSV Ebony.Russ BoS Mailing List
City of Albany	Orson	Burton	oburton@al	BoS Member	Partnership Against Domestic Violence, Inc.	Katha	Blackwell, LN katha.black	katha.black B	BoS Mailing List
City of Refuge - Dalton	Pamela	Cudd	pamelacudd	BoS Member	Partnership Against Domestic Violence, Inc.	Kerlyne	Apolon	kerlyne.apo B	kerlyne.apo BoS Mailing List
unity Development	James	Norman	james.norma	BoS Member		۹ ا	niels,	Navvab.Mct B	Navvab.Mci BoS Mailing List
Clayton County Community Development	Linda	Boswell	Linda.Boswe	BoS Member	Partnership Against Domestic Violence, Inc.	Susan	Smith	Susan.Smitl B	BoS Mailing List
Clayton County Community Services Authority, Inc.	Brooke	Chestnut	bchestnut@	BoS Member	Partnership Against Domestic Violence, Inc.	Wes	Cribb	wes.cribb@ B	BoS Mailing List
	Isaiah	Zimmerman	izimmerman	BoS Member	Partnership Against Domestic Violence, Inc.			Eugene.Star B	Eugene.Star BoS Mailing List
Clayton County Community Services Authority, Inc.	Melsetta	Veasey	mveasey@cl	BoS Member	r Joyce's Place	e Ann	Gowder	gjycnn@aol B	BoS Mailing List
	Rhonda	Kindred	dr.rkindred@	dr.rkindred@BoS Mailing List	Pathways Community Network, Inc.	Bob	Lenhard	bob.lenhard B	bob.lenhard BoS Mailing List
Clayton County Community Services Authority, Inc.	Keith	Williams	kwilliams@c	BoS Mailing List	Pathways Community Network, Inc.	Witham	Matson	william.mat B	william.mat BoS Mailing List
	Cynthia	Jenkins	cjx3@att.ne	cjx3@att.ne BoS Mailing List	Pathways to Recovery and Associates, Inc.	Glenda	Grant	gg6326.gler B	BoS Mailing List
nunity Development	Dwayne A.	Hartman	dwayne.hart	dwayne.hart BoS Mailing List	Peace Place, Inc.	Traci	Bledsoe	tbledsoe@pB	tbledsoe@r BoS Mailing List
	Lori	Moffitt	lori.moffitt@	lori.moffitt@BoS Mailing List	Peach State Health Plan	Gregory	Rosso	gregory ros	BoS Member
	Patrick	Ejike	patrick ejike	BoS Mailing List	Perry Volunteer Outreach, Inc. (d/b/a Grace Village)		Hunt	gracevillage B	BoS Mailing List
	Phil	Vanden Akker	phillip.vande	phillip.vandeBoS Mailing List	Phoenix Foundation Cooperative, Inc. (The)	Kim	Bogard, BSW	kim.bogard B	Bogard, BSW kim.bogard BoS Mailing List
Clavton County Police Department	Sabrina	Callaway, LCSW		BoS Member		Cindy	Edenfield	cmedenfield B	cmedenfield BoS Mailing List
Clear View Recovery Center	Lori	Pieraerts	lori_castillo6	lori_castillo@BoS Mailing List	Pineland Area CSB	Dawn	Edenfield	dedenfield §	dedenfield BoS Mailing List
Coastal Georgia Area Community Action Authority, Inc.	Dominique	Mack	dmack@coa	BoS Mailing List	Pineland Area CSB	Patricia	Haynes	jdipolito@p B	jdipolito@pBoS Mailing List
	Debra	Powell	dpowell@co	BoS Mailing List			Hobbs	mhobbs@p B	mhobbs@p BoS Mailing List
	Latasha	Woods	woods@coe	woods@codBoS Mailing List	Pineland Area CSB	Susan	Ford	sford@pine B	BoS Mailing List
	Tres	Hamilton	thamilton@	BoS Mailing List	Platform of Hope	Doris	Smith	Doris@plat(B	BoS Mailing List
	Zerik	Samples	zsamples@c	BoS Mailing List	Plumbline Center, Inc.	Darrell	Steele	plumblinec	BoS Mailing List
Coastal Plain Area EOA, Inc.	Cassandra	Johnson	cyjohnson@	BoS Member	Point Source Youth	Brittany	Garner	brittany@p B	BoS Mailing List
Coastal Plain Area EOA, Inc.	Tonya	Thomas	tthomas@cg	BoS Member	Polk County Commissioners Office	Matt	Denton	mdenton@ B	BoS Mailing List
Coastal Plain Area EOA, Inc.	Debra	Hopper	dhopper@cd	dhopper@cdBoS Mailing List	Polk County Women's Shelter, Inc.	Kelsei	Poulin	plkwomen@B	plkwomen@BoS Mailing List
Collaborative Solutions, Inc.	Rusty	Bennett	Rusty@colla	BoS Mailing List	Polk County Women's Shelter, Inc.	Conni	Purser	plkwomen	plkwomen@BoS Mailing List
Colquitt County Serenity House Project, Inc.	Shannon	Morgan	serenityhou	serenityhou BoS Mailing List	Positive Response, Inc.	Terry	Agne	terryagne@ E	terryagne@ BoS Mailing List
Colquitt County Serenity House Project, Inc.	Zilphia	Dorsett	zildorsett1@	zildorsett1@ BoS Mailing List	Positive Transition Services, Inc.	Bartola	Anderson	banderson (E	banderson BoS Mailing List
Columbus Alliance for Battered Women, Inc.	Tamyka	Brunson	tbrunson@h	tbrunson@h BoS Mailing List	Post 45 American Legion Canton	James	Lindenmaye	Jlindenmay	BoS Member
Columbus Alliance for Battered Women, Inc. d/b/a Hope H Lindsey	Lindsey	Reis	Ireis@hoper	BoS Member	Preferred Resource Development	Pam	Moss	prdgrants@E	BoS Mailing List
Community Action for Improvement, Inc.	Jennifer	Corcione	jcorcione@c	BoS Member	Proclaim Liberty Ministries, Inc.	Ed	Jeffery	eddj@mind E	eddj@mind BoS Mailing List
Community Foundation for Greater Atlanta (The)	Lauren	Hayes	lhayes@cfgr	BoS Mailing List	Proclaim Liberty Ministries, Inc.	Sally	Jeffery		BoS Mailing List
Community Growth Enterprise, Inc.	Rosa	Evans	evansrosa@	BoS Mailing List	Project Community Connections, Inc.	Duffy	Lynch	dlynch@pcd	BoS Member
Community Helping Place, Inc.	Brenda	Cook	chpdirector(BoS Mailing List	Project Community Connections, Inc.	Shalynda K.	Warren	swarren@p	Bos Member
Community Outreach Service Center	Dorothy	Robinson	ccenteroutre	ccenteroutre BoS Mailing List	Project Community Connections, Inc.	Dorris	Smith	dsmith@pc	dsmith@pc/BoS Mailing List
Community Outreach Training Center, Inc.	Sharon	Edwards	sedwards.co	BoS Member	Project Community Connections, Inc.	Holly	Bills	hollybills@f	hollybills@g BoS Mailing List
Community Outreach Training Center, Inc.	Sharon D.	Edwards	sharon.edwa	sharon.edwaBoS Mailing List	Project Community Connections, Inc.	Jimiyu	Evans	jevans@pcd	jevans@pcdBoS Mailing List
Community Outreach Training Center, Inc.	Tammy	Metcalf	tmetcalf@gr	tmetcalf@gr BoS Mailing List	Project Community Connections, Inc.	Jamie	Urban	jurban@pcd1	jurban@pcdBoS Mailing List
Community Service Board (CSB) of Middle Georgia	Daisy	Coady	dcoady@csb	dcoady@csbBoS Mailing List	Project Community Connections, Inc.	Margaret	Schuelke		mschuelke@BoS Mailing List
Community Service Board (CSB) of Middle Georgia	Denise	Forbes	dforbes@csl	dforbes@csi BoS Mailing List	Project Community Connections, Inc.	Nancy	Zimmerman		nzimmerma BoS Mailing List
Community Service Board (CSB) of Middle Georgia	Tina J.	Clements	tjclements@	BoS Mailing List	Project Community Connections, Inc.	Vanna	Walker	vwalker@p	vwalker@p BoS Mailing List
Community Service Board of Middle Georgia	Cali	Hollis	chollis@csbr	BoS Member	Project Community Connections, Inc.	Christopher	New		BoS Mailing List
Community Welcome House, Inc. (The)	Candy	Shoemaker	candy@com	candy@com BoS Mailing List	Project Infinity, Inc.	Paula	Howell	pmh@proje	BoS Member
Connecting Henry, Inc.	Barbara	Coleman	bcoleman@	BoS Mailing List	Project New Name	Robert	Bodi	Kobert@we	Bos Member
Cook County Family Connection	Rick	Ratliff	ricco47@ho	BoS Mailing List	Project Real Life Y.O.T.C.	Sable	Barber	into@proje	Barber Into@proje Bos Member
Cordele Housing Authority	Susan	Leger-Boike	susan@cord	susan@cord BoS Mailing List	Project ReNewal Domestic Violence Intervention Program Vickie	VICKIE	Stepfierison	Inclination	זכוז לווווואואו 200

