

# State of Georgia

## 2005 Balance of State Continuum of Care

# Exhibit 1

Submitted by:  
Georgia Department of Community Affairs  
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June 10, 2005



# GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS

Mike Beatty  
COMMISSIONER

Sonny Perdue  
GOVERNOR

June 10, 2005

Mr. Mark Johnston, Director  
Office of Special Needs Assistance Programs  
U. S. Department of HUD  
Robert C. Weaver Federal Building  
451 Seventh Street, SW, Room 7270  
Washington, DC 20410

Attention: Continuum of Care Programs

Dear Mr. Johnston:

I am pleased to submit Georgia's Balance of State Continuum of Care Plan, together with fifty (50) associated applications. Georgia's Continuum of Care covers 152 of Georgia's 159 counties and includes eleven (11) of Georgia's twenty-two (22) entitlement communities.

It is significant to note that the State's continuum places an important emphasis upon housing. Of the fifty (50) projects, ten (10) are S+C renewals, and twenty-eight (28) are for SHP renewals. Of the twelve (12) new proposals, five (5) are for new SHP projects (1 PH, 3 TH and 1 SSO) offering 103 new beds and services to approximately 132 persons. There are seven (7) new S+C SRA applications requesting 126 units to serve 179 homeless persons with disabilities, plus their family members. Almost half (73 persons) of these new clients will be "chronically homeless" persons.

We have developed and have attached a map of Georgia that shows counties included in our Balance of State Continuum of Care Plan, as well as counties covered by local continuums. Included on the map is a key that indicates the location of each of the fifty (50) programs proposed under our Continuum of Care.

In closing, I would like to thank you for your time in review of our Continuum and all associated applications, including those prepared by this Department. We appreciate your continued commitment to housing and serving Georgians who are homeless and in need. Should you have questions, please contact me at any time.

Sincerely,

Mike Beatty  
Commissioner

MB/jb

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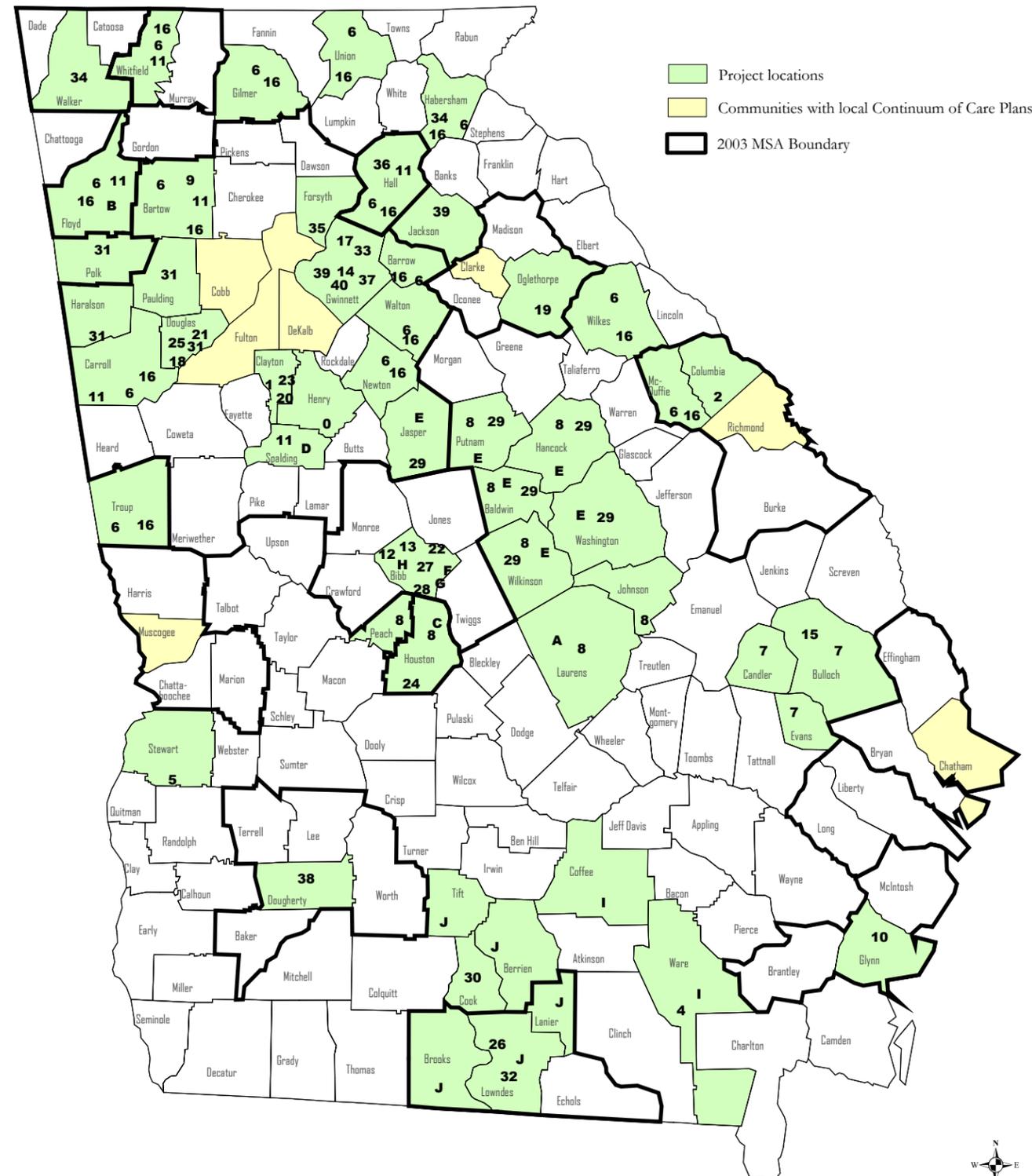
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# 2005 Georgia Continuum of Care Proposals



Priority	Priority Applicant or Sponsor / Project Name
1	GHFA/ GA Rehab Outreach - 2005 S+C
2	GHFA / CSRA Economic Opp Auth - 2005 S+C
3	GHFA State-Wide HMIS Implementation
4	GHFA / Satilla CSB / 2005 S+C
5	New Horizons CSB / Red Hill Adaptive Group Residence
6	Action Ministries - SSO for Families w/Disabilities
7	GHFA / Amethyst Project / 2005 S+C
8	Goodwill Industries of Middle Georgia / Job Connection (Rural)
9	GHFA / AIDS Alliance of Northeast Georgia / 2005 S+C
10	GHFA / Gateway Behavioral Health Systems / 2005 S+C
11	Action Ministries - Permanent Housing Families w/Disabilities
12	Goodwill Industries of Middle Georgia / Job Connection (Macon)
13	Loaves & Fishes Ministry of Macon-Tran Housing
14	Gwinnett Housing Resource Partnership - Transitional Housing #2
15	Citizens Against Violence / Transitional Living Program
16	Action Ministries - Transitional Housing - Rural
17	Gwinnett Housing Resource Partnership - Transitional Housing #1
18	Travelers Aid of Metropolitan Atlanta - Transitional Housing #1
19	Advantage Behavioral Health Systems / Crawford House
20	GHFA / Covenant House - 2005 S+C
21	Travelers Aid of Metropolitan Atlanta - Transitional Housing #2
22	Loaves & Fishes Ministry of Macon-Tran Housing Families
23	Calvary Refuge - Supportive Housing
24	HODAC / Gateway Cottage - Case Management
25	Douglas County Continuum of Care Coalition / The Door
26	Lowndes Associated Ministries to People - Supportive Services
27	Macon-Bibb EOC - SHP Special Needs
28	Macon-Bibb EOC - Case Management
29	Maranatha Outreach / Maranatha Serenity Home
30	House of Grace - Supportive Housing
31	S.H.A.R.E. House - Transitional Housing
32	Lowndes Associated Ministries to People - Transitional Renewal
33	Rainbow Village - Transitional Housing Families
34	GA Coalition to End Domestic Violence / Transitional New
35	Hall Family Initiative Residences, Inc. / Cumming Home
36	Hall Family Initiative Residences, Inc. / Hope House - Gainesville
37	Asian-American Resource Center - Transitional Housing
38	First Monumental Faith Community Outreach Center - Transitional
39	GA Coalition to End Domestic Violence / Transitional Renewal
40	Distinguished Women w/a Purpose / Me-Me's House of Hope
A	GHFA / Community Service Board of Middle GA - 2005 S+CR
B	GHFA / Highland Rivers Community Service Board - 2005 S+CR
C	GHFA / HODAC - 2005 S+CR
D	GHFA / McIntosh Trail Community Service Board - 2005 S+CR
E	GHFA / Oconee Community Service Board - 2005 S+CR
F	GHFA / River Edge Community Service Board - #1 - 2005 S+CR
G	GHFA / River Edge Community Service Board - #2 - 2005 S+CR
H	GHFA / River Edge Community Service Board - #3 - 2005 S+CR
I	GHFA / Satilla Community Service Board - 2005 S+CR
J	GHFA / South Georgia Community Service Board - 2005 S+CR

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## **Exhibit 1: CoC Narrative, Form HUD-40076 CoC-B, Continuum of Care Planning**

### **1. a. Identify the Lead Entity**

The lead entity for the GA Balance of State Continuum of Care is the Georgia Department of Community Affairs (DCA). The housing development entity attached to DCA, the Georgia Housing and Finance Authority (GHFA), is cited throughout this application. GHFA is a legal entity, but it has no staff. DCA staff operate the programs of GHFA. DCA currently employs more than 400 persons. Of that number more than half work directly in housing programs. About 50 work in community and economic development programs that include CDBG-funded housing, neighborhood redevelopment and community service initiatives. Resources available to DCA include GHFA bond finance funds for single and multi-family housing production, the Low Income Housing Tax Credit program, HOME, CDBG, ESG and HOPWA, as well as approximately \$3 MD annually in State appropriations to the State Housing Trust Fund for the Homeless.

DCA's fundamental mission is to work with communities in Georgia to help to identify needs and opportunities for improvement utilizing locally driven solutions. With our work in homeless and special needs housing we have been, and continue to be, a critical partner for larger "entitled" communities, including all of Georgia's Continuums of Care, working toward solutions. In smaller communities, often absent dedicated staff, our leadership role often expands as we seek to engage and involve mainstream providers in locally driven solutions.

### **1. b. Continuum of Care Planning Process**

The development of Georgia's CoC for the "Balance of the State" is the result of many diverse efforts throughout the state to address homelessness and involves 152 of the state's 159 counties. This year there has been an enormous amount of collaboration between state agencies, with strong leadership from DCA. This leadership enables us to assure that groups are working together to assure maximum coordination to prevent duplication of effort. Much work has revolved around the work of the State Interagency Homeless Coordination Council and its efforts to improve access to mainstream benefits, its work to produce permanent supportive housing (in large part through S+C), its work to improve the state's discharge planning processes, and the enhancement of state leadership. DCA/GHFA, in collaboration with all Georgia CoCs, leads a statewide HMIS initiative. As the Congressional mandate for HMIS dictates, this system when fully operational and implemented will be so much more than a tool for data gathering. Homeless persons, providers, local and regional entities, state government, and the Federal government will all benefit from the holistic design of the system. Regional and local initiatives have included planning workshops in each of Georgia's DCA/GHFA regions, state support of homeless resource fairs and technical assistance initiatives.

Yes, this is a "balance of state" CoC, but planning DCA/GHFA does not take place in a vacuum. To be effective, it must be collaborative and include key entitled areas, including all CoCs in Georgia. For example, the Metro Atlanta MSA balance of state CoC communities include densely populated communities within Gwinnett, Clayton, Rockdale, Douglas and Cherokee

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## **Exhibit 1: CoC Narrative, Form HUD-40076 CoC-B, Continuum of Care Planning**

Counties. These communities are very much tied to the regional work that needs to be done to resolve homeless issues in metro Atlanta. Our work extends from there and through the state to other smaller HUD entitlement communities like Dalton, Valdosta and Hinesville, and from there, into the very rural areas of Georgia

The Balance of State Continuum of Care planning process in Georgia includes –

Twelve (12) regional planning meetings in February of each year convened and led by key DCA staff. During these meetings homeless service providers and community participants, including homeless persons - 1) develop a "profile" of the region's homeless population; 2) provide input on the state planning and resource allocation system; 3) identify significant changes in a community that may alter the availability of homeless facilities or services; 4) update the gaps or "Level of Need by Region" and establish new priorities for housing and supportive services; 5) discuss how various homeless projects are working; and 6) suggest new homeless projects that would address housing and services gaps. The Regional Meetings also provide an excellent opportunity to share general information, and acquaint newcomers to the field with the Mainstream Resources available in their area.

DCA also funds and facilitates (with local partners) annual regional homeless resource fairs where homeless and mainstream providers meet together to learn from each other and to exchange ideas. The fairs serve as a means by which providers, funding agencies, homeless persons, local government representatives, etc. can work to form trust and personal relationships that enhance collaboration. Attendees also benefit from sharpening their skills on organizational development, fundraising, etc. Many of these fairs are conducted in conjunction with VA "stand downs" in order to encourage participation by homeless persons. DCA staff attend and provide information on this CoC, the Statewide HMIS collaborative, the ESG program, DCA/GHFA's affordable housing programs, and other topics.

The 8-member State Housing Trust Fund for the Homeless Commission (HTF Commission) oversees policy and allocation of \$3 million dollars annually to serve the homeless. This \$3 MD is augmented by prior year recapture, loan repayments and interest on investments of unexpended funds, so at times these resources expand to \$4 to \$5 MD annually. This is the reason that Georgia is able to put \$4 - \$5 MD annually (includes \$2 MD in HUD ESG) into its ESG program. HTF dollars also fill identified planning gaps including expanded funds for services, homeless prevention, S+C match and organizational technical assistance.

DCA has appointed and leads a State Homeless Advisory Council. This group meets several times throughout the year to assist all of the state's CoCs with our single, statewide HMIS implementation, assist DCA and the HTF Commission with its ESG policy and funding priorities, exchange ideas and best practices, etc. The Council consists of a sub-group of all state CoC planners and meets several times per year to work through common CoC agendas relating to the work of the State Interagency Council, mainstream benefits strategies, discharge planning strategies, etc. A sub-group of the Council reviews and scores applications submitted under this

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## Exhibit 1: CoC Narrative, Form HUD-40076 CoC-B, Continuum of Care Planning

Continuum.

DCA gains information for use in developing new planning and strategies through an Annual Provider Survey performed in conjunction with its annual cycle to distribute ESG (a \$4 to \$5 MD program consisting of State and Federal funds), HOPWA, HMIS and State funds. One hundred and eighty (180) applications with accompanying survey data were received on April 4, 2005 from throughout the State. In conjunction with these funding requests, applicants provided an array of information on units assisted, services provided, populations served and targeted, populations turned away, etc. The information requested is consistent with information required for the CoC and becomes the cornerstone of our gaps analysis work. DCA also utilizes data from ESG, HOPWA and CoC annual reporting to gain insight into needs, existing resources and gaps.

With the rest of Georgia's CoC and Pathways Community Network as its key non-profit partner, DCA leads the State's HMIS collaborative. DCA staff members regularly attend or lead regional HMIS provider group meetings. DCA staff are working with key domestic violence partners across the state to study and to, hopefully, resolve issues surrounding the reluctance of this group to participate in the HMIS initiative.

DCA also staffs the State Interagency Council efforts that have produced significant results within the past year. Established by Executive Order last year by Governor Perdue and co-chaired by DCA Commissioner Mike Beatty and Department of Human Resources Commissioner B. J. Walker, the Homeless Action Plan developed by the Council was endorsed by the Governor on November 29, 2004, and significant work is underway. This work is focused on ending chronic homelessness; policies that will eliminate discharging clients back into homeless situations; improving state agency coordination; improving access to SSI with a consideration given to presumptive eligibility; evaluation of fiscal effectiveness; effective homeless prevention policies; and coordination strategies that will best achieve the Council's and the Governor's goals for ending chronic homelessness in Georgia by 2012. The Council has now convened a Policy Academy on Families and Children, and will soon convene another Academy on SSI Benefits.

DCA participates with the Mayor's (Atlanta) Homeless Commission. Staffed by the United Way of Metropolitan Atlanta this vision is to address needs in the larger metro region. Twenty-five (25) of the counties in the 28-county Atlanta MSA are within this balance of state CoC plan. The Commission is currently working with the Georgia Legislature to establish a state homeless authority. The balance of state CoC counties of Clayton, Douglas and Rockdale have joined in this regional effort. Extending from this effort is the Metro Atlanta United Way's Supportive Housing Council. This group is specifically working to establish new resources for housing chronic homeless persons in the metro Atlanta area.

DCA staff also attend local homeless coalition and CoC planning meetings throughout the state. Examples include the Chatham-Savannah Authority for the Homeless, the Valdosta, Columbus,

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## **Exhibit 1: CoC Narrative, Form HUD-40076 CoC-B, Continuum of Care Planning**

Macon, Athens and Augusta Homeless Coalitions, United Way of Metro Atlanta's Commission on Homelessness, and others. In addition, DCA participates with entitlement jurisdictions as they do their HUD consolidated planning around "homelessness." A significant effort this past year included attendance at a meeting of Dalton providers to address emerging issues of homelessness within its Hispanic/Latino population.

DCA participated with the GA Coalition to End Homelessness in May of 2005, as it convened a group of statewide stake holders for a GA State Policy Academy. Participants worked for two days to identify regional service needs and gaps throughout the state. This work, when available, will be incorporated into future CoC planning efforts. DCA participates regularly, briefs participants on HMIS strategy, and provides CoC planning information to meetings of the DHR Domestic Violence Council, and the Georgia Coalition Against Domestic Violence.

DCA recognizes that the planning and strategizing necessary to address homelessness cannot be confined to 'homeless-only' planning processes. For this reason, DCA actively participates in mainstream planning efforts throughout the State. A significant new development within the past year is DCA's participation in two of Governor Perdue's "New Georgia" Task Forces – the Prison Re-entry Policy Team, and the Community Care for Behavioral Health and Developmental Disabilities Policy Team.

DCA has membership on the Georgia Mental Health Planning Council. DCA also regularly attends the (supportive) Housing Forum; a monthly meeting of state supportive housing developers. DCA participates in the meetings of the GA State Association of Not-For-Profit Developers (GSTAND) and DHR's Housing Coalition. In the past year a collaboration utilizing DCA/GHFA Section 8 vouchers for non-homeless persons exiting institutions grew from this work. DCA staff also participate regularly and are members of the Governor's Council on Developmental Disabilities.

All persons with an interest in this CoC are invited to participate. The process is publicized each year through our extensively developed and maintained email/mail list, the DCA newsletter, and the DCA web site @ [www.dca.state.ga.us/housing/HousingDevelopment/programs/continuumofcare.asp](http://www.dca.state.ga.us/housing/HousingDevelopment/programs/continuumofcare.asp). Information on who to contact, prior year HUD awards, planning meetings, and a copy of the plan itself can be found at this site. This work is utilized for determining level of need by region, creating annual CoC strategic planning goals, outreach strategies, delivering fundamental components of the CoC system, developing linkages with mainstream human service programs, and soliciting and evaluating CoC project proposals.

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## **Exhibit 1: CoC Narrative, Form HUD-40076 CoC-B, Continuum of Care Planning**

### **1. c. List Dates and Topics of Meetings** (all meetings since June 1, 2004)

2005 Regional Continuum of Care Planning Workshops – DCA staff convene 12 regional workshops annually to discuss the CoC process, to review the status of past projects, to review previous goals and priorities and to establish goals for the upcoming CoC Plan. In 2005 workshops were held as follows: Albany, Region 10, February 17 – Athens, Region 5, February 2 – Augusta, Region 7, February 1 – Dalton, Region 1, February 14 - Columbus, Region 8, February 16 – Decatur, Region 3, February 7 – Dublin, Region 9, February 23 – Gainesville, Region 2, February 3 – LaGrange, Region 4, February 15 – Macon, Region 6, February 22 – Savannah, Region 12, February 24 – and Valdosta, Region 11, February 25.

Regional Homeless Resource Fairs – Using State HTF dollars, DCA funds and supports local sponsors of regional homeless resource fairs in all of Georgia’s 12 regions. Fairs were held as follows: November 22 (Columbus region), February 9 (Athens region), June 11-12 (Valdosta) and June 23 (Atlanta region).

