

**A RESOLUTION**

**ADOPTION OF THE 2014-2018 REGIONAL WORK PROGRAM  
UPDATE**

**WHEREAS**, The 1989 Georgia General Assembly enacted House Bill 215, the Georgia Planning Act, requiring preparation of a Regional Comprehensive Plan in accordance with the Minimum Planning Standards and Procedures promulgated by the Georgia Department of Community Affairs; and

**WHEREAS**, the 2014-2018 Regional Work Program Update was prepared in accordance with the Minimum Planning Standards and Procedures.

**NOW THEREFORE BE IT RESOLVED** by the Council of the Northeast Georgia Regional Commission, that the Regional Work Program Update for Northeast Georgia, dated 2014-2018, as approved by the Georgia Department of Community Affairs, is hereby adopted.

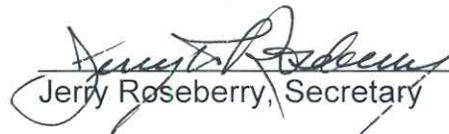
**ADOPTED** this 21<sup>th</sup> day of August, 2014



Kevin Little, Chairman



Frank Turner, Vice Chairman



Jerry Roseberry, Secretary

**ATTEST:**



James R. Dove, Executive Director



# Northeast Georgia Plan 2035

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## REGIONAL WORK PROGRAM 2014 UPDATE

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*Adopted  
June 19, 2014 by the  
Northeast Georgia Regional Commission Council*

## REGIONAL PLANNING

The Northeast Georgia Regional Commission adopted the Northeast Georgia Plan 2035 in 2012, thereby fulfilling the State of Georgia's requirement for a full update to its regional plan once every five years. Annual updates to the plan's Regional Work Program (RWP) component are also required. This document updates the four required sections: *Evaluation and Monitoring Report*, *Report of Accomplishments*, *Areas Requiring Special Attention* and an updated list of projects identified in *Activities 2014-2018*.

## PROCEDURES

Procedures for evaluating and monitoring the implementation of Northeast Georgia Plan 2035 are conducted throughout the year in a coordinated effort to ensure that the Plan is achieving the desired results. A description of each of the procedures and their results are provided below.

### Review by Regional Commission Staff

Staff assessed recent changes and developments in region to determine whether the plan, as a whole, and its components are being effectively implemented and as a result having the desired impact on regional development patterns. Based on the results of this assessment, no obstacles to implementing the plan were apparent. Since the adoption of the Regional Plan in 2012, the pace of development within the region has been slow, primarily due to the economic climate. The lack of development is evident in the minimal number of Developments of Regional Impact (DRIs) that have been submitted to the Regional Commission for review, totaling only nine (9) for all of 2013.

An internal review of the RWP occurs at monthly staff meetings of the Northeast Georgia Regional Commission's Planning and Government Services (PGS) Division. At the monthly staff meeting the PGS Director leads discussion on the RWP that includes a review of current work items and potential future work items.

### Results of Review by Regional Commission Staff

Each project in the RWP for 2013-2017 was classified according to the Regional Commission departments responsible for the projects. In early 2014, staff at the Regional Commission was surveyed to evaluate the status of work items in the RWP based on the following criteria:

- Completed
- Ongoing
- Upcoming
- Postponed and estimated completion date
- Abandoned and reason for abandonment

There were 31 projects identified in 2013-2017 RWP. Of these, one is complete, four are identified as upcoming and 26 are identified as ongoing. The new 2014-2018 RWP carries over all ongoing projects and eliminates completed projects.

### Review by Regional Commission Council

The Regional Commission's Planning and Government Services Advisory Committee is a standing committee of its Council tasked with advising the PGS staff oversight of its work program. A component of the PGS Committee's work includes a regular review of RWP activities as well as reporting and making recommendations on current and future RWP activities to the Council. At its March 20, 2014 meeting the PGS Committee reviewed and discussed a draft of the *2014-2018 RWP*. The draft RWP was accepted and recommended for transmittal to DCA for review by the Council.

### Results of Review by Regional Commission Council

At its March 20, 2014 meeting with the recommendation of the PGS Committee the Council of the Northeast Georgia Regional Commission accepted and transmitted by resolution the *2014-2018 RWP* to DCA for their review.

### Review by Local Governments

Since the adoption of the Northeast Georgia Plan 2035 in 2012 PGS Staff has conducted Plan Assessment meetings with multiple jurisdictions throughout the region. The objective of these meetings is to inform local governments of the services that the PGS division is capable of providing to assist them with implementing the Plan on a local level, and to conduct an assessment of their progress towards meeting the performance standards set by the Plan. The performance standards are seen as essential steps that local governments must take to ensure that the Plan can be effectively implemented.

### Results of Review by Local Governments

Regional Commission staff has determined through the above described Plan Assessment meetings that the following communities are currently meeting the minimum performance standards:

Athens-Clarke County	Greene County	Walton County	Madison County
Bogart	Siloam	Between	Danielsville
Barrow County	Union Point	Good Hope	Carlton
Auburn	White Plains	Loganville	Colbert
Bethlehem	Jasper County	Monroe	Comer
Braselton	Monticello	Social Circle	Hull
Carl	Shady Dale	Walnut Grove	Ila
Statham	Jackson County	Oglethorpe County	Newton County
Winder	Nicholson	Lexington	Covington
Morgan	Jefferson	Arnoldsville	Oxford
Bostwick	Talmo	Crawford	Oconee County
Buckhead	Braselton	Maxey's	North High Shoals
Madison	Commerce	Elbert County	Watkinsville
Rutledge	Hoschton	Elberton	
		Bowman	

All communities not listed are progressing towards achieving the minimum standards, and are on track to achieve them by the 2015 deadline.