				ב הו זומור רכר י	161		Ī	-	
Corners Outreach	Amy	Campbell	amy.campbe	BoS Member	C,		T	jefflewis.pmB	jefflewis.pm BoS Mailing List
Corners Outreach	Sam	Aguilar		BoS Member	Psalm112 Ministries, Inc	Marilyn		Dominionta	Bos Member
Covington Housing Authority	Dan	Morgan	COVHA@bel	BoS Mailing List		e	o, LPC	rainbowhor	BoS Mailing List
Covington, City of	Audra	Gutierrez		BoS Mailing List	Rainbow Community Center, Inc.	Daniel	Guinn	danielguinn B	danielguinn BoS Mailing List
Covington, City of	Scott	Gaither	sgaither@cit	BoS Mailing List	Rainbow Community Center, Inc.	Clara	Lett	lettclara@y B	lettclara@y BoS Mailing List
Crisis Line & Safe House of Central Georgia, Inc.	Suzanne	Walker	Swalker@cl-	BoS Member	Rainbow Community Center, Inc.	Cheryl	Heard	rcmi@bellsdB	rcmi@bellseBoS Mailing List
Crisis Line & Safe House of Central Georgia, Inc.	DeAlvah	Simms	dsimms@cl-	BoS Mailing List	Rainbow Community Center, Inc.	Sue	Dale	sdale100@自	sdale100@g BoS Mailing List
Crisis Line & Safe House of Central Georgia, Inc.	Morgan	Bouchillon	mbouchillon	mbouchiłlon BoS Mailing List	Rainbow Village, Inc.	Justice	French	JFrench@raB	JFrench@ra BoS Mailing List
Crisis Line & Safe House of Central Georgia, Inc.	Holly	Reeves	reevesholly@	reevesholly@BoS Mailing List	Rainbow Village, Inc.	Lynette	Ward	lward@rain B	ward@rain BoS Mailing List
Crisis Line & Safe House of Central Georgia, Inc.	Suzanne	Palmer	spalmer@cl-	spalmer@cl-BoS Mailing List	Rainbow Village, Inc.	Michelle	Alcorn	malcorn@raB	malcorn@raBoS Mailing List
Crossroads for Christ	Kimberly	lona	lona777k@g	Iona777k@gBoS Mailing List	Rainbow Village, Inc.	Melanie			BoS Mailing List
Crossroads Gospel Rescue Mission	Mike	Houman	houman@o	houman@o\BoS Mailing List	RAW Group Inc.	Robert	Warthen	RAWGroup	BoS Member
CSRA Economic Opportunity Authority, Inc.	Mary	Harrison	mharrison@	BoS Member	Reconciliation House, Inc.	Angela	Johnson	reconciliatidE	reconciliatid BoS Mailing List
CSRA Economic Opportunity Authority, Inc.	Sharon	Scott	sscott@csra	BoS Member	Recovery & Restoration Ministries, Inc.	Cyndi	Ressler	recoverymir	recoverymir BoS Mailing List
CSRA Economic Opportunity Authority, Inc.	Bethany	Trapp	btrapp@csra	BoS Mailing List	Refuge Domestic Violence Shelter, Inc. (The)	Marsha	Hardiman	tanf@bellsd	BoS Member
CSRA Economic Opportunity Authority, Inc.	Deborah	Jones	djones@csra	BoS Mailing List	Refuge Domestic Violence Shelter, Inc. (The)	Betty	Dell William	bettydwiłlia E	BoS Mailing List
CSRA Economic Opportunity Authority, Inc.	Leslie	Deas	Ideas@csrae	Ideas@csraeBoS Mailing List	Refuge in Jesus, Inc.	Stephen	Lovell	stephenlove	BoS Member
CSRA Economic Opportunity Authority, Inc.	Pamela	Garrett	pgarnett@c	BoS Mailing List	Region Two - GA Dept. of Behavioral Health and Develop	Dawn	Peel LPC	Dawn.Peeld	Dawn.Peel@BoS Mailing List
Cutting Edge Consulting	Tim	Poole	cuttingedge	cuttingedge BoS Mailing List	Rehoboth Goodwill Housing Inc.	Albert	Udoukpong	info@rehob	info@rehobBoS Mailing List
Dalton - Whitfield Habitat for Humanity	Ann	Kuzniak	akuzniak@o	BoS Mailing List	Rescue House	Henry	Gosier, Jr.	HGosier@al	BoS Mailing List
Daiton Public Schools	Jackie	Taylor	jackie.taylor	BoS Mailing List	Resource Center for Community Action, Inc (The)	Siddiya	Swift	admin@rcc	admin@rcc BoS Mailing List
Dalton, City of	Cindy	Jackson	cjackson@d	BoS Mailing List	Restoration Oasis, Inc.	Felicia	Holston	felicia.holst	felicia.holst BoS Mailing List
Dalton's Greater Works, Inc.	Robert	HH	rdh71@hotr	BoS Member	Revival of Power Too Crusade Ministry	Vanessa	Welch	vwelchs@y4	vwelchs@yd BoS Mailing List
Dalton-Whitfield County CDC	Karen	Sutton	ksutton@dw	BoS Mailing List	River Edge Behavioral Health	Cass	Hatcher	chatcher@g	chatcher@gBoS Mailing List
Dalton-Whitfield County CDC	Lynn	Hutchinson	Ihutchison@	BoS Mailing List	River Edge Behavioral Health	Ebony	King	eking@rive	eking@rivelBoS Mailing List
Dalton-Whitfield County CDC	Reed	Fincher	rfincher@dv	BoS Mailing List	River Edge Behavioral Health	Erika	Parks	EParks@riv4	EParks@riv4BoS Mailing List
Dalton-Whitfield Family Connection	Lori	McDaniel	lori.mcdanie	BoS Member	River Edge Behavioral Health	JoAnne	Sims	JSims@rive	JSims@rive BoS Mailing List
Darlington, Mamie	Charcella	Green	greencharce	BoS Mailing List	River Edge Behavioral Health	Shakilrah	Walker	SWalker@r	SWalker@ri BoS Mailing List
Darlington, Mamie	Mamie	Darlington	mdar11935@	BoS Mailing List	River Edge Community Service Board	Nykhia	Burke-Cumn ncummings	ncummings	BoS Member
Daughters I Believe in you Mentoring Ministry Inc	J Renee	Sconiers	dibiymentor	BoS Member	River Edge Community Service Board	Stephanie	Curry	scurry@rive	BoS Member
Daughters of the King Ministries, Inc.	Tonya	Favors	emoneyjack	BoS Mailing List	Riverview Residential Complex	Cheryl	Louder	Ceehotel@	BoS Mailing List
Depaul USA / Daybreak	Rhonda	Williams	rhonda.willi	BoS Member	Rockdale Coalition for Children and Families	Michael	Hutcheson	michael.hut	michael.hut BoS Mailing List
Depaul USA / Daybreak	Theresa	Sullivan	sr.theresa.sı	BoS Member	Rockdale County	Alice	Cintron	Alice.Cintro	Alice.Cintro BoS Mailing List
Desire Thy Portion, Inc,	Darlene	Adair	desirethypo	BoS Member	Rockdale County Emergency Relief Fund, Inc.	Meredith	Young	meredith44	meredith44 BoS Mailing List
Diamond in the Rough, Inc.	Octavia	Richmond	Diamondnth	BoS Member	Rome, City of	Bekki	Fox	bfox@rome	bfox@romeBoS Mailing List
Diane Woman's Center	Diane	Yarbrough	michaelturn	BoS Member	Rome, City of	lohn	Bennett	cmanager@	cmanager @ BoS Mailing List
Disability Resource Center for Independent Living, Inc.	Bob	McGarry	bob.mcgarn	bob.mcgarry BoS Mailing List	Rome, City of	Suzanne	Parris	SParris@ror	SParris@ror BoS Mailing List
Disabled American Veterans, Chapter #14 - Emory P. Bass	Quincey	Roberts	qpremier@lt	BoS Mailing List	S.H.A.R.E. House	Teresa	Smith	tsmith6228	BoS Member
Dougherty County Community Coalition, Inc.	Sylvia	Hart	friendbaptc	friendbaptch BoS Mailing List	S.H.A.R.E. House, Inc.	Lloyd	Fields		Ifields@sha BoS Mailing List
Dougherty County Community Coalition, Inc.	Portia S.	Johnson	_	hbpjohnson BoS Mailing List	S.H.A.R.E. House, Inc.	Marie	Washington		mwashbo@ Boo Malling List
Douglas County Board of Commissioners	Tiffany	Stewart-Stanley		8	S.H.A.R.E. House, Inc.	Kyra Multati	Matthews	snarenouse	snarenouse bos Mailing List
Douglas County Community Service Board	Monraye	Lightford	rlightford@c	BoS Member	S.H.A.R.E. House, Inc.	Valerie	Dennis	vdennis@p	
Douglas County Community Service Board (CSB)	Christina	Kerr	ckerr@cobb	ckerr@cobb BoS Mailing List	S.H.A.R.E. House, inc.	leresa	Smith		BOS Malling List
Douglas County Community Service Board (CSB)	Daphine	Jackson	djackson@d	BoS Mailing List	Safe Harbor Children's Center, Inc.	Chelsea	Parker	CParker@sa	CParker@saBoS Mailing List
Douglas County Community Service Board (CSB)	Patricia	Henry	phenry@do	phenry@do BoS Mailing List	Safe Harbor Children's Center, Inc.	Jeff	Clark	jclark@safe	jclark@safe BoS Mailing List
Douglas County Community Service Board (CSB)	Taujuana	Chiyota	tchiyota@d	tchiyota@dd BoS Mailing List	Safe Harbor Children's Center, Inc.	Jack	Windolf	jolf59@gma	jolf59@gmdBoS Mailing List
Douglas County Continuum of Care Coalition, Inc.	William	Zachery	wtzachery@	wtzachery@ BoS Mailing List	Safe Harbor Children's Center, Inc.	Leslie	Hartman		hartman@BoS Mailing List
Douglas County Shelter, Inc.	Terri	Bradley	douglas_she	douglas_she BoS Mailing List	Safe Harbor Children's Center, Inc.	Laura	Ridings, Ph.(dlridings@sa	BoS Mailing List
Douglasville, City of	Chelsea	Jackson	jacksonch@	BoS Mailing List	Safe Harbor Children's Center	Anshanah	Gadson	agadson@s	BoS Member
Dublin Rising	Cherise	Blackwell	cherise.dub	cherise.dubl BoS Mailing List	Safe Harbor Children's Center	_	Swinson	jswinson@s	BoS Member
Dumas, Coleman III	Coleman	Dumas III	daphnadum	daphnadum BoS Mailing List	Safe Harbor Children's Center	Sherzine	McKenzie		BoS Member
Dwell Partnerships	Mackenzie	Harkins	mackenzie.	mackenzie.c BoS Mailing List	Safe Haven Life Center, Inc. a/k/a House of Refuge	Ingrid	Wimberly	safehavenli	BoS Mailing List
E & B Consulting	Ella	Bailey	ebaile01@b	ebaile01@b BoS Mailing List	SAFE Homes of Augusta, Inc.	Aimee	Hall	aimee@sar	aimee@sateBoS Mailing List