Georgia’s State Housing Trust Fund for the Homeless Commission – Meetings were held July 8, October 7, January 13 and April 14-15. The April 2005 meeting was held in Athens where regional issues were discussed. HTF Commissioners toured regional facilities and got a first-hand look at the work of homeless providers in the Region.

HMIS Strategy Meetings – Since DCA, all GA Entitlements, and all GA homeless task forces and coalitions announced their collaborative effort to implement HMIS through Pathways Community Network three years ago, state- and region-wide planning and training meetings are too numerous to enumerate. This has consumed an enormous amount of time and effort on the part of Pathways and DCA staff.

State Homeless Advisory Council – October 12, November 17, May 18, and May 23-24 – Meetings included updates and exchange of information from each of the seven CoC’s in Georgia, an update on DCA’s technical assistance programs, HMIS planning, and an update on DCA’s funding programs. Subsequent meetings included strategies to more effectively develop and implement CoC programs.

Metropolitan Atlanta United Way’s (Regional) Commission on Homelessness –A DCA staff person is a member of the Commission and regularly participates. Meetings were held July 28, December 1 and February 23, and agendas included Commission membership, project priority, funding, chronic homelessness and other topics. Additional DCA staff participate in two working groups of the Commission. The Supportive Housing Council’s (meeting dates August 31, November 17, February 17, April 27 and May 19) agenda for the past year has included the development of new supported housing, as well as the development of new resources for serving persons who are “chronically homeless.” The 24/7 Gateway regional homeless service center (meeting dates October 5, October 19, November 16, January 4, January 18, February 3, February 14, February 15, February 28, March 3, March 9, March 15, April 5, April 19, May 5,

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## **Exhibit 1: CoC Narrative, Form HUD-40076 CoC-B, Continuum of Care Planning**

May 17, May 19, May 22 and June 2) will open in late June 2005. These meetings have centered on data requirements for facility utilizing the state's collaborative HMIS system, facility funding, prevention planning, and other topics.

Georgia Interagency Homeless Coordination Council - Following the Governor's action to establish this Council on February 11, (the 2002 Policy Academy was present for the signing), the Council proceeded to work this past year on the development of the 10 year plan. It met on July 9, July 16, (subcommittee), August 6, August 24, (subcommittee), September 10, September 24, (subcommittee), October 1, December 16, February 4, 2005, April 1, 2005, and June 3, 2005.

Georgia Mental Health Planning Council – This work is directly related to the goal of ending chronic homelessness and in procuring mainstream resources for homeless services. DCA staff serve on this important planning council. Terry Ball of DCA is a co-chair. The Council is responsible for monitoring and evaluating the state's mental health delivery process including the provision of mental health services for individuals who are homeless, or at risk of homelessness. Meetings for the past 12 months were held on September 7, October 26, January 4, March 1, May 4 and May 12.

DHR Domestic Violence Council and the GA Coalition Against Domestic Violence – These two groups regularly convene meetings with domestic violence shelter providers throughout the state. CoC and HMIS information is often shared. Meetings were attended on August 12, November 8, February 10, 2005. DCA staff also participated in the GA Coalition on Family Violence Conference September 22-23,.

DCA staff regularly meets with local coalitions and collaborative organizations to assist with planning and share information about the CoC. In the past 12 months, DCA staff have worked with several local entities who are planning point in time counts. Entities and dates of meetings attended include – Cobb Collaborative (includes Douglas County), September 2, October 21, December 15, January 6, January 12, February 3 and March 24; Gwinnett Collaborative, December 10, February 8, March 8, April 15, April 29 and May 17; Northeast GA Homeless Coalition, August 5, September 2, October 7 and March 3.

Georgia Department Human Resources Housing Coalition – This group is charged with the responsibility of reviewing policies and procedures related to the provision of supportive housing as a function of the State's efforts to abide by the directives of the Olmstead Decision. Two DCA staff serve on this Coalition. This council met quarterly during the most recent fiscal year.

### **1.d. Describe which and how local and state elected officials are involved in the process.**

As noted on the previous pages, state and local officials have been extremely engaged and involved in the planning process. The State Homeless Interagency Council is regularly attended by state representatives responsible for faith based initiatives, mental health, alcohol and drug

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**Exhibit 1: CoC Narrative, Form HUD-40076 CoC-B, Continuum of Care Planning**

treatment, developmental disabilities, children's services, juvenile justice, corrections/criminal justice, pardons and parole, public safety, education, technical education, adult literacy, public health, labor, community health, and veterans services. This group also includes leadership from the Office of the Governor, the Office of Planning & Budget and the state Technology Authority.

But involvement with state elected officials only begins with the Interagency Council; DCA staff are also involved with the Governor's New GA Initiatives on prisoner re-entry and community supports for persons with "behavior disorders and disabilities." Other efforts include participation in efforts to find sustained community support for children aging out of foster care, statewide initiatives to provide placement for homeless medically fragile individuals leaving local hospitals, and others.

Local officials are very much involved in the work of this CoC. All "entitlement" communities are asked to participate on the State Homeless Advisory council. The work of this Council includes advising DCA on implementation of its statewide ESG program (enhanced with state funds), HMIS implementation and CoC planning. Of the 23 HUD entitlement communities in GA, 12 participate in this balance of state CoC effort. Local officials are specifically invited (by email and by letter), and often attend, many of the DCA's 12 regional CoC planning meetings. These local governments are also involved in all ESG funding through DCA's "local approval" process.

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**Exhibit 1: Continuum of Care Planning Process Persons/Organizations**

Note to Reader:

Many persons participating in this Continuum of Care are in protected classes, i.e. victims of domestic violence, persons with HIV/AIDS, persons with mental illness, persons with addictive diseases, etc. For this reason, DCA is omitting a 30-page list of persons and organizations participating in this Continuum of Care from general publication.

**Exhibit 1: CoC Narrative, Form HUD-40076 CoC-C, Chronic Homelessness**

**1. Balance of State CoC goals, strategy and progress**

**a. Chronic Homeless Goals/Strategy**

**(1) Past Performance**

**Individuals Chart**

	Point in time count
<b>2004</b>	665
<b>2005</b>	714

**Beds Chart**

Number of Permanent Beds for housing the chronically homeless			
	Permanent beds as of January	Permanent beds Net Change	End of Year TOTAL
<b>2004</b>	199	70	269
<b>2005</b>	269		

**(a) Actions over past year towards ending chronic homelessness**

We estimated in 2002 (using national models) that 1,623 chronically homeless individuals were living on the streets or in and out of shelters in Georgia. We estimate that 714 of these individuals are living within the planning area of the Balance of State Continuum of Care. In 2004, the balance of state continuum developed an estimated 70 new beds for chronically homeless persons. This 2005 CoC application proposes 73 additional S+C beds for chronically homeless persons.

As a part of this continuum, we worked feverishly to develop a “Samaritan” project, the “GRO 2005 S+C” project, 100% dedicated to chronically homeless persons. We elected to engage in a partnership between DCA/GHFA and Georgia Rehabilitation Outreach (GRO) “Sponsor.” GRO is widely regarded as a best practice in the state for ACT services targeted to “chronically homeless.”

The Georgia Interagency Homeless Coordination Council’s Homeless Action Plan to End Chronic Homeless was finalized in November, and Governor Perdue endorsed this work on November 29. Much of this work has become housing holistic -- programs are being established to meet the housing needs of persons in poverty with disabilities and other barriers to housing, including but not limited to, persons who are homeless. DCA is being asked to collaborate as much as it is requesting collaboration. All DCA housing resources are on the table, including Section 8, State Housing Trust Fund, tax credits, bond financing, HOME (multi and single family financing), CDBG, and others.

A discharge planning subcommittee of the Council is working to assure that institutionalized (greater than 30 days) persons or persons temporarily housed (less than 30 days) in treatment or detention facilities are not discharged directly to homeless facilities. This work has included a review of discharge planning data from the seven (7) regional state hospitals for mentally ill

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## **Exhibit 1: CoC Narrative, Form HUD-40076 CoC-C, Chronic Homelessness**

persons for a 12 month period. While all new admissions during that period were “short term” (5 days or less), there were a small number of long-term residents with mental health or developmental disabilities. To address this issue, GHFA developed a priority protocol this past year for these and others (transitioning youth, persons with developmental disability, etc.) to receive Section 8 vouchers. To receive a voucher, the community MH/DD (or other) service agency has to make the referral and agree to provide long-term community supports.

DCA is actively participating in the Governor’s “Georgia Offender Re-entry Policy Team.” Since July of 2004 this policy team has met monthly to address re-entry issues facing persons exiting prison. A housing subcommittee, led by DCA/GHFA, has met for the past five months and has established seven goals (recommendations for policy) to include full assessment while in prison, housing information in prison, work/savings while in prison, re-entry housing, mainstream benefits eligibility screening while in prison and the development of permanent supportive housing.

DCA is actively participating in the “Match Program” - a task force meeting to address the needs of youth exiting state custody. This group has established protocols requiring specific interventions beginning at age 17, one year prior to exiting custody. A “transition coordinator” is appointed, and this person is responsible for linking the 17-year-old to resources, including community-based housing. Identified housing resources available from DCA/GHFA include bond funding, tax credits, HOME and CDBG -- not McKinney-Vento. This work remains very pertinent because many adult “homeless” persons have a history of once being a child in custody

The State is also working within its HMIS application and provider (Pathways Community Network) to assist agencies that receive requests for assistance from individuals, including formal “help lines,” to develop new functionality to perform formal intake on callers who are homeless (or not housing stable), determine likely mainstream benefits eligibility, and to provide a quality referral to an appropriate agency. This “mainstream benefits” functionality has been developed and will be deployed in July 2005. It will include “likely” eligibility determinations for benefits including TANF, Food Stamps, Medicaid, PeachCare (GA Medicaid for children, a/k/a SCHIP), veterans health care, adult literacy education, Section 8 housing, SSI, SSDI, and unemployment insurance.

### **(b) Remaining obstacles to achieving goal of ending “chronic homelessness”**

The foremost obstacle to ending chronic homelessness is need for additional intensely targeted professional outreach and holistic, community-based support provided one-on-one to chronically homeless persons. At present this is currently found only with the limited “Assertive Community Treatment (ACT)” (or similar) funded within the state. Chronically homeless persons are often resistant to services because of their experiences with providers, mental illness and/or addictions. As demonstrated in the DHR study of mental health hospital admissions (see previous page), almost all chronically homeless persons appear to be engaged by the system and offered some form of long-term housing solution, subject to service requirements that they

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**Exhibit 1: CoC Narrative, Form HUD-40076 CoC-C, Chronic Homelessness**

cannot meet, and they fail to sustain housing. The only solution to this dilemma will require either (1) substantial dedicated new funding for ACT teams attached to chronically homeless persons, but not to specific programs, or (2) systems change – a reordering of spending priorities.

Success of our HMIS initiative is also critical to the success of our effort to end chronic homelessness. We need to be able to help these individuals over time ... years. When they leave services for a time, outreach teams, discharge planners, shelter providers, etc. need to have ready access to their histories in order to develop new strategies aimed at success.

Permanently housing persons with long histories of behavioral disorders, service resistance, severe mental illness, long term addiction, criminal history, etc. is extremely difficult, and often, rewards from this work are not readily apparent to supportive housers, the social service providers, the faith community, and others. Our continuum must work to develop additional capacity in the provider community, including a system of ongoing training and support for persons engaged in this work.

**(c) Describe changes in number of chronic homeless persons reported in 2004 and 2005**

There is a slight change from year to year, as we use current HUD pro rata formulas to update the estimates that we use for this determination. This method was first employed by the State Policy Academy in 2002 and continue to be reflected in our 10 year Homeless Action Plan.

In coming years, we intend to partner with research institution(s) and utilize HMIS data, in combination with representative street counts, to update these estimates.

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## **Exhibit 1: CoC Narrative, Form HUD-40076 CoC-C, Chronic Homelessness**

### **1.a.(2) Current Chronic Homeless Strategy**

Georgia's Action Plan to End Chronic Homelessness, adopted by the Interagency Council and endorsed by the Governor, contains six (6) goals with action steps (strategies) to meet each goal, as follows: (1) expansion of mainstream benefits, (2) development of PSH for "chronically homeless" individuals, (3) ending discharge of "institutionalized" persons to homelessness, (4) replicate existing "best practices," (5) state agency collaboration on allocation of resources, and (6) procure HUD, mainstream, and private resources. Each of the following strategies to be initiated or expanded in the next 18 months requires the involvement of Council members and is related to one of the six goals stated above.

Develop guidelines for proper assessment to determine mainstream service programs appropriate to the needs of each individual. Preliminary work has been completed through our HMIS (Pathways Community Network). This functionality will be available on the web for all users, not just those utilizing the "client protected" HMIS part of the system. Training will be provided for HMIS and non-HMIS "mainstream" users. It will be rolled out in July of 2005 and fully operational by July of 2006.

The Department of Labor (DOL) will lead an effort to utilize their Disability Adjudication Services to work with communities to streamline and expedite the application process for Social Security Disability Benefits. Technical assistance efforts have already been initiated in one community. Two additional communities will participate. In addition, Georgia has applied for and, if chosen, will participate in a Policy Academy for Enhancing Access to SSI. This will involve focused 2-day planning, a 4-day train-the-trainer program for two GA trainers, follow-up TA for persons trained on SSI eligibility techniques, and TA on outcomes.

Utilizing HMIS data, together with critical survey work to be done with HMIS users and mainstream providers, a research institution will be engaged to develop a critical Pathways study to assess how persons are accessing (or not accessing) mainstream benefits. This work will be used to guide future work on access to mainstream benefits.

Through its ESG and HOPWA program agreements with homeless services, shelter and transitional housing providers, DCA will establish protocols and new contractual obligations. Providers who encounter "chronically homeless" persons must (1) document their "chronic" status, (2) more actively engage them with housing and services, and (3) make appropriate referrals to providers (PSH providers, Assertive Treatment Teams, etc.) with greater capacity to serve them.

DCA will continue its strategy to develop permanent supportive housing, much of it targeted (exclusively or in part) to chronically homeless persons. We have learned this year with our Samaritan Project that targeting a larger single project entirely to chronically homeless persons requires new funding for new "Assertive Community Treatment (ACT)" teams or similar efforts. Therefore, this effort must include work to develop new funding for services and/or a re-thinking of traditional funding practices.

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**Exhibit 1: CoC Narrative, Form HUD-40076 CoC-C, Chronic Homelessness**

DCA will lead in an effort to develop permanent supportive housing for disabled youth transitioning out of state's custody. McKinney-Vento funding will not be involved. DCA will utilize its "Permanent Supportive Housing Program" utilizing HOME, Tax Credits, State Housing Trust Fund, and state bond funds for development. Section 8 vouchers will be used for rental assistance.

The housing subcommittee (led by GHFA) of the Georgia Offender Re-entry Policy Team will seek to have its goals adopted as state policy. These seven goals include full assessment while in prison, housing information in prison, work/savings while in prison, re-entry housing, mainstream benefits eligibility screening while in prison and the development of permanent supportive housing.

Through the ESG program, DCA is actively seeking to construct recuperative shelters for homeless persons exiting primary care hospitals – in cases where ongoing hospitalization is not medically necessary, but the person has ongoing health care needs. A new respite shelter will soon open in Augusta (albeit outside of this CoC). DCA hopes to facilitate the construction of a respite shelter within the balance of state CoC within the next 12 months.

DCA and DHR will identify ways to enhance one-on-one community supports that include housing options, but are not tied to a single housing option/facility, for persons exiting state mental hospitals without stable housing, even if their stays were five days or less. Frankly, it is believed that this is the best way to engage persons who have or are experiencing chronic homelessness.

In order to more comprehensively and accurately enumerate chronically homeless individuals , DCA will employ two strategies. First, HMIS enhancements will allow users to answer a series of questions upon intake that will point to whether or not the client is likely to be chronically homeless. Eligibility will be determined and housing/services recorded whenever the client record is updated. This will provide us with chronic homelessness data that is not otherwise available via APRs, street counts, etc. In addition, we will seek to expand HMIS usage for "shelters" and other mainstream providers who encounter chronically homeless persons, but have not yet successfully implemented HMIS. Secondly, in the next 12 months two balance of state CoC communities, Gwinnett and Clayton Counties, in metro Atlanta, will conduct their first point in time counts.

DCA and other state agencies will serve as advisors to the Governor's newly created private-sector Task Force on Community Care for Behavioral Health and Developmental Disabilities. Their work is to define what MHDDAD delivery systems should look like and how services are delivered, with the vision of providing the highest quality service to consumers at the best cost. Many of the key state agency personnel serving in an advisory capacity are also members of the State Interagency Council. This will assure an open discussion of "chronic homelessness." The work of this task force should be complete within the next 12 months.

**Exhibit 1: CoC Narrative, Form HUD-40076 CoC-C, Chronic Homelessness**

**1.a.(3) Coordination**

Within the next 12 months two balance of state CoC communities, Gwinnett County and Clayton County - both suburbs of Atlanta, will conduct their first point in time counts. DCA is currently working with several other communities in the Balance of State continuum outside of the metro Atlanta area (Macon, Valdosta and Dalton), to plan their first counts. While we do not expect to be able to conduct counts in each of the 152 counties in our continuum, we do anticipate having a geographically diverse array of communities providing street census data that will be used to augment our HMIS and other planning data.

