

RESOLUTION

WHEREAS, the Heart of Georgia Altamaha Regional Commission (HOGARC) prepared a new Regional Plan in 2013/2014 as required by the Georgia Planning Act of 1989 and new Georgia Department of Community Affairs' Regional Planning Requirements; and

WHEREAS, this required Regional Plan consists of two parts, a *Regional Assessment* of inventory, analysis, and preliminary identification of needs (prepared in 2013), and a *Regional Agenda* for delineation of implementation strategies to realize the identified regional vision and to address selected needs, including a HOGARC Regional Work Program (prepared in 2014); and

WHEREAS, this Regional Plan was designed as a guide to action for all concerned with the improvement and future well being of the Heart of Georgia Altamaha Region (State Service Delivery Region 9), and needs to remain current; and

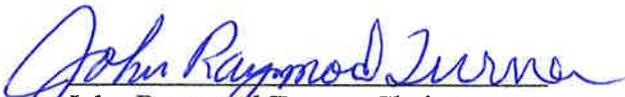
WHEREAS, the new Regional Plan, entitled *Green with Greener Days Ahead*, was first approved by the Georgia Department of Community Affairs (DCA), and was then adopted by the Regional Council of the Heart of Georgia Altamaha Regional Development Center in September, 2014; and

WHEREAS, the Regional Commission has now prepared a new annual Regional Plan Update in 2015 in accordance with the new DCA Regional Planning Requirements; and

WHEREAS, the 2015 HOGARC Regional Work Program Update included coordination with local governments, chambers of commerce, and many others in the Region, and resulted in a new HOGARC Work Program and other corresponding minor changes to the *Regional Agenda*.

NOW THEREFORE BE IT RESOLVED that the Regional Council of the Heart of Georgia Altamaha Regional Commission hereby approves this 2015 HOGARC Regional Work Program Update to its Regional Plan, and authorizes its submission to the Georgia Department of Community Affairs.

SO RESOLVED at the Heart of Georgia Altamaha Regional Commission Council Meeting this 26th day of March, 2015.


John Raymond Turner, Chair

Attest: 
Brett Manning, Executive Director

HEART OF GEORGIA ALTAMAHA REGIONAL COMMISSION

FY 2015 REGIONAL PLAN UPDATE

The Heart of Georgia Altamaha Regional Commission's Regional Plan, *Green with Greener Days Ahead*, was adopted by the Regional Council in September, 2014 after certification by the Georgia Department of Community Affairs (DCA). Despite the Regional Plan not being in place for a full year, a Regional Plan Update consisting of the DCA required Annual Regional Work Program Update and Evaluation and Monitoring was conducted. This was accomplished both to unequivocally meet the state requirement and to keep the Regional Plan current and effective.

Report of Plan Accomplishments

Heart of Georgia Altamaha Regional Commission staff prepared a FY 2015 Regional Commission Regional Work Program (RWP) Report of Accomplishments after internal review and survey of regional leaders and stakeholders. The plan was noted as being comprehensive, effective, and appropriate. It was determined that the list of RWP activities, while extensive and worded on a general basis to allow flexibility and breadth on which the wide-ranging activities of the Regional Commission is involved, was both appropriate and effective. While generally ongoing, these activities do address identified issues and opportunities not easily solved short-term, and do facilitate achievement of the Regional Vision. As the accomplishments noted in the comments column revealed, there was some activity in almost every item included in the previous work program. This Report of Accomplishments has been uploaded to the Heart of Georgia Altamaha Regional Commission's SharePoint FY 2015 Contract folder.

New Regional Work Program

A new year, FY 2020, was added to the Heart of Georgia Altamaha Regional Commission's Regional Work Program, and required housekeeping and other minor changes were made to it. This new Regional Commission Regional Work Program has been uploaded to the Heart of Georgia Altamaha Regional Commission's SharePoint FY 2015 Contract folder.

Areas Requiring Special Attention Update

It was determined after internal staff review and regional leader/stakeholder input evaluation that there was no need to update the adopted Regional Plan's "Areas Requiring Special Attention." The currently identified areas remain appropriate without requirement for change.

Evaluation and Monitoring Report

As noted in the adopted Regional Plan, the Heart of Georgia Altamaha Regional Commission is committed to an ongoing, almost continuous process of evaluation and monitoring of the Regional Plan. This process includes direct communication with the Region's local governments, the Regional Council, and other Region stakeholders; staff evaluation of issues, questions, and concerns being voiced within the Region to the Regional Commission or otherwise being publicly discussed; and direct survey query and evaluation, both by the Regional Commission and the DCA/Department of Audits Performance and Satisfaction Survey.

Activities Description.

1. Performance and Quality of Growth Effectiveness. In addition to direct communication with local governments in day-to-day assistance with local governments, Regional Commission staff specifically discuss the Local Government Performance Standards and other Regional priorities at the local government Plan Implementation Assessment Meetings conducted at least once every two fiscal years (but in practice more often), and during local comprehensive plan preparation assistance. Due to the newly adopted status of the Regional Plan, no formal survey of the implementation of the Local Government Performance Standards is being conducted in FY 2015. The new Local Government Performance Standards have been introduced through the Plan Implementation Assessment Meetings, the Regional Council, RC newsletter, and other means. The first formal Performance and Quality Growth Effectiveness Survey is planned for Spring, 2016.
2. Survey of Regional Leaders/Stakeholders. The Heart of Georgia Altamaha Regional Commission conducted an electronic survey of identified regional leaders, stakeholders, and other potentially interested parties which combined the regional leader survey on the Regional Plan's effectiveness and implementation with the survey of changes and developments within the Region to determine whether the Regional Plan is being effectively implemented and is having the desired impact on regional development patterns. This combined survey was sent through e-blast to the Region's local governments (both appointed and elected officials), to Regional Council members, to local Chambers/Development Authorities, the local legislative delegation, local schools, Regional technical and other colleges, and other agencies/parties. The survey was sent with narrative explanation, reference to the Regional Commission website for access to the entire plan, and with the entire "Implementation Program" (not just the RC Regional Work Program) section of the Regional Plan attached as a pdf document to the e-mail. Six questions were asked in the combined survey. These were:
 - 1) Do you feel the Regional Plan adequately and comprehensively addresses current issues and opportunities?

- 2) Are there other issues or needs within the Region the Regional Plan should address? If so, please identify them.
- 3) Are the identified implementation strategies, both for the RC and other parties, appropriate? What else needs to be identified?
- 4) Please identify any recent happenings, changes, or developments (e.g. planned or announced job creation by expanding or new businesses or industry) within your jurisdiction which impact, or help implement, the Regional Plan's strategies?
- 5) Do you feel the Regional Plan and its identified strategies are being appropriately implemented?
- 6) How could the implementation or strategies be improved?

Another survey, while technically conducted to assist with another Regional Commission FY 2015 DCA Contract item, was sent to the same list of Regional leaders/stakeholders on "Regional Priorities." While not required by DCA to be surveyed, the Regional Priority List from FY 2014, was sent for truthing and evaluation. It was felt that regional evaluation and comment would not only be directly appropriate for "Regional Priorities" response, but would also be a good cross-check and confirmation for the Regional Plan's delineation of issues and opportunities.