Balance of State CoC Public Notice Contact List

			-						
	Bob	Thomas	bobthomas@B	bobthomas@BoS Mailing List	a, Inc.			ciare@safe B	ciare@safe! BoS Mailing List
	Chenitte	White	Elite1@elite1b			uo		Sharon@sar	of Mailing Lint
men on the Move for Re-entry	Patricia	Bennett	Empowering	Bos Wember	ü				DoS Mailing List
	Lynne	Saunders		BOS Mailing List				Drenda.grag	BOS Mailing List
pment Agency of Thomasville	Keith	Jenkins	kjenkins550(BoS Member		Leona	ţ	eona.obrya	leona.obrya BoS Mailing List
	Hilda	Johnson	essenceotho	BoS Member		Mary		maryk.davisle	maryk.davig Bos Mailing List
es Shelter of Georgia Inc	Cassandra	Jackson	sandy.jackso	BoS Member		Melody			BoS Mailing List
	Merlynette	Morris-Gleaton	extendedcar	BoS Member		Alicia			BoS Mailing List
	Caroline	Wallis	caroline@fai	BoS Member	Salvation Army (Albany)	Amy	_		BoS Mailing List
F.A.I.T.H. in Rabun County, Inc.	Kelsey	Taylor	kelsey@faitf	BoS Member	Salvation Army (Albany)	Chris	5		BoS Mailing List
F.A.I.T.H. in Rabun County, Inc.	Lisa	Robertshaw		BoS Member		Judy		judy.russelli E	BoS Mailing List
s, Inc.	Frances	Phillips	_	BoS Mailing List		Philip		Philip.canni E	Philip.canni BoS Mailing List
Faith Community Outreach Center, Inc.	Iris	Davis	faithcommu	BoS Member	Salvation Army (Albany)	Tasha	s	tasha.thom E	tasha.thom BoS Mailing List
Faith in Serving Humanity (FISH)	Cindy	Little	cindyblittle@B	cindyblittle@BoS Mailing List		Bethany		bethany_ha	BoS Mailing List
	John	Barichivich	Revjbarichiv	BoS Member	Salvation Army (Atlanta Metro Area Command)	Carolyn	Booth	Carolyn.Bod E	BoS Mailing List
FaithBridge Foster Care, Inc.	Bob	Bruder-Mattso	bbruder-ma	bbruder-ma BoS Mailing List	Salvation Army (Atlanta Metro Area Command)	Todd	Hawks	Todd.Hawk	Todd.Hawk, BoS Mailing List
	Jessi	Esterling, LCSW	jesterling@f B	jesterling@f BoS Mailing List	Salvation Army (Brunswick)	Audrey	Easterling	audrey_eas [audrey_eas BoS Mailing List
	John	Solberg	jsolberg@fai B	jsolberg@faiBoS Mailing List	Salvation Army (Brunswick)	Chris	Powell	chris.powel	chris.powel BoS Mailing List
	Jenny	Wood	jwood@faithB	wood@faitHBoS Mailing List	Salvation Army (Brunswick)	Marty	Chambers	marty.cham	BoS Mailing List
	Lisa	Anderson	godmakespdB	godmakespd BoS Mailing List	Salvation Army (Brunswick)	Michael		michael.kor	michael.kor BoS Mailing List
ment Ministries, Inc.	Gigi	Rolfes	ggrolfes@gn	BoS Member	Salvation Army (Brunswick)	Pamela	Starr	pamela.star	pamela.star BoS Mailing List
	Jacqueline	Smith	angelvi2@bdB	angelvi2@beBoS Mailing List	Salvation Army (Covington)	Jody		jody_carver	jody_carver BoS Mailing List
Dade, Catoosa & Chattooga	Rachel	Bailey	Irbailey@fccvB	rbailey@fcc\BoS Mailing List	Salvation Army (Dalton)	Arnaldo	Pena	arnaldo.per	arnaldo.per BoS Mailing List
Family Crisis Center of Walker, Dade, Catoosa & Chattooga Tena	Tena	Thompson	tthompson@B	tthompson@BoS Mailing List	Salvation Army (Dalton)	Niurka	Pena	Niurka.Pen	BoS Mailing List
Family Promise of Bryan County	Candice	Fife	cfife.familyp	BoS Member	Salvation Army (DHQ - Norcross)	Jane	Lee	Jane.Lee@u	Jane.Lee@u BoS Mailing List
nty, Inc.	Carol	Love	clove@famil E	clove@familBoS Mailing List	Salvation Army (DHQ - Norcross)	Janeane	Schmidt	janeane.sch	janeane.sch BoS Mailing List
	Lindsey	McCamy	lindsey@fan	BoS Member	Salvation Army (DHQ - Norcross)	Lakeisha	Jones	lakeisha. jon	lakeisha jon BoS Mailing List
County	Barbara	Canley	bconley8262E	bconley8262BoS Mailing List	Salvation Army (DHQ - Norcross)	Lori-Ane	Campbell	Lori-Ane.Ca	BoS Mailing List
Family Promise of White and Habersham	Cami	Downey	cami@fpwh.	BoS Member	Salvation Army (Dublin)	James	Allen	jamesallen (BoS Mailing List
Family Promise of White and Habersham	Martie	Brooks	martie@fpw	BoS Member	Salvation Army (Gainesville)	Andre	Pereira	andre.perei	BoS Mailing List
	Carolyn	Gordon, MSW	cgordon@fa	cgordon@fa BoS Mailing List	Salvation Army (Gainesville)	Cathy	McPherson	Cathy_McPl	BoS Mailing List
	Jeanna	Beck	jbeck@famil E	ibeck@famil BoS Mailing List	Salvation Army (Gainesville)	Keith A.	Hamilton	Keith Hami	BoS Mailing List
	Tracy	Brookshire	tracybrooks	tracybrooksh BoS Mailing List	Salvation Army (Gainesville)	Mayda	Santos	mayda.sant	mayda.sant BoS Mailing List
	Judy	Hall	judyfvo@yal E	judyfvo@yal BoS Mailing List	Salvation Army (Griffin)	Jenny	Reed	jenny_reed	jenny_reed BoS Mailing List
	Kelly	Strozier	kcstrozier@g	kcstrozier@80S Mailing List	Salvation Army (Griffin)	Nathalie	Arroqui	Nathalie.arr	Nathalie.arr BoS Mailing List
Fannin County Family Connection	Brenda	Crawford	inda30560@I	inda30560@BoS Mailing List	Salvation Army (Griffin)	Sebastian	Arroqui	sebastian.ar	sebastian.ar BoS Mailing List
itic Violence Inc.	Ashley	Williams	Ashley.Willid	BoS Member	Salvation Army (Griffin)	Sherri	Grady	Sherri.grady	Sherri.grady BoS Mailing List
Fellowship Deliverance Ministries	lnez	Patterson	fdmreach12	BoS Member	Salvation Army (Griffin)	Teresa	Tucker	teresa tucke	teresa tucke BoS Mailing List
Fellowship Deliverance Ministries	Dorothy	Clark	lcstaxservice	BoS Member	Salvation Army (LaGrange)	Billie	Powell	billie_powe	billie_powe BoS Mailing List
	Cecila L.	Hamill	cecilou66@yl	cecilou66@\BoS Mailing List	- L	Jeremy	Mockabee	Jeremy.Mod	Jeremy.Mod BoS Mailing List
Fight Abuse in the Home in Rabun County, Inc.	Brooke	Cannon	brooke@fait	brooke@faitBoS Mailing List	Salvation Army (Metro Atlanta / Red Shields)	Sarah A.	Taylor		BoS Member
Fight Abuse in the Home in Rabun County, Inc.	Tammy	Harasa	caroline@fa	BoS Mailing List	Salvation Army (Metro)	Bob	Parker	bob.parker	BoS Mailing List
First Choice Primary Care	Jose	Rodriguez	jrodriguez@	BoS Member	Salvation Army (Rome)	Tim	Blevins	tim.blevins(BoS Mailing List
First Choice Primary Care	Katherine	McLeod	kmcleod@fii	BoS Member	Salvation Army (St. Marys)	Charlene	Sears	Charlene_S	BoS Mailing List
First Monumental Faith Community Outreach Center, Inc.	Lottye	Atkins	laatkins2002	laatkins2002 BoS Mailing List	Salvation Army (St. Marys)	Nanette	Hamilton	nanette_ha	BoS Mailing List
Flint Circuit Council on Family Violence dba Haven House	Katie	Tucker	katie.tucker(BoS Member	Salvation Army (Thomasville)	Robyn	Hickey	robyn_hicke	robyn_hicke BoS Mailing List
Flint Circuit Council on Family Violence, Inc.	Drea	Brown	dreabrown1	dreabrown1 BoS Mailing List	Salvation Army (THQ - Atlanta)	Michelle	Fields	michelle fie	BoS Mailing List
Flint Circuit Council on Family Violence, Inc.	Heather	Estes	heatherhave	heatherhave BoS Mailing List	Salvation Army (THQ - Atlanta)	Renee	Buffington	renee_buffi	BoS Mailing List
Flint Circuit Council on Family Violence, Inc.	Katie	Tucker	katie.tucker(katie.tucker¢BoS Mailing List	Salvation Army (THQ - Atlanta)	Stephen	Ellis	stephen_ell	stephen_ell BoS Mailing List
Flint Circuit Council on Family Violence, Inc.	Katy	Hendricks	katyhendrick	katyhendrick BoS Mailing List	Salvation Army (Valdosta)	Nicholas	Savas	Dltsa2018@	Dltsa2018@ BoS Mailing List
Forsyth County Family Haven, Inc.	Marie	Dinsmore	amy@family	amy@familyBoS Mailing List	Salvation Army (Valdosta)	Judy	Chung	judy.chung(judy chung BoS Mailing List
Forsyth County Family Haven, Inc.	Nadine	Wright	nadine@fam	nadine@fam BoS Mailing List	Salvation Army (Valdosta)	Maria D.	Garcia	maria.d.gar	maria.d.gar BoS Mailing List
Forsyth County Family Haven, Inc.	Susan	Hart	susanh@fan	susanh@fan BoS Mailing List	Salvation Army (Vidalia)	Sandy	Roberts	salvationari	salvationard BoS Mailing List