**1.a.(4) Chronic Homeless Goals Chart**

<b>Goal: End Chronic Homelessness</b>	<b>Action Steps</b>	<b>Responsible Organization (Person)</b>	<b>Target Dates</b>
<b>Goal 1</b> – Improve ability, by community, of mainstream and homeless service agencies to expedite SSI and SSDI benefits	a. Study success of first Department of Labor test site in Savannah b. Modify program c. Identify 2 new sites d. Implement program	a. GA DOL (Harper) b. GA DHR (Bliss) c. DCA (Lotti) d. Pathways (Matson) e. Interagency Council f. SSI Academy	Completion, May 2006
<b>Goal 2</b> - Develop on line eligibility tool integrated into HMIS for mainstream benefits, including housing assessments eligibility	a. Obtain requirements from service and affordable/supportive housing providers, b. Obtain input for on line functionality c. Engage designers d. Test initial system, make modifications e. Full roll-out	a. DCA (Lotti) b. Pathways (Matson) c. State Interagency Council d. Homeless Advisory Council	Preliminary rollout, July 2005  Completion, May 2006
<b>Goal 3</b> – Participate in (Federally-sponsored) Policy Academy for Enhancing Access to SSI	a. Identify Academy membership b. 2 day planning c. 4 day train the trainer program d. Evaluation e. TA on outcomes	a. GA DHR (Bliss) b. GA DOL (Harper) c. DCA (Lotti) d. Pathways (Matson) e. Interagency Council f. SSI Academy	Completion, May 2006
<b>Goal 4</b> – Critical Pathways study by 3 <sup>rd</sup> party research institution to assess effectiveness of access to mainstream services by chronically homeless persons	a. Comprehensive input b. Develop RFP for study c. Interagency concurrence with RFP d. Engage research institution e. Preliminary report f. Study and findings published	a. DHR (Bliss) b. DCA (Ball, Bassett, Lotti) c. Pathways (Matson) d. Interagency Council e. SSI Academy	Completion, May 2006
<b>Goal 5</b> – New protocols for ESG and HOPWA grantees to assist PSH providers with engagement of, and housing/services to, chronically homeless persons	a. Develop contract requirements b. Train grantees on requirements c. Provide technical assistance d. Follow up with PSH and/or ACT teams on referrals e. Monitor for compliance	a. DCA (Bassett, Thomas, Wright) a. GA Dept of Human Resources (Bliss)	Completion, August 2005
<b>Goal 6</b> – Develop new	a. Engage MATCH team	a. DCA (Scott, Watt,	Initiate

**Exhibit 1: CoC Narrative, Form HUD-40076 CoC-C, Chronic Homelessness**

Perm. Supportive Housing (using funds for development & ops other than McKinney-Vento) for disabled youth aging out of state's custody	<ul style="list-style-type: none"> <li>b. Engage developers through SH Developers Forum and GSTAND (developer's professional org in GA)</li> <li>c. Identify site(s)</li> <li>d. Work with developer on requirements for project</li> <li>e. Identify Section 8 vouchers, and engage other state agency partnerships</li> <li>f. Initiate project</li> <li>g. Complete project</li> </ul>	<ul style="list-style-type: none"> <li>Ball)</li> <li>b. DHR (Brown)</li> </ul>	<ul style="list-style-type: none"> <li>Project, May 2006</li> <li>Completion, May 2007</li> </ul>
<b>Goal 7</b> – State adoption of GA Offender Re-entry Policy Team recommendations	<ul style="list-style-type: none"> <li>a. Present to State Dept. Heads</li> <li>b. Present to Governor's staff</li> <li>c. Action by the Governor</li> </ul>	<ul style="list-style-type: none"> <li>a. DCA (Ball)</li> <li>c. Pathways (Matson)</li> <li>d. State Interagency Council</li> <li>e. SSI Policy Academy Members</li> </ul>	<ul style="list-style-type: none"> <li>December 2005</li> </ul>
<b>Goal 8</b> – Develop new recuperative shelter in balance of state CoC targeted to homeless persons discharged from primary care hospitals	<ul style="list-style-type: none"> <li>a. Identify local partnership that must include primary health provider and local hospital(s)</li> <li>b. Assist with study/provide TA from 'best practice' providers</li> <li>c. Fund soft costs with State HTF dollars</li> <li>d. Develop project</li> </ul>	<ul style="list-style-type: none"> <li>a. DCA (Bassett)</li> <li>b. DCH - Dept. of Community Health (Peoples)</li> <li>c. Union Mission Savannah (best practice provider, Elliott)</li> </ul>	<ul style="list-style-type: none"> <li>May 2006</li> </ul>
<b>Goal 9</b> – Develop new community support teams necessary to adequately perform outreach and keep "chronically homeless" persons connected to housing	<ul style="list-style-type: none"> <li>a. Identify areas of highest need for new assertive community treatment teams</li> <li>b. Engage local behavioral health professionals</li> <li>c. Identify project size and rent asst.</li> <li>d. Procure public/private funds for ACT services</li> <li>e. Complete project</li> </ul>	<ul style="list-style-type: none"> <li>a. DCA (Bassett)</li> <li>b. DHR (Bliss)</li> <li>d. State Interagency Council</li> <li>e. United Way (Bolster)</li> </ul>	<ul style="list-style-type: none"> <li>May 2006</li> </ul>
<b>Goal 10</b> – Improve HMIS info and referral capability to assist mainstream agencies with identification of chronically homeless persons	<ul style="list-style-type: none"> <li>a. Develop question and answer protocols</li> <li>b. Review of protocols by Interagency and Advisory Councils, and providers</li> <li>c. HMIS programming</li> <li>d. Testing</li> <li>e. Deployment</li> </ul>	<ul style="list-style-type: none"> <li>a. DCA (Bassett, Lotti)</li> <li>b. Pathways (Matson)</li> <li>c. Interagency Council</li> <li>d. Advisory Council</li> </ul>	<ul style="list-style-type: none"> <li>December 2005</li> </ul>
<b>Goal 11</b> – Develop new permanent housing utilizing S+C strategy for access by chronically homeless persons	<ul style="list-style-type: none"> <li>a. Identify local partnership that must include primary health provider and local hospital(s)</li> <li>b. Assist with study/provide TA from 'best practice' providers</li> <li>c. Fund preliminary soft costs with State HTF dollars</li> <li>d. Develop project</li> </ul>	<ul style="list-style-type: none"> <li>a. DCA (Bassett)</li> <li>b. DCH - Dept. of Community Health (Peoples)</li> <li>c. Union Mission Savannah (best practice provider, Elliott)</li> </ul>	<ul style="list-style-type: none"> <li>May 2006</li> </ul>

**Exhibit 1: CoC Narrative, Form HUD-40076 CoC-C, Chronic Homelessness**

**3. B. Other Homelessness Goals**

<b>Goal: Other Homelessness</b>	<b>Action Steps</b>	<b>Responsible Person/ Organization</b>	<b>Target Dates</b>
<p><b>Goal 1</b> – Market advanced HMIS tools for I/R, benefits eligibility, etc. in order to expand HMIS to mainstream, non-HUD McKinney-Vento @ DOE, FEMA, etc., faith, help line, prevention, etc. programs</p>	<p>a. Hold discussions with agencies                      b. Develop preliminary plans for enhancements to HMIS system                      c. Present to Interagency and Advisory Councils for comment                      d. Design                      e. Testing                      f. Roll-out</p>	<p>a. DCA (Lotti)                      b. Pathways (Matson)                      c. State Interagency Council                      d. Homeless Advisory Council</p>	<p>Planning, September 2005                       Roll-out, March 2006</p>
<p><b>Goal 2</b> – Adopt Academy recommendations for “Action Plan for Families with Children Experiencing Homelessness in Georgia”</p>	<p>a. Draft Action Plan for review by full policy academy team                      b. Briefing of agency sponsors                      c. Re-convene in-state academy                      d. Presentation to State Interagency Council                      e. Endorsement by Governor</p>	<p>a. DCA (Ball)                      b. GA DOE (Davidson)                      c. GA DHR (Brown)                      d. GA Coalition to End Homelessness (Preston)                      e. Legislature (Manning)                      f. Gov’s Off. (Ortiz)</p>	<p>March 2006</p>
<p><b>Goal 3</b> – Develop and implement enhanced TA programs targeted to the 200 (+/-) HUD McKinney-Vento-funded homeless providers in GA in order to enhance compliance with program requirements</p>	<p>a. Focus with Homeless Advisory Council to develop training topics and goals                      b. Seek training partner(s) from college(s) and/or technical school(s)                      c. Develop curriculum (org development, financial mgmt, HQS, rent calculations, case mgmt., etc.) and scope of training                      d. Finalize costs and seek funding                      e. Implement program</p>	<p>a. DCA (Bassett, Woods, Timm)                      b. DHR (Finn)                      c. GCEH (Preston)                      d. Advisory Council                      e. Interagency Council</p>	<p>February 2006</p>
<p><b>Goal 4</b> - Engage state DOE McKinney-Vento-funded social workers to increase the availability of emergency shelter and transitional housing in two (2) under-served, perhaps rural, areas</p>	<p>a. Determine communities with inadequate homeless resources and identify project sponsors and funding sources to bridge those gaps.                      b. Explore ‘housing first,’ ‘Interfaith Hospitality,’ voucher-based and other models to reduce costs or to meet lower demand needs                      c. Assist applicants to enhance their org capacity, and to successfully compete for state and federal funds by offering a wide range of TA (see Goal 3)</p>	<p>a. DCA (Bassett, Thomas)                      b. GA DOE (Davidson)                      c. GCEH (Preston)                      d. Advisory Council                      e. Interagency Council</p>	<p>March 2006</p>

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**Exhibit 1: CoC Narrative, Form HUD-40076 CoC-D, Discharge Planning Policy Chart****Development and Implementation of Discharge Planning**  
Indicate Yes or No in appropriate box

<b>Publicly Funded System(s) of Care/Institution(s) in CoC Geographic Area</b>	<b>Initial Discussion</b>	<b>Protocol in Development</b>	<b>Formal Protocol Finalized</b>	<b>Protocol Implemented</b>
<b>Foster Care</b>	Yes	Yes	Yes	Yes
<b>Health Care</b> <sup>1</sup>	Yes	Yes	Yes	Yes
<b>Mental Health</b>	Yes	Yes	Yes	Yes
<b>Correctional</b>	Yes	Yes	Yes	No

<sup>1</sup> While there is discussion among state groups, there is no state mandate on discharge from primary health hospitals. With assistance from DCA, regional hospitals and regional homeless providers have implemented regional solutions in Savannah, Columbus and Augusta. Discussions are ongoing for the Athens, Cobb and Dalton regions. This is always a topic of discussion at regional CoC meetings, the Advisory Council, and the Interagency Council.

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**Exhibit 1: CoC Narrative, Form HUD-40076 CoC-E, Unexecuted Grants**

Per the HUD Atlanta CPD Office, there are no (prior to 2004) unexecuted grants.

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**Exhibit 1: Continuum of Care, Form HUD-40076 CoC-F, Service Activity Chart****Fundamental Components in CoC System -- Service Activity Chart****Component: Prevention****Services in place:**

- Short term subsidies to defray rent, mortgage and utility arrearages
- Legal Assistance

**Service Providers:**

Augusta Ministries (Regional); Gainesville Ministries (Regional); Rome Ministries, Rome; City of Albany; Albany; Asian-American Resource Foundation, Inc., (Regional); Calvary Refuge, Forest Park; Carroll County Emergency Shelter, Carrollton; Carrollton Housing Authority, Carrollton; Citizens Against Violence, Inc., Statesboro; Clayton County Family Care, Inc., Forest Park; Columbus Alliance for Battered Women, Inc., (Regional); Community Outreach Service Center, Inc., Warner Robins; Concerted Services, Inc., Waycross; DeKalb Metro Housing Counseling Center, Inc., (Regional); Douglas County Community Services Board, Smyrna; Douglas County Shelter, Inc., Douglasville; Family Crisis Center of Walker, Dade, Catoosa & Chattooga Counties, Inc., LaFayette; Gateway House, Inc., Gainesville; Habersham Homeless Ministries Inc., (f/k/a Refuge Ministries, Clarkesville; The Healing Place of Athens, Inc., Athens (Regional); City of Hinesville, Hinesville; Homeless Resource Network, Inc., (Regional); The Hope Shelter, Inc., Hapeville; Hospitality House for Women, Inc., Rome; House of Grace Inc., Adel; Macon Bibb County Economic Opportunity Council, Inc., Macon; Mulberry Street United Methodist Church, Macon; N.O.A.'s Ark, Inc., Dahlonega; North Georgia Mountain Crisis Network, Inc., Blue Ridge; Northeast Georgia Council on Domestic Violence, Inc., Hartwell; Northwest Georgia Family Crisis Center, Inc., Dalton; Open Door Community House, Inc., (Regional); Peace Place, Inc., Winder; Polk County Women's Shelter, Inc., Cedartown; Rockdale County Emergency Relief Fund, Inc., Conyers; S.H.A.R.E. House, Inc., Douglasville; Salvation Army, (Columbus-Regional); Salvation Army (Griffin), Griffin; Salvation Army, (Savannah-Regional); Salvation Army (Thomasville), Thomasville; Salvation Army (Warner Robins), Warner Robins; Shepherd's Rest Ministries, Inc., Dallas; South Georgia Coalition to End Homelessness, Valdosta; Southwest Georgia Community Action Council, Inc., Moultrie; The IMPACT! Group, Inc. (f/k/a Gwinnett Housing Resource Partnership), Norcross; Travelers Aid of Metropolitan Atlanta, Inc., (Regional); Women In Need of God's Shelter, Inc., Dublin; Young Women's Christian Association of Greater Atlanta, Inc., (Regional)

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**Exhibit 1: Continuum of Care, Form HUD-40076 CoC-F, Service Activity Chart****Fundamental Components in CoC System -- Service Activity Chart****Component: Outreach****Outreach in place:**

- ACT Teams
- Outreach Vans
- Food and clothing
- Person-based supportive services (f/k/a “case management)
- Health/mental health care
- Drop in centers
- Showers, laundry, mail
- Peer support program
- Inclement weather supports

**Service Providers:**

Augusta (regional) Ministries; Gainesville (regional) Ministries; Agape Recovery Outreach, Inc., Albany; Albany, City of, Albany; Atlanta Union Mission Corporation, (regional); Carroll County Emergency Shelter, Inc., Carrollton; Citizens Against Violence, Inc., Statesboro; Clayton County Family Care, Inc., Forest Park; Columbus Alliance for Battered Women, Inc., (regional); Community Outreach Service Center, Inc., Warner Robins; Concerted Services, Inc., Waycross; Crossroads Community Ministries, Inc., (regional); DeKalb Metro Housing Counseling Center, Inc., (regional); Distinguished Women With A Purpose, Inc., Norcross; Douglas County Community Services Board, Smyrna; Douglas County Shelter, Inc., Douglasville; Faith Community Outreach Center, Inc., Albany; Family Crisis Center of Walker, Dade, Catoosa & Chattooga Counties, Inc., LaFayette; Habersham Homeless Ministries Inc., f/k/a Refuge Ministries, Clarkesville; The Healing Place of Athens, Inc., Athens; Hinesville, City of, Hinesville; Homeless Resource Network, Inc., (regional); Hospitality House for Women, Inc., Rome; House of Grace Inc., Adel; Loaves and Fishes Ministry of Macon, Inc., Macon; Macon Bibb County Economic Opportunity Council, Inc., Macon; Mulberry Street United Methodist Church, Macon; N.O.A.’s Ark, Inc., Dahlonega; North Georgia Mountain Crisis Network, Inc., Blue Ridge; Northeast Georgia Council on Domestic Violence, Inc., Hartwell; Northeast Georgia Homeless Coalition, (regional); Northwest Georgia Family Crisis Center, Inc., Dalton; Open Door Community House, Inc., (regional); Peace Place, Inc., Winder; Polk County Women’s Shelter, Inc., Cedartown; S.H.A.R.E. House, Inc., Douglasville; Salvation Army, A Georgia Corporation (Columbus-regional); Salvation Army, A Georgia Corporation (Griffin), Griffin; Salvation Army, A Georgia Corporation (Savannah-regional); Salvation Army, A Georgia Corporation (Thomasville), Thomasville; Shepherd’s Rest Ministries, Inc., Dallas; South Georgia Coalition to End Homelessness, Valdosta; The IMPACT! Group, Inc. (f/k/a Gwinnett Housing Resource Partnership), Norcross; Travelers Aid of Metropolitan Atlanta, Inc., (regional); Tri-County Protective Agency, Inc., Hinesville; Women In Need of God’s Shelter, Inc., Dublin; Young Women’s Christian Association of Greater Atlanta, Inc.,(regional)

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## Exhibit 1: Continuum of Care, Form HUD-40076 CoC-F, Service Activity Chart

### **Component: Supportive Services**

#### **Services in place:**

- Case Management
- Life Skills
- Employment Asst.
- Nutrition Asst, Food, Meals
- Adult education / GED
- Housing Counseling
- DV services
- Dental, eye care, prescriptions
- AD Services
- AIDS Services
- Child Care, services, tutoring
- AIDS services
- Medical services
- Life / financial mgmt. skills
- Furniture/furniture storage
- Resettlement assistance
- MH Services
- Education
- Transportation
- Mental health / disability services
- Addiction services
- Legal assistance
- Identification cards
- Savings accounts

#### **Service Providers:**

Action Ministries, Inc. (regional), Atlanta; Action Ministries, Inc. Agape Recovery Outreach, Inc., AIDS Athens (regional); City of Albany, Albany; Augusta (regional) Ministries; Amethyst, Statesboro; Asian American Resource Foundation, Inc., Doraville; Atlanta Union Mission Corporation, Atlanta (regional); Calvary Refuge, Inc., Forest Park; Carroll County Emergency Shelter, Inc., Carrollton; Carrollton Housing Authority, C.A.R.E.,Jesup; Carrollton; Central City Aids Network, Macon; Citizens Against Violence, Inc., Statesboro; Clayton County Family Care, Inc., Forest Park; Columbus Alliance for Battered Women, Inc., (regional); Community Outreach Service Center, Inc., Warner Robins; Crossroads Community Ministries, Inc., Atlanta (regional); DeKalb Metro Housing Counseling Center, Inc.,(regional); Distinguished Women With A Purpose, Inc., Norcross; Douglas County Community Services Board, Smyrna; Douglas County Shelter, Inc., Douglasville; Faith Community Outreach Center, Inc., Albany; Family Crisis Center of Walker, Dade, Catoosa & Chattooga Counties, Inc., LaFayette; First Monumental Faith Community Outreach Center, Inc., Albany; Food Bank of Northeast Georgia, Inc., Athens (regional); Gateway House, Inc., Gainesville (regional) Ministries; Golden Rule, Inc., Butler; GraceWay Recovery Residence, Inc., Albany; Habersham Homeless Ministries Inc., f/k/a Refuge Ministries, Clarkesville; The Healing Place of Athens, Inc., Athens (regional); City of,Hinesville, Hinesville; HODAC, Inc., Warner Robins; Homeless Resource Network, Inc., Columbus (regional); Homeless Shelter Action Committee, Inc. a/k/a Good Neighbor House,Cartersville; The Hope Shelter, Inc., Hapeville; Hospitality House for Women, Inc., Rome; House of Grace Inc., Adel; The IMPACT! Group, Inc. (f/k/a Gwinnett Housing Resource Partnership), Norcross; Loaves and Fishes Ministry of Macon, Inc., Macon; Macon Bibb County Economic Opportunity Council, Inc., Macon; Maranatha Outreach, Inc., Hardwick; Mulberry Street United Methodist Church, Macon; N.O.A.'s Ark, Inc., Dahlonega; North Georgia Mountain Crisis Network, Inc., Blue Ridge; Northeast Georgia Council on Domestic Violence, Inc., Hartwell; Northeast Georgia Homeless Coalition , Athens (regional); Northwest Georgia Family Crisis Center, Inc., Dalton; Open Door Community House, Inc., Columbus; Peace Place, Inc., Winder; Polk County Women's Shelter, Inc., Cedartown; Rockdale County Emergency Relief Fund, Inc., Conyers; Rome Ministries, Rome; S.H.A.R.E. House, Inc., Douglasville; Salvation Army, A Georgia Corporation, Columbus (regional); Salvation Army, A Georgia Corporation (Griffin), Griffin, Salvation Army, A Georgia Corporation, Savannah (regional); Salvation Army, A Georgia Corporation (Thomasville), Thomasville; Salvation Army, A Georgia Corporation (Warner Robins),Warner Robins; Shepherd's Rest Ministries, Inc., Dallas; South Georgia Coalition to End Homelessness ,Valdosta; South Health District,Valdosta; Southwest Georgia Community Action Council, Inc., Moultrie; Travelers Aid of Metropolitan Atlanta, Inc., (regional); Tri-County Protective Agency, Inc., Hinesville; Union Mission, Savannah (regional); Wesley Community Centers of Savannah, Inc., (regional); Women In Need of God's Shelter, Inc., Dublin; Young Adult Guidance Center, Inc., Atlanta (regional); Young Women's Christian Association of Greater Atlanta, Inc., (regional).