3. Other Activities. As noted earlier, the Regional Plan, its effectiveness, and the Local Government Performance Standards, were discussed in FY 2015 directly with local governments, with the Regional Council, and through the Regional Commission newsletter and other communication.

Monitoring and Evaluation Results

A limited number of responses were received from the two surveys conducted. All received were complimentary and positive. Those detailing comments noted that they thought the Regional Plan and its implementation strategies were "very comprehensive," "very appropriate," "right on," "great job," and "great to (motivate) the area to be working together." One reviewer did note that while the Regional Plan was "very appropriate and comprehensive, and encouraging for inter-county/Regional cooperation," they voiced a need for the specific expression of "more cooperation and collaboration for local governments within a county" and for "more hands-on technical assistance to smaller, rural counties from state agencies." The overall evaluation and monitoring conclusion was that the Regional Plan, as is, appropriately and comprehensively addresses current Regional issues and opportunities, voices appropriate Regional implementation strategies, and is effective, thus far, in implementation.

Plan Amendments Required

There were no major plan amendments to the Regional Plan identified as being required as a result of the evaluation and monitoring findings. Minor housekeeping

changes to the Regional Commission Regional Work Program were made, and minor clarification language of the “Guiding Principles” were utilized to address the intra-county and hands-on state assistance comments, even though it was felt these items were already addressed.

Regional Council Action

The Regional Council approved by resolution the submittal of the Heart of Georgia Altamaha Regional Commission’s FY 2015 Regional Plan Update to the Georgia Department of Community Affairs at its March 26, 2015 meeting. A copy of this resolution has been uploaded to the RC’s SharePoint FY 2015 Contract folder.

**Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments**

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Economic Development				
Continue to facilitate administration of WIA Program	PC	FY 2015-FY 2019	Ongoing (2020+)	Continuing workforce development each year under GDEcD contract (Program change to WIOA)
Provide T/A to Chamber of Commerce/Development Authorities in Economic Development Grants/Programs	PC	FY 2015-FY 2019	Ongoing (2020+) (Combined with 4 th item below)	Assisted a number, including Jeff Davis Dev. Auth. with EIP Grant for FRAM Pellets; Swainsboro Dev. Auth. with EIP for Hotset; Wayne County IDA for Williams Bros.
Partner with/support/coordinate GOWD and DOL efforts	PC	FY 2015-FY 2019	Ongoing (2020+)	GOWD now Workforce Division, GDEcD Continue to operate WIA/WIOA Program
Support Technical Colleges	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of local comp planning
Advocate for continued University System presence/expansion within Region	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of Laurens County Joint Comp Plan (2014); Middle Georgia State College recently made University
Provide data, T/A to Chambers of Commerce, Development Authorities in promotional strategies, project evaluation, access/utilization of state programs, seeking funding prospects infrastructure needs	PC	FY 2015-FY 2019	Ongoing (2020+)	Assisted at least six counties
Provide T/A, support/promote leadership development programs	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of Comp Planning in Laurens and Toombs Counties
Keep liaison with GECD/DCA	PC	FY 2015-FY 2019	Ongoing (2020+)	

**Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments**

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Economic Development				
Facilitate/support multi-county efforts/organizations/alliances	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Assisted Woodpecker Trail Association, Altamaha River Partnership, Ocmulgee Water Trail Partnership, Wilcox-Pulaski Agritourism Comm., Tri-County Dev. Authority
Facilitate/develop/promote multi-regional events/facilities/organizations/alliances	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Assisted Woodpecker Trail Association, Altamaha River Partnership, Ocmulgee Water Trail Partnership, Wilcox-Pulaski
Facilitate/develop support of economic development organizations solely focused on HOGA Region	PC	FY 2015-FY 2019	Ongoing (2020+)	Discussed with local plan committees, Regional Planning Advisory Committee; No formal organization developed yet
Assist/support/facilitate HOGA Region organization(s) efforts to develop identity marketing materials, and marketing strategies, coordinated events, etc.	PC, R	FY 2015-FY 2019	Dropped Changed to Policy/Guiding Principle	Awaits formal organization development
Provide technical assistance with economic development projects related to agriculture/forestry/agri-business (pellet plants, vegetable processing, etc.)	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Assisted Fram Pellets, Appling Ag Center/Farmers Market, Milan Farmers Market, Abbeville Farmers Market
Update CEDS	PC	FY 2018	Ongoing	Annual report of accomplishments each year; Next major update in 2018
Facilitate/promote mega-site, inland port, distribution/warehousing, suppliers of existing industry	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Regional focus; Assisted Heart of Georgia Mega Site in Laurens County; Inland Port preparation included in Evans, Wheeler, and Toombs Comp Plans (2014; Topic in Montgomery and Telfair Plans (2015)

**Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments**

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Economic Development				
Support/help/expand existing tourism efforts, initiatives, organizations	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Regional focus; Included in Evans, Laurens, Toombs, and Wheeler plans (2014); Topic in Montgomery, Telfair, and Wayne plans (2015); Assisted ARP, WTA, OWTP, Wilcox-Pulaski Agritourism Comm.
Facilitate coordination/collaboration of tourism on multi-county/regional basis	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Altamaha River Partnership, Woodpecker Trail, Ocmulgee Water Trail Partnership, Wilcox-Pulaski Agritourism Comm.
Facilitate/assist with establishment of new tourism organizations/efforts	PC, R	FY 2015-FY 2019	Dropped until new organization realized	Awaits new regional organization development; Assisted Wilcox-Pulaski Agritourism Comm.
Promote Regional Resource Plan	PC	FY 2015-FY 2019	Ongoing (2020+)	Promoted through Plan Implementation Assessment Meetings; Local Comp Plans; Organization Contact
Promote River Corridor Feasibility Study	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Promoted through Plan Implementation Assessment Meetings; Local Comp Plans; Organization Contact
Support/establish expansion of natural areas, WMAs/State Parks	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Advocated in local comp plans/meetings/ Regional Resource Plan. A priority area, Sansavilla WMA, purchased by Conservation Fund in late 2014
Assist with grant applications, identify funding sources for infrastructure upgrades/expansion	PC	FY 2015-FY 2019	Ongoing (2020+)	Assisted with 10 CDBG applications

**Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments**

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Economic Development				
Support 2010 TIA (T-SPLOST) implementation	PC	FY 2015-FY 2019	Ongoing (ends in 2023)	Provided technical assistance to local governments and GDOT with project band changes and to Regional Advisory Committee Citizens Review Panel
Facilitate local LMIG administration	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Assisted five local governments to jointly bid and award contracts
Facilitate broadband feasibility engineering studies	PC	FY 2015-FY 2019	Ongoing	Assisting six counties in collaborating and seek OneGeorgia funds for study
Develop/promote Digital Economy Plan	PC	FY 2015	Completed	Plan developed/completed for GTA Promoted in comp plans
Update Regional Bicycle Ped Plan	PC	FY 2015	Postponed to FY 2016	GDOT contract delayed
Support implementation of Main Street Program	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Assist as requested; Provided T.A. to Lyons, Vidalia
Promote use of historic preservation rehabilitation incentives	PC	FY 2015-FY 2019	Ongoing (2020+)	Assist as requested; Provided T.A. to potential projects in Eastman and Rochelle
Provide technical assistance with DDA establishment/utilization	PC	FY 2015-FY 2019	Ongoing (2020+)	Assist as requested; Advocated in comp plans. Interest expressed in McRae-Helena
Facilitate local use/awareness of available assistance programs for small businesses/entrepreneurs	PC	FY 2015-FY 2019	Ongoing (2020+)	Refereed one private business for SBDC for assistance
Natural and Cultural Resources				
Continue to employ Historic Preservation Planner in conjunction with Historic Preservation Division/DNR to provide T/A	PC	FY 2015-FY 2019	Ongoing (2020+)	Implemented small contract with HPD

**Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments**

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Natural and Cultural Resources				
Continue to provide T/A support for heritage/nature-based economic development/tourism/recreation efforts/organizations (ARP, WTA, OWTP)	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Assisted ARP, WTA, and OWTP
Continue to provide T/A to historical societies/historic preservation commissions, etc., including help with organization	PC	FY 2015-FY 2019	Ongoing (2020+)	Part of HPD Contract T.A. to Pioneers Arts and Historical Society
Provide T/A with National Register nominations/local districts/CLG program	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of HPD Contract Provided T.A. First African Baptist Church and Dublin Southside HD
Promote adaptive use of historic resources and use of state/federal rehabilitation tax incentives, as appropriate	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of HPD Contract and Local Comp Planning Provided T.A. to potential projects in Eastman and Rochelle and to Vidalia Pal Theater
Promote and promulgate Regional Resources Plan	PC	FY 2015-FY 2019	Ongoing (2020+)	Promoted through Plan Implementation Assessment Meetings; Local Comp Plans; Organization Contact
Promote and support continued vitality and protection of agriculture, forestry, and conservation lands in Region	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of Regional Resource Plan promulgation and supported in local comp planning
Support and advocate for public and private efforts to develop new or expand existing state parks, WMAs, natural areas, especially along Region's River corridors	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Advocated in local comp plans/meetings/ Regional Resource Plan. A priority area, Sansavilla WMA, purchased by Conservation Fund in late 2014

**Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments**

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Natural and Cultural Resources				
Promote and promulgate Multi-Region River Corridor Feasibility Study	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Promoted through Plan Implementation Assessment Meetings; Local Comp Plans; Organization Contact
Support and provide assistance to local efforts to establish/improve trails, boat landings, parks or other outdoor recreation access, particularly along, or connecting to, river corridors	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Provided assistance to ARP, OWTP, Dublin (Trails Grant)
Assist and provide liaison to agencies promoting BMPs in land use, agriculture/forestry, and developments	PC, R	FY 2015-FY 2019	Dropped Changed to Policy/Guiding Principle	No active request
Provide T/A to local governments with adopting/implementing the RC model Environmental Conservation, or other ordinances, which meet DNR's Minimum Environmental Planning Criteria	PC, R	FY 2015-FY 2019	Postponed (complete by FY 2017)	Part of Minimum Local Government Performance Standards; Several counties without ordinances; Future planned assistance
Provide T/A with adoption/implementation of floodplain management ordinances	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Assist as requested; Most governments already have adopted an ordinance because of Hazard Mitigation Planning
Participate/support EPD TMDL planning/implementation efforts	PC, R	FY 2015-FY 2019	Dropped until EPD Contracts Complete FY 2014	Awaiting additional contract
Advocate for continued protection of Floridan Aquifer and water quality and flows in Region's Rivers	PC, R	FY 2015-FY 2019	Dropped Changed to Policy/Guiding Principle	Advocated in Regional Resource Plan and Local Comp Plans and with local legislators

**Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments**

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Community Facilities and Services				
Assist GDOT and local governments in 2010 TIA (T-SPLOST) implementation	PC, R	FY 2015-FY 2019	Ongoing (ends in 2023)	Promoted through Plan Implementation Assessment Meetings; Local Comp Plans; Organization Contact
Provide technical assistance to TIA Regional Advisory Committee and Citizens Review Panel	PC	FY 2015-FY 2019	Ongoing (ends in 2023)	Provided info on band changes/program impact; Served as liaison/secretary
Assist Local Governments in LMIG Implementation	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Promoted through Plan Implementation Assessment Meetings; Local Comp Plans; Organization Contact
Advocate for completion of GRIP Program and other improvements to Region highway system	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of local comp planning and advocacy with local legislators
Advocate/support efforts to promote Regional transportation routes for tourism/interstate alternatives	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of local comp planning and advocacy with local legislators
Assist with regional/local transportation planning	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of GDOT Contract
Advocate/support state and local efforts to improve Region's rail network and service	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of local comp planning and advocacy with local legislators; Assisted with funding for industrial rail spurs in Appling and Jeff Davis counties
Advocate/support continuing improvements to Region's airports	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of local comp planning; No current assistance; Have assisted with OneGeorgia applications and others in past
Facilitate/implement DHS Coordinated Transportation System in Region	PC	FY 2015-FY 2019	Ongoing (2020+)	Implemented under yearly DHS contract

**Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments**

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Community Facilities and Services				
Assist GDOT/Local Governments/others with Public Transit Planning/Implementation	PC	FY 2015-FY 2019	Ongoing (2020+)	Part of GDOT contract
Update Regional Bicycle/Pedestrian Plan	PC	FY 2015	Postponed to FY 2016	Promoted through Plan Implementation Assessment Meetings; Local Comp Plans; Organization Contact
Advocate/support alternative transportation system improvements, including sidewalks, bike routes/trails greenways, multi-use trails, etc.	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of Regional Resource Plan and Multi-Region River Study Promulgation; Part of local comp planning
Provide technical assistance to local governments in infrastructure needs analysis/planning and funding support	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Assisted with 10 CDBG applications; two EIP applications and awards; Assisted City of Eastman with Water Conservation Plan
Assist with local recreation/park planning and funding support	PC	FY 2015-FY 2019	Ongoing (2020+)	Assisted with Trails Grant for Dublin
Assist with local government infrastructure mapping/GIS	PC	FY 2015-FY 2019	Ongoing (2020+)	Assisted with mapping in approx. nine counties, including infrastructure maps for McRae-Helena and Telfair County
Provide T/A to local governments in Hazard Mitigation Planning	PC	FY 2015-FY 2019	Ongoing (2020+)	Assisted with Montgomery, Wheeler, and Laurens counties
Provide T/A to local governments with planning/funding public safety improvements	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Assisted with 16 AFG applications and 3 COPS grant applications
Assist local governments in solid waste management planning and improvement of services	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Assisted with plans in Johnson, Tattnall, Wilcox, Evans, and Wheeler counties in 2014/2015

**Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments**

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Community Facilities and Services				
Advocate/support for local community access to quality health care	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of local comp planning; AAA established two new fee for service programs – Hospital Care Transitions and Options Counseling/Converse Options
Implement and coordinate provision of federal and state Area Agency on Aging services to senior and disadvantaged citizens	PC	FY 2015-FY 2019	Ongoing	Part of Area Planning process
Advocate/support RC AAA as coordinator of all existing and new state and federal programs/services for seniors	PC, R	FY 2015-FY 2019	Ongoing	Added 2 new Fee for Service programs – Hospital Care Transitions and Options Counseling/Converse Options
Maintain current Area Agency on Aging Plan	PC	FY 2015-FY 2019	Submitted to DAS 3/1/15	Area Plan Update 2016 submitted to DAS 3/1/15
Provide information and support for improvement of local and community educational system facilities and programs	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of local comp planning; Established facilitation of Teens in the Driver Seat Program; Facilitated Mike Beatty to speak on Great Promise Partnership at Regional Council; Working with WIOA program to partner with Great Promise Partnership in Region
Provide general technical assistance and funding support for local development of community centers, museums, auditoriums, or similar facilities and related programs	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of local comp planning; T.A. to Vidalia Pal Theater and Twin City; Part of HPD contract

**Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments**

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Housing				
Assist local governments and housing authorities with seeking funding for and implementing housing rehabilitation, or other housing improvement programs	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Provided T/A to City of Dublin
Assist and support the provision and application for special needs housing	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Money Follows the Person Program (MFP) clients transition from Nursing Home to subsidized housing
Assist local governments with housing need analyses, GICH, urban redevelopment, infill development, or other similar housing improvement plans/ordinances	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Assist as requested; Dublin explored, but has not proceeded
Assist and support the establishment and implementation of uniform construction codes adoption/enforcement at local level	PC	FY 2015-FY 2019	Ongoing (2020+)	Part of comp planning; No active request
Land Use				
Provide technical assistance with development/update/implementation of local comprehensive plans	PC	FY 2015-FY 2019	Ongoing (2020+)	Assisted Evans, Laurens, Toombs, and Wheeler (2014); Assisting Montgomery, Telfair, and Wayne (2015)
Encourage and provide technical assistance to local governments with establishing land use management regulations, i.e. zoning, subdivision regulations and other similar ordinances	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of comp planning; Tentative request from Toombs County

**Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments**

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Land Use				
Provide technical assistance to local governments in planning and/or ordinance development to address specific land use/appearance/nuisance or similar issues	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of comp planning; No active request
Support/provide assistance in local/regional joint and coordinated planning efforts	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Regional Plan completed in 2014. Part of local comp planning on joint county level
Provide planning, liaison, and other technical assistance to state agencies, regional organizations or groups of counties within/outside of Region to promote sound growth, coordinated tourism/economic development, or otherwise address specific issues of mutual concern	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of DCA, GDOT, DHS, Office of Aging, EDA, and GDEcD Workforce Division contracts; Provided T.A. to ARP, WTA, OWTP, and Wilcox-Pulaski Agritourism Comm.; Provided T.A. to Tri-County Dev. Auth. and SE Georgia Dev. Auth.; Working with GARC to establish statewide GIS Clearinghouse
Prepare, promote, and keep current a Regional Plan, including a Regional Resource Plan, in accordance with state standards which promotes sound and coordinated quality growth and development	PC	FY 2015-FY 2019	Ongoing (2020+)	Regional Plan completed in 2014; Regional Resource Plan completed in 2012; Both continuing to be promulgated and evaluated and monitored
Prepare other Regional Plans to address important issues of growth and development as appropriate	PC	FY 2015-FY 2019	Ongoing (2020+)	Digital Economy Plan completed in 2014/2015; Regional Bike/Ped Plan planned for FY 2016
Conduct reviews on DRIs and developments with possible impact on RIRs	R	FY 2015-FY 2019	Ongoing (2020+)	Part of DCA Contract; No official DRI in 2015

**Heart of Georgia Altamaha Regional Commission
Regional Work Program
Report of Accomplishments**

Activity	Planning and Coordination or Review	Timeframe	Status	Comments
Land Use				
Evaluate local government plan implementation success and applications for HOGARC Community of Planning Excellence	R	FY 2015-FY 2019	Ongoing (2020+)	Planned as part of Plan Implementation Assessment beginning in FY 2016
Intergovernmental Coordination				
Provide general administration T.A. to Region's local governments	PC, R	FY 2015-FY 2019	Ongoing (2020+)	T.A. provided on ongoing basis through Regional Council, response to local inquiries, and survey/other T.A.
Support and assist with preparation of county-wide Service Delivery Strategies in compliance with State law	PC	FY 2015-FY 2019	Ongoing (2020+)	Assisted Evans, Wheeler, and Telfair counties in 2014/2015
Encourage and support coordination and collaboration in delivery of local services	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Part of local comp planning; T.A. to McRae-Helena
Encourage multi-county or regional provision of services	PC, R	FY 2015-FY 2019	Ongoing (2020+)	Assisted five counties to jointly bid and award LMIG funds; Assisted six counties in exploring feasibility for joint broadband authority
Act as a forum and liaison to address/develop solutions for shared regional issues and items of mutual concern	PC	FY 2015-FY 2019	Ongoing (2020+)	Part of Regional Council function

**Heart of Georgia Altamaha Regional Commission
Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Economic Development					
Continue to facilitate administration of WIOA Program	PC	FY 2016-FY 2020	JTU, GDEcD, WIOA Board	\$6 million/yr. (program)	Federal, GDEcD
Partner with/support/coordinate GDEcD, Workforce Division and DOL efforts	PC	FY 2016-FY 2020	JTU, GDEcD, DOL	\$6 million/yr. (program)	GDEcD, Federal
Support Technical Colleges	PC, R	FY 2016-FY 2020	Technical Colleges, Dept. of Technical & Adult Educ.	Part of Econ. Dev. Planning (\$120K/yr.)	EDA, Local, State
Advocate for continued University System presence/expansion within Region	PC-R	FY 2016-FY 2020	Local govts., DCA, Chambers, Dev. Auths., Univ System	Part of Econ. Dev. Planning (\$120K/yr.)	EDA, Local, State
Provide data, T/A to Chambers of Commerce, Development Authorities in promotional strategies, project evaluation, access/utilization of state programs, seeking funding for prospects/ infrastructure needs	PC	FY 2016-FY 2020	Local governments, Chambers, Dev. Auths.	Part of Grant Writing (\$250K/yr.)	Local, DCA
Provide T/A, support/promote leadership development programs	PC, R	FY 2016-FY 2020	DCA, Chambers, Coop. Extens.	Part of Econ. Dev. Planning (\$120K/yr.)	EDA, Local, State
Keep liaison with GDEcD/DCA	PC	FY 2016-FY 2020	GDEcD, DCA	Part of Econ. Dev. Planning (\$120K/yr.)	EDA, Local, State
Facilitate/support multi-county efforts/organizations/alliances	PC, R	FY 2016-FY 2020	Local govts, Chambers, Dev. Auths., DCA	Part of Econ. Dev. Planning (\$120K/yr.)	EDA, Local, State
Facilitate/develop/promote multi-regional events/facilities/organizations/alliances	PC, R	FY 2016-FY 2020	Local govts., Chambers, Dev. Auths., DCA	Part of Econ. Dev. Planning (\$120K/yr.)	DCA, GDEcD, Local EDA, Local
Facilitate/develop support of economic development organizations solely focused on HOGA Region	PC	FY 2016-FY 2020	Chambers, Dev. Auths., Local govts.	Part of Econ. Dev. Planning (\$120K/yr.)	Local, GDEcD