IFresh Start Help Center, Inc.	Clark	Tony	fshc222@ati B	BoS Member	Salvation Army (Warner Robins)	Brian	Etheridge It	orian.ether	brian.ether BoS Mailing List
Friendship Ministries, Inc. (d/b/a Cornerstone 21st Centur/Evette		Jackson	8	Maiiing List	Salvation Army (Warner Robins)	Bruce		bruce.willia B	BoS Mailing List
Fully Rely on God Christian Ministry, Inc.(Dominion House) Richard M.	Richard M.	Furel	rfurel1@yah BoS Mailing List	Mailing List	Salvation Army (Warner Robins)	Jacqueline		Jacqueline.	BoS Mailing List
Fund for Life, Inc.	(m	Eden	famtom@be BoS	BoS Mailing List	Salvation Army (Warner Robins)	Tavia	Williams	tavia williar B	BoS Mailing List
Fund for Life, Inc.	Maya	Patel Stewart	mother_chil BoS Mailing List	Mailing List	Salvation Army (Waycross)	Kellie	Cantrell	Kellie_Canti B	BoS Mailing List
GA Department of Human Services	Alvin J.	Riggs	Alvin.Riggs BoS Mailing List	Mailing List	Salvation Army (Waycross)	Nell			BoS Mailing List
GA Department of Human Services	Jean	O'Callaghan	Jean.Ocallag BoS	BoS Mailing List	Salvation Army Central Georgia	Naomi	_		BoS Member
GA Department of Human Services	Julius	Simmons	Julius.Simme BoS Mailing List	Mailing List	Salvation Army of Central GA (Macon)	Cathy		cathy.davis(B	BoS Mailing List
GA DHS - Division of Family and Children Services (DFCS)	Karen E.	Huff	entrapy@be BoS Mailing List	Mailing List	Salvation Army of Central GA (Macon)	James		Kristin.Cord B	BoS Mailing List
GA DHS - Division of Family and Children Services (DFCS)	Michael	Singleton	Michael.Sing BoS Mailing List	Mailing List	Salvation Army of Central GA (Macon)	Latresa			BoS Mailing List
Gabriel, Inc.	Valerie	Cobb	valeriecobb BoS Mailing List	Mailing List	Salvation Army of Central GA (Macon)	Rebekah		rebekah.po E	BoS Mailing List
Gainesville Housing Authority	Judith	Escamilla	jaescamilla@BoS	BoS Mailing List	Salvation Army of Central GA (Macon)	Peggy	Steele		BoS Mailing List
Gainesville, City of	Jessica	Tullar, AICP		Mailing List	Samaritan Clinic	Nedra		nfortson@b	BoS Mailing List
Gainesville, City of	Phillippa L.	Moss	PMoss@gair BoS	BoS Mailing List	Save Me Brother Rescue Mission	Barbara		pabrownall E	babrownall BoS Mailing List
Gainesville, City of	Rusty	Ligon	rligon@gain BoS	BoS Mailing List	Saved By Grace Glynn, Inc.	Maria			BoS Mailing List
Gateway Behavioral Health Services	Kimberly	Bowen	Kimberly.bo	BoS Member	Schley County Family Connection	John T.		igreene1966	BoS Mailing List
Gateway Behavioral Health Services	Ashlee	Barber	ashlee barbe BoS	BoS Mailing List	Seasons Church	Charles	S	cgrimes010 E	cgrimes010, BoS Mailing List
Gateway Behavioral Health Services	David O.	Crews	david.crews/BoS	BoS Mailing List	Seasons Housing and Support Services, LLC	Andrea	Boyd	adowning18	BoS Mailing List
Gateway Behavioral Health Services	Heather	Ott, PHR	heather.ott BoS Mailing List	Mailing List	Second Chance Outreach Center, Inc.	Preston		coopbrock0	coopbrock0 BoS Mailing List
Gateway Behavioral Health Services	Kimberly	Bowen	Kimberly.bo BoS Mailing List	Mailing List	Senior Resource Centers of Georgia, Inc. (The)	Cornelia "Pin	"Pin Modeste	pmodestesr E	BoS Mailing List
Gateway Behavioral Health Services	Lakisha	Jones	lakisha.jones BoS	BoS Mailing List	Servant's Heart (The)	Grace S.	Lucas - King	grace.king@	BoS Mailing List
Gateway Behavioral Health Services	Sarah	Ediss	sarah.ediss@BoS Mailing List	8 Mailing List	Shelter Place, Inc.	Kelda		keldacubit@	keldacubit@BoS Mailing List
Gateway Behavioral Health Services	Sarah	Ediss	sarah.ediss@BoS Mailing List	6 Mailing List	Shepherd's Rest Ministries, Inc.	Stacey	Folsom	srminc1@b	BoS Mailing List
Gateway Behavioral Health Services	Sharon	Smith, LCSW	sharon.smith BoS Mailing List	5 Mailing List	Show Class Ventures, Inc.	Sandra	Reed	showclass@I	BoS Mailing List
Gateway House, Inc.	Janet	Whittaker	janetwhittak BoS Mailing List	S Mailing List	Signs & Wonders, Inc. (d/b/a The Quinn House)	Dian	Washam	greenmoos	greenmoos BoS Mailing List
Gateway House, Inc.	Jessica	Butler	jbutler@gat BoS Mailing List	S Mailing List	Single Parent Alliance & Resource Center, Inc. (The) (SPA	_	ы	-	BoS Mailing List
Genesis JOY House Homeless Shelter, Inc.	Beverly	Bloom	beverlybloor Bo	BoS Mailing List	Soteria House	Vernon M.	Gates	vgates3027	BoS Mailing List
Genesis JOY House Homeless Shelter, Inc.	Margaret	Flowers	genesisjoyhd BoS Mailing List	S Mailing List	Soul Changers Recovery Program, Inc.	Bonnie			BoS Mailing List
Genesis JOY House Homeless Shelter, Inc.	Colleen	Baker	perrycbaker BoS Mailing List	5 Mailing List	South Atlantic Center for Veterans Education and Trainin Alyce	n Alyce	Harrison		BoS Mailing List
Genesis JOY House Homeless Shelter, Inc.	Sharon	Rogers	B	5 Mailing List	South Georgia Community Service Board (CSB)	Jodi	Feathers	jfeathers@t	BoS Mailing List
Genesis Outreach, Inc.	Shunte	Howze	showze@ge	BoS Member	South Georgia Community Service Board (CSB)	Kayla	McCurdy	kmccurdy@	kmccurdy@ BoS Mailing List
Genesis Outreach, Inc.	Shunte	Howze	sghconsultin BoS Mailing List	S Mailing List	South Georgia Community Service Board (CSB)	Latonya	Ellis		lellis@bhsg BoS Mailing List
Genesis Prevention Coalition	Abeni	Bloodworth	abeni.blood BoS Mailing List	S Mailing List	South Georgia Community Service Board (CSB)	Pamela	Cartwright	pcartwright	BoS Mailing List
Georgia Advocacy Office	Ruby	Moore	8	S Mailing List	South Georgia Community Service Board (CSB)	Priya	Patel	ppatel@bh:	ppatel@bhi BoS Mailing List
Georgia Alliance to End Homelessness	Jasper	Preston	Jasper@gah	BoS Member	South Georgia Community Service Board (CSB)	Shamb	Purohit	spurohit@b	spurohit@b BoS Mailing List
Georgia Alliance to End Homelessness	Katheryn	Preston	katheryn@g Bo	BoS Mailing List	South Georgia Community Service Board (CSB)	William	Huling		BoS Mailing List
Georgia Association for Primary Health Care	Duane A.	Kavka	dkavka@gap	S Mailing List	South Georgia CSB (Legacy Behavioral Health)	Annette	Davis	adavis@bha	BOS Member
Georgia Association of Community Service Boards	Robyn	Garrett-Gunno		BoS Mailing List	South Georgia CSB (Legacy Behavioral Health)	Daniel	Donathan	ddonathang	Bos Member
Georgia Center for Nonprofits Inc.	Elizabeth	Runkle	ERunkle@gc BoS Mailing List	S Mailing List	South Georgia CSB (Legacy Behavioral Health)	Latonya	Kelly	Ikeliy@onse	bos Meilier Liet
Georgia Center for Nonprofits Inc.	Karen	Beavor		S Mailing List	South Georgia Partnership to End Homelessness, Inc.	Barbara	Jonnson		Bos Mailing List
Georgia Coalition Against Domestic Violence, Inc.	Jan 2:	Christiansen	jchristiansen Bo	Bos Mailing List	South Georgia Partnership to End Homelessness, Inc.	Dernauerte	Poharcon	crystalrohai	BoS Mailing List
Georgia Coalition Against Domestic Violence, Inc.	Snenna		Smorris@gcd bos Mailing List	BOS Mailing List	South Georgia Farthership to End Homelessnics, inc.	Diann	Metts		BoS Mailine List
Georgia Community Action Association	Lorraine	Lanleis	Alvesa laami Bo	BOS Mailing List	South Georgia Fartnership to End Homelessness, Inc.	Iris	Brown	iris.brown@	iris.brown@BoS Mailing List
Georgia Council on Developmental Disabilities	Frin	lacohson	eric jacohsor Bo	BoS Mailing List	South Georgia Partnership to End Homelessness, Inc.	Kaliah	Collins	kaliahcollin	kaliahcollin BoS Mailing List
Georgia Council di Developinental disabilitas Goorgia friminal Instita Coordinatina founcil (CICC)	lav	Neal	iav neal@cid Bo	BoS Mailing List	South Georgia Partnership to End Homelessness, Inc.	Ronnie	Mathis	mathis_r@t	mathis_r@t BoS Mailing List
Contrain Criminal Justice Coordination Council (CIC)	Kristv	Carter	Kristv.Carter Bo	BoS Mailing List	South Georgia Partnership to End Homelessness, Inc.	Sonja	Jenkins	sojenkins@	BoS Mailing List
Georgia Criminal Justice Coordinating Council (CICC)	Natalie	Williams, MPH	Natalie Willi	BoS Mailing List	Southeast Georgia United	Charlotte	Dobbs		charlotte.dd BoS Mailing List
Georgia Criminal Justice Coordinating Council (CICC)	Robert	Thornton	robert.thorn	BoS Mailing List	Southeast Georgia United	Robert B.	Cooke, MBA		robert.cook BoS Mailing List
Georgia Department of Behavioral Health and Developmentachael	ler Rachael	Holloman	rachael.holld	BoS Member	Southern Georgia Regional Commission (f/k/a Southeast	st Georgia RDC)	(Ircribb@sgr	BoS Mailing List
Georgia Department of Behavioral Health and Developmen Abayomi	iei Abayomi	Makanjuola	abayomi ma Bc	BoS Mailing List	Southland Church	Casey	Corbin	counselorco	counselorce BoS Mailing List
Georgia Department of Behavioral Health and Developmen Letitia	iei Letitia	Robinson	Letitia.Robin Bc	oS Mailing List	Southwest GA Resource Center	Lisa A.	Jenkins	lisajenk@at	BoS Mailing List
Georgia Department of Behavioral Health and Developmer Maxwell	he Maxwell	Ruppersburg,	Mmaxwell-rup BoS Mailing List	oS Mailing List	Southwest Georgia Community Action Council, Inc.	Ann	Hires	ahires@sw(ahires@swg BoS Mailing List

s
:=
ಕ
ta
5
ŭ
e S
÷,
9
2
÷
H.
<u> </u>
8
Ŭ
ē
Ē
Ś
ę,
9
č
ala
Ba

				Ē	ſ	ſ	-	(
	Philip	Gilman	Philip.Gilma Bos Member bdowd@ddf Bos Mailing List	Т	Southwest Georgia Community Action Council, Inc. E	Beverly	Wise Williame	wise@swg B williams@d B	bwise@swgBoS Mailing List
Georgia Department of Community Health	Jerome	Greathouse	iereathoused BoS Mailing List	T		Randv		rweldon@siB	BoS Mailing List
Georgia Department of Community Health	James T.	Peoples	ipeoples@d BoS Mailing List	Т	(frmr	Sondra	6		BoS Member
Georgia Department of Community Health	Leslie D.	Vaughns	Ivaughns@d BoS Mailing List	T		Debi	McDade 6		BoS Mailing List
	Maya	Carter	mcarter@dc BoS Mailing List	Γ		Michael	Kannensohn	michael.kan B	BoS Mailing List
Georgia Department of Community Health	R.L.	Grubbs	rlgrubbs@ddBoS Mailing List		u	Kimberly		(Brooks@s/B	KBrooks@syBoS Mailing List
Georgia Department of Community Supervision	Michelle	Stanley	michelle.stat BoS Member		ndation	Terri		terri@ssgdr	BoS Member
Georgia Department of Community Supervision	Bert	Flewellen	bert.flewelle BoS Mailing List		ociety, Inc.	Mariel	Risner Sivley I	MSively@svB	BoS Mailing List
Georgia Department of Community Supervision	Daisy	Jones	daisy.jones@BoS Mailing List		Stand Up Again, Inc.	Claire		cladam@belB	cladam@beBoS Mailing List
Georgia Department of Community Supervision	Kelley	Saxon	kelley.saxon BoS Mailing List		ission	Alison	Goldey	agoldey@sd	BoS Member
Georgia Department of Community Supervision	Sherri W.	Bloodworth	B			Rebecca		rtuttle@sil E	rrtuttle@sil BoS Mailing List
and Learning / Georgia		Setterlind	Allison.Sette BoS Member		Statewide Independent Living Council of Georgia	Shelly	Simmons	SSimmons@E	BoS Mailing List
Georgia Department of Education	Erica	Glenn	eglenn@doeBoS Mailing List		Step Up	Arthur	iy, LCS	amurray@s	BoS Member
Georgia Department of Education	Eric	McGhee	emcghee@cl BoS Mailing List	Ē	Step Up	Miranda	Bobo	mfallen-bot	BoS Member
Georgia Department of Education	Whittney	Mitchell	wmitchell@BoS Mailing List	Г		Sheanna	Ross	sross@step	BoS Member
Georgia Department of Labor	Lee	Hunter	Lee.Hunter BoS Member		Straight Street Ministries	Christina	Robeson	crobeson@}	BoS Mailing List
Georgia Department of Labor	Wayne	Mack	Wayne.Mach BoS Member		Straight Street Ministries	Joel	Rose	joel@straig E	BoS Mailing List
Georgia Department of Labor	Elizabeth	Scott	elizabeth.scqBoS Mailing List		Strategic Funding Group	Reed	Stewart	fps@sfg-in E	rfps@sfg-in BoS Mailing List
Georgia Department of Public Health	Natasha	Dixon, MPH	natasha.dixq BoS Mailing List		Strive2Thrive	Alvita	Swain	aswain@str E	aswain@str BoS Mailing List
Georgia Department of Veterans Services	Fred	Daniels	gavetsvc@vsBoS Mailing List	-	Strive2Thrive	Destiny	Gorsuch	dgorsuch@	dgorsuch@ BoS Mailing List
Georgia Division of Family and Children Services	Candis	Jones	Candis.Jones BoS Member		Support in Abusive Family Emergencies, Inc. (SAFE, Inc.)	Chad	Idlett	Cidlett@saf	Cidlett@saf BoS Mailing List
Georgia Division of Family and Children Services	Tameyer	Evans	Tameyer.Eve BoS Member		_	Jessica	pue	moreland@	jmoreland@BoS Mailing List
Georgia Housing and Finance Authority	Danielle	Jordan	danielle.jord BoS Mailing List		Support in Abusive Family Emergencies, Inc. (SAFE, Inc.)	Lynne B.	Grady	lbgrady@yh	BoS Mailing List
Georgia Housing and Finance Authority	Jeanette	Pollock	Jeanette.Pol BoS Mailing List		Tenacious Charities, Inc.	Janice		tenaciousch	BoS Member
Georgia Housing and Finance Authority	Libby	Tyre	libby tyre@dBoS Mailing List		Tenth Judicial District	Tracy J.		Tracy BeMe	BoS Mailing List
Georgia Housing and Finance Authority	Melodie	Garrett Brady	Melodie.Gar BoS Mailing List		The Arlington House, Inc. / Good Faith Transitional Progr	Tamara	Dennis	thearlingtor	BoS Member
Georgia Housing Consultants	Carol	Seaton	carolseaton BoS Mailing List			Lakeisha	-	thefaithpro	BoS Mailing List
Georgia Institute of Technology	Larry	Keating, Ph.D.,	larry.keating BoS Mailing List	_	Albany Care Group	Jacquelyn	Price	jacquelynle ¹	BoS Mailing List
Georgia Legal Services	Cynthia	Gibson	cgibson@gls BoS Member			Sara		themeeting	BoS Mailing List
Georgia Legal Services Program - Dalton Regional Office	Kathryn	Bennett	kbennett@g BoS Mailing List		The Place of Forsyth County, Inc.	Cristy	Ferencie	cristy@thep[cristy@thegBoS Mailing List
Georgia Legal Services Program, Inc. (Gainesville/Athens)	Bonnie	Miłler	bmiller@gls1BoS Mailing List		The Place of Forsyth County, Inc.	Joni	Smith	joni@thepl4[joni@theplaBoS Mailing List
Georgia Legal Services Program, Inc. (Gainesville/Athens)	Wendy	Glasbrenner	wglasbrenne BoS Mailing List		i County, Inc.	Lynn		lynn@thep	lynn@thepl BoS Mailing List
Georgia Legal Services Program, Inc. (Macon)	Terry	Everett	terryeverett BoS Mailing List	Ē	Thomasville, City of	Charlotte	_	charlottec@l	charlottec@BoS Mailing List
Georgia Mental Health Consumer Network	Sharon	Jenkins Tucker,	sjtucker@gn		rift County	Melissa	Hughes	melissahugh	BoS Member
Georgia Mountains Women's Center, Inc.	Suzanne	Dow	sdow@gacir BoS Mailing List		riftArea House of Hope	Rosemary	Hightree	highr2@yah	BoS Member
Georgia Mountains Women's Center, Inc.	Shericka	Freeman	sfreeman@gBoS Mailing List	-	rifton Judicial Circuit Shelter	Nancy	Bryan		BoS Member
Georgia NAACP	John C.	Littles	littlesjc@coa BoS Mailing List		Tifton Judicial Circuit Shelter, Inc. (f/k/a Tiftarea Judiciary Barbara	Barbara	Wilber		BoS Mailing List
Georgia State University	Jan	Ligon	jligon@gsu.e		Tifton Judicial Circuit Shelter, Inc. (f/k/a Tiftarea Judiciary	Nancy	Bryan	executivedi	BoS Mailing List
Georgia State University	Terri	Lewinson, LMS	tlewinson@		Foccoa, City of	Shawn	Apostel	cityoftoccoa	cityoftoccoa BoS Mailing List
Global Issues, Inc.	lsha	Pierce	ishapierce@ BoS Mailing List	Í	Fogether now Ministry inc.	Miles	Jackson	mikejsecure	mikejsecure BoS Mailing List
Glynn Community Crisis Center, Inc.	Dorothy	Bromley	gccced@gm BoS Mailing List		Fotally Free, Inc.	Lee	Melton		BoS Mailing List
Glynn Community Crisis Center, Inc.	Elizebeth	Merritt	housing.gccd BoS Mailing List		Fotally Free, Inc.	John	Butler	mharwell@	BoS Mailing List
Glynn County Board of Commissioners	Pamela	Thompson	pkthompson BoS Mailing List		Iransforming Mission Ministries	Ruby	Griffith	rbygriffith@	rbygriffith@ BoS Mailing List
God's House of Human Services	Peggy	Jones	jpjones170@BoS Mailing List		Fransforming You Inc.	Trenessa	Beene Pears		BoS Member
Golden Isles Grant Writing	Haleigh	Jinkins	haleigh@go BoS Mailing List		fravelers Aid (HOPE Atlanta)	Latricia	Nation		BoS Member
Golden Rule, Inc.	Harriet W.	Felts	gruleinc3101 BoS Mailing List		fravelers Aid of Metropolitan Atlanta, Inc. (a/k/a Hope A	Antoinette	Fields	afields@ho	BoS Mailing List
Golden Rule, Inc.	Richard	McCorkle	rmccorkle@ BoS Mailing List		Travelers Aid of Metropolitan Atlanta, Inc. (a/k/a Hope A	Beverly	Heyward, M		BoS Mailing List
Good Neighbor Shelter	Armin	Maier	amaier7@ccBoS Mailing List		Travelers Aid of Metropolitan Atlanta, Inc. (a/k/a Hope A		Carolan	christine@h	christine@H BoS Mailing List
Governor's Office of Transition, Support and Reentry	Renee	Snead	Renee.Snead BoS Mailing List		Travelers Aid of Metropolitan Atlanta, Inc. (a/k/a Hope A	Elizabeth	Banks	ebanks@ho	ebanks@ho BoS Mailing List
Green, Coretta	Coretta	Green	coretta.gree BoS Mailing List		Travelers Aid of Metropolitan Atlanta, Inc. (a/k/a Hope A Julio	Julio	Carrillo	jcarrillo@hd	jcarrillo@hdBoS Mailing List
Greene County Board of Education	Targie	Folds	Targie.Folds BoS Mailing List		Travelers Aid of Metropolitan Atlanta, Inc. (a/k/a Hope A Jeff	Jeff	Palmer	jpalmer@h0	ipalmer@hd BoS Mailing List
Grooming Future World Leaders, Inc.	Shirley	Smith	shirley@gro BoS Mailing List		Travelers Aid of Metropolitan Atlanta, Inc. (a/k/a Hope A Monique	Monique	Franklin	mfranklin@	mfranklin@BoS Mailing List