**Exhibit 1: Continuum of Care Housing Activity Charts**

Fundamental Components in Coc System - Housing Activity Chart

**Emergency Shelter**

Provider Name	Facility Name	HMIS		Geo Code	Target Population		2005 Year-Round Units/Beds				2005 Other Beds		
		Part. Code	Number of Year Round Beds		A	B	Family Units	Family Beds	Individual Beds	Total Year Round	Seasonal	Overflow Voucher	
			Ind.										Fam.
Association on Battered Women of Clayton County, Inc.	Association on Battered Women of Clayton County	Z			139063	FC	DV	18		18	18		4
Camden Community Crisis Center, Inc.	Camden House	Z			139039	FC	DV	13	12	1	13	2	3
Cherokee Family Violence Center	Cherokee Family Violence Center	Z			139057	FC	DV	6	12		12		
Christian League for Battered Women, Inc.	Tranquility House	Z			139013	FC	DV	5	12		12		
Circle of Love Center, Inc.	Circle of Love	Z			139133	FC	DV	4	12		12		
Citizens Against Violence, Inc.	SAFE HAVEN Domestic Violence Shelter	Z			139031	FC	DV	21	17	4	21		
Concerted Services, Inc.	Magnolia House	Z			139299	M	DV	14		14	14		
Family Crisis Center of Walker, Dade, Catoosa & Chattooga Counties, Inc.	Shelter/Transitional Housing	Z			139295	FC	DV	18	18		18		
Flint Circle Council on Family Violence, Inc.	Haven House	Z			139151	FC	DV	7	18		18		
Gateway House, Inc.	Gateway House, Inc.	N			139139	FC	DV	5		15	15		
Georgia Mountain Women's Center	Circle of Hope	Z			139137	FC	DV	5	10		10		
Glynn Community Crisis Center, Inc.	Amity House	S		18	139127	FC	DV	18	18		18		
Halcyon Home For Battered Women, Inc.	Amity House	Z			139275	FC	DV	15		15	15		
Hospitality House for Women, Inc.	Hospitality House for Women, Inc. (The)	Z			139115	FC	DV	27	17	10	27		
Liberty House of Albany, Inc.	Liberty House of Albany	Z			139095	M	DV	4	22	2	24		
N.O.A.'s Ark, Inc.	NOA's Ark, Inc.	Z			139187	FC	DV	12		12	12		1
North Georgia Mountain Crisis Network, Inc.	North Georgia Mountain Crisis Network, Inc.	Z			139111	FC	DV	12	3	9	12		
Northeast Georgia Council on Domestic Violence, Inc.	Heart Heaven	Z			139147	FC	DV	8	8		8		
Northwest Georgia Family Crisis Center, Inc.	NW GA Family Crisis Center, Inc.	Z			139313	FC	DV	1	24		24		
Partnership Against Domestic Violence, Inc.	Gwinnett Shelter	Z			139135	FC	DV	38	38		38		
Peace Place, Inc.	Peace Place, Inc.	Z			139013	FC	DV	15	15		15		
Refuge Domestic Violence Shelter, Inc.	The Refuge	Z			139209	FC	DV	3	20		20		
S.H.A.R.E. House, Inc.	Emergency Shelter	S		25	139097	FC	DV	1	25		25		
Salvation Army, A Georgia Corporation (Warner Robins)	Safe House	Z			139255	FC	DV			18	18		
Shepherd's Rest Ministries, Inc.	Shepherd's Rest Ministries, Inc.	S	10	4	139223	FC	DV	19	4	10	14		
Support in Abusive Family Emergencies	SAFE	Z			139291	FC	DV	4	15		15		
Tifton Judicial Circuit Shelter	Ruth's Cottage	Z			139277	FC	DV	5	12		12		
Tri-County Protective Agency, Inc.	Tri-County Protective Agency, Inc.	Z			139179	FC	DV	12	12		12		
Women In Need of God's Shelter, Inc.	Women In Need of God's Shelter, Inc.	Z			139175	FC	DV	4	15		15		
<b>Domestic Violence SubTotals</b>			<b>10</b>	<b>47</b>		<b>SubTotals</b>		<b>314</b>	<b>359</b>	<b>128</b>	<b>487</b>	<b>2</b>	<b>8</b>

**Exhibit 1: Continuum of Care Housing Activity Charts**

Fundamental Components in Coc System - Housing Activity Chart

**Emergency Shelter**

Provider Name	Facility Name	HMIS		Geo Code	Target Population		2005 Year-Round Units/Beds				2005 Other Beds		
		Part. Code	Number of Year Round Beds		A	B	Family Units	Family Beds	Individual Beds	Total Year Round	Seasonal	Overflow Voucher	
			Ind.										Fam.
Action Ministries, Inc. (dba Rome Ministries)	Rivers of Life Ministries Emergency Shelter	S	5		139115	M				5	5		
Salvation Army, Macon	Salvation Army Safe House	S	60	32	139021	M		27	60	32	92		
Albany, City of	City's Emergency Housing for Families	S		40	139095	FC		9	40		40		
Calvary Refuge, Inc.	Calvary Refuge, Inc.	S	38	16	139063	M		7	16	38	54		
Carroll County Emergency Shelter, Inc.	Carroll County Emergency Shelter, Inc	S	18	6	139045	FC		24	6	18	24		
Carrollton Housing Authority	415 Hope	N			139045	SM		1		12	12		
Douglas County Shelter, Inc.	Douglas County Shelter, Inc.	S	2		139097	FC		2		2	2		
Faith Community Outreach Center, Inc.	Shelter/Transitional Housing	S		20	139095	FC		20	20		20		
Fulfilling God's Assignments, Inc.	The Light Homeless Shelter	N			139013	FC		30	10	20	30		
GraceWay Recovery Residence, Inc.	GraceWay Recovery Residence, Inc.	N			139095	SF		15		15	15		
Habersham Homeless Ministries Inc.	Temporary Housing 1	N			139137	M		2	7		7		
Habersham Homeless Ministries Inc.	Temporary Housing 2	N			139137	FC		2	4		4		
Homeless Shelter Action Committee, Inc.	Good Neighbor Shelter	S	26	5	139015	M		1	5	26	31		
Hope Shelter, Inc., (The)	Hope Shelter, Inc., (The)	N			139063	FC		9	9		9		
Lowndes Associated Ministries to People (LAMP), Inc.	New Horizons Family Development Center	S	22	8	139185	FC		30	8	22	30		
Rockdale County Emergency Relief Fund, Inc.	Rockdale County Emergency Relief Fund, Inc.	S			139247	FC							325
Salvation Army, A Georgia Corporation (Griffin)	House of Hope	S	24	8	139255	M		2	8	24	32		
The IMPACT! Group, Inc. (a/k/a Gwinnett Housing Resource Partnership)	GHRP Emergency Housing	S	2	20	139135	FC		10	20	2	22		
<b>Beds, Other Than DV, SubTotals</b>			<b>197</b>	<b>155</b>	<b>SubTotals</b>			<b>191</b>	<b>213</b>	<b>216</b>	<b>429</b>	<b>0</b>	<b>325</b>
<b>All Beds Totals</b>			<b>207</b>	<b>202</b>				<b>505</b>	<b>572</b>	<b>344</b>	<b>916</b>	<b>2</b>	<b>333</b>

**Under Development**

		Anticipated Occupancy Date											
Polk County Women's Shelter	Our House	7/1/2006		139233	FC	DV	7	15					15
Carrollton Housing Authority	Emergency Shelter	7/1/2006		139045	SM				12				12
New Life Church of Vidalia, Inc.	God's Storehouse/Jesus Inn	7/1/2006		139279	M		18	20					20
<b>Totals</b>								<b>25</b>	<b>35</b>	<b>12</b>	<b>0</b>	<b>0</b>	<b>47</b>

**Unmet Need**

<b>Totals</b>							<b>272</b>	<b>301</b>	<b>190</b>	<b>538</b>		
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**HMIS Usage for All Shelter Beds**

1. Total Year Round Individual ES Beds	344	4. Total Year Round Family ES Beds	572	Individual & Family 409 of 916 Beds 45%
2. Year Round Individual ES Beds in HMIS	207	5. Family ES Beds in HMIS	202	
3. HMIS Coverage Individual ES Beds	60%	6. HMIS Coverage Family ES Beds	35%	

**HMIS Usage Shelter Beds, Excluding Beds Reserved Primarily for Victims of Domestic Violence**

1. Total Year Round Individual ES Beds Minus DV	216	4. Total Year Round Family ES Beds Minus DV	213	Individual & Family 352 of 429 Beds 82%
2. Year Round Individual ES Beds in HMIS Minus DV	197	5. Family ES Beds in HMIS Minus DV	155	
3. HMIS Coverage Individual ES Beds Minus DV	91%	6. HMIS Coverage Family ES Beds Minus DV	73%	

**Exhibit 1: Continuum of Care Housing Activity Charts**

Fundamental Components in Coc System - Housing Activity Chart

**Transitional Housing**

Provider Name	Facility Name	Part. Code	HMIS		Geo Code	Target Population		2005 Year-Round Units/ Beds			
			Number of Year Round Beds			A	B	Family Units	Family Beds	Individual Beds	Total Year Round
			Ind.	Fam.							

**Current Inventory**

Citizens Against Violence, Inc.	Bonnie Glen Apartments	Z			139031	FC	DV	45	43	2	45
Colquitt County Serenity House Project, Inc.	Colquitt County Serenity House Project, Inc.	Z			139071	FC	DV		14		14
Colquitt County Serenity House Project, Inc.	Colquitt County Serenity House Project, Inc.	Z			139071	FC	DV	27	27		27
Colquitt County Serenity House Project, Inc.	Transitional Living Program	Z			139071	FC	DV	8	24		24
Gateway House, Inc.	Gateway House, Inc.	N			139139	FC	DV	3	7		7
Lowndes Associated Ministries to People (LAMP), Inc.	New Horizons Family Development Center	S		3	139185	FC	DV	3	3		3
Lowndes Associated Ministries to People (LAMP), Inc.	New Horizons Family Development Center	S		3	139185	FC	DV	3	3		3
Lowndes Associated Ministries to People (LAMP), Inc.	New Horizons Family Development Center	S		3	139185	FC	DV	3	3		3
Refuge Domestic Violence Shelter, Inc. (The)	The Refuge	Z			139209	FC	DV	1	4		4
S.H.A.R.E. House, Inc.	Transitional Housing	S	10	9	139097	FC	DV	15	5	10	15
<b>Domestic Violence SubTotals</b>			<b>10</b>	<b>18</b>	<b>SubTotals</b>			<b>108</b>	<b>133</b>	<b>12</b>	<b>145</b>
Action Ministries, Inc. (Central Office)	HOPWA Housing Carrollton	S	2		139045	FC	AIDS	2		2	2
Action Ministries, Inc. (Central Office)	HOPWA Housing Cartersville	S		3	139015	FC	AIDS	2	3		3
Action Ministries, Inc. (Central Office)	HOPWA Housing LaGrange	S		4	139285	FC	AIDS	4	4		4
Action Ministries, Inc. (Central Office)	HOPWA Housing Rome	S		5	139115	M	AIDS	5	5		5
Action Ministries, Inc. (Central Office)	HOPWA Housing Rome G-6 & 7	S		2	139115	SMF	AIDS	2	2		2
Action Ministries, Inc. (Central Office)	AM Transitional Housing Carrollton	S		3	139045	FC		3	3		3
Action Ministries, Inc. (Central Office)	AM Transitional Housing Cartersville	S		4	139015	FC		4	4		4
Action Ministries, Inc. (Central Office)	AM Transitional Housing Cartersville	S		3	139015	FC		3	3		3
Action Ministries, Inc. (Central Office)	AM Transitional Housing Cartersville #2	S		4	139015	FC		4	4		4
Action Ministries, Inc. (Central Office)	AM Transitional Housing Ellijay	S		4	139123	FC		4	4		4
Action Ministries, Inc. (Central Office)	AM Transitional Housing Gainesville	S	4	4	139139	FC		2	4	4	8
Action Ministries, Inc. (Central Office)	AM Transitional Housing Greensboro	S		4	139133	FC		3	4		4
Action Ministries, Inc. (Central Office)	AM Transitional Housing Harlem	S		3	139073	FC		3	3		3
Action Ministries, Inc. (Central Office)	AM Transitional Housing Jasper	S		3	139227	FC		3	3		3
Action Ministries, Inc. (Central Office)	AM Transitional Housing LaGrange	S		2	139285	FC		2	2		2
Action Ministries, Inc. (Central Office)	AM Transitional Housing Lincolnton	S		7	139181	FC		7	7		7
Action Ministries, Inc. (Central Office)	AM Transitional Housing Monroe	S		4	139297	FC		4	4		4
Action Ministries, Inc. (Central Office)	AM Transitional Housing Rome	S		3	139115	FC		3	3		3
Action Ministries, Inc. (Central Office)	AM Transitional Housing Thomson	S		3	139189	FC		3	3		3
Action Ministries, Inc. (Central Office)	AM Transitional Housing Washington	S		3	139317	FC		3	3		3

**Exhibit 1: Continuum of Care Housing Activity Charts**

Fundamental Components in Coc System - Housing Activity Chart

**Transitional Housing**

Provider Name	Facility Name	Part. Code	HMIS		Geo Code	Target Population		2005 Year-Round Units/Beds			
			Number of Year Round Beds			A	B	Family Units	Family Beds	Individual Beds	Total Year Round
			Ind.	Fam.							
Action Ministries, Inc. (Central Office)	AM Transitional Housing Winder	S		3	139013	FC		3	3		3
Agape Recovery Outreach, Inc.	Agape Recovery Outreach, Inc.	N			139095	SM		30	30		30
Asian American Resource Foundation, Inc.	Transitional Housing	S	8	10	139135	FC		4	10	8	18
Atlanta Union Mission Corporation	Potter's House, (The)	S	150		139157	SM		150		150	150
Calvary Refuge, Inc.	Calvary Refuge, Inc.	S		58	139063	M		14	58		58
Carroll County Emergency Shelter, Inc.	Carroll County Emergency Shelter, Inc	S	20	8	139045	FC		28	8	20	28
Central City AIDS Network, Inc.	Central City AIDS Network Elms Street Project	S	6		139021	SMF	AIDS	6		6	6
Central City AIDS Network, Inc.	Rainbow Center/Diversity House Project	S	40		139021	SMF	AIDS	40		40	40
City of Hinesville	Next Step Transitional Housing Program	N			131566	FC		10	33		33
Community Outreach Service Center, Inc.	Community Outreach Service Center	N			139153	SM		15		15	15
Distinguished Women With A Purpose, Inc.	ME-ME's House of Hope	S	16	2	139135	FC		18	2	16	18
Douglas County Community Services Board	Mothers Making A Change	S	28		139097	FC		7		28	28
Douglas County Shelter, Inc.	Douglas County Shelter, Inc.	S		16	139097	FC		16	16		16
First Monumental Faith Community Outreach Center, Inc.	Transitional Housing Program	N			139095	FC		15	47		47
Golden Rule, Inc.	Golden Rule, (The)	N			139269	SF		38		38	38
GraceWay Recovery Residence, Inc.	GraceWay	N			139095	SF				15	15
HODAC, Inc.	Gateway Cottage	N			139153	FC		8		28	28
Hope Shelter, Inc., (The)	Hope Shelter, Inc., (The)	N			139063	FC		21	21		21
House of Grace Inc.	House of Grace, Inc.	S	28		139075	SM		28		28	28
Loaves and Fishes Ministry of Macon, Inc.	Caldwell Complex	S	9		139021	SM		9		9	9
Loaves and Fishes Ministry of Macon, Inc.	Family Transitional Home #1	S		6	139021	FC		1	6		6
Loaves and Fishes Ministry of Macon, Inc.	Family Transitional Home #2	S		6	139021	FC		1	6		6
Loaves and Fishes Ministry of Macon, Inc.	Family Transitional Home #3	S		4	139021	FC		1	4		4
Loaves and Fishes Ministry of Macon, Inc.	Family Transitional Home #4	S		6	139021	FC		1	6		6
Loaves and Fishes Ministry of Macon, Inc.	Family Transitional Home #5	S		6	139021	FC		1	6		6
Loaves and Fishes Ministry of Macon, Inc.	Family Transitional Home #6	S		6	139021	FC		1	6		6
Loaves and Fishes Ministry of Macon, Inc.	Family Transitional Home #6	S		8	139021	FC		8	8		8
Loaves and Fishes Ministry of Macon, Inc.	Rebekah House for Women	S	4		139021	SF		4		4	4
Lowndes Associated Ministries to People (LAMP), Inc.	New Horizons Family Development Center	S		25	139185	FC		25	25		25
Macon Bibb County Economic Opportunity Council, Inc.	Bloomfield	S		6	139021	FC		1	6		6
Macon Bibb County Economic Opportunity Council, Inc.	Cleveland	S		4	139021	FC		1	4		4
Macon Bibb County Economic Opportunity Council, Inc.	EOCHC Walmar	S		9	139021	FC		1	9		9
Macon Bibb County Economic Opportunity Council, Inc.	Lynmore	S		6	139021	FC		1	6		6

**Exhibit 1: Continuum of Care Housing Activity Charts**

Fundamental Components in Coc System - Housing Activity Chart

**Transitional Housing**

Provider Name	Facility Name	Part. Code	HMIS		Geo Code	Target Population		2005 Year-Round Units/Beds			
			Number of Year Round Beds			A	B	Family Units	Family Beds	Individual Beds	Total Year Round
			Ind.	Fam.							
Macon Bibb County Economic Opportunity Council, Inc.	Matheson	S		4	139021	FC		1	4		4
Macon Bibb County Economic Opportunity Council, Inc.	Poppy	S		12	139021	FC		3	12		12
Macon Bibb County Economic Opportunity Council, Inc.	Sterling Place	S		6	139021	FC		1	6		6
Maranatha Outreach, Inc.	Maranatha Serenity Home	S	8		139009	SM		8		8	8
Rainbow Village, Inc.	Rainbow Village Duluth	N			139135	FC		8	32		32
Rainbow Village, Inc.	Rainbow Village Norcross	N			139135	FC		4	14		14
Salvation Army, A Georgia Corporation (Thomasville)	Needham House	S	4	4	139275	FC		8	4	4	8
The IMPACT! Group, Inc. (f/k/a Gwinnett Housing Resource Partnership)	GHRP Transitional Housing	S		12	139135	FC		4	12		12
The IMPACT! Group, Inc. (f/k/a Gwinnett Housing Resource Partnership)	GHRP Transitional Housing	S		24	139135	FC		8	24		24
Travelers Aid of Metropolitan Atlanta, Inc.	Beaver Springs	S		12	139135	M		12	12		12
Travelers Aid of Metropolitan Atlanta, Inc.	Douglas County	S		16	139097	M		16	16		16
Travelers Aid of Metropolitan Atlanta, Inc.	Douglasville Highway 5 4 units	S		16	139097	FC		16	16		16
Travelers Aid of Metropolitan Atlanta, Inc.	Witherington Court	S		10	139135	FC		10	10		10
<b>Beds, Other Than DV, SubTotals</b>			<b>327</b>	<b>373</b>	<b>SubTotals</b>			<b>672</b>	<b>550</b>	<b>423</b>	<b>973</b>
<b>All Beds Totals</b>			<b>337</b>	<b>391</b>	<b>Totals</b>			<b>780</b>	<b>683</b>	<b>435</b>	<b>1118</b>

**Under Development**

		Anticipated	Occupancy Date						
Douglas County Continuum of Care Coalition	The Door	7/1/2006	139097	SM					24
Rainbow Village	Transitional Housing - Families	7/1/2006	139135	FC		14	47		47
GA Coalition Against Domestic Violence	Transitional Housing	7/1/2006	139137	M	DV	10	30		30
<b>Totals</b>						<b>24</b>	<b>77</b>	<b>24</b>	<b>101</b>

**Unmet Need**

<b>Totals</b>						<b>1681</b>	<b>3462</b>	<b>2091</b>	<b>5553</b>
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**HMIS Usage for All Transitional Housing Beds**

1. Total Year Round Individual TH Beds	435	Combined Usage, Individual and Family	4. Total Year Round Family TH Beds	683
2. Year Round Individual TH Beds in HMIS	337		5. Family TH Beds in HMIS	391
3. HMIS Coverage Individual TH Beds	77%		6. HMIS Coverage Family TH Beds	57%

**HMIS Usage Transitional Housing Beds, Excluding Beds Reserved Primarily for Victims of Domestic Violence**

1. Total Year Round Individual TH Beds Minus DV	423	Combined Usage, Individual and Family	4. Total Year Round Family TH Beds Minus DV	550
2. Year Round Individual TH Beds in HMIS Minus DV	327		5. Family TH Beds in HMIS Minus DV	373
3. HMIS Coverage Individual TH Beds Minus DV	77%		6. HMIS Coverage Family TH Beds Minus DV	68%

**Exhibit 1: Continuum of Care Housing Activity Charts**

Fundamental Components in Coc System - Housing Activity Chart

**Permanent Housing**

Provider Name	Facility Name	Part. Code	HMIS		Geo Code	Target Population		2005 Year-Round Units/Beds			
			Number of Year Round Beds			A	B	Family Units	Family Beds	Individual Beds	Total Year Round
			Ind.	Fam.							