**Heart of Georgia Altamaha Regional Commission
Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Economic Development					
Provide technical assistance with economic development projects related to agriculture/forestry/agri-business (pellet plants, vegetable processing, etc.)	PC, R	FY 2016-FY 2020	Local govts., Chambers, Dev. Auths., Coop. Ext., DCA, GEcD, EDA, USDA	Part of Econ. Dev. Planning (\$120K/yr.) Part of Grant Writing (\$250K/yr.)	Local, State, EDA Local, State, Federal
Update CEDS	PC	FY 2018	EDA	Part of Econ. Dev. Planning (\$120K/yr.)	EDA, Local, State
Facilitate/promote mega-site, inland port, distribution/warehousing, suppliers of existing industry	PC, R	FY 2016-FY 2020	Dev. Auths., Chambers, Local govts., DCA, GEcD, One GA	Part of Econ. Dev. Planning (\$120K/yr.)	EDA, Local, DCA, GDEcD
Support/help/expand existing tourism efforts, initiatives, organizations	PC, R	FY 2016-FY 2020	Local govts., Tourism Boards, Chambers, Dev. Auths., DCA, Utility Cos.	Part of Econ. Dev. Planning (\$120K/yr.)	DCA, GDEcD, Local
Facilitate coordination/collaboration of tourism on multi-county/regional basis	PC, R	FY 2016-FY 2020	Local govts., Tourism Boards, Chambers, Dev. Auths., DCA, Utility Cos.	Part of Econ. Dev. Planning (\$120K/yr.)	DCA, GDEcD, Local
Promote Regional Resource Plan	PC	FY 2016-FY 2020	DCA, DNR	Part of Gen. Planning (\$350K/yr.)	DCA, Local
Promote River Corridor Feasibility Study	PC, R	FY 2016-FY 2020	DOT, DCA, Tourism Boards, Local Advocacy Groups	Part of Transportation Planning (\$100K/yr.) Part of Gen. Planning (\$350K/yr.)	DCA, DOT, Local
Support/establish expansion of natural areas, WMAs/State Parks	PC, R	FY 2016-FY 2020	DNR, Local govts.	Part of Gen. Planning (\$350K/yr.) Part of Econ. Dev. Planning (\$120K/yr.)	DCA, Local EDA, Local, State

**Heart of Georgia Altamaha Regional Commission
Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Economic Development					
Assist with grant applications, identify funding sources for infrastructure upgrades/expansion	PC	FY 2016-FY 2020	Local govts., Chambers, Dev. Auths.	Part of Grant Writing (\$250K/yr.)	Local, DCA
Support 2010 TIA (T-SPLOST) implementation	PC	FY 2016-FY 2020	Local govts., TIA Citizens Review Panel, DOT	\$5,000/yr.	DOT, Local
Facilitate local LMIG administration	PC, R	FY 2016-FY 2020	Local govts., DOT	N/A	DOT, Local
Facilitate broadband feasibility engineering studies	PC	FY 2016-FY 2020	Local govts., Chambers, Dev. Auths., Priv. Bus., Utility Cos.	\$25,000/cty	Local
Update Regional Bicycle Ped Plan	PC	FY 2016	DOT, Regional Bike Ped Committee	\$50,000	DOT
Support implementation of Main Street Program	PC, R	FY 2016-FY 2020	Local govts., DCA Office of Downtown Dev., GA Downtown Assoc., GECD	Part of Econ. Dev. Planning (\$120K/yr.) Part of Hist. Pres. Planning (\$110K/yr.)	EDA, Local, DCA, GECD, HPD
Promote use of historic preservation rehabilitation incentives	PC	FY 2016-FY 2020	DNR/HPD, GA Trust	Part of Pres. Planning (\$110K/yr.)	HPD
Provide technical assistance with DDA establishment/utilization	PC	FY 2016-FY 2020	GECD, DCA Office of Downtown Dev., DDAs	Part of Econ. Dev. Planning (\$120K/yr.) Part of Hist. Pres. Planning (\$110K/yr.)	GECD, Local, DCA, HPD/DNR
Facilitate local use/awareness of available assistance programs for small businesses/entrepreneurs	PC	FY 2016-FY 2020	Chambers, DCA, GECD	Part of Econ. Dev. Planning (\$120K/yr.)	EDA, Local, GECD, DCA

**Heart of Georgia Altamaha Regional Commission
Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Natural and Cultural Resources					
Continue to employ Historic Preservation Planner in conjunction with Historic Preservation Division/DNR to provide T/A	PC	FY 2016-FY 2020	DNR/HPD	Part of Pres. Planning (\$110K/yr.)	HPD
Continue to provide T/A support for heritage/nature-based economic development/tourism/recreation efforts/organizations (ARP, WTA, OWTP, Wilcox-Pulaski Agritourism Comm.)	PC, R	FY 2016-FY 2020	Local govts., Chambers, Tourism Boards, DNR, GECD	Part of Pres. Planning (\$110K/yr.) Part of Econ. Dev. Planning (\$120K/yr.)	HPD, DCA, GDEcD, Local
Continue to provide T/A to historical societies/historic preservation commissions, etc., including help with organization	PC	FY 2016-FY 2020	HPD/DNR, GA Historical Society, Local Hist. Socs., GA Trust	Part of Pres. Planning (\$110K/yr.)	HPD, Local
Provide T/A with National Register nominations/local districts/CLG program	PC, R	FY 2016-FY 2020	HPD/DNR	Part of Pres. Planning (\$110K/yr.)	HPD, Local
Promote adaptive use of historic resources and use of state/federal rehabilitation tax incentives, as appropriate	PC, R	FY 2016-FY 2020	HPD, GA Trust, Main Streets	Part of Pres. Planning (\$110K/yr.)	HPD, Local
Promote and promulgate Regional Resources Plan	PC	FY 2016-FY 2020	DCA, DNR, Local govts.	Part of Gen. Planning (\$350K/yr.)	DCA, Local
Promote and support continued vitality and protection of agriculture, forestry, and conservation lands in Region	PC, R	FY 2016-FY 2020	DNR, GA Forestry, Cooperative Extens., Nature Conservancy	Part of Gen. Planning (\$350K/yr.) Part of Environmental Planning (\$80K/yr.)	DCA, Local DNR, GA Forestry, USDA