List
ntact
20
tice
No.
ublic
SC P
tate C
ofS
3alance

Growing Discoveries Outreach	Tracy	l ewic-Hardy	drtlewishard BoS Mailing List	Travelers Aid of Metropolitan Atlanta Inc. (a/k/a Hone A Paul	Ined	Scotman CF nscotman@BoS Mailing List	scotman@B	S Mailing List
Guinnett Children's Shelter	uea uea	Kornowa	mkornowa@BoS Mailing List	Travelers Aid of Metronolitan Atlanta Inc. (2/k/a Hone A	Reherra	Davis	rdavis@hor B	BoS Mailine List
Gwinnett Children's Shelter		Pollard	roollard@ewBoS Mailing List	Tri-County Protective Agency. Inc.	Chandra			BoS Mailing List
Gwinnett Coalition for Health and Human Services		Gerstein	Ellen@gwinr BoS Maiting List	Tri-County Protective Agency, Inc.	Cynthia	-	cpapp@cld B	tcpapp@cld BoS Mailing List
Gwinnett Coalition for Health and Human Services		Bus	Suzy@gwinn BoS Mailing List	Trinity Properties, Inc.	Willie	Franks v	villie.franks B	willie.franks BoS Mailing List
Gwinnett County Community Development Program	Erik	Osetkowski	Erik. Osetkow BoS Mailing List	True Light Transportation	Burnetta	Childs b	bruchilds49 B	BoS Mailing List
Gwinnett County Community Development Program	Matthew	Elder	Matthew.Eld BoS Mailing List	Twin Cedars Youth Services, Inc.	Mike	Angstadt n	mangstadt	BoS Mailing List
Gwinnett County Community Development Program	Shannon	Candler	Shannon.Ca BoS Mailing List	Two Rivers Health Clinic	Amber	Fordham t	trhc.amber	BoS Member
Habersham Homeless Ministries Inc.	Jo Ann	Kennedy	habershamh BoS Mailing List	U. S. Department of Health and Human Services	Lisa		lmariani@h B	BoS Mailing List
Halcyon Home For Battered Women, Inc.	Dorothy	Pauwels	halcyon@ro BoS Mailing List	U. S. Department of Health and Human Services	Rosie		osie.mangi B	rosie.mang BoS Mailing List
Halcyon Home For Battered Women, Inc.	Deborah	Murray	halcyon2@r BoS Mailing List	U.S. Department of Veteran Affairs	Andrea	weat	Andrea.Gie	BoS Member
Hall County Treatment Services	Jessi	Emmett	jemmett@h BoS Mailing List	U.S. Department of Veteran Affairs	Catina	Wilkes	Catina.Wilk	BoS Member
Hancock Memorial Hospital	Timothy L.	Hutchings	hutchingstin BoS Mailing List	U.S. Department of Veterans Affairs	Jenifer	Reid		BoS Mailing List
Hand in Hand of Glynn	Carolyn	Johnson	carolyn@ha BoS Mailing List	U.S. Department of Veterans Affairs	Velda			BoS Mailing List
Hands Up of Hope	Leigh	Johnson	handsupofh, BoS Mailing List	U.S. Department of Veterans Affairs (Jacksonville, FL)	Ayanna		ayanna.sam B	BoS Mailing List
Hand-up, Inc. (d/b/a Voluntary Action Center)	SaBess	Moore	smoore.thet BoS Mailing List	U.S. Department of Veterans Affairs (VA Dublin)	Connor P	Mulcahey, LI (Connor.Mu B	BoS Mailing List
Hand-up, Inc. (d/b/a Voluntary Action Center)	Stacy	Long	voluntaryact BoS Mailing List	U.S. Department of Veterans Affairs (VA Dublin)	Dawn P.	Kentish, MS\Dawn.Kenti	Jawn.Kenti B	BoS Mailing List
Harmony House Domestic Violence Shelter, Inc.	Kelli	Farrell	krf@harmor BoS Mailing List	U.S. Department of Veterans Affairs (VA Dublin)	Karen	Wolfgang H	(aren.Wolf	Karen.Wolfi BoS Mailing List
Harmony House Domestic Violence Shelter, Inc.	Michele	Bedingfield	MLB@harm BoS Mailing List	U.S. Department of Veterans Affairs (VA Dublin)	Nicole	Sanders, LCS nicole.sand	nicole.sand B	BoS Mailing List
Harrison, Michael	Apnf	Redmond	Jredmond3@BoS Mailing List	U.S. Department of Veterans Affairs (VA Dublin)	Robert	Willis	obert.willis B	robert.willig BoS Mailing List
Hayes Faith Temple Baptist Church, Inc.	Ricky	Vann	rickyvann@t BoS Mailing List	U.S. Department of Veterans Affairs (VA East Point)	Adriane	Thomas LCS Adriane The	Adriane. Thd E	BoS Mailing List
Heart Haven	Blondie	Willingham	hcdv@hartc BoS Mailing List	U.S. Department of Veterans Affairs (VA East Point)	April	Edwards	april.edwar	BoS Mailing List
Heart to Heart Second Chance Homes, Inc.	Brenda	Wright	h2hsch@aol BoS Mailing List	U.S. Department of Veterans Affairs (VA East Point)	Leonard	Davis	eonard.Da	Leonard.Da BoS Mailing List
Heart to Heart Second Chance Homes, Inc.	Javonna	Latimore	jlatimore@c BoS Mailing List	U.S. Department of Veterans Affairs (VA Fort McPherson	n Kimberlyn S.	Butler, LCSM	Kimberlyn.BE	Kimberlyn. BoS Mailing List
Hearts to Nourish Hope, Inc.	Deborah	Anglin	danglin@he BoS Mailing List	U.S. Department of Veterans Affairs (VA Valdosta)	William A.	Jordan	villiam jord E	william jord BoS Mailing List
Hearts to Nourish Hope, Inc.	Kerstin	Sheffield	KSheffield@ BoS Mailing List	UGA Housing and Demographics Research Center	Philip	Holtsberg	hdrc@fcs.ul E	BoS Mailing List
Hearts to Nourish Hope, Inc.	Patrice	Wuerth	pwuerth@h BoS Mailing List	UGA Housing and Demographics Research Center	Tom	Rodgers	rodgers@fc E	BoS Mailing List
Hearts to Nourish Hope, Inc.	Tanya	Woodhull	twoodhull@ BoS Mailing List	Ujamaa House Wellness Outreach Project	Lawrence	Reynolds	ujamaahou E	ujamaahou: BoS Mailing List
Henry County	Ciara L.	Daughtry, M.S.	cdaughtry@ BoS Mailing List	Union Mission	Jo	Jones	jojones@ur	BoS Member
Henry County	Michael	Harris	mharris@co BoS Mailing List	Union Mission, Inc.	Kanquta	Stidhum	kstidhum@ [BoS Mailing List
Henry County	Shannan	Sagnot	ssagnot@co BoS Mailing List	Union Mission, Inc.	LaMonica	Graham	graham@u E	Igraham@u BoS Mailing List
Heritage Foundation	Betty	Williams	bperkins@h BoS Mailing List	Union Mission, Inc.	Michael C.	Traynor	mtraynor@ E	BoS Mailing List
Heritage Foundation	Nicole	Gatlin	ngatlin@her BoS Mailing List	Union Mission, Inc.	Stephanie			BoS Mailing List
Heritage Foundation	Gloria	Jones	options98@ BoS Mailing List	Union Mission, Inc.	Tommie	Jones	tjones@uni [BoS Mailing List
Highland Rivers	Allyson	Borges	allysonborge BoS Mailing List	Unison Behavioral Health	Viva	Steed	vsteed@un	BoS Member
Highland Rivers	Cheryl	Lewis	cheryllewis@BoS Mailing List	Unison Behavioral Health	DeShawn	Sinclair	dsinclair@u	dsinclair@u BoS Mailing List
Highland Rivers	Deana	Wimbish	deanawimbi BoS Mailing List	Unison Behavioral Health	Shonda	-	shmiller@u	BoS Mailing List
Highland Rivers	Kevin	Fike	kevinfike@h BoS Mailing List	Unison Behavioral Health	Tiffany	erson		BoS Mailing List
Highland Rivers	Lakresha	Hudgins	lakreshahud BoS Mailing List	United Way Floyd County	Cathy			BoS Mailing List
Highland Rivers	Lucinda	Garrett	Iucindagarre BoS Mailing List	United Way of Central Georgia	Alison	Bender	abender@b	BoS Mailing List
Highland Rivers	Melanie	Dallas	melaniedalla BoS Mailing List	United Way of Central Georgia	Tammie		TCollins@u	TCollins@ur BoS Mailing List
Highland Rivers	Melissa	Stone	melissastone BoS Mailing List	United Way of Greater Atlanta	Brandee		bthomas@u	BoS Member
Highland Rivers	Yolanda	Kent	yolandakent BoS Mailing List	United Way of Greater Atlanta	Rorie	ъ		BoS Member
Hinesville, City of	Kenneth	Howard	khoward@ciBoS Mailing List	United Way of Metropolitan Atlanta	Milton	4		BoS Mailing List
Hinesville, City of	Kiara	Williams	kwilliams@dBoS Mailing List	United Way of Metropolitan Atlanta	Protip	Biswas	pbiswas@u	BoS Mailing List
Hinesville, City of	Ryan	Arnold	rarnold@cit/BoS Mailing List	United Way of Northwest Georgia, Inc.	Margaret	Zeisig		BoS Mailing List
Hinesville, City of	Shauntay	Harris	sharris@cityBoS Mailing List	United Way of South Central Georgia, Inc.	Pat	McKinnon		BoS Mailing List
Hinesville, City of	Temperance	West	twest@citydBoS Mailing List	United Way of the Coastal Empire	Katrina	Bostick	kbostick@få	BoS Member
HODAC, Inc.	Sherri	Peavy	slpeavy64@ BoS Mailing List	United Way of the CSRA, Inc.	Angela	Collins	acollins@uv	acollins@uv BoS Mailing List
Home Depot Foundation	Heather Prill	Pritchard	heather_priv BoS Mailing List	United Way of the CSRA, Inc.	Debbie	Brown	dbrown@u	BoS Mailing List
Home of Breaking the Cycle	April	Palamino	appalomino BoS Mailing List	United Way of the CSRA, Inc.	Juanita	McDaniel	jmcdaniel@	BoS Mailing List
Homeless Shelter Action Committee, Inc.	Doug	Belisle	director@go BoS Mailing List	United Way of the CSRA, Inc.	Kara	-	kmacvean@	BoS Mailing List
Homeless Shelter Action Committee, Inc.	Teresa	Pate	manager@g BoS Mailing List	United Way of the CSRA, Inc.	La Verne H.	Gold	igoid@uwcs	igold@uwcd BoS Mailing List