**Current Inventory**

Action Ministries, Inc	Floyd/Barrow	S	6	7	139115	M		2	7	6/3	13
Cherokee County/MUST Ministries	2004 Shelter Plus Care	S	6	36	139057	M		2	6	36/25	42
Coastal Area Support Team	CAST	S	4	14	139127	M		6	14	4/4	18
Cobb-Douglas CSB with MUST (Family Reunification)	2004 Shelter Plus Care	S		47	139097	M		27	47	0/10	47
MUST Ministries	2004 Shelter Plus Care	S	3	12	139067	M		1	3	12/4	15
Douglas County CSB	Douglas County S+C	S	10	11	139097	M		5	11	10/3	21
Georgia Mountains CSB	Habersham & Hall	N			139137	FC		14	35	0/15	35
GHFA - Advantage BHS	Scattered Site SRA	S	10	10	139297	M		5	10	10/10	20
GHFA - Central City AIDS Network, Macon	Scattered Site SRA	S	6	29	139021	M	AIDS	12	29	6/6	35
GHFA - CSB of Middle Georgia, Dublin	Scattered Site SRA	N			139175	SMF				5/2	5
GHFA - Georgia Pines CSB, Thomasville	Scattered Site SRA	N			139071	SMF				20/7	20
GHFA - Gwinnett, Rockdale, Newton CSB (2 Projects)	Scattered Site SRA	S		46	139135	FC		20	46	0/8	46
GHFA - Highland Rivers CSB, Rome	Scattered Site SRA	N			139115	FC		10	20	0/5	20
GHFA - HODAC, Warner Robins	Scattered Site SRA	N			139153	FC		18	44	0/0	44
GHFA - McIntosh Trail CSB, Griffin	Scattered Site SRA	S	11	20	139255	M		8	20	11/3	31
GHFA - Oconee CSB, Milledgeville	Scattered Site SRA	N			139009	M		1	2	9/5	11
GHFA - River Edge CSB, Macon	Scattered Site SRA	S	40	45	139021	M		17	45	40/10	85
GHFA - Satilla CSB, Waycross	Scattered Site SRA	N			139299	M		4	9	14/4	23
GHFA - South Georgia Coalition to End Homelessness, Valdosta	Scattered Site SRA	S	23	10	139185	M	AIDS	3	10	23/3	33
GHFA - South Georgia CSB, Valdosta (2 projects)	Scattered Site SRA	N			139185	M		10	25	22/7	47
GHFA - McIntosh Trail CSB, Griffin	2004 Shelter Plus Care Lamar, Spalding, Henry	S	24		139255	SMF				24/6	24
GHFA - Middle Flint BHS	2004 Shelter Plus Care	S	37		139261	SMF				37/20	37
GHFA - River Edge CSB, Macon	2004 Shelter Plus Care	S	8		139021	SMF				8/4	8
GHFA - Satilla CSB, Waycross	Satilla CSB 2004 Shelter Plus Care	N			139299	M		4	8	16/5	24
GHFA - St. Jude's Recovery	St. Jude's 2004 Shelter Plus Care	S	20		139135	SMF				20/10	20
HL Canton Partners, LP, Canton	Hearthstone Landing	N			139057	FC	DV	72	180	0/18	180
Hall Family Initiative Residences, Gainesville	Hope House	N			139139	SF				6/2	6
Hall Family Initiative Residences, Cumming	The Cumming House	N			139117	SMF				6/2	6
House of Grace	2004 Shelter Plus Care	S	20		139075	SMF				20/12	20
In-Fill Housing Inc. Macon	Grove Park	N			139021	SMF				40/15	40
Macon, City - River Edge CSB, Macon	Scattered Site SRA	S	12	12	139021	M		3	12	12/5	24

**Exhibit 1: Continuum of Care Housing Activity Charts**

Fundamental Components in Coc System - Housing Activity Chart

**Permanent Housing**

Provider Name	Facility Name	Part. Code	HMIS		Geo Code	Target Population		2005 Year-Round Units/Beds			
			Number of Year Round Beds			A	B	Family Units	Family Beds	Individual Beds	Total Year Round
			Ind.	Fam.							
Macon Housing Authority - Macon-Bibb Housing Assoc.	Scattered Site SRA	S	25	21	139021	M		4	21	25/5	46
New Beginnings Restoration House	Restoration House	N			139063	M		9	21	1/1	22
New Horizons CSB, Richland	Red Hill Adaptive Group Residence	S	4	12	139259	M		6	12	4/0	16
Pinelands CSB	Pinelands CSB	N			139031	M		7	24	15/10	39
South Central Task Force for the Homeless	South Central S+C	N			139185	M		7	14	20/10	34
Southwest GA Housing Dev. Corpl, Cuthbert	Millennium Center	N			139243	FC		20	54	0/10	54
<b>Totals</b>			<b>269</b>	<b>332</b>		<b>Totals</b>		<b>297</b>	<b>729</b>	<b>482/269</b>	<b>1211</b>

**Under Development**

		Anticipated	Occupancy Date								
Action Ministries, Inc	PH for Families with Disabilities	7/1/2006	139015	FC		4	18	0/0	18		
Better Housing Development Corp., Valdosta	The Pines Family Campus	4/1/2006	139185	FC		28	74	0/0	74		
GHFA - Georgia Rehabilitative Outreach	GRO 2005 Shelter Plus Care	7/1/2006	139063	SMF				40/40	40		
GHFA - Central Savannah River Economic Opportunity Auth	CSRA 2005 Shelter Plus Care	7/1/2006	139073	SMF				13/2	13		
GHFA - Satilla Community Service Board	Satilla CSB 2005 Shelter Plus Care	7/1/2006	139299	M				26/7	26		
GHFA - Amethyst Project	Amethyst Project 2005 Shelter Plus Care	7/1/2006	139031	M				22/5	22		
GHFA - AIDS Alliance of Northwest Georgia	Namia Housing Program	7/1/2006	139015	M	AIDS	9	11	0/4	11		
GHFA - Gateway Behavioral Health Systems	Gateway GHS 2005 Shelter Plus Care	7/1/2006	139127	M		19	29	0/5	29		
GHFA - Covenant House Georgia	Covenant House 2005 Shelter Plus Care	7/1/2006	139063	M		18	26	0/10	26		
<b>Totals</b>							<b>78</b>	<b>158</b>	<b>101/73</b>	<b>259</b>	

**Unmet Need**

<b>Totals</b>							<b>746</b>	<b>2387</b>	<b>667/372</b>	<b>3054</b>
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**HMIS Usage for All Permanent Housing Beds**

1. Total Year Round Individual Beds	482
2. Year Round Individual Beds in HMIS	269
3. HMIS Coverage Individual Beds	56%

4. Total Year Round Family Beds	729
5. Family Beds in HMIS	332
6. HMIS Coverage Family Beds	46%

**Exhibit 1: CoC Form HUD-40076 CoC-H, Energy Star Chart**

Are you aware of the Energy Star Initiative?  Yes  No  
 Have you notified CoC members of this initiative?  Yes  No  
 Percentage of CoC projects on Priority Chart to use Energy Star appliances: 100%

**Exhibit 1: CoC Form HUD-40076 CoC-I, Homeless Populations and Subpopulations Chart**

Part 1: Homeless Population	Sheltered		Unsheltered	Total
	Emergency	Transitional		
1. Homeless Individuals	344(A)	435(A)	2184(A)	2963(A)
2. Homeless Families with Children	261(A)	355(A)	1771(A)	2387(A)
2a. Persons in Homeless Families with Children	835(A)	1136(A)	5666(A)	7637(A)
Total (lines 1 + 2a only)	1179(A)	1571(A)	7849(A)	10599
Part 2: Homeless Subpopulations	Sheltered		Unsheltered	Total
1. Chronically Homeless	269(A)			
2. Severely Mentally Ill	605(A)		*355(A)	960(A)
3. Chronic Substance Abuse	1458(A)		*856(A)	2313(A)
4. Veterans	165(A)		*97(A)	262(A)
5. Persons with HIV/AIDS	248(A)		*145(A)	393(A)
6. Victims of Domestic Violence	715(A)		*420(A)	1135(A)
7. Youth (Under 18 years of age)	28(A)		*16(A)	44(A)

\*Optional for Unsheltered

**Methods used to Collect Information for the Fundamental Components of the CoC System Housing Activity Chart and Homeless Population/Subpopulations Charts**

**1. Housing Activity Chart**

**Update Methods --** On April 4, 2005, the DCA conducted an exhaustive survey of shelter and transitional housing providers. This data was as of the reporting date, April 4, 2005. The survey was conducted in conjunction with DCA’s solicitation for proposals under its statewide CoC program. Within the State’s continuum 65 shelter and transitional housing providers reported based upon beds available on that date. DCA also collected service data from required daily logs of referrals and shelter entries (unduplicated). For shelter and transitional beds, this data was augmented by information from local partners, calls to providers, review of outside database information, etc. For permanent beds this data was augmented by internal reporting by DCA’s (GHFA’s) S+C SRA sponsors, as well as PSH providers that are a part of the GHFA management portfolio.

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**Exhibit 1: CoC Form HUD-40076 CoC-I, Homeless Populations and Subpopulations Chart**

**Definition of Emergency Shelter** - ... means a form of supportive housing reserved exclusively for homeless persons, as defined by HUD in which the facility meets the following criteria:

- 1) Serves the immediate needs of all homeless, unsheltered persons either onsite or in cooperation with other shelter providers;
- 2) Stays may or may not include consecutive nights, and generally do not exceed 30 consecutive days;
- 3) Typically, but not always, serves hard to-reach homeless persons who are in and out of shelter, often suffer from severe mental illness, typically live on the streets, in the woods or in places not meant for human habitation, and have been unable or unwilling to participate in supportive services;
- 4) Participates in coordinated outreach, intake, referral and case management systems within the continuum of care in order to provide, in conjunction with other providers, appropriate housing and supportive services to better enable homeless persons to achieve success and end their homelessness;
- 5) Provides 24-hour services necessary to access shelter either on site or in conjunction with other homeless service providers; and
- 6) Serves as a community resource and outreach center for difficult-to-serve homeless persons by providing 24-hour services access or referral for all who are in danger due to minor illnesses that do not require professional care, those in danger due to weather conditions, those with immediate needs (which may include food, clothing, etc., but for some homeless persons, may not include 'shelter') or for any other likely reason, as determined by the participating continuum.

An Emergency Shelter (depending upon its role in the CoC) may also provide supportive services to eligible persons who are not residents on a drop-in basis. An emergency shelter recognizes that for many homeless persons, the transition to permanent housing is best made in stages, starting with a small, highly supportive environment where an individual can feel at ease, out of danger, and subject to limited supportive service and occupancy requirements. While all participants may be required to comply with "house rules," and limitations may be placed upon lengths of stay, emergency shelters typically do not require full participation in services (other than intake and case management) and referrals as a first condition of occupancy. Emergency shelters usually serve as an entry point to the service system and provide first access to basic services such as outreach, referral, food, clothes, bathing facilities, telephone, storage space, and mailing addresses. While fees may be collected for housing, the typical emergency shelter generates very little, if any, revenue from clients.

**Definition of Transitional Housing** - ... means a form of supportive housing reserved exclusively for homeless persons, as defined by HUD and meets the following criteria:

- 1) There are clearly defined supportive service requirements of the housing provider that must be substantially met by client;

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**Exhibit 1: CoC Form HUD-40076 CoC-I, Homeless Populations and Subpopulations Chart**

- 2) These requirements are dictated in a service plan agreed upon by the housing provider and the client;
- 3) In most cases clients are expected to obtain employment and make payments to offset the cost of housing (not more than the “tenant rental share” calculated per Section 8 rules).

Transitional housing is not appropriate for persons with permanent disabilities. Stays in transitional housing generally follow a successful ‘shelter’ stay, particularly when mental health, substance abuse and short term disabilities are contributing factors to homelessness. Transitional housing stays range from 30 days to 2 years, dependent upon the housing and supportive service needs of the client and the programs offered by the supportive housing agency.

**2. Unmet Housing Needs**

Of the 65 shelter and transitional housing providers reporting on April 4, 27 have shelter beds only, 20 have transitional beds only, and 18 have both. This information became the basis for the *Housing Activities Charts* for shelter and transitional housing.

Of the agencies that list shelter, the results are shown below:

1. Number referred (homeless and self-referred or by others)	32,039
2. Number sheltered	<u>20,179 (63%)</u>
3. Number exiting shelter into transitional	2,003 (10%)
4. Number exiting into independent or supportive housing	4,194 (21%)
5. Number exiting - placement unknown	<u>13,982 (69%)</u>
Total:	<u>20,179 (100%)</u>

Of the agencies listing transitional, the list was reduced by 5 agencies (from 37 to 32) due to poor reporting, and the results are shown below:

1. Number referred (homeless and self-referred or by others)	8,922
2. Number entering transitional	<u>1,428 (18%)</u>
3. Number exiting transitional into independent or supportive housing	1,165 (82%)
4. Number exiting - placement unknown	263 (18%)
Total:	<u>1,428 (100%)</u>

From this reporting, it is clear to see that shelter appears to meet 63% (68% in 2004) of need, but transitional is only at 18% (23% in 2004). The unmet need, therefore, will be projected utilizing this data as a model.

For chronically homeless populations, the following methodology is used. The State’s *Homeless Action Plan to End Homelessness in Ten Years*, was developed utilizing data from 2002 by a panel of State experts on homelessness from diversified agencies and experiences. This plan,

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**Exhibit 1: CoC Form HUD-40076 CoC-I, Homeless Populations and Subpopulations Chart**

based on national models, together with an analysis of each of the 7 continuum of care plans in Georgia estimates that as of 2002 (regarded by HUD as the beginning date for work to end “chronic homelessness”) there was a need to provide permanent housing for 1,623 chronically homeless **individuals**. Of Georgia’s \$17,389,350 *2005 Preliminary Pro Rata Need*, \$7,695,373 of that amount (44% ... up from 43% in 2004) is directed toward jurisdictions within the State’s CoC. Therefore, we estimate that our need baseline for 2002 – 2012, based on these revised projections, is 714 (1623 x 44%) permanent housing beds for chronically homeless individuals.

**3. Part 1 and 2 Homeless Population and Subpopulations Chart**

**a. Sheltered** --The methodology utilized to determine unmet housing needs is the same methodology utilized for Part 1 of the *Homeless Population and Subpopulations Chart*.

For Part 2 (Subpopulations) of the chart, DCA estimated this data by utilizing 2004 APR reporting data for the homeless shelter and transitional housing providers funded between July 1, 2003 and June 30, 2004. Specific percentages were taken for all subpopulations listed in Part 2, with the exception of “chronically homeless” populations. This population is estimated based upon an extrapolation of data by the 2002 Policy Academy for *serious mentally ill and chronic substance abuse* populations.

For 2006 DCA will collect “sheltered” data, as in years past, in April of 2006. We plan to augment this information with data from our HMIS system as well.

**b. Unsheltered – For 2006**, we will soon establish a work group to consist of our entitlement and local government partners, Pathways staff and statisticians from state colleges (UGA, GA Tech, Kennesaw State, and/or Emory University) to assist us in this effort. We plan to utilize our HMIS outreach data and street counts from representative communities (Dalton, Douglas County, Macon, Gwinnett and/or Valdosta ... perhaps others).

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**Exhibit 1: Form HUD-40076 CoC-J, Homeless Management Information System (HMIS)****1. HMIS implementation:****a. Phases of HMIS Implementation****Planning Start Date:** 1995**Data Collection Start Date:** 1995**Date the CoC achieved or anticipates achieving 75% bed coverage in:**

	<b>Date Achieved</b>	<b>Date Anticipated</b>
<b>Emergency Shelter (including domestic violence)</b>	-	06/2006
<b>Emergency Shelter (excluding domestic violence)</b>	06/2005	-
<b>Transitional Housing (including domestic violence)</b>	-	06/2006
<b>Transitional Housing (excluding domestic violence)</b>	6/2005	-
<b>Permanent Supportive Housing (McKinney-Vento Funded)</b>	-	08/2005
	<b>Number of Programs</b>	<b>Percent of Total Programs</b>
<b>Street outreach programs participating in HMIS</b>	32	91%
<b>Other non-housing programs participating in HMIS</b>	16	88%

**b. Implementation Status since June 2004**

Significant progress has been made, both in the number of agencies and the quality of data input, in the statewide implementation of the Pathways Community Network's HMIS. Pathways lists 186 member agencies in Georgia, which represents a net increase of 7 agencies over last year's statewide membership. Fifty-one of these agencies (27%) do not receive direct funding from HUD or DCA. Thirty of these agencies work predominantly or exclusively with a protected class clientele (clients are HIV positive, fleeing domestic violence, etc.).

Our HMIS Coordinator continues to meet with a task force of domestic violence shelter providers to address their security concerns about HMIS participation. Additionally, our HMIS Coordinator is a member of the state's Department of Human Resources DV Advisory Committee and attended the Georgia Coalition on Family Violence conference.

It is also anticipated that Pathways HMIS will be able to generate a PATH report for member agencies who receive PATH funding; the PATH data requirements have been reviewed and the level of development effort is being assessed and quantified. This will positively impact our data representation from the providers of services to the homeless mentally ill.

Please note that, in the Housing Inventory Chart, agencies participating in HMIS have a

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**Exhibit 1: Form HUD-40076 CoC-J, Homeless Management Information System (HMIS)**

participation code of S, instead of A. This is because clients must sign a consent form allowing their personal information to be input to HMIS, and we can not assume that 100% of clients have authorized the use of their data (although some agencies have extremely high client consent rates).

**c. Challenges, Barriers, and Strategy - Participation**

One impediment to consistent and comprehensive usage has been, we suspect, that in some cases neither the agency nor the client has an immediate, tangible benefit from using the system. Additionally, agencies that do not receive government funding have been slow to embrace the HMIS initiative. To address these issues simultaneously, an exciting development in the Pathways application in the upcoming release is the ability to assess a client's eligibility for mainstream benefits by leveraging the Universal Data Set already entered into the system for that client.

The state's HMIS Coordinator, with a diverse team of stakeholders including the state's Department of Family and Children's Services and the Department of Labor, developed the requirements for the new functionality. The state's HMIS Coordinator, along with client-facing service providers, has reviewed the developed prototype and given feedback. We expect to see a considerable rate of usage among existing users and an increase in the number of privately-funded homeless organizations choosing to participate in HMIS. The new utility is scheduled for implementation in July, 2005.

The cost of HMIS has also been a barrier to participation. As the state's HMIS solution providers charges a participation fee based upon the entire agency's budget, this was a considerable issue for our Shelter Plus Care sponsors and was a significant impediment on our ability to recruit new Shelter Plus Care sponsors. In April, 2005 the Department of Community Affairs negotiated a fee arrangement with the Pathways Community Network in which the state will be billed one lump fee for all current and future Shelter Plus Care providers. As those grantees will now have their participation fees paid by the state, they will also be subject to a more rigorous monitoring of HMIS data entry.

**2. Strategies to Implement HMIS Data and Technical Standards / Compliance**

The Universal Data Standards were implemented in Pathways in November, 2004. Pathways conducted extensive training to ensure that all existing users were notified of the new processes and required data elements. The program-level data elements will be implemented in the summer of 2005.

Bill Matson of Pathways presented a comprehensive review and documentation of the agency-level privacy standards at the May 18, 2005 Homeless Advisory Committee meeting. A representative of QED has been invited to present the agency-level privacy standards at the September, 2005 statewide HMIS Conference.

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**Exhibit 1: Form HUD-40076 CoC-J, Homeless Management Information System (HMIS)**

DCA will contract with a technical professional to audit our grantee agencies for compliance with the hardware and networking privacy standards. This individual will document points of noncompliance and direct the agencies towards the proper resources to resolve open issues. This step, while unusual, is necessary due to the Balance of State's abundance of small, grassroots organizations that do not have technical professionals on staff.

A third-party security firm will conduct a thorough assessment of the HMIS database. In addition to this being a matter of best practices in the industry, we anticipate that this impartial and credible review will assure the providers of services to protected classes, particularly the domestic violence community, that HMIS data is secure from unauthorized external access. This contract will be established in the summer of 2005.

Bi-monthly error and omission reports are sent to each DCA-funded agency. This report details, using the unique client identifier, information that is missing (e.g. no race or ethnicity associated with a particular client) or clearly incorrect (e.g. client's birth year listed as 2027). Since these reports were implemented a year ago the error and omission rates have decreased dramatically. This is partially due to a change in the Pathways application that requires the entry of the Universal Data Elements and will not allow the user to proceed through the record until those required elements are input. Additionally, some agency leaders have told DCA that they use these reports as a management tool – we're seeing a greater interest within the agencies in maintaining complete, accurate records within HMIS and in holding users accountable for that data.

In January, 2005 the state's HMIS Coordinator began notifying Continuum leadership monthly of agencies that have not had any users log in to HMIS for 90 days or more, and therefore have no active users. The response from the Continuum leaders has been overwhelmingly positive, as it allows them to address non-compliance issues locally.