**Heart of Georgia Altamaha Regional Commission
Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Natural and Cultural Resources					
Support and advocate for public and private efforts to develop new or expand existing state parks, WMAs, natural areas, especially along Region's River corridors	PC, R	FY 2016-FY 2020	DNR, Nature Conservancy, ARP, OWTP, Chambers, Tourism Bds.	Part of Gen. Planning (\$350K/yr.) Part of Econ. Dev. Planning (\$120K/yr.)	DCA, Local EDA, Local, State
Promote and promulgate Multi-Region River Corridor Feasibility Study	PC, R	FY 2016-FY 2020	DOT, Tourism Bds., Local Advocacy Groups, DCA	Part of Transp. Planning (\$100K/yr.) Part of Gen. Planning (\$350K/yr.)	DOT, Local DCA, Local
Support and provide assistance to local efforts to establish/improve trails, boat landings, parks or other outdoor recreation access, particularly along, or connecting to, river corridors	PC, R	FY 2016-FY 2020	DNR, Chambers, Tourism Boards, ARP, OWTP, DCA, Local govts.	Part of Gen. Planning (\$350K/yr.) Part of Grant Writing (\$250K/yr.)	DCA, Local Local, State, Federal
Provide T/A to local governments with adopting/implementing the RC model Environmental Conservation, or other ordinances, which meet DNR's Minimum Environmental Planning Criteria	PC, R	FY 2017	Local govts., DNR	Part of Gen. Planning (\$350K/yr.) Part of Environ. Planning (\$80 K/yr.)	DCA, Local EPD, Local
Provide T/A with adoption/implementation of floodplain management ordinances	PC, R	FY 2016-FY 2020	Local govts., DNR	Part of Environ. Planning (\$80K/yr.)	EPD, Local
Community Facilities and Services					
Assist GDOT and local governments in 2010 TIA (T-SPLOST) implementation	PC, R	FY 2016-FY 2020	DOT	Part of Transp, Planning (\$100K/yr.) Part of GIS (\$150K/yr.)	DOT, Local Local, DCA, DOT

**Heart of Georgia Altamaha Regional Commission
Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Community Facilities and Services					
Provide technical assistance to TIA Regional Advisory Committee and Citizens Review Panel	PC	FY 2016-FY 2020	DOT	Part of Transp. Planning (\$100K/yr.)	DOT, Local
Assist Local Governments in LMIG Implementation	PC, R	FY 2016-FY 2020	DOT, Local govts.	N/A	DOT, Local
Advocate for completion of GRIP Program and other improvements to Region highway system	PC, R	FY 2016-FY 2020	DOT, Local govts., Chambers, Tourism Boards	Part of Gen. Planning (\$350K/yr.) Part of Econ. Dev. Planning (\$120K/yr.)	DCA, Local EDA, Local, State
Advocate/support efforts to promote Regional transportation routes for tourism/interstate alternatives	PC, R	FY 2016-FY 2020	Woodpecker and Wiregrass Trail orgs., Tourism Bds., Chambers, DOT	Part of Gen. Planning (\$350K/yr.) Part of Econ. Dev. Planning (\$120K/yr.)	DCA, Local EDA, Local, State
Assist with regional/local transportation planning	PC, R	FY 2016-FY 2020	Local govts., DOT	Part of Transp. Planning (\$100K/yr.) Part of Gen. Planning (\$350K/yr.)	DOT, Local DCA, Local
Advocate/support state and local efforts to improve Region's rail network and service	PC, R	FY 2016-FY 2020	DOT, Railroads, Local govts., Chambers, Dev. Auth.	Part of Gen. Planning (\$350K/yr.) Part of Econ. Dev. Planning (\$120K/yr.)	DCA, Local EDA, Local, State
Advocate/support continuing improvements to Region's airports	PC, R	FY 2016-FY 2020	FAA, DOT, Local govts., Airport Authorities, Chambers/Dev. Auth.	Part of Econ. Dev. Planning (\$120K/yr.) Part of Grant Writing (\$250K/yr.)	EDA, Local, State Local, DCA, FAA, DOT
Facilitate/implement DHS Coordinated Transportation System in Region	PC	FY 2016-FY 2020	DHS, Local govts., DOT	\$1.8 million (program)	DHS, Local

**Heart of Georgia Altamaha Regional Commission
Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Community Facilities and Services					
Assist GDOT/Local Governments/others with Public Transit Planning/Implementation	PC	FY 2016-FY 2020	DOT, Local govts.	Part of Transp. Planning (\$100K/yr.)	DOT, Local govts.
Update Regional Bicycle/Pedestrian Plan	PC	FY 2016	DOT, Regional Bike Ped Committee, Tourism Boards, Chambers, Local govts.	Part of Transp. Planning (\$100K/yr.)	DOT, Local
Assist GDOT/Local schools with Teens in the Driver Seat Program implementation	PC	FY 2016-FY 2020	DOT, Local Schools, Texas A&M	Part of Transp. Planning (\$100K/yr.)	DOT, Local
Advocate/support alternative transportation system improvements, including sidewalks, bike routes/trails greenways, multi-use trails, etc.	PC, R	FY 2016-FY 2020	DOT, Local govts., Tourism Boards, Chambers	Part of Transp. Planning (\$100K/yr.)	DOT, Local
Provide technical assistance to local governments in infrastructure needs analysis/planning and funding support	PC, R	FY 2016-FY 2020	Local govts., DCA, GEFA	Part of Gen. Planning (\$350K/yr.) Part of Grant Writing (\$250K/yr.)	DCA, Local Local, DCA, GEFA
Assist with local recreation/park planning and funding support	PC	FY 2016-FY 2020	Local govts., Tourism Bds., RC&D	Part of Gen. Planning (\$350K/yr.) Part of Grant Writing (\$250K/yr.)	DCA, Local DNR, Local
Assist with local government infrastructure mapping/GIS	PC	FY 2016-FY 2020	Local govts., DCA	Part of GIS (\$150K/yr.)	DCA, Local
Provide T/A to local governments in Hazard Mitigation Planning	PC	FY 2016-FY 2020	Local govts., GEMA, FEMA	\$20K-40K/plan	FEMA, GEMA, Local