				ב הו זומוב בהר ב			ſ		
ee, Inc.	Alicia	Harrell	referrals@gd	referrals@g BoS Mailing List	United Way of the CSRA, Inc.		P	stan.shepheB	stan.shepheBoS Mailing List
ÿ	Christopher	Jones	homestorho	BoS Mailing List	United Way of the Midlands		Moore	Imoore@uvB	Imoore@uv Bos Mailing List
ecovery	Jean	Cooper	jjcoop718@(BoS Mailing List	Universal Love Outreach Center	Estrella V.	Reed	bmuvaria@B	omuvaria@BoS Mailing List
Hope At Edgewood, LLC	Sheila K.	Rahim	hope.edgew E	BoS Mailing List	Valdosta Block Club Federation, Inc. (The)	Lindsey	Mobley	lindsey_esid B	lindsey_esi@BoS Mailing List
	Pamela R.	Martin	pammartin	pammartin@BoS Mailing List	Valdosta, City of	Anetra	Riley	ariley@vald B	ariley@vald BoS Mailing List
Hope Shelter (The)	Sharkley J.	Buford		BoS Mailing List	VFW Rincon Post 12149 / DJ's Home Care Specialists		Walker, Jr.	henrywalke	BoS Member
Hope Springs Housing	Cindy	Simpson	sgconsult090	BoS Member	Victorious Veterans Womens Shelter	Thomas	Pulliam	tapinus7@aB	tapinus7@aBoS Mailing List
Hope thru Soap, Inc.	Megan	VandeBogert	megan@hop	BoS Member	Vidalia Housing Authority	Robert	Kelly	vidaliaha@I B	vidaliaha@IBoS Mailing List
Hospitality House for Women, Inc.	Anne	Havron	hospadmin@E	BoS Mailing List	View Point Health, Inc.	Darrell	Corder	darrell.cord B	darrell.cord BoS Mailing List
Hospitality House for Women, Inc.	Amy N.	Weaver	hosphse@cd	BoS Mailing List	View Point Health, Inc.	Ebony	Mays	ebony.mayaB	ebony.mays BoS Mailing List
House of Dawn, Inc.	Dawn	Murray	houseofdaw	BoS Mailing List	View Point Health, Inc.	Jennifer	Hibbard	jennifer.hib B	jennifer.hib BoS Mailing List
	Taqiya	Walker	THOLLOWAY	BoS Mailing List	View Point Health, Inc.	Jennifer	Speights	jennifer.spelB	jennifer.speBoS Mailing List
House of Dawn, Inc.	Taralyn	Keese	tkeesehouse	BoS Mailing List	View Point Health, Inc.	Mark	Gillespie	mark.gillespB	mark.gillespBoS Mailing List
f Dalton	Amber	Verner	amberv@ha	BoS Mailing List	View Point Health, Inc.	Stephine	Lennen	stephine.ler B	stephine.ler BoS Mailing List
y of Cairo	lohn	Marria	cairoha@wii	cairoha@wii BoS Mailing List	View Point Health, Inc.	Tourgenia	Greene	Tourgenia.GB	Tourgenia.GBoS Mailing List
llton	Charles	Griffin	charles@car {	BoS Mailing List	Viewpoint Health	Aisha	Scott	Aisha Scott	BoS Member
	Emily	Ward	emily@carrd1	emily@carrd BoS Mailing List	Village of Hope, Lawrenceville, Inc.	Jan	Jones	traderj@be	BoS Member
	Mary	Collins	mary@carrol	mary@carroBoS Mailing List	Vision 21 Concepts, Inc.	Edwin	Ford	eford@v214E	BoS Mailing List
	Rita	Redolfi	rita@carroll	rita@carroll BoS Mailing List	Vision 21 Concepts, Inc.	Faye	Lattimore	flattimore@E	flattimore@BoS Mailing List
Housing Authority of the City of Vidalia	Josh	Beck	beck@vidali	BoS Member	Volunteer Behavioral Health Care Systems	Kimberly	Poff, BSW	kipoff@vbh	BoS Mailing List
Housing of Americus	George	Edge	ceohaa@gm	ceohaa@gm BoS Mailing List	Volunteer Macon	Joshua	Hess	joshuam.he	joshuam.he BoS Mailing List
	Aaron	Goldman	aaron@pere	aaron@pereBoS Mailing List	Volunteer Macon	Ronnie T.	Miley	ronnietmile	ronnietmile BoS Mailing List
HTF Interested Party	Janet	Tharp	apalach1@b	apalach1@b BoS Mailing List	Volunteers of America Southeast	Chad	Cheshire	ccheshire@ E	BoS Mailing List
HTF Interested Party	Alma	Reed	Car89Reed@	Car89Reed@BoS Mailing List	Volunteers of America Southeast	DeAnna	Ferguson	deanna@vdE	deanna@vdBoS Mailing List
HTF Interested Party	Cynthia	Lockhart-Sande	cindylou052	BoS Mailing List	Volunteers of America Southeast	Sherry	Atchison	satchison@ E	BoS Mailing List
HTF Interested Party	Daytwan	Williams	DCWilliams7	BoS Mailing List	Volunteers of America Southeast	Wallace	Davis	wdavis@vo E	wdavis@vo BoS Mailing List
HTF Interested Party	Dee Dee	Chamblee	deedeechan	deedeechan BoS Mailing List	Volunteers of America Southeast Inc.	Rob	Rogers	robrogers@	BoS Mailing List
HTF Interested Party	Daffeney	Hollis	dhollis@dilig	BoS Mailing List	Volunteers of America Southeast, Inc.	Marcy	Flanagan	marcyf@vo	BoS Member
HTF Interested Party	Erica	Trammell	erica tramn	BoS Mailing List	Volunteers of America Southeast, Inc.	Tanya K.	Smith	tksmith@gr	BoS Member
HTF Interested Party	Sue	Keith	globalpartne	globalpartne BoS Mailing List	W. O. E., Inc. (a/k/a Women of Excellence)	Heather	Harriman	harrimanhel	harrimanhe BoS Mailing List
HTF Interested Party	Griff	Long	gnglong@hd	gnglong@hd BoS Mailing List	W. O. E., Inc. (a/k/a Women of Excellence)	Laverna	Cedeno-Mod	daverna@wit	laverna@w BoS Mailing List
HTF Interested Party	Mariel	Sivley	gshassociati	gshassociatic BoS Mailing List	W.O.L. Inc. / dba Carter Hope Center	Sheilah	Brady	sheilah@ch I	BoS Mailing List
HTF Interested Party	Robert	Smith	hrs82@yahd	BoS Mailing List	Ware Children's Initiative, Inc.	Gail	Seifert	warechildre	warechildre BoS Mailing List
HTF Interested Party	Vput	Williams	judithwhidd	judithwhidd BoS Mailing List	Ware County Board of Health	Regina	Renfroe	Regina.Rent	Regina.Rent BoS Mailing List
HTF Interested Party	Umukija	Singh	kijahomeles	kijahomeles BoS Mailing List	Ware County Board of Health	Shelby	Freeman	shelby.freer	BoS Mailing List
HTF Interested Party	Kathy	Smith	kns64@outle	kns64@outh BoS Mailing List	Ware, Michael	Rhonda Gern	Ware	rgware2002	BoS Mailing List
HTF Interested Party	Kate	Tettamant	ktettamant@	ktettamant@BoS Mailing List	Warner Robins, City of	Ayana	Goodrum	agoodrum@	agoodrum@BoS Mailing List
HTF Interested Party	Katie	Rhodes, Ph.D.	kwrhodes@i	kwrhodes@ BoS Mailing List	Warner Robins, City of	Kate	Hogan	khogan@wi	khogan@w BoS Mailing List
HTF Interested Party	Latisha	Williams	latisha.willia	BoS Mailing List	Warner Robins, City of	Kim	Mazo		BoS Mailing List
HTF Interested Party	Maria	Martin	mcm3402@	mcm3402@ BoS Mailing List	Waycross Area Sheiter for Abused Persons, Inc. (d/b/a M	l Lucille	Husbands	admin@wa	BoS Mailing List
HTF Interested Party	Monica	Willaims	mswinc@ha	mswinc@ho BoS Mailing List	Waycross Area Shelter for Abused Persons, Inc. (d/b/a M	Michelle	Girtman	mgirtman@	mgirtman@ BoS Mailing List
HTF Interested Party	S.	Kerns	s_kerns@be	BoS Mailing List	Waycross Area Shelter for Abused Persons, Inc. (d/b/a M	1 Mary	Fogle	smmagnolia	smmagnolid BoS Mailing List
HTF Interested Party	Antoine	McNair	secondchane	secondchand BoS Mailing List	Waycross Area Shelter for Abused Persons, Inc. (d/b/a M Dorothy	Dorothy	Griffin	walkergriffi	walkergriffin BoS Mailing List
HTF Interested Party	Shaquanadra	Shannon	shaquandra.	BoS Mailing List	Waycross, City of	Jessica	Deal		deal@waydBoS Mailing List
HTF Interested Party	Sikiki	Stewart	sikiki1511@		Waycross, City of	S	Fountain	sfountain@	BoS Mailing List
HTF Interested Party	Jajuan	Warren	snickers_wa	BoS Mailing List	Wayne County Protective Agency, Inc.	Celia	Boykin	celia@boyk	celia@boyk BoS Mailing List
HTF Interested Party	Susan	Greene	susanhgreer	BoS Mailing List	Wayne County Protective Agency, Inc.	Deitra	Bunch	dbunch@fa	BoS Mailing List
HTF Interested Party	Ursula	Wallace	uwallace@n	uwallace@n BoS Mailing List	Wayne County Protective Agency, Inc.	Dana	Mathis	dmathis@fa	dmathis@faBoS Mailing List
I Am the Difference, Inc.	Kerry	Davis	iamthediffer	iamthediffer BoS Mailing List	Wayne County Protective Agency, Inc.	Dana	McManus	dmmlawyer	dmmlawyer BoS Mailing List
Impact International, Inc. (a/k/a Impact West Georgia)	Charlene	League	cleague@im	cleague@im BoS Mailing List	WayPoint Veterans Services / Waypoint/DSPII LaGrange	Cassandra	Eusery	euseryc1@	euseryc1@ BoS Mailing List
Impact International, Inc. (a/k/a Impact West Georgia)	John	McDaniel	johnemc123	johnemc123 BoS Mailing List	WayPoint Veterans Services / Waypoint/DSPII LaGrange	Tiffany	Chalmers	tnnchalmer	tnnchalmer/BoS Mailing List
Impact International, Inc. (a/k/a Impact West Georgia)	Kathy	Parsons	kparsons@ir	kparsons@ir BoS Mailing List	WayPoint Veterans Services / Waypoint/DSPII LaGrange		Uqdah	uqdah.jame	uqdah.jameBoS Mailing List
In Her Shoes Temporary Shelter Program	Marquitrice	Mangham	inhershoesir	inhershoesir BoS Mailing List	Webers Creek Mission, Inc.	Evelyn	Ицтал	DIESSEGWUI	DIESSEGWORDOS MAINING LISL