Another initiative to increase local investment and control in compliance issues was the dissemination of regional data snapshots in December, 2004. At DCA's request Pathways' developer generated a report that showed the number of clients recorded as being served in each DCA region between January 1, 2004 and June 30, 2004. This report showed the number of adult male, adult female, and child clients served (according to HMIS) in that period, as well as some other demographic data. These reports were distributed to each Continuum for their use to gauge compliance.

### **3. Counting Procedures**

#### **a. Unduplicated Count**

The Department of Community Affairs led a successful collaborative effort across 152 counties, conducting the first known Balance of State shelter count for the night of January 27, 2005. Minimal information – simply an aggregate count differentiating adult men, adult women, and children – was requested, to minimize the burden of data collection and increase participation.

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**Exhibit 1: Form HUD-40076 CoC-J, Homeless Management Information System (HMIS)**

The cover letter requested that the count include everyone in residence between 10:00 PM on the night of January 27 and 4:00 AM on the morning of January 28. The time limits were in place to reduce the possibility of duplication that can arise by using a 24-hour timeframe.

Participating agencies – publicly and privately funded, faith-based, mainstream (hospitals, jails), grassroots, domestic violence shelters – submitted to DCA an aggregate count of the men, women, and children in residence that night. The total count for the Balance of State Continuum was 1,809 – 639 adult men, 556 adult women, and 614 children. Ninety-three agencies in the Continuum reported their attendance for that evening.

Several communities in the balance of state are planning their first street counts for 2006, with a follow-up count in January, 2007. Pathways Community Network, who conducts the Atlanta Tri-Jurisdictional count, will work with Clayton County in suburban Atlanta to conduct their point-in-time counts. Gwinnett County, just north of Atlanta, is also planning a count. DCA will continue to work with exurban and rural communities around the state to conduct practice counts in preparation for full street counts in January, 2007.

**b. Client Records Entered During 2004**

**Total Duplicated Client Records Entered in HMIS in 2004:** 17,949  
**Total Unduplicated Client Records Entered in HMIS in 2004:** 4,337

**4. HMIS Lead Organization Information:**

Georgia Department of Community Affairs  
Stephanie Lotti  
404.679.4945  
[slotti@dca.state.ga.us](mailto:slotti@dca.state.ga.us)

**4. CoC Names and Numbers Associated with This Implementation:**

<b>HUD-Defined CoC Name</b>	<b>CoC Number</b>
City of Atlanta CoC	GA-500 (Part of “TriJurisdictional CoC”)
Georgia Balance of State CoC	GA-501
Athens/Clarke County CoC	GA-503
Augusta CoC	GA-504
Columbus-Muscogee/Russell County CoC	GA-505
Marietta/Cobb County CoC	GA-506
Savannah/Chatham County CoC	GA-507
Dekalb County CoC	GA-508 (Part of “TriJurisdictional CoC”)
Fulton County CoC	GA-509 (Part of “TriJurisdictional CoC”)

## Exhibit 1: Continuum of Care, Form 40076 CoC-K, Project Priorities Chart

(1) Applicant	(2) Project Sponsor	(3) Project Name	(4) Numeric Priority	(5) **Requested Project Amount	(6) Term of Project	(7) Program and Component Type*				
						SHP new	SHP renew	S+C new	S+C renew	SRO new
GA Housing Finance Authority	Georgia Rehabilitative Outreach, Inc.	GRO 2005 S+C	1	\$1,160,640	5 (yrs)			SRA		
GA Housing Finance Authority	Central Savannah River Economic Opportunity Authority	CSRA 2005 S+C	2	266,340	5 (yrs)			SRA		
GA Housing Finance Authority	GA Housing Finance Authority	Statewide HMIS Implementation	3	588,000	1 (yr)		SSO			
GA Housing Finance Authority	Satilla Community Service Board	Satilla CSB 2005 S+C	4	571,380	5 (yrs)			SRA		
New Horizons Community Service Board	New Horizons Community Service Board	Red Hill Adaptive Group Residence	5	45,122	1 (yr)		PH			
Action Ministries, Inc.	Action Ministries, Inc.	SSO for Families with Disabilities	6	62,115	2 (yrs)	SSO				
GA Housing Finance Authority	Amethyst Project, Inc.	Amethyst Project 2005 S+C	7	297,720	5 (yrs)			SRA		
Goodwill Industries of Middle Georgia, Inc.	Goodwill Industries of Middle Georgia, Inc.	Job Connection WORKing Solutions (Rural)	8	148,067	1 (yr)		SSO			
GA Housing Finance Authority	AIDS Alliance of Northwest Georgia	Narnia Housing Program 2005 S+C	9	449,160	5 (yrs)			SRA		
GA Housing Finance Authority	Gateway Behavioral Health Systems	Gateway BHS 2005 S+C	10	615,840	5 (yrs)			SRA		
Action Ministries, Inc.	Action Ministries, Inc.	PH for Families with Disabilities	11	211,277	2 (yrs)	PH				
Goodwill Industries of Middle Georgia, Inc.	Goodwill Industries of Middle Georgia, Inc.	Job Connection WORKing Solutions (Macon)	12	110,310	1 (yr)		SSO			
Loaves and Fishes Ministry of Macon, Inc.	Loaves and Fishes Ministry of Macon, Inc.	Adult Transitional Housing Program	13	23,230	1 (yr)		TH			
Gwinnett Housing Resource Partnership, Inc.	Gwinnett Housing Resource Partnership, Inc.	Transitional Housing Program # 1	14	73,448	1 (yr)		TH			
Citizens Against Violence, Inc.	Citizens Against Violence, Inc.	Transitional Living Program	15	265,464	1 (yr)		TH			
Action Ministries, Inc.	Action Ministries, Inc.	Transitional Housing - Rural	16	481,632	1 (yr)		TH			
Gwinnett Housing Resource Partnership, Inc.	Gwinnett Housing Resource Partnership, Inc.	Transitional Housing Program # 2	17	146,895	1 (yr)		TH			
Travelers Aid of Metropolitan Atlanta, Inc.	Travelers Aid of Metropolitan Atlanta, Inc.	Transitional Housing No. 1	18	55,847	1 (yr)		TH			
Advantage Behavioral Health Systems	Advantage Behavioral Health Systems	Crawford House	19	166,591	1 (yr)		PH			
GA Housing Finance Authority (DCA)	Covenant House Georgia / 2005 S+C	Covenant House / 2005 S+C	20	850,320	5 (yrs)			SRA		

## Exhibit 1: Continuum of Care, Form 40076 CoC-K, Project Priorities Chart

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						SHP new	SHP renew	S+C new	S+C renew	SRO new
Travelers Aid of Metropolitan Atlanta, Inc.	Travelers Aid of Metropolitan Atlanta, Inc.	Transitional Housing No. 2	21	55,630	1 (yr)		TH			
Loaves and Fishes Ministry of Macon, Inc.	Loaves and Fishes Ministry of Macon, Inc.	Family Transitional Housing Program	22	74,200	1 (yr)		TH			
Calvary Refuge	Calvary Refuge	Supportive Housing Program	23	203,326	1 (yr)		TH			
HODAC, Inc.	HODAC, Inc.	Gateway Cottage Residential Program	24	42,891	1 (yr)		SSO			
Douglas County Continuum of Care Coalition	Douglas County Continuum of Care Coalition	The Door	25	452,679	2 (yrs)	TH				
Lowndes Associated Ministries to People, Inc.	Lowndes Associated Ministries to People, Inc.	Homeless Supportive Services	26	141,278	1 (yr)		SSO			
Macon-Bibb Economic Opportunity Council, Inc.	Macon-Bibb Economic Opportunity Council, Inc.	SHP Special Needs	27	99,750	1 (yr)		TH			
Macon-Bibb Economic Opportunity Council, Inc.	Macon-Bibb Economic Opportunity Council, Inc.	SHP Case Management)	28	94,500	1 (yr)		SSO			
Maranatha Outreach, Inc.	Maranatha Outreach, Inc.	Maranatha Serenity Home	29	60,178	1 (yr)		TH			
House of Grace, Inc.	House of Grace, Inc.	House of Grace	30	129,531	1 (yr)		TH			
S.H.A.R.E. House, Inc.	S.H.A.R.E. House, Inc.	S.H.A.R.E. Transitional Housing	31	126,523	1 (yr)		TH			
Lowndes Associated Ministries to People, Inc.	Lowndes Associated Ministries to People, Inc.	Supportive Housing Program	32	218,876	1 (yr)		TH			
Rainbow Village, Inc.	Rainbow Village, Inc.	Transitional Housing - Families	33	457,415	2 (yrs)	TH				
GA Coalition Against Domestic Violence, Inc.	GA Coalition Against Domestic Violence, Inc.	Transitional Housing - New	34	405,542	2 (yrs)	TH				
Hall Family Initiative Residences, Inc.	Hall Family Initiative Residences, Inc.	Cumming Home	35	98,111	1 (yr)		PH			
Hall Family Initiative Residences, Inc.	Hall Family Initiative Residences, Inc.	Hope House - Gainesville	36	87,404	1 (yr)		PH			
Asian-American Resource Center	Asian-American Resource Center	Asian-American Resource Center	37	165,750	1 (yr)		TH			
First Monumental Faith Community Outreach Center, Inc.	First Monumental Faith Community Outreach Center, Inc.	Crossroads Transitional Housing Program	38	117,303	1 (yr)		TH			
GA Coalition Against Domestic Violence, Inc.	GA Coalition Against Domestic Violence, Inc.	Transitional Housing - Renewal	39	342,585	1 (yr)		TH			
Distinguished Women With A Purpose, Inc.	Distinguished Women With A Purpose, Inc.	Me-Me's House of Hope	40	142,222	1 (yr)		TH			

**Exhibit 1: Continuum of Care, Form 40076 CoC-K, Project Priorities Chart**

(1) Applicant	(2) Project Sponsor	(3) Project Name	(4) Numeric Priority	(5) **Requested Project Amount	(6) Term of Project	(7) Program and Component Type*				
						SHP	SHP	S+C	S+C	SRO
						new	renew	new	renew	new
Georgia Housing and Finance Authority	Community Service Board of Middle GA	CSB of Middle GA – 2005 S+CR	N/A, S+CR (#41)	\$25,860	1 (yr)				SRA	
Georgia Housing and Finance Authority	Highland-Rivers Community Service Board	Highland-Rivers CSB – 2005 S+CR	N/A, S+CR (#42)	97,440	1 (yr)				SRA	
Georgia Housing and Finance Authority	HODAC, Inc.	HODAC – 2005 S+CR	N/A S+CR (#43)	\$138,768	1 (yr)				SRA	
Georgia Housing and Finance Authority	McIntosh Trail Community Service Board	McIntosh Trail CSB – 2005 S+CR	N/A S+CR (#44)	\$47,016	1 (yr)				SRA	
Georgia Housing and Finance Authority	Oconee Community Service Board	Oconee CSB – 2005 S+CR	N/A S+CR (#45)	\$51,120	1 (yr)				SRA	
Georgia Housing and Finance Authority	River Edge Community Service Board	River Edge CSB # 1 – 2005 S+CR	N/A S+CR (#46)	\$158,460	1 (yr)				SRA	
Georgia Housing and Finance Authority	River Edge Community Service Board	River Edge CSB # 2 – 2005 S+CR	N/A S+CR (#47)	\$52,596	1 (yr)				SRA	
Georgia Housing and Finance Authority	River Edge Community Service Board	River Edge CSB # 3 – 2005 S+CR	N/A S+CR (#48)	\$73,824	1 (yr)				SRA	
Georgia Housing and Finance Authority	Satilla Community Service Board	Satilla CSB – 2005 S+CR	N/A S+CR (#49)	\$94,980	1 (yr)				SRA	
Georgia Housing and Finance Authority	South Georgia Community Service Board	South GA CSB – 2005 S+CR	N/A S+CR (#50)	\$154,980	1 (yr)				SRA	
			<b>Total of All Requests:</b>	<b>\$11,000,136</b>						

**Exhibit 1: Continuum of Care Pro Rata Need (PRN) Reallocation Chart and Instructions**

*The GA Balance of State CoC is not a “Hold Harmless Continuum.” This section is omitted.*

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**Exhibit 1: Continuum of Care, Form 40076 CoC-K, Project Priorities Narrative**

a. **The sources you use to determine whether projects up for renewal are performing satisfactorily and effectively addressing the need(s) for which they were designed:**

Audit    APR    Site Visit    Monitoring Visit    Client Satisfaction

b. **Describe how each new project proposed for funding will fill a gap in your community's Continuum of Care system.**

**b. Description of projects and their relationship to gaps in the CoC (counts as one page)**

Fifty (50) projects total – forty (40) new project proposals and 10 Shelter Plus Care renewals are being submitted under the 2005 Georgia Continuum of Care for the Balance of the State. Five of these proposals are for new SHP projects (1 PH, 3 TH and 1 SSO with 103 new beds and offering services to approximately 132 people). Twenty-eight are for renewal SHP projects (18 TH, 4 PH and 6 SSO with 558 beds and offering services to approximately 972 individuals). There are 7 new S+C SRA submissions (totaling 126 units with 179 new beds offering permanent housing to approximately 179 new clients), and ten S+C SRA renewal providing 143 units with 228 beds for individuals.

It is significant to note that the State's continuum places an important emphasis upon "housing". The 44 % submission rate for permanent supportive housing, (22 submissions out of the total 50 new and renewal projects) helps demonstrate our efforts to respond to state and local priorities, as well as the national call to develop housing for those who experience chronic homelessness. A consistent area of concern is the short supply of these housing facilities in the shelter system, which slows the movement of homeless persons into permanent affordable housing and out of their cycle of chronic homelessness. The strategy used this year (2005) for evaluating and suggesting the funding for new beds and the renewal of current successful projects, supports the GHFA's grant for the Continuum of Care Balance of State. GHFA's strategy to fund multiple new projects every year has proven to maximize the number of beds available to homeless individuals throughout Georgia. More detailed specifics regarding the GHFA funding strategy are addressed in a different section of this grant but those specifics have been taken into account throughout the entire year-long process of establishing and maintaining communications throughout the state from GHFA, agency training, local and regional technical assistance sessions, and the application and grant review processes.

The following is a short synopsis of each proposal by priority order. Each project represents a "high need" in the Balance of State Continuum of Care.

1. **Georgia Housing Finance Authority (GHFA) is proposing a new S+C SRA project sponsored by the Georgia Rehabilitative Outreach, Inc. entitled GRO 2005 S+C. This will service Clayton County. The GRO Shelter Plus Care program will provide permanent housing and services for 40 (100%) chronically homeless / severely mentally ill individuals (with HIV/AIDS and/or chronic addictive disease problems) within 24 apartments. The new 5-year funding request is for \$1,160,640. This project addresses a high need within the Continuum of Care.**

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**Exhibit 1: Continuum of Care, Form 40076 CoC-K, Project Priorities Narrative**

2. **GHFA is proposing a new S+C SRA project sponsored by the Central Savannah River Economic Opportunity Authority entitled CSRA 2005 S+C.** This will service Columbia County. The CSRA Shelter Plus Care program will provide permanent housing and services for 13 severely mentally ill clients (with HIV/AIDS and/or chronic addictive disease problems) in 8 apartments. The new 5-year funding request is for \$266,340. **This project addresses a high need within the Continuum of Care.**
3. **GHFA is requesting renewal funding for their *Statewide HMIS Implementation (SHPR – SSO)* project.** This project continues the statewide collaboration between all seven (7) of the state's CoC's to effectively implement one HMIS system statewide. Pathways Community Network of Atlanta, a not for profit human services technology company, is the technology provider/partner in this effort. The project includes 2 dedicated staff at Pathways – a lead trainer and a programmer, a coordinator housed at DCA, and funds for training, software, programming, and local agency hardware/software needs. The 1-year renewal funding requested is \$588,000. **This project addresses a high need within the Continuum of Care.**
4. **GHFA is proposing a new S+C SRA project sponsored by the Satilla Community Service Board entitled *Satilla CSB 2005 S+C*.** This will service Ware County. The Satilla Shelter Plus Care program will provide permanent housing and services for 26 severely mentally ill clients (and/or with HIV/AIDS and/or chronic addictive disease problems) in 21 apartments. The new 5-year funding request is for \$571,380. **This project addresses a high need within the Continuum of Care.**
5. **New Horizons Community Service Board and the Red Hill Adaptive Group Residence is requesting renewal funding for their permanent housing SHPR PH project entitled *Red Hill Adaptive Group Residence*,** which will serve Stewart County, and will provide permanent housing for six participants with six beds. The 1-year renewal funding requested is \$45,122. **This project addresses a high need within the Continuum of Care.**
6. **Action Ministries, Inc. is proposing a new SHP SSO project entitled *SSO for Families with Disabilities*,** which will provide supportive services to homeless families with disabilities who are living in permanent supportive housing. This project can serve 29 participants in scattered site units in Barrow, Bartow, Carroll, Floyd, Gilmer, Habersham, Hall, McDuffie, Newton, Troup, Union, Walton, Whitfield, & Wilkes Counties. The 2-year new request for funding is \$62,115. **This project addresses a high need within the Continuum of Care.**
7. **GHFA is proposing a new S+C SRA project sponsored by Amethyst Project, Inc. entitled *Amethyst 2005 S+C*.** This will service Bulloch, Candler, and Evans counties. The Amethyst Shelter Plus Care program will provide permanent housing and services for 22 clients with severe mental illness, HIV/AIDS, and/or chronic addictive disease in 9 apartments. The new 5-year funding request is for \$297,720. **This project addresses a high need within the Continuum of Care**

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**Exhibit 1: Continuum of Care, Form 40076 CoC-K, Project Priorities Narrative**

8. **Goodwill Industries of Middle Georgia and the CSRA propose to renew the *Job Connections - WORKing Solutions (Rural) Program with SHP SSO services*.** This project will continue to provide intensive employment services for individuals with severe barriers to employment. Services will include global assessment, resource brokering, job readiness preparation, job placement and follow-up services to area residents especially those transitioning from homelessness. The 1-year renewal funding request is for \$148,067 to serve 40 consumers (at any one point in time) across eight counties in middle Georgia (Baldwin, Houston, Peach, Laurens, Hancock, Wilkinson, Johnson, and Putnam). **This project addresses a medium need within the Continuum of Care.**
  
9. **GHFA is proposing a new S+C SRA project entitled “*Narnia Housing Program 2005 S+C*” sponsored by the AIDS Alliance of Northwest Georgia, Inc.** Located in Bartow County, this project will provide permanent housing for up to 11 individuals and family members (at a point in time) in 9 apartments. The target population for this project is individuals with HIV/AIDS and severe mental illness and/or chronic substance abuse problems. The requested amount is \$449,160 for a 5-year grant. **This project addresses a high need within the Continuum of Care.**
  
10. **GHFA is proposing a new S+C SRA project entitled “*Gateway BHS 2005 S+C*” sponsored by Gateway Behavioral Health Systems.** Located in Glynn County, this project will provide permanent housing for up to 29 persons (at a point in time) in 19 apartments and will serve Bryan, Camden, Chatham, Effingham, Glynn, Liberty, Long, and McIntosh counties. The target population for this project is persons with severe mental illness with or without chronic addictive disease problems. The requested amount is \$615,840 for a 5-year grant. **This project addresses a high need within the Continuum of Care.**
  
11. **Action Ministries, Inc. is proposing a new SHP PH program entitled *PH for Families with Disabilities*,** which will provide permanent supportive housing to families with disabilities. This project can provide housing for 18 persons in Bartow, Carroll, Floyd, Hall, Spalding, & Whitfield counties with 18 beds. The 2-year new request for funding is \$211,277. **This project addresses a high need within the Continuum of Care.**

**Goodwill Industries of Middle Georgia and the CSRA propose to renew its *Job Connections - WORKing Solutions Program (Macon) as SHP SSO*.** This project will provide homeless assistance to individuals in Macon and Bibb County. Homeless persons served are unemployed at initiation of service and are classified as experiencing “barriers to employment” such as long-term unemployment, chronic poverty, illiteracy, teenage parenthood, history of institutionalization, school drop-out status, homelessness, job dislocation or displacement, disabilities and other situations causing severe barriers to employment. The 1-year renewal funding request is in the amount of \$110,310 and will serve 30 consumers at any one point in time. **This project addresses a medium need within the Continuum of Care.**

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**Exhibit 1: Continuum of Care, Form 40076 CoC-K, Project Priorities Narrative**