**Heart of Georgia Altamaha Regional Commission
Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Community Facilities and Services					
Provide T/A to local governments with planning/funding public safety improvements	PC, R	FY 2016-FY 2020	Local govts., US Dept. of Justice, FEMA (USFA)	Part of Grant Writing (\$250K/yr.)	Local, DCA, FEMA, Governor's Office of Highway Safety, Federal
Assist local governments in solid waste management planning and improvement of services	PC, R	FY 2016-FY 2020	Local govts., GEFA, Beautification Groups/KAB	\$20K/plan Part of Grant Writing (\$250K/yr.)	Local, EPD Local, State
Advocate/support for local community access to quality health care	PC, R	FY 2016-FY 2020	Local govts., Chambers, DHS	Part of AAA Planning Coordination (\$1 million/yr.) Part of Gen. Planning (\$350K/yr.)	DHS, Local DCA, Local
Implement and coordinate provision of federal and state Area Agency on Aging services to senior and disadvantaged citizens	PC	FY 2016-FY 2020	Senior Centers, Local govts.	Part of AAA Planning Coordination (\$1 million/yr.)	DHS, Local
Advocate/support RC AAA as coordinator of all existing and new state and federal programs/services for seniors	PC, R	FY 2016-FY 2020	Local govts, Aging Advisory Committee	Part of AAA Planning Coordination (\$1 million/yr.)	DHS, Local
Maintain current Area Agency on Aging Plan	PC	FY 2016-FY 2020	DHS	Part of AAA Planning Coordination (\$1 million/yr.)	DHS, Local
Provide information and support for improvement of local and community educational system facilities and programs	PC, R	FY 2016-FY 2020	Local govts, Boards of Educ., Chambers, Dev. Auths.	Part of Econ. Dev. Planning (\$120K/yr.) Part of Gen. Planning (\$350K/yr.)	EDA, Local, State DCA, Local

**Heart of Georgia Altamaha Regional Commission
Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Community Facilities and Services					
Provide general technical assistance and funding support for local development of community centers, museums, auditoriums, or similar facilities and related programs	PC, R	FY 2016-FY 2020	Local Hist. Socs., GA Hist. Soc., GA Endowment for the Humanities, DTAE	Part of Pres. Planning (\$110K/yr.) Part of Econ. Dev. Planning (\$120K/yr.)	HPD, Local EDA, Local, State
Housing					
Assist local governments and housing authorities with seeking funding for and implementing housing rehabilitation, or other housing improvement programs	PC, R	FY 2016-FY 2020	DCA, HUD, Local Housing Auths.	Part of Grant Writing (\$250K/yr.)	Local, DCA, HUD, Local Housing Auth.
Assist and support the provision and application for special needs housing	PC, R	FY 2016-FY 2020	Local govts., DCA, USDA, HUD, Private	Part of Grant Writing (\$250K/yr.)	Local, State, Federal, Priv.
Assist local governments with housing need analyses, GICH, urban redevelopment, infill development, or other similar housing improvement plans/ordinances	PC, R	FY 2016-FY 2020	Local govts., DCA	Part of Gen. Planning (\$350K/yr.)	DCA, Local
Assist and support the establishment and implementation of uniform construction codes adoption/enforcement at local level	PC	FY 2016-FY 2020	Local govts., DCA	Part of Gen. Planning (\$350K/yr.)	DCA, Local
Land Use					
Provide technical assistance with development/update/implementation of local comprehensive plans	PC	FY 2016-FY 2020	Local govts., DCA	Part of Gen. Planning (\$350K/yr.)	DCA, Local

**Heart of Georgia Altamaha Regional Commission
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Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Land Use					
Encourage and provide technical assistance to local governments with establishing land use management regulations, i.e. zoning, subdivision regulations and other similar ordinances	PC, R	FY 2016-FY 2020	Local govts., DCA	Part of Gen. Planning (\$350K/yr.)	DCA, Local
Provide technical assistance to local governments in planning and/or ordinance development to address specific land use/appearance/nuisance or similar issues	PC, R	FY 2016-FY 2020	Local govts., DCA	Part of Gen. Planning (\$350K/yr.)	DCA, Local
Support/provide assistance in local/regional joint and coordinated planning efforts	PC, R	FY 2016-FY 2020	Local govts., DCA	Part of Gen. Planning (\$350K/yr.)	DCA, Local
Provide planning, liaison, and other technical assistance to state agencies, regional organizations or groups of counties within/outside of Region to promote sound growth, coordinated tourism/economic development, or otherwise address specific issues of mutual concern	PC, R	FY 2016-FY 2020	State Agencies, Chambers, Tourism Bds., Regional orgs.	Part of Gen. Planning (\$350K/yr.) Part of Econ. Dev. Planning (\$120K/yr.) Part of Grant Writing (\$250K/yr.)	DCA, Local EDA, Local, State Local, State
Prepare, promote, and keep current a Regional Plan, including a Regional Resource Plan, in accordance with state standards which promotes sound and coordinated quality growth and development	PC	FY 2016-FY 2020	DCA, Local govts.	Part of Gen. Planning (\$350K/yr.)	DCA, Local

**Heart of Georgia Altamaha Regional Commission
Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Land Use					
Prepare other Regional Plans to address important issues of growth and development as appropriate	PC	FY 2016-FY 2020	DCA, Local govts.	Part of Gen. Planning (\$350K/yr.)	Local, State, Federal
Conduct reviews on DRIs and developments with possible impact on RIRs	R	FY 2016-FY 2020	Local govts.	Part of Gen. Planning (\$350K/yr.)	Local, State
Hold Plan Implementation Assessment Meetings in every county for all governments at least once every two years	PC, R	FY 2016-FY 2020	Local govts.	Part of Gen. Planning (\$350K/yr.)	DCA, Local
Evaluate local government plan implementation success and applications for HOGARC Community of Planning Excellence	R	FY 2016-FY 2020	Local govts.	Part of Gen. Planning (\$350K/yr.)	Local, State
Intergovernmental Coordination					
Provide general administration T.A. to Region's local governments	PC, R	FY 2016-FY 2020	DCA, Local govts.	Part of Grant Writing (\$250K/yr.) Part of Gen. Planning (\$350K/yr.)	Local, DCA DCA, Local
Support and assist with preparation of county-wide Service Delivery Strategies in compliance with State law	PC	FY 2016-FY 2020	DCA, Local govts.	Part of Gen. Planning (\$350K/yr.)	DCA, Local
Encourage and support coordination and collaboration in delivery of local services	PC, R	FY 2016-FY 2020	DCA, Local govts.	Part of Gen. Planning (\$350K/yr.)	DCA, Local
Encourage multi-county or regional provision of services	PC, R	FY 2016-FY 2020	DCA, Local govts.	Part of Gen. Planning (\$350K/yr.)	DCA, Local

**Heart of Georgia Altamaha Regional Commission
Regional Work Program**

Activity	Planning and Coordination or Review	Timeframe	Responsible Parties (other than RC)	Estimated Cost	Funding Source(s)
Intergovernmental Coordination					
Act as a forum and liaison to address/develop solutions for shared regional issues and items of mutual concern	PC	FY 2016-FY 2020	DCA, Local govts.	Part of Gen. Planning (\$350K/yr.) Part of Econ. Dev. Planning (\$120K/yr.)	DCA, Local EDA, Local, State

GUIDING PRINCIPLES

Economic Development

- Utilize existing programs and support efforts to enhance workforce development and job skills improvements and to further educational attainment within the Region.
- Facilitate and support strong, active local chambers of commerce and economic development entities.
- Promote and encourage cooperation and collaboration between economic development entities **and local governments** within the Region, **both within and among counties**.
- Establish and support regional economic development organization(s) solely focused on the Heart of Georgia Altamaha Region.
- Develop, promote, and support efforts and strategies to improve regional identity, regional collaboration, and regional marketing.
- Support all efforts to maintain and expand the agriculture, forestry, and related agribusiness sectors within in the Region and keep them vital and viable.
- Encourage economic development initiatives and strategies which support and complement the Region's existing economic development activities and which capitalize on the Region's natural resources, location, and other assets.
- Support, enhance, and promote local and regional tourism efforts and opportunities, especially those capitalizing on the Region's heritage, agricultural, natural and cultural resources.
- Facilitate and support the continuing expansion and improvement of infrastructure, including that of water/sewer, the transportation network, and broadband availability and capability, to accommodate and allow desired economic development and growth.
- Encourage and support downtown and small town revitalization efforts.
- Encourage and support efforts to further small business development and assist entrepreneurs.