TT

					5		Ī		
In the Time of Special Need for Mothers and Baby, Inc.	Barbara	an	bamcmill026E	bamcmill020BoS Mailing List		Doug	Wolfe	dougtech@ BoS Mailing List	oS Mailing List
Infill Housing, Inc. (a/k/a Macon Housing Authority & Grov June	June	Parker	parker@ma E	jparker@ma BoS Mailing List				atucker.cha BoS Mailing List	oS Mailing List
Infill Housing, Inc. (a/k/a Macon Housing Authority & Grov Laurie	Laurie	Futch Chapman Ifchapman BoS Mailing List	fchapman@E	305 Mailing List	Wellroot Family Services, Inc.	Alyson	Ackerman	aackermand BoS Mailing List	oS Mailing List
Infill Housing, Inc. (a/k/a Macon Housing Authority & Grov Mike	Mike	Austin	maustin@m	maustin@m BoS Mailing List	Wellroot Family Services, Inc.	Allison	Ashe	aashe@wel BoS Mailing List	oS Mailing List
Infusion, Inc.	LaShonda	Grayson	divinedwelli	BoS Member	Wellroot Family Services, Inc.	Lee Ann	Else	lelse@wellr BoS Mailing List	oS Mailing List
Infusion, Inc.	Heather		touch.and.gd	BoS Member	Wellroot Family Services, Inc.	Mary	Vincent	mvincent@ BoS Mailing List	oS Mailing List
Inspiritus, Inc. (f/k/a Lutheran Services of Georgia)	John	Moeller	imoeller@ls	BoS Member	Wellspring Living	Michelle	Graves	mgraves@w	BoS Member
Inspiritus, Inc. (f/k/a Lutheran Services of Georgia)	John	Moeller	john.moellei	john.moelle BoS Mailing List	Wellspring Living	Andrea	Hipwell	ahipwell@v BoS Mailing List	oS Mailing List
inspiritus, Inc. (f/k/a Lutheran Services of Georgia)	Michelle	Angalet	michelle.ang	michelle.ang BoS Mailing List	Wellspring Living	Jennifer	McEwen	grants@we B	grants@we BoS Mailing List
Inspiritus, Inc. (f/k/a Lutheran Services of Georgia)	Pamela	3	pamela.grim	pamela.grim BoS Mailing List	Wellspring Living	Mary France	Bowley	mbowley@ BoS Mailing List	oS Mailing List
Integrity House	Samantra		sam0078@a	sam0078@a BoS Mailing List	Whitaker House, Inc.	Todd	Hughes	toddamstar BoS Mailing List	oS Mailing List
Jackson County Habitat for Humanity	Anne	Auer	director@jad	director@jadBoS Mailing List	Whitfield County Schools	Teresa	Sefcik	tasefcik@w B	tasefcik@w BoS Mailing List
JC Freedom House	Marigold	Edwards	jcfreedomhd I	jcfreedomhd BoS Mailing List	William Davies Homeless Shelter, Inc.	Susan	Seagraves	beachhagg B	beachhagg BoS Mailing List
JCVision and Associates, Inc.	Dana	Ingram	cvision2000	jcvision2000 BoS Mailing List	William Davies Homeless Shelter, Inc.	Brian	Harris	brian@davi B	BoS Mailing List
Jerome James	Jerome		jridge11@ad	jridge11@ac BoS Mailing List	William Davies Homeless Shelter, Inc.	Josh	Mollenkamp	Mollenkamp josh@davie BoS Mailing List	oS Mailing List
JF Osborn Assoc	Jane	Osborn, M.S.S.V	osbo1933@	osbo1933@ BoS Mailing List	William Davies Homeless Shelter, Inc.	Taylor	Ritchie	taylor@dav B	taylor@day BoS Mailing List
John 316	Chekesha	Dabo	nellascakes@	nellascakes@BoS Mailing List	William S. Davies Homeless Shelter Inc	Alex	Callahan	alex@davie	BoS Member
Jones County Commission	Donald		whidbyadam	whidbyadan BoS Mailing List	Willie M. Simpson Evangelistic Ministries, Inc.	Tracy	Wright	tracywright B	tracywright BoS Mailing List
Jones, Charles	Charles	Jones	pastorcharle	pastorcharle BoS Mailing List	Willie M. Simpson Evangelistic Ministries, Inc.	Willie M.	Simpson	wmsimpson B	wmsimpson BoS Mailing List
JuBak Economic Development, Inc.	Louise		darbylouise	darbylouised BoS Mailing List	Willing Helpers Medical, Inc	Sandra	Bohanan	thenewhop	BoS Member
Kennesaw State University CARE Center	Katie		carecenter@	carecenter@BoS Mailing List	Winn Army Community Hospital, Fort Stewart	Daisy	Jones	djones@coi B	djones@coi BoS Mailing List
Kevsville. City of	Maggie B.	Cartwright	ckeysville@a	ckeysville@aBoS Mailing List		David E.	Blackwell	david@with B	david@with BoS Mailing List
Kirk Healing Center	Marshall	McDermit	marshall.mc	BoS Mailing List	Women In Need of God's Shelter, Inc.	Jennifer	Giddens	wings07@b B	wings07@b BoS Mailing List
Kirk Healing Center	Linda	Sachau	sachaul@gm	BoS Mailing List	Women In Need of God's Shelter, Inc.	Fred	Rimmer	wingsed@b B	wingsed@b BoS Mailing List
KMA Ministries. Inc.	Kenva	Arnold	KMAOutread	BoS Member	Women In Need of God's Shelter, Inc.	Melody	Watson	wingsvol@t B	wingsvol@t BoS Mailing List
Ladder of Hope	Amanda	Greathouse		BoS Mailing List	Women Walking Worthy, Inc.	Alisa Y.	Hoard	ayhoard@h B	ayhoard@h BoS Mailing List
LaGrange - Troup County Homeless Coalition	Wanda	Walker	super121@h	super121@H BoS Mailing List	WORKINGMOMOPEDIA LLC	Verna	Wilder	Photomom	BoS Member
LaGrange-Troup County Homeless Coalition	Beverly	Willis	dr.willis@m	BoS Member	Yellow Ribbon Home, Inc.	Margaret	Minion	minionm@1	minionm@BoS Mailing List
LaGrange-Troup County Homeless Coalition	Jack	Brown	jackpbrownr	BoS Member	Youth and Community Empowerment Services, Inc. (Y&C Olive	Olive	Wedderburr	yandcinc@\B	Wedderburr yandcinc@\ BoS Mailing List
LaGrange-Troup County Homeless Coalition	Julie	Patton	juliepatton0	BoS Member	Youth Empowerment Success Services	Ebony	Harris	EHarris@Ye	BoS Member
LaGrange-Troup County Homeless Coalition	Lanona	Jones	ljonescpna@	BoS Member	z-Individual Member	Jonathan	Boyd	Akiraboyd2	BoS Member
LaGrange-Troup County Homeless Coalition	Mike	Pheil	mpheil@lag	BoS Member	z-Individual Member	Janet	Tharp	apalach1@t	BoS Member
LaGrange-Troup County Homeless Coalition	Kimberly	Baker	strongerthan	BoS Member	z-Individual Member	Angelica	Rivera	arivera@gu	BoS Member
LaGrange-Troup County Homeless Coalition	Terisa	Buchanan	terisaliang@	BoS Member	z-Individual Member	Sharmin	Wilson	bawsharmit	BoS Member
Latin American Association	Cynthia	Roman - Herna	na croman@th	BoS Member	z-Individual Member	Leticia	DeSuze	beyondpote	BoS Member
Laurens County Board of Health	Sarah	Collins	Sarah.Collin	BoS Member	z-Individual Member	Christie	Hawkins	chawks5080	BoS Member
Laurens County Board of Health	Kelly	Knight,	kelly.knight@	kelly.knight@BoS Mailing List	z-Individual Member	Clydria	Walker	Clydria9@g	BoS Member
Laurens County Board of Health	Lawton	Davis	lawton.davig	lawton.davig BoS Mailing List	z-Individual Member	Darrell	Steele	dsteelemail	BoS Member
Laurens County Board of Health	Sarah	Hough	sarah.hough	sarah.hough BoS Mailing List	z-Individual Member	Dolores	Reynolds	dvjreynolds	BoS Member
Laurens County Board of Health	Thomas	Craft	Thomas.Craf	Thomas.CrailBoS Mailing List	z-Individual Member	John	Bassett	jtbassett4@	BoS Member
Lawrenceville Housing Authority	Paula	Hollis	paula@lhain	BoS Member	z-Individual Member	Kiara	Mosley	KiaraMosley	BoS Member
Lawrenceville Housing Authority	Lejla	Prijaca	lejla@lhainfi	lejla@lhainf BoS Mailing List	z-Individual Member	Richard	Wright	riwright01@	BoS Member
Lean On Me Outreach, Inc.	V'Laria	Eaves	vaeves00@h	vaeves00@h BoS Mailing List	z-Individual Member	Rosemarye	Boykins	rosesam@r	BoS Member
Liberty Family Connection	David	Floyd	libertyfamily	libertyfamily BoS Mailing List	z-Individual Member	George	Demirus	seedsforsel	BoS Member
Liberty House of Albany, Inc.	Diane	Rogers, MSW	drogers@lib	drogers@lib BoS Mailing List	z-Individual Member	Shirley	Woods	shirleywood	BoS Member
					z-Individual Member	Vicky	Dotson	Vickydnga6	BoS Member

Total Population PIT Count Data

	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count	4349	4158	5856	6388
Emergency Shelter Total	1,441	1,162	1,289	1520
Safe Haven Total	0	0	0	0
Transitional Housing Total	646	734	648	949
Total Sheltered Count	2087	1896	1937	2469
Total Unsheltered Count	2262	2262	3919	3919

Chronically Homeless PIT Counts

	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count of Chronically Homeless Persons	256	333	557	621
Sheltered Count of Chronically Homeless Persons	67	144	137	201
Unsheltered Count of Chronically Homeless Persons	189	189	420	420

Homeless Households with Children PIT Counts

	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count of the Number of Homeless Households with Children	500	517	515	617
Sheltered Count of Homeless Households with Children	462	479	398	500
Unsheltered Count of Homeless Households with Children	38	38	117	117

Homeless Veteran PIT Counts

	2011 PIT	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count of the Number of Homeless Veterans	758	295	262	278	284
Sheltered Count of Homeless Veterans	49	88	55	53	59
Unsheltered Count of Homeless Veterans	709	207	207	225	225

*For CoCs that did not conduct an unsheltered count in 2021, 2020 data were used.