12. **Loaves and Fishes, Inc., requests a 1-year renewal in the amount of \$23,230 for their SHPR TH transitional housing program entitled *Adult Transitional Housing Program*.** This program provides transitional housing for 13 clients (at a point in time) with 13 beds in the city of Macon, Georgia and Bibb County. **This project addresses a high need within the Continuum of Care.**
13. **Gwinnett Housing Resource Partnership's *Transitional Housing Program* is an SHPR TH renewal project** providing transitional housing for 12 clients (at a point in time) with 12 beds in Gwinnett County. This project request is for funds in the amount of \$73,448 for a 1-year renewal. **This project addresses a high need within the Continuum of Care.**
14. **Citizens Against Violence is proposing to renew its SHPR TH program entitled *Transitional Living Program*** (16 units total from 2 combined projects), which leases fifteen apartments as transitional housing and one apartment as an on-site office and client resource center for victims of domestic violence leaving an emergency shelter in rural Georgia. Comprehensive support services include case management, transportation, day care, a children's after school and summer program, educational and tutorial services, emergency health care, and legal services. The county served is Bulloch County and the requested 1-year renewal funding is \$265,464 which will serve 45 individuals with 45 beds. **This project addresses a high need within the Continuum of Care.**
15. **Action Ministries, Inc. is proposing to renew its SHP TH program entitled *Transitional Housing - Rural***, which will continue to provide transitional supportive housing to homeless families in North Georgia. This project will continue to house 87 persons (at a single point in time) in Barrow, Bartow, Carroll, Floyd, Gilmer, Habersham, Hall, McDuffie, Newton, Troup, Union, Walton, Whitfield, & Wilkes counties with 87 beds. The 1-year renewal request for funding has been reduced (by Action Ministries, Inc.) to \$481,632 due to actual costs of the program. **This project addresses a high need within the Continuum of Care.**
16. **Gwinnett Housing Resource Partnership's *Transitional Housing Program* is an SHPR TH renewal project** providing transitional housing for 24 clients (at a point in time) with 24 beds in Gwinnett County. This project request is for funds in the amount of \$146,895 for a 1-year renewal. **This project addresses a high need within the Continuum of Care.**

**Travelers Aid of Metropolitan Atlanta, Inc. proposes to renew its *Transitional Housing Program* located in Douglas County, Georgia (SHPR TH).** On an average daily basis, this project serves 6 persons (2 families) within 2 housing units in Douglasville. Comprehensive supportive services are provided. The 1-year renewal funding requested is \$55,847. **This project addresses a high need within the Continuum of Care.**

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**Exhibit 1: Continuum of Care, Form 40076 CoC-K, Project Priorities Narrative**

17. **Advantage Behavioral Health Systems requests renewal funding for their permanent housing SHPR PH project entitled *Crawford House***, which serves Oglethorpe County and provides permanent housing for five participants suffering from Mental Health, Dual Diagnosis and/or HIV/AIDS issues with five beds. The 1-year renewal funding requested is \$166,591. **This project addresses a high need within the Continuum of Care.**
18. **GHFA is proposing a new S+C SRA project entitled *Covenant House – 2005 S+C* sponsored by Covenant House Georgia, Inc.** Located in Clayton County, this project will provide permanent housing for up to 26 individuals and/or family members (at a point in time) 18 apartments. The target populations for this project are persons with severe mental illness with or without chronic addictive disease problems focusing on clients aged 18-2 years old, which addresses a gap in services to this homeless population. The requested amount is \$850,320 for a 5-year grant. **This project addresses a high need within the Continuum of Care.**
19. **Travelers Aid of Metropolitan Atlanta, Inc. proposes to renew its *Transitional Housing Program* located in Douglas County, Georgia (SHPR TH).** On an average daily basis, this project serves 6 persons (2 families) within 2 housing units in Douglasville. Comprehensive supportive services are provided. The 1-year renewal funding requested is \$55,630. **This project addresses a high need within the Continuum of Care.**
20. **Loaves and Fishes, Inc., requests a 1-year renewal in the amount of \$74,200 for their SHPR TH transitional housing program entitled *Family Transitional Housing Program*.** This program provides transitional housing for 31 clients (at a point in time) with 31 beds in the city of Macon, Georgia and Bibb County. **This project addresses a high need within the Continuum of Care.**
21. **Calvary Refuge, Inc.’s *Supportive Housing Program* is an SHPR TH renewal** providing both transitional housing and services to 42 clients (at a point in time) with 58 beds in Clayton County. This project request is for funds in the amount of \$203,326 for a 1-year renewal. **This project addresses a medium need within the Continuum of Care.**
22. **HODAC located in Warner Robins, Georgia in Houston County is requesting an SHPR SSO 1-year renewal for its project entitled *Gateway Cottage Residential Program* in the amount of \$42,891.** HODAC provides comprehensive services to a population of 36 homeless women in substance abuse recovery and their children. The clients include persons with chronic substance abuse problems, persons with HIV/AIDS, and/or victims of domestic violence. **This project addresses a high need within the Continuum of Care.**

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**Exhibit 1: Continuum of Care, Form 40076 CoC-K, Project Priorities Narrative**

23. **The Douglas County Continuum of Care Coalition, Inc. is proposing a new SHP Transitional Housing project entitled *The Door*.** This proposal is requesting 2-year funding of \$452,679. The funds will be used to lease six units (group homes), which will provide housing and supportive services to 24 **chronically homeless men** (at a point in time) in the Douglas County area with severe and persistent mental illness, substance abuse, and/or co-occurring mental health and substance abuse. **This project addresses a high need within the Continuum of Care.**
24. **Lowndes Associated Ministries to People, Inc. in the city of Valdosta, Georgia and Lowndes County (SHPR SSO) is requesting 1-year renewal funding of \$141,278 for a project entitled *Homeless Supportive Services*.** This project will continue to provide a wide range of homeless subpopulations through a comprehensive array of support services principally provided through a stand-alone support service center. Services include outreach, case management, health care and housing placement to 108 participants (at a point in time) through their day service center. **This project addresses a high need within the Continuum of Care.**
25. **Macon-Bibb County Economic Opportunity Council, Inc. requests a 1-year renewal (SHPR TH) in the amount of \$99,750 for their project entitled *SHP Special Needs*.** Through transitional housing programs and comprehensive case management services, Macon-Bibb assists clients in removing the barriers that have brought about homelessness. The project will serve 44 clients and families (at a point in time) with 44 beds. **This project addresses a high need within the Continuum of Care.**
26. **Macon-Bibb County Economic Opportunity Council, Inc. requests a 1-year renewal (SHPR TH) in the amount of \$94,500 for their project entitled *SHP Case Management Program*.** Through Transitional Housing Programs and comprehensive case management services, Macon-Bibb assists clients in removing the barriers that have brought about homelessness. The project serves up to 110 homeless clients who are housed in their transitional housing program as well clients served through their other multiple programs. **This project addresses a high need within the Continuum of Care.**
27. **Maranatha Outreach's *Maranatha Serenity Home* project (SHPR TH) requests a 1-year renewal in the amount of \$60,178 to continue providing transitional housing and supportive services** for up to 8 homeless men in recovery. The program is located within a 4-bedroom facility in Milledgeville, Baldwin County, GA. **This project addresses a high need within the Continuum of Care.**
28. **House of Grace proposes to renew its *Supportive Housing Program for Homeless Men SHP TH project*.** Located in the city of Adel, in Cook County, the service area includes 18 counties in State Region 11 (Atkinson, Bacon, Ben Hill, Berrien, Brantley, Brooks, Charlton, Clinch, Coffee, Cook, Echols, Irwin, Lanier, Lowndes, Pierce, Tift, Turner and Ware Counties). This project provides transitional supportive housing for chronically homeless men with particular needs, specializing in the service of the substance abuse and mental illness needs in this

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**Exhibit 1: Continuum of Care, Form 40076 CoC-K, Project Priorities Narrative**

population. This is a structured program with measurable goals and outcomes and a history of accountability in service provision and fiscal management. The 1-year renewal funding request is for \$129,531 and will serve 28 men (at any one time) with 28 beds. **This project addresses a high need within the Continuum of Care.**

29. **S.H.A.R.E. House, Inc.** operates the *S.H.A.R.E. Transitional Housing* program (SHPR TH) program within a single service facility in Douglasville (Douglas County), Georgia. At any point in time, the project serves up to 15 persons, and the 1-year renewal funding request is for \$126,523. Comprehensive supportive services are provided. **This project represents a high need within the Continuum of Care.**
30. **Lowndes Associated Ministries to People, Inc.** *Supportive Housing Program* is a SHPR TH 1-year renewal request in the amount of **\$218,876** to continue to provide supportive housing to homeless individuals and families. It is located in the City of Valdosta (Lowndes County) and will provide housing for up to 36 persons at given point in time. **This project addresses a high need within the Continuum of Care.**
31. **Rainbow Village, Inc. is proposing a New SHP Transitional Housing for Families program.** Located in Gwinnett County, this project will provide transitional housing for up to 14 families (47 persons) at a point in time. The requested amount is \$457,415 for a 2-year grant. **This project addresses a high need within the Continuum of Care.**
32. **Georgia Coalition Against Domestic Violence, Inc. (GCADV) is requesting \$405,542 in funding for a new 2-year Transitional Housing program (SHPR TH) for Victims of Domestic Violence.** They are proposing to partner with two local domestic violence agencies (Circle of Hope and Family Crisis Center) to provide transitional housing and supported services. The applicant proposes to lease 10 scattered site units to serve 30 participants over 2 years. Housing will be located in Habersham and Walker Counties with supportive services consisting principally for case management, transportation, and child care. A majority of required support services will be provided through mainstream resources. **This project addresses a high need within the Continuum of Care.**
33. **Hall Family Initiative Residences, Inc. and the Cumming Home provide a stable and secure environment and permanent housing with a renewal SHP PH** for 6 homeless individuals with chronic mental disabilities in Northeast Georgia. The county served is Forsyth County and the 1-year renewal funding requested is \$98,111. **This project addresses a high need within the Continuum of Care.**
34. **Hall Family Initiative Residences, Inc. and Hope House provide a stable and secure environment and permanent housing with a renewal SHP PH** for 7 homeless individuals with chronic mental disabilities in Northeast Georgia. The county served is Hall County and the 1-year renewal funding requested is \$87,404. **This project addresses a high need within the Continuum of Care.**

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**Exhibit 1: Continuum of Care, Form 40076 CoC-K, Project Priorities Narrative**

35. **Asian American Resource Center's (Gwinnett County) Transitional Housing Project (SHPR TH) is requesting a 1-year renewal in the amount of \$165,750 to continue providing transitional housing** for 4 families and their children (8 children) in rented apartments. The programs provided include a broad scope of services including the integration of mainstream resources. The population served consists of homeless families with children, and it is targeted to the Asian-American population. **This project addresses a high need within the GA Continuum.**
36. **First Monumental Faith Community Outreach Center, Inc. requests a renewal for their SHPR TH project entitled *Crossroads Transitional Housing Program* which provides housing and supportive services for a maximum of fifteen families at any one point in time who come from emergency shelters and service agencies.** The county served is Dougherty County and the 1-year funding renewal request is \$117,303. **This project addresses a high need within the Continuum of Care.**
37. **Georgia Coalition Against Domestic Violence, Inc. (GCADV) is requesting a 1-year renewal for their Transitional Housing program (SHPR TH) for Victims of Domestic Violence** in order to continue to partner with two local domestic violence agencies (PADV in Lawrenceville and NEGCDV in Hartwell) to provide transitional housing and supportive services. The grantee proposes to lease 15 scattered site units to serve 51 persons. Housing will be located in Gwinnett and Jackson Counties with supportive services consisting principally for case management and child care. A majority of required support services will be provided through mainstream resources. The funding request for a 1-year renewal is \$343,579. **This project addresses a high need within the Continuum of Care.**
38. **Distinguished Women With A Purpose, Inc. (Gwinnett County) is requesting a 1-year renewal in the amount of \$142,222 in order to continue the "ME-ME's House of Hope Transitional Housing" project (SHP TH new).** The project provides a broad scope of support services to meet the needs of homeless, single, teenage mothers with one child. They will serve 3 – 2 person families (6 persons total) at any point in time. **This project addresses a high need within the Continuum of Care.**
39. **S+CR - GHFA is requesting one Shelter Plus Care renewal for the *CSB of Middle Georgia 2005 S+C SRA* project which will continue to serve 10 consumers with 5 units** for clients with mental health and/or substance abuse providing supportive services and permanent housing. The funding request for this 1-year renewal is \$25,860. **This project addresses a high need within the Continuum of Care.**
40. **S+CR - GHFA is requesting one Shelter Plus Care renewal for the *Highland Rivers CSB 2005 S+C SRA* project which will continue to serve 28 consumers with 14 units** for clients with mental health and/or substance abuse providing supportive services and permanent housing. The funding request for this 1-year renewal is \$88,704. **This project addresses a high need within the Continuum of Care.**

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**Exhibit 1: Continuum of Care, Form 40076 CoC-K, Project Priorities Narrative**

41. **S+CR - GHFA is requesting one Shelter Plus Care renewal for the *HODAC, Inc.2005 S+C SRA project which will continue to serve 45 consumers with 18 units* for clients with mental health and/or substance abuse providing supportive services and permanent housing. The funding request for this 1-year renewal is \$138,768. **This project addresses a high need within the Continuum of Care.****
42. **S+CR - GHFA is requesting one Shelter Plus Care renewal for the *McIntoshTrail CSB 2005 S+C SRA project which will continue to serve 7 consumers with 5 units* for clients with mental health and/or substance abuse providing supportive services and permanent housing. The funding request for this 1-year renewal is \$47,016. **This project addresses a high need within the Continuum of Care.****
43. **S+CR - GHFA is requesting one Shelter Plus Care renewal for the *Oconee CSB 2005 S+C SRA project which will continue to serve 11 consumers with 10 units* for clients with mental health and/or substance abuse providing supportive services and permanent housing. The funding request for this 1-year renewal is \$51,120. **This project addresses a high need within the Continuum of Care.****
44. **S+CR - GHFA is requesting one Shelter Plus Care renewal for the *River Edge CSB 2005 S+C SRA project which will continue to serve 42 consumers with 25 units* for clients with mental health and/or substance abuse providing supportive services and permanent housing. The funding request for this 1-year renewal is \$158,460. **This project addresses a high need within the Continuum of Care.****
45. **S+CR - GHFA is requesting a second Shelter Plus Care renewal for the *River Edge CSB 2005 S+C SRA project which will continue to serve 9 consumers with 9 units* for clients with mental health and/or substance abuse providing supportive services and permanent housing. The funding request for this 1-year renewal is \$52,596. **This project addresses a high need within the Continuum of Care.****
46. **S+CR - GHFA is requesting a third Shelter Plus Care renewal for the *River Edge CSB 2005 S+C SRA project which will continue to serve 18 consumers with 12 units* for clients with mental health and/or substance abuse providing supportive services and permanent housing. The funding request for this 1-year renewal is \$73,824. **This project addresses a high need within the Continuum of Care.****
47. **S+CR - GHFA is requesting one Shelter Plus Care renewal for the *Satilla CSB2005 S+C SRA project which will continue to serve 22 consumers with 18 units* for clients with mental health and/or substance abuse providing supportive services and permanent housing. The funding request for this 1-year renewal is \$94,980. **This project addresses a high need within the Continuum of Care.****

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**Exhibit 1: Continuum of Care, Form 40076 CoC-K, Project Priorities Narrative**

48. **S+CR - GHFA is requesting one Shelter Plus Care renewal for the *South Georgia 2005 S+C SRA project which will continue to serve 36 consumers with 27 units* for clients with mental health and/or substance abuse providing supportive services and permanent housing. The funding request for this 1-year renewal is \$154,980. **This project addresses a high need within the Continuum of Care.****

**c. Demonstrate how the project selection and priority placement processes for all projects were conducted fairly and impartially –**

**(1) Specify open solicitation efforts for projects**

In all of its grant making programs, DCA follows internal policy to assure wide distribution of information regarding the availability of funds. Below is a snapshot of efforts for 2005:

DCA provides extensive information on its web site (available throughout the year) on the Continuum, including a full copy of the 2004 document, as submitted to HUD. The DCA web info found at [www.dca.state.ga.us/housing/HousingDevelopment/programs/continuumofcare.asp](http://www.dca.state.ga.us/housing/HousingDevelopment/programs/continuumofcare.asp) also contains information on CoC planning meetings and information on how to apply (the notices described below);

Each year, DCA assists local sponsors with regional homeless resource fairs. Continuum of care planning, application priorities and application requirements are discussed at each of these forums;

January 14, 2005 – DCA publishes notice of 12 regional workshops (3.5 hours each) to provide information about the Continuum of Care, including preliminary DCA timetables (based on a projection of HUD timetables), information about the types of projects offered, HUD and DCA priorities, project eligibility, and the rating and selection system. This notice is distributed by mail and is distributed by broadcast email to each of the 2300 persons on DCA's supportive housing mailing list. It was also mailed to each Mayor and County Commission Chairman in Georgia. It should be noted that 335 persons attended the 12 regional meetings held in February, 2005;

March 21, 2005 – HUD issues NOFA;

March 31, 2005 – DCA publishes comprehensive memo entitled "State of GA Homeless Continuum of Care Plan and the 2005 HUD Homeless Assistance Programs." This memo is publicized in the same manner as outlined above (item 3) and encourages interested parties to attend HUD's (GA State Office) April 13 workshop where all state CoC processes were discussed. Copies of the March 31 notice were again distributed. Through the notice, interested persons were strongly encouraged to participate in HUD's April 7 satellite broadcast, and most importantly, complete DCA's **Continuum of Care Proposal Outline**, and return it to DCA by April 20. The memo also included key dates for submission, including May 10 for completed proposals for rating and ranking, and May 27 as the date for DCA's dissemination of project priorities. The memo also included information on 2004 GA CoC awards, as well as a full copy of HUD CoC NOFA, together with HUD State and Central Office guidance on workshops and submissions;

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## **Exhibit 1: Continuum of Care, Form 40076 CoC-K, Project Priorities Narrative**

May 3, 2005 – DCA publishes comprehensive 9 page memo to organizations submitting the **Continuum of Care Proposal Outline**. The scoring criteria (discussed below) is distributed and emphasized.

### **(2) Identify the objective rating measures applied to the projects;**

All applications are judged for “threshold criteria” (eligible applicant, eligible activity, eligible beneficiaries, etc.) before they are allowed to proceed to the review team. The scoring criteria developed for 2005 (based largely on HUD and State Interagency Council/DCA priorities) includes weighted assessment of (1) organizational capacity and experience, (2) performance (renewals), impact and cost effectiveness, (3) utilization of mainstream resources, (4) relationship of funds requested to county pro rata, (5) leveraging, (6) need based on regionally identified gaps, (7) participation in CoC planning, (8) level of coordination with local/regional providers, (9) emphasis on housing and permanent housing, (10) chronic homelessness, (11) support of HMIS, , and (12) discharge planning. More information is required of applicants in the balance of state CoC rating process than is required by HUD for the application – especially the renewal application.

To assess satisfactory performance for renewal applicants (item 2 above), in addition to information submitted by applicants, review team members were provided with the renewal applicant’s most recent HUD Annual Progress Report (APR) and the most recent HUD monitoring report. This process insured that renewal applications were performing satisfactorily and were addressing the needs for which their projects were designed.