Natural and Cultural Resources

- Expand awareness, understanding, and education of importance of Region's heritage, its outstanding natural/cultural resources, and their need for documentation/conservation/protection.
- Seek continued utilization of conservation land uses in the identified Green Infrastructure Network of the Heart of Georgia Altamaha Regional Commission Regional Resource Plan.
- Support The Nature Conservancy goal of a continuous, permanently protected Altamaha River Bioreserve corridor in conservation use.
- Support public and private efforts to protect and connect existing conservation lands of all the Region's river corridors with protected conservation uses.
- Support and seek to develop multi-use trails, other outdoor recreation facilities, and usage along the Region's river corridors, especially those with multi-county linkages.
- Encourage and support the development of local advocacy groups in each county concerned with protection, utilization, and management of river corridors, wildlife recreation and conservation, other local conservation efforts, and historic and cultural resources, as well as environmental awareness, stewardship, and clean-up efforts.
- Encourage and support the utilization of the Region's heritage, river corridors, and other natural and cultural resources through compatible economic utilization and tourism efforts.
- Promote and support regional cooperation, marketing, and partnership in river corridor protection, development, economic utilization, and enhanced recreational and tourist attraction of the Region's river corridors and other natural and cultural resources.
- Promote, support, and advocate use of best management practices by the public, developers, and agricultural, forest, and other interests.
- Encourage the adoption of the model Environmental Conservation, On-Site Sewage Management and Permit Ordinance prepared by HOGARC, or otherwise adopt and implement ordinances which meet at least the minimum standards for the DNR Part V Environmental Planning Criteria.



- Encourage and support the adoption of floodplain management ordinances and other land development ordinances which preserve and protect sensitive natural and cultural features of the landscape, supports proper natural functioning, respects existing rural and natural character, and minimizes intrusions, run-off, or other pollution.
- Advocate for the continued protection of water flows in the Region's rivers and for protection of water quality and availability from the Floridan and other Region aquifers, as well as the Region's rivers.

Community Facilities and Services

- Advocate for expedited completion of the Governor's Road Improvement Program (GRIP) multi-laning on designated routes within the Region.
- Cooperatively promote and advocate the use of major regional transportation routes as interstate alternatives and/or tourism/economic development opportunities.
- Support the efficient implementation of local and regional T-SPLOST projects and the supportive utilization of local T-SPLOST funds for further enhancement of the Region's transportation network.
- Support the continued expansion and improvement of the Region's rail network, both for freight and passenger service.
- Support the continuing efforts to upgrade/improve the Region's airports.
- Support the continuation and expansion of the DHS Coordinated Transportation System, as well as general public transit systems within the Region.
- Advocate and support improved access, within communities and to important recreational, natural, and cultural amenities, through enhanced development of alternative forms of transportation, including sidewalk improvements, development of local bicycle routes/trails/events, and the establishment of greenways, multi-use or other trails.
- Advocate for, and support expansion of, telecommunications/technology infrastructure and broadband capability and service within the Region.



- Continue to maintain/upgrade/expand public water and sewer systems and other public infrastructure and services to serve existing residents and to accommodate, provide, and guide future growth and development.
- Protect existing infrastructure investment by encouraging infill development and other intense development location within or close to municipal areas already served by infrastructure.
- Promote and support the use of Geographic Information Systems (GIS) and other innovative technologies in the provision of local, regional, and state services.
- Support the update of comprehensive hazard mitigation plans and other enhancements to public safety services/facilities within the Region.
- Support the development of solid waste management plans, which support desired development patterns and economic development, while maintaining adequate access to solid waste services/facilities and promoting feasible and sustainable recycling programs.
- Support and advocate for provision of access to quality health care, needed improvements/upgrades to facilities, retention of local hospitals and emergency care access, provision of appropriate health care professionals, and improved access to Level I or II trauma centers throughout the Region.
- Support/advocate for continuing improvements to educational facilities, services, and programs at all education levels, including post-secondary, throughout the Region.
- Support and seek the development of, and improved access to, local and state parks and recreational facilities which create greater outdoor recreation opportunities and promote an improved quality of life.
- Support the enhancement and expansion of cultural facilities, services, and programs within the Region.

Housing

- Support federal, state, and local programs and funding seeking to rehabilitate substandard housing, eliminate or reduce dilapidated housing or blight, or otherwise upgrade housing quality and aesthetics within the Region.



- Support the provision of quality housing construction and appropriate variety of housing choices through enforcement of Georgia’s Uniform Construction Codes and other appropriate land development/growth management regulations.
- Support appropriate local regulation of manufactured housing to allow affordable housing choices, but also to address quality, appearance, and location issues.
- Encourage and support provision of special needs, workplace, and migrant housing to assist in housing options and facilitate economic development.
- Encourage and support the provision of infill housing in areas already served by municipal infrastructure through regulation and/or special incentives.

Land Use

- Support and assist the development of local comprehensive plans and growth management regulations which are consistent with the Regional Plan and appropriately support local community visions and desired growth patterns.
- Support/encourage local policies and regulations which encourage and promote development compatible with conservation and sensitive utilization of the Region’s natural and cultural resources and agricultural and forestry lands, as well as retention of the Region’s rural and small town character.
- Encourage local policies which locate intense developments in or near the Region’s municipalities in areas already served by water, sewer, and other infrastructure.
- Support all efforts to maintain and expand agricultural and forestry land uses within the Region and keep them vital and viable.
- Support and encourage public and private efforts to protect, connect, and expand conservation lands and uses within the Region, particularly in the Region’s river corridors.
- Support development and utilization of local policies and programs which encourage downtown revitalization, preservation and adaptive use of community landmarks, and otherwise contribute to the retention of unique community character.



- Support local policies and U.S. Army/conservation organization efforts to facilitate conservation uses within the Ft. Stewart Army Compatible Use Buffer Area to minimize encroachment and protect the mission of the Ft. Stewart military installation.

Intergovernmental Coordination

- Encourage and support continuing coordination and collaboration between local jurisdictions in **economic development**, growth management planning, and delivery of services.
- Encourage the development, support of, and utilization/participation in regional partnerships/organizations which further regional coordination/cooperation, particularly in economic development and tourism.
- Utilize the Regional Commission as a forum and liaison to address/develop solutions for shared regional issues.
- **Encourage more hands-on technical assistance to smaller, rural counties from state agencies.**