HMIS Bed Coverage

Rates

Project Type	Total Year- Round, Current Beds	Total Current, Year-Round, HMIS Beds	Total Year- Round, Current, Non-VSP Beds*	HMIS Bed Coverage Rate for Year- Round Beds	Total Year- Round, Current VSP Beds in an HMIS Comparable Database	Total Year- Round, Current, VSP Beds**	HMIS Comparable Bed Coverage Rate for VSP Beds	Total Current, Year-Round, HMIS Beds and VSP Beds in an HMIS Comparable Database	HMIS and Comparable Database Coverage Rate
ES Beds	2,054	1,008	1,274	79.12%	369	780	47.31%	1,377	67.04%
SH Beds	0	0	0	NA	0	0	NA	0	NA
TH Beds	1,221	372	765	48.63%	93	456	20.39%	465	38.08%
RRH Beds	1,194	996	996	100.00%	190	198	95.96%	1,186	99.33%
PSH Beds	2,522	2,360	2,493	94.67%	29	29	100.00%	2,389	94.73%
OPH Beds	531	10	531	1.88%	0	0	NA	10	1.88%
Total Beds	7,522	4,746	6,059	78.33%	681	1,463	46.55%	5,427	72.15%

Notes

*For OPH Beds, this does NOT include any beds that are Current, Non-VSP, Non-HMIS, and EHV-funded. **For OPH Beds, this does NOT include any beds that are Current, VSP, Non-HMIS, and EHV-funded. In the HIC, "Year-Round Beds" is the sum of "Beds HH w/o Children", "Beds HH w/ Children", and "Beds HH w/ only Children". This does not include Overflow ("O/V Beds") or Seasonal Beds ("Total Seasonal Beds").

In the HIC, Current beds are beds with an "Inventory Type" of "C" and not beds that are Under Development ("Inventory Type" of "U").

PSH Beds Dedicated to Persons Experiencing Chronic

Homelessness

Chronically Homeless Bed Counts	2020 HIC	2021 HIC	2022 HIC	2023 HIC
Number of CoC Program and non-CoC Program funded PSH beds dedicated for use by chronically homeless persons identified on the HIC	506	506	506	506

Rapid Rehousing (RRH) Units Dedicated to Persons in Household with Children

Households with Children	2020 HIC	2021 HIC	2022 HIC	2023 HIC
RRH units available to serve families on the HIC	418	279	296	322

Rapid Rehousing Beds Dedicated to All Persons

All Household Types	2020 HIC	2021 HIC	2022 HIC	2023 HIC
RRH beds available to serve all populations on the HIC	1725	1097	1190	1194

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Summary Report for GA-501 - Georgia Balance of State CoC

Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than October, 1, 2012.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects. Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

Universe Average LOT Homeless **Median LOT Homeless** (Persons) (bed nights) (bed nights) Submitted Submitted Submitted FY 2022 FY 2022 Difference FY 2022 Difference FY 2021 FY 2021 FY 2021 1.1 Persons in ES and SH 4669 6738 48 46 -2 23 23 0 4834 6903 55 -3 1.2 Persons in ES, SH, and TH 52 25 24 -1

a. This measure is of the client's entry, exit, and bed night dates strictly as entered in the HMIS system.

b. Due to changes in DS Element 3.17, metrics for measure (b) will not be reported in 2016.

This measure includes data from each client's "Length of Time on Street, in an Emergency Shelter, or Safe Haven" (Data Standards element 3.17) response and prepends this answer to the client's entry date effectively extending the client's entry date backward in time. This "adjusted entry date" is then used in the calculations just as if it were the client's actual entry date.

NOTE: Due to the data collection period for this year's submission, the calculations for this metric are based on the data element 3.17 that was active in HMIS from 10/1/2015 to 9/30/2016. This measure and the calculation in the SPM specifications will be updated to reflect data element 3.917 in time for next year's submission.

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

	Univ (Pers			ge LOT Hor bed nights			an LOT Hon bed nights	
	Submitted FY 2021	FY 2022	Submitted FY 2021	FY 2022	Difference	Submitted FY 2021	FY 2022	Difference
1.1 Persons in ES, SH, and PH (prior to "housing move in")	6709	9192	265	280	15	99	106	7
1.2 Persons in ES, SH, TH, and PH (prior to "housing move in")	6872	9347	269	283	14	100	108	8

Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range.Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

	Total # of Persons who Exited to a Permanent Housing		lomelessness n 6 Months		lomelessness 12 Months	Returns to Homelessness from 13 to 24 Months		Number of Returns in 2 Years	
	Destination (2 Years Prior)	FY 2022	% of Returns	FY 2022	% of Returns	FY 2022	% of Returns	FY 2022	% of Returns
Exit was from SO	189	6	3%	6	3%	7	4%	19	10%
Exit was from ES	1255	70	6%	38	3%	78	6%	186	15%
Exit was from TH	104	12	12%	1	1%	9	9%	22	21%
Exit was from SH	0	0		0		0		0	
Exit was from PH	2788	81	3%	94	3%	145	5%	320	11%
TOTAL Returns to Homelessness	4336	169	4%	139	3%	239	6%	547	13%

Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts

This measures the change in PIT counts of sheltered and unsheltered homeless person as reported on the PIT (not from HMIS).

	January 2021 PIT Count	January 2022 PIT Count	Difference
Universe: Total PIT Count of sheltered and unsheltered persons		5856	
Emergency Shelter Total	1162	1289	127
Safe Haven Total	0	0	0
Transitional Housing Total	734	648	-86
Total Sheltered Count	1896	1937	41
Unsheltered Count		3919	

Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

	Submitted FY 2021	FY 2022	Difference
Universe: Unduplicated Total sheltered homeless persons	4887	6974	2087
Emergency Shelter Total	4729	6819	2090
Safe Haven Total	0	0	0
Transitional Housing Total	207	220	13

Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults (system stayers)	1195	1267	72
Number of adults with increased earned income	81	67	-14
Percentage of adults who increased earned income	7%	5%	-2%

Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults (system stayers)	1195	1267	72
Number of adults with increased non-employment cash income	442	363	-79
Percentage of adults who increased non-employment cash income	37%	29%	-8%

Metric 4.3 - Change in total income for adult system stayers during the reporting period

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults (system stayers)	1195	1267	72
Number of adults with increased total income	502	422	-80
Percentage of adults who increased total income	42%	33%	-9%

Metric 4.4 – Change in earned income for adult system leave	rs

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults who exited (system leavers)	581	631	50
Number of adults who exited with increased earned income	110	143	33
Percentage of adults who increased earned income	19%	23%	4%

Metric 4.5 - Change in non-employment cash income for adult system leavers

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults who exited (system leavers)	581	631	50
Number of adults who exited with increased non-employment cash income	121	127	6
Percentage of adults who increased non-employment cash income	21%	20%	-1%

Metric 4.6 – Change in total income for adult system leavers

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults who exited (system leavers)	581	631	50
Number of adults who exited with increased total income	213	253	40
Percentage of adults who increased total income	37%	40%	3%

Measure 5: Number of persons who become homeless for the 1st time

Metric 5.1 - Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

	Submitted FY 2021	FY 2022	Difference
Universe: Person with entries into ES, SH or TH during the reporting period.	4544	6530	1986
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	543	771	228
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	4001	5759	1758

Metric 5.2 - Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

	Submitted FY 2021	FY 2022	Difference
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	6975	9515	2540
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	725	1072	347
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	6250	8443	2193

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD's Homeless Definition in CoC Program-funded Projects

This Measure is not applicable to CoCs in FY2022 (Oct 1, 2021 - Sept 30, 2022) reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

Metric 7a.1 - Change in exits to permanent housing destinations

	Submitted FY 2021	FY 2022	Difference
Universe: Persons who exit Street Outreach	1345	1623	278
Of persons above, those who exited to temporary & some institutional destinations	541	356	-185
Of the persons above, those who exited to permanent housing destinations	299	680	381
% Successful exits	62%	64%	2%

Metric 7b.1 – Change in exits to permanent housing destinations

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

	Submitted FY 2021	FY 2022	Difference
Universe: Persons in ES, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	5247	8204	2957
Of the persons above, those who exited to permanent housing destinations	2313	2931	618
% Successful exits	44%	36%	-8%

Metric 7b.2 – Change in exit to or retention of permanent housing

	Submitted FY 2021	FY 2022	Difference
Universe: Persons in all PH projects except PH-RRH	2682	2682	0
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	2572	2534	-38
% Successful exits/retention	96%	94%	-2%

2023 HDX Competition Report FY2022 - SysPM Data Quality

GA-501 - Georgia Balance of State CoC

	All ES, SH		All TH			All PSH, OPH		All RRH			All Street Outreach				
	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022
1. Number of non- DV Beds on HIC	1068	1194	1212	522	631	532	2469	2477	3003	1537	945	985			
2. Number of HMIS Beds	803	1024	1027	313	414	357	2358	2364	2401	1537	945	985			
3. HMIS Participation Rate from HIC (%)	75.19	85.76	84.74	59.96	65.61	67.11	95.50	95.44	79.95	100.00	100.00	100.00			
4. Unduplicated Persons Served (HMIS)	5061	5195	7071	646	416	557	3117	2992	3038	3590	3712	4600	212	537	1086
5. Total Leavers (HMIS)	4233	4494	6274	393	235	292	500	485	444	2524	1747	2564	165	379	830
6. Destination of Don't Know, Refused, or Missing (HMIS)	78	325	437	53	23	81	31	46	47	48	158	155	10	5	80
7. Destination Error Rate (%)	1.84	7.23	6.97	13.49	9.79	27.74	6.20	9.48	10.59	1.90	9.04	6.05	6.06	1.32	9.64

2023 HDX Competition Report FY2022 - SysPM Data Quality

2023 HDX Competition Report Submission and Count Dates for GA-501 - Georgia Balance of State CoC

Date of PIT Count

	Date	Received HUD Waiver
Date CoC Conducted 2023 PIT Count	1/23/2023	

Report Submission Date in HDX

	Submitted On	Met Deadline
2023 PIT Count Submittal Date	4/28/2023	Yes
2023 HIC Count Submittal Date	4/28/2023	Yes
2022 System PM Submittal Date	2/28/2023	Yes