### **(3) Demonstrate that participants on the review panel or committee are unbiased**

Because DCA (through GHFA) is a very active applicant for S+C in this CoC, DCA staff (GHFA is a legal entity, but has no staff) do not participate in the rating and ranking of applications. Applications are rated and ranked by impartial 3<sup>rd</sup> party experts from around the state. The panel is drawn from DCA’s State Homeless Advisory Council. This Council consists of other state CoC developers, homeless providers, entitlement representatives, and staff from collaborate state agencies. The forty (40) applications this year were reviewed local government representatives Craig Goebel (Gwinnett County), Rick Heermans (DeKalb County), Mary Leslie (Atlanta), Leonard Westmoreland (Fulton County), Wanzina Jackson (Macon) and Julie Duke (Albany). Reviewers from the nonprofit community included Kay Bernier (Travelers Aid – not on Travelers Aid panel), Johnny Fambro (Central City AIDS), Robert Smith (Chatham-Savannah Authority for the Homeless), Martin Moeser (Project Community Connection), Bill Matson (Pathways – not on HMIS review panel), Yolanda Castillo (NAMI) and Doug Mendel (Nicholas House). State Agency reviewers included Mary Shuman (DHR Peer Support) and John Rogers (DHR Ryan White). And our collaborative partners on the panel included Paul Bolster (Metro United Way) and Katheryn Preston (GA Coalition)

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**Exhibit 1: Continuum of Care, Form 40076 CoC-K, Project Priorities Narrative****(4) Explain the voting system/decision making process used**

Review team members independently read and their applications based on the detailed rating and ranking criteria established through our collaborative process. A minimum of four (4) reviewers read, rate and rank each application. Each review rated and ranked 10 applications this year. Each reviewer gives each scoring criteria a “high, medium or low” score and the point value assigned (by weight) to each specific criteria. To rank projects, the reviewers meet, most meet via a series of 4 phone conferences established by DCA. Each phone conference lasts about 2 – 3 hours. Each team member briefly discuss each project, one project at a time, and gives his or her score. After all scores are given, additional discussion generally draws reviewers to consensus on each criterion. Often a reviewer will raise his or her score following this discussion if another review points out something in the application that might have been overlooked.

**(5) If your CoC receives the hold harmless pro rata need amount and has used the reallocation process to free up PRN to create new projects, please explain the open decision making process used to reduce and/or eliminate projects;**

The Balance of State Continuum of Care utilized the traditional way of processing applications.

**(6) If written complaints concerning the process were received during the last 12 months, please briefly describe them and how they were resolved;**

DCA has not received a written complaint about this process since 1998.

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**Exhibit 1: Continuum of Care, Form 40076 CoC-L, Supplemental Resources**

***Enrollment and Participation in Mainstream Programs***

(1) Check those mainstream programs for which your COC systematically helps homeless persons identify, apply for and follow-up to receive benefit under:

- SSI     SSDI     TANF     Medicaid     Food Stamps  
 SCHIP     WIA     Veterans Health Care

(2) Which policies are currently in place in your CoC to help clients secure these mainstream benefits for which they are eligible? Check those policies implemented by a majority of your CoC's homeless assistance providers:

A majority of homeless assistance providers have case managers systematically assist clients in completing applications for mainstream benefit programs.

The CoC systematically analyzes its projects' APRs to assess and improve access to mainstream programs.

CoC contains a specific planning committee to improve CoC-wide participation in mainstream programs.

A majority of homeless assistance providers use a single application form for four or more of the above mainstream programs. *(This functionality is now being tested in our HMIS system and will be released very soon)*

The COC systematically provides outreach and intake staff specific, ongoing training on how to identify eligibility and program changes for mainstream programs.

CoC has specialized staff whose only responsibility is to identify, enroll, and follow-up with homeless persons on participation in mainstream programs.

A majority of homeless assistance providers supply transportation assistance to clients to attend mainstream benefit appointments.

A majority of homeless assistance providers have staff systematically follow-up to ensure that mainstream benefits are received.

Other (Please describe in 1-2 sentences.)

*Enrollment and participation by homeless persons in mainstream programs is a key goal and strategy in this CoC, as well as the State of Georgia. Many efforts are ongoing at every level, from the Governor's look at "community care" through his "New GA Commission" to current efforts within our HMIS to develop a web-based, kiosk functionality that can easily be accessed by homeless persons via public computers*

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**Exhibit 1: Continuum of Care, 40076 CoC-M, Project Performance – Housing and Services**

**A. Housing**

**1. Permanent Housing.**

Check here  if there are no applicable permanent housing renewal projects.

Check here  to indicate that all permanent housing renewal projects on the Priority Chart which submitted an APR are included in calculating the below responses.

- |  |       |
|--|-------|
| a. What is the number of participants who exited the permanent housing project(s) during the operating year?   | 107   |
| b. What is the number of participants who did not leave the project(s) during the operating year?  | 172   |
| c. Of those who exited, how many stayed longer than 6 months in the permanent housing?   | 52    |
| d. Of those who did not leave, how many stayed longer than 6 months in the permanent housing?  | 110   |
| e. Of the total number of participants in the permanent housing project(s) (both those who left and those who stayed), what percentage stayed longer than 6 months (both those who left and those who stayed)? | 58.1% |

**2. Transitional Housing.**

Check here  if there are no applicable transitional housing renewal projects.

Check here  to indicate that all transitional housing renewal projects on the Priority Chart which submitted an APR are included in calculating the below responses.

- |   |       |
|---|-------|
| a. What is the total number of participants who left transitional housing project(s) during the operating year? (Include all persons who left, including those who left to an unknown destination.) | 275   |
| b. What is the number of participants who left transitional housing project(s) and moved to permanent housing?  | 169   |
| c. Of the number of participants who left transitional housing, what percentage moved to permanent housing?   | 61.5% |

**Exhibit 1: Continuum of Care, 40076 CoC-M, Project Performance – Housing and Services**

**B. Supportive Services**

**Mainstream Programs and Employment Chart.**

Check here  if there are no applicable renewal projects.

Check here  to indicate that all non-HMIS renewal projects on the Priority Chart which submitted an APR are included in calculating the below responses.

1 Number of Adults Who Left (Use the same number in each cell)	2 Income Source	3 Number of Exiting Adults with Each Source of Income	4 % with Income at Exit (Col 3 ÷ Col 1 x 100)
742	a. SSI	165	22.2%
742	b. SSDI	64	8.6%
742	c. Social Security	14	2.2%
742	d. General Public Assistance	18	2.8%
742	e. TANF	102	15.7%
742	f. SCHIP	11	1.7%
742	g. Veterans Benefits	23	3.1%
742	h. Employment Income	257	34.6%
742	i. Unemployment Benefits	12	1.8%
742	j. Veterans Health Care	18	2.4%
742	k. Medicaid/Medicare	101	13.6%
742	l. Food Stamps	252	40.0%
742	m. Other (Supp Living/Child Supp/Disability)	40	6.2%
742	n. No Financial Resources	154	23.7%

**Exhibit 1: Continuum of Care, 40076 CoC-N, Supplemental Resources / Leveraging Chart**

<b>Priority Number</b>	<b>Name of Project</b>	<b>Type of Contribution</b>	<b>Source or Provider</b>	<b>Value of Written Commitment</b>
1	Georgia Rehabilitation Outreach, Inc.	Supportive Services	Georgia Rehabilitation Outreach, Inc.	1,160,640
1	Georgia Rehabilitation Outreach, Inc.	Cash	State Housing Trust Fund	72,000
2	Central Savannah River Economic Opportunity Authority	Supportive Services	Central Savannah River Economic Opportunity Authority	608,177
2	Central Savannah River Economic Opportunity Authority	Cash	State Housing Trust Fund	24,000
3	Statewide HMIS Implementation	Cash	State Housing Trust Fund	80,000
3	Statewide HMIS Implementation	Cash	Pathways Community Network	60,000
3	Statewide HMIS Implementation	Client Participation Fees	Agencies Participating in HMIS	208,000
4	Satilla Community Service Board	Supportive Services	Satilla Community Service Board	699,930
4	Satilla Community Service Board	Cash	State Housing Trust Fund	63,000
5	New Horizons CSB	Cash	New Horizons CSB	10,716
6	Action Ministries, Inc.	Cash	North Georgia Conference-UMC	10,000
7	Amethyst Project, Inc.	Supportive Services	Amethyst Project, Inc.	307,800
7	Amethyst Project, Inc.	Cash	State Housing Trust Fund	27,000
8	Goodwill Industries of Middle Georgia (Rural)	Cash	Goodwill Industries of Middle Georgia (Rural)	37,017
8	Goodwill Industries of Middle Georgia (Rural)	Supportive Services	Oconee CSB	12,400
9	AIDS Alliance of Northwest Georgia	Supportive Services	AIDS Alliance of Northwest Georgia	449,160
9	AIDS Alliance of Northwest Georgia	Cash	State Housing Trust Fund	27,000
10	Gateway Behavioral Health Services	Supportive Services	Gateway Behavioral Health Services	615,840
10	Gateway Behavioral Health Services	Cash	State Housing Trust Fund	57,000
11	Action Ministries, Inc.	Cash	North Georgia Conference-UMC	25,000
11	Action Ministries, Inc.	AIDS Services	North Georgia Health District - DHR	3,000
11	Action Ministries, Inc.	AIDS Services	AIDS Alliance of Northwest Georgia	2,080
12	Goodwill Industries of Middle Georgia (Macon)	Food Stamps	Bibb County DFCS	44,700

**Exhibit 1: Continuum of Care, 40076 CoC-N, Supplemental Resources / Leveraging Chart**

12	Goodwill Industries of Middle Georgia (Macon)	Cash	Goodwill Industries of Middle Georgia (Macon)	57,578
12	Goodwill Industries of Middle Georgia (Macon)	Building Space	Macon-Bibb EOC	8,000
13	Loaves and Fishes Ministry of Macon, Inc.	Cash	St. James Episcopal Church	1,800
13	Loaves and Fishes Ministry of Macon, Inc.	Cash	Northminster Presbyterian Church	5,000
14	Gwinnett Housing Resource Partnership, Inc.	Financial and Parenting Classes	Gwinnett Extension Service	1,125
14	Gwinnett Housing Resource Partnership, Inc.	Employment Training/placement	AppleOne Employment	20,000
14	Gwinnett Housing Resource Partnership, Inc.	Financial Management	RV Joseph Educational Services	2,250
14	Gwinnett Housing Resource Partnership, Inc.	Rent/resettlement costs	Norcross Coop. Ministries	31,800
14	Gwinnett Housing Resource Partnership, Inc.	Cash	United Way of Metro Atlanta	32,013
14	Gwinnett Housing Resource Partnership, Inc.	Cash	State Housing Trust Fund	3,500
15	Citizens Against Violence	Food Donations	Wilson Ministries	5,000
15	Citizens Against Violence	Cash	DHR/DFCS	25,453
15	Citizens Against Violence	Cash	CJCC	3,212
15	Citizens Against Violence	Volunteer Services	Volunteers	8,000
15	Citizens Against Violence	Miscellaneous Donations	General Public	10,000
16	Action Ministries, Inc.	Cash	John and Mary Franklin Foundation	10,000
16	Action Ministries, Inc.	Cash	Northside UMC	2,500
16	Action Ministries, Inc.	Cash	Peachtree Road UMC	6,000
16	Action Ministries, Inc.	Cash	Alpharetta First UMC	2,500
16	Action Ministries, Inc.	Cash	First United Methodist of Washington	6,600
16	Action Ministries, Inc.	Cash	Harlem UMC	6,000
16	Action Ministries, Inc.	Cash	State Housing Trust Fund	80,000
16	Action Ministries, Inc.	Cash	City of Gainesville - CDBG	8,000
16	Action Ministries, Inc.	Cash	Luther and Susie Harrison Foundation	2,000
16	Action Ministries, Inc.	Cash	North Georgia Conference-UMC	20,150
16	Action Ministries, Inc.	Cash	Cartersville Service League	1,800

**Exhibit 1: Continuum of Care, 40076 CoC-N, Supplemental Resources / Leveraging Chart**

17	Gwinnett Housing Resource Partnership, Inc.	Financial and Parenting Classes	Gwinnett Extension Service	1,125
17	Gwinnett Housing Resource Partnership, Inc.	Employment Training/placement	AppleOne Employment	20,000
17	Gwinnett Housing Resource Partnership, Inc.	Financial Management	RV Joseph Educational Services	2,250
17	Gwinnett Housing Resource Partnership, Inc.	Rent/resettlement costs	Norcross Coop. Ministries	31,800
17	Gwinnett Housing Resource Partnership, Inc.	Cash	State Housing Trust Fund	3,500
17	Gwinnett Housing Resource Partnership, Inc.	Cash	United Way of Metro Atlanta	32,013
18	Travelers Aid of Metropolitan Atlanta, Inc.	Legal Services	Georgia Law Center	500
18	Travelers Aid of Metropolitan Atlanta, Inc.	Furniture	Furniture Bank Metro Atlanta	500
18	Travelers Aid of Metropolitan Atlanta, Inc.	Computer Training	New Start Resources, Inc.	825
18	Travelers Aid of Metropolitan Atlanta, Inc.	Cash	United Way of Metro Atlanta	20,597
18	Travelers Aid of Metropolitan Atlanta, Inc.	Cash	State Housing Trust Fund	6,500
20	Covenant House, Inc.	Supportive Services	Covenant House, Inc.	850,320
20	Covenant House, Inc.	Cash	State Housing Trust Fund	54,000
21	Travelers Aid of Metropolitan Atlanta, Inc.	Legal Services	Georgia Law Center	500
21	Travelers Aid of Metropolitan Atlanta, Inc.	Furniture	Furniture Bank Metro Atlanta	500
21	Travelers Aid of Metropolitan Atlanta, Inc.	Computer Training	New Start Resources, Inc.	825
21	Travelers Aid of Metropolitan Atlanta, Inc.	Cash	United Way of Metro Atlanta	22,551
21	Travelers Aid of Metropolitan Atlanta, Inc.	Cash	State Housing Trust Fund	10,000
22	Loaves and Fishes Ministry of Macon, Inc.	Cash	St. Andrews Presbyterian Church	2,000
22	Loaves and Fishes Ministry of Macon, Inc.	Cash	Christ Episcopal Church	3,500
22	Loaves and Fishes Ministry of Macon, Inc.	Cash	Washington Ave. Presbyterian Church	1,600
22	Loaves and Fishes Ministry of Macon, Inc.	Cash	St. Francis Episcopal Church	5,600
22	Loaves and Fishes Ministry of Macon, Inc.	Cash	Loaves and Fishes Ministry of Macon, Inc.	7,795
23	Calvary Refuge	After School Tutoring	Clayton County Board of Education	16,000
23	Calvary Refuge	Food Donations	Jodeco Road United Methodist Church	1,200
23	Calvary Refuge	Childcare/Childrens ' Activities	Philadelphia Presbyterian Church	1,320

**Exhibit 1: Continuum of Care, 40076 CoC-N, Supplemental Resources / Leveraging Chart**

23	Calvary Refuge	Food Donations	Lighthouse Graphics	15,600
23	Calvary Refuge	Food Donations	Jonesboro First United Methodist Church	1,800
23	Calvary Refuge	Food Donations	First Baptist Church - Jonesboro	7,200
23	Calvary Refuge	Food Donations	Mount Zion Baptist Church	10,400
23	Calvary Refuge	Food Donations	Feed My People, Inc.	12,000
24	HODAC, Inc.	Cash	City of Warner Robins, GA, CDBG	5,576
24	HODAC, Inc.	Cash	United Way of Central Georgia, Inc.	5,575
24	HODAC, Inc.	Cash	State Housing Trust Fund	15,000
25	Douglas County Continuum of Care Coalition	Cash	United Way of Metro Atlanta	70,000
25	Douglas County Continuum of Care Coalition	Collaborative Cooperation	Douglas CORE	10,000
25	Douglas County Continuum of Care Coalition	Vision and Dental Services	Mission on the Move Ministries, Inc.	19,920
26	Lowndes Associated Ministries to People, Inc.	Volunteer Services	Volunteers	16,000
27	Macon-Bibb Economic Opportunity Council, Inc.	Cash	Bibb County DFCS	9,000
27	Macon-Bibb Economic Opportunity Council, Inc.	Cash	Macon-Bibb Economic Opportunity Council, Inc. (CSBG Grant)	3,000
27	Macon-Bibb Economic Opportunity Council, Inc.	Cash	Macon-Bibb Economic Opportunity Council, Inc.	15,250
27	Macon-Bibb Economic Opportunity Council, Inc.	Transportation, Orientations, Case Management, Job Training and Placement	Goodwill Industries	11,500
28	Macon-Bibb Economic Opportunity Council, Inc.	Cash	Bibb County DFCS	9,000
28	Macon-Bibb Economic Opportunity Council, Inc.	Cash	Macon-Bibb Economic Opportunity Council, Inc. (CSBG Grant)	3,000
28	Macon-Bibb Economic Opportunity Council, Inc.	Cash	Macon-Bibb Economic Opportunity Council, Inc.	15,250
28	Macon-Bibb Economic Opportunity Council, Inc.	Transportation, Orientations, Case Management, Job Training and Placement	Goodwill Industries	11,500
29	Maranatha Outreach, Inc.	Cash	Maranatha Outreach, Inc.	16,828
31	S.H.A.R.E. House, Inc.	Cash	Heritage Baptist Church	600

**Exhibit 1: Continuum of Care, 40076 CoC-N, Supplemental Resources / Leveraging Chart**

31	S.H.A.R.E. House, Inc.	Cash	Douglasville First United Methodist Church	1,200
31	S.H.A.R.E. House, Inc.	Cash	Believers Ministries	1,200
31	S.H.A.R.E. House, Inc.	Cash	First Baptist Church	1,200
31	S.H.A.R.E. House, Inc.	Cash	St. Teresa's Episcopal Church	3,600
32	Lowndes Associated Ministries to People, Inc.	Volunteer Services	Volunteers	24,000
34	GA Coalition to End Domestic Violence, Inc.	Furniture and Clothing	Circle of Hope Thrift Store	2,000
34	GA Coalition to End Domestic Violence, Inc.	TANF Case Management	Partnership Against Domestic Violence	500
34	GA Coalition to End Domestic Violence, Inc.	Cash	Habersham County Victim Assistance Program	1,000
34	GA Coalition to End Domestic Violence, Inc.	Cash	Partnership Against Domestic Violence	1,000
34	GA Coalition to End Domestic Violence, Inc.	Cash	Project Safe, Inc.	1,000
34	GA Coalition to End Domestic Violence, Inc.	Clothing, Furniture, Household Goods	Project Safe, Inc.	4,000
36	Hall Family Initiative	Cash	Hall Family Initiative - Hope House	4,675
36	Hall Family Initiative	Cash	Hall Family Initiative - Cumming Home	17,998
36	Hall Family Initiative	Donated Building Maintenance Services	Three Branch Enterprises	10,400
37	Asian-American Resource Center	Adult Literacy Program	Asian-American Resource Center	4,758
37	Asian-American Resource Center	Family Counseling Services	Healthy Family Counseling Network	5,000
Renewal	River Edge Community Service Board	Supportive Services	River Edge Community Service Board	73,824
Renewal	River Edge Community Service Board	Cash	State Housing Trust Fund	7,200
Renewal	River Edge Community Service Board	Supportive Services	River Edge Community Service Board	52,596
Renewal	River Edge Community Service Board	Cash	State Housing Trust Fund	5,400
Renewal	River Edge Community Service Board	Supportive Services	River Edge Community Service Board	158,460
Renewal	River Edge Community Service Board	Cash	State Housing Trust Fund	15,000
Renewal	McIntosh Trail Community Service Board	Supportive Services	McIntosh Trail Community Service Board	47,016
Renewal	McIntosh Trail Community Service Board	Cash	State Housing Trust Fund	3,000
Renewal	South Georgia Community Service Board	Supportive Services	South Georgia Community Service Board	158,256
Renewal	South Georgia Community	Cash	State Housing Trust Fund	

**Exhibit 1: Continuum of Care, 40076 CoC-N, Supplemental Resources / Leveraging Chart**

	Service Board			16,200
Renewal	Oconee Community Service Board	Supportive Services	Oconee Community Service Board	51,508
Renewal	Oconee Community Service Board	Cash	State Housing Trust Fund	6,000
Renewal	HODAC, Inc.	Supportive Services	HODAC, Inc.	138,768
Renewal	HODAC, Inc.	Cash	State Housing Trust Fund	10,800
Renewal	Highland Rivers Community Service Board	Supportive Services	Highland Rivers Community Service Board	97,440
Renewal	Highland Rivers Community Service Board	Cash	State Housing Trust Fund	8,400
Renewal	Satilla Community Service Board	Supportive Services	Satilla Community Service Board	120,000
Renewal	Satilla Community Service Board	Cash	State Housing Trust Fund	10,800
Renewal	Community Mental Health Center of Middle Georgia	Supportive Services	Community Mental Health Center of Middle Georgia	25,860
Renewal	Community Mental Health Center of Middle Georgia	Cash	State Housing Trust Fund	3,000
				7,439,120