## ACTIVITIES IN SUPPORT OF AREAS REQUIRING SPECIAL ATTENTION

The Regional Commission reviewed the Areas Requiring Special Attention identified in the 2012 Plan. The following report discusses activities undertaken to implement the Regional Vision within the seven (7) identified areas.

### 1. REGIONALLY IMPORTANT RESOURCES (RIR)

- Regional Commission Staff promulgates the Resource Management Plan for Regionally Important Resources among local governments and organizations various in meetings and workshops as well as through a variety of historic preservation, housing and transportation programming initiatives. Examples of promulgation include: meetings with Main Street Managers, Downtown Development Authorities, Georgia Initiative for Community Housing (GICH) communities, Development Authorities, Cities and County staff and elected officials as well as Plan Assessment Meetings.
- Staff continues to work with The Georgia Environmental Protection Division's Watershed Protection Branch to develop and implement water quality plans and programs.

### 2. POTENTIAL RIR DEVELOPMENT CONFLICTS

- Through the implementation of the Resource Management Plan for Regionally Important Resources described above RC staff has been engaged to assist local governments in assessing their resources to assess their value to the region's identity, and also to identify funding for the preservation and rehabilitation where needed. These efforts strengthen and preserve unique resources that can only be found within our region by educating people about why they are important. Furthermore by recognizing and preserving these resources they become viable and contributing parts of each community.
- Specifically since 2013 the RC has assisted:
  - City of Maxey's with National Register of Historic Places nomination
  - City of Elberton with procurement of architect for feasibility study of historic hotel
  - City of Porterdale historic gym and depot rehabilitation assistance
- Additionally the RC developed and was awarded a grant from the Appalachian Regional Commission (ARC) for improvements to Elbert County's Rock Gym.

### 3. SOUTHEAST ECOLOGICAL FRAMEWORK

- The primary mechanism for implementation is the promulgation of the Resource Management Plan for Regionally Important Resources carried out by the RC staff and described above. Specifically promulgation of the plan is discussed in regular meetings with Main Street Managers, Downtown Development Authorities, Georgia Initiative for Community Housing (GICH) communities, Development Authorities, Cities and County staff and elected officials as well as Plan Assessment Meetings.
- Staff continues to work with The Georgia Environmental Protection Division's Watershed Protection Branch to develop and implement water quality plans and programs.

4. AREAS OF POTENTIAL RAPID DEVELOPMENT

- During Plan Implementation meetings, staff emphasized the opportunity to plan for new development that incorporates transportation choices through complete streets concepts, conservation subdivisions, housing options, traditional neighborhoods and town centers.
- Active engagement with the City of Social Circle's Main Street office which held a number of public outreach meetings aimed at strategic planning in the areas of economic development, sense of place, and city services. The outcome was a clearer vision for downtown that incorporated several of the identified Quality Community Objectives.

5. AREAS OF POTENTIAL REDEVELOPMENT

- The areas identified in need of special attention due to their redevelopment potential are primarily road corridors with a significant amount of strip commercial development. The RC staff has devoted a large amount of focus on addressing the transportation concerns in and around these areas. Specifically, during the last year the RC has undertaken a number of transportation planning projects in these areas including:
  - Bicycle and Pedestrian infrastructure planning in Newton, and Walton Counties
  - Safe Routes to School program support
  - Taking an active role in the State's Athens-Atlanta corridor connectivity study.

6. AREAS OF POTENTIAL SIGNIFICANT INFILL

- Housing has been the focus for this ARSA during the past fiscal year. In 2013 RC Staff assisted several local governments address and plan for future housing needs. Specifically Staff:
  - Participated on the Auburn, Greensboro, and Porterdale GICH teams. Project development assistance to Madison in neighborhood revitalization efforts
  - Completed Regional Housing Study

7. AREAS OF SIGNIFICANT UNEMPLOYMENT

- During the previous year RC staff has devoted a significant amount of time to assisting our communities and strengthening the region's economy in order to provide employment options and a skilled ready workforce. Some highlights of these efforts include:
  - Assistance is ongoing developing Urban Redevelopment Plans, Opportunity Zone designations, OneGeorgia EDGE and REBA applications with multiple local governments
  - Provided guidance and technical assistance to communities interested in food hub development
  - Regional Tourism Plan phase one completed in 2013, phase two underway

## ASSESSMENT OF RECENT CHANGES AND DEVELOPMENTS IN THE REGION

### ARE THE DESIRED CHANGES OCCURRING IN EACH TARGET AREA?

Yes. All target areas display some measure of progress toward the goals stated in the 2012 plan. Progress on key features of each of the Issues and Opportunities included in the Regional Agenda is addressed in the *Report of Accomplishments* section of this document.

### IF NOT, WHAT CHANGES TO IMPLEMENTATION ACTIVITIES ARE NEEDED?

No amendments to the implementation activities of the Regional Agenda or its Areas Requiring Special Attention section are required at this time.

## REGIONAL WORK PROGRAM - PLANNING AND COORDINATION

Regional Work Program Planning and Coordination activities are those which the Regional Commission undertook in 2013 to assist local governments and other regional partners to act in accordance with the Regional Agenda.

#	ACTIVITY	TIME-FRAME	RESPONSIBLE PARTY	EST. COST	FUNDING SOURCE	STATUS	EXPLANATION
<b>1.</b>	<b>Development Patterns</b>						
1.1	Facilitate local government greenway, bicycle, and pedestrian planning and education	2013-2017	NEGRC, local governments	\$25,000 per plan	GDOT, GDCA, Local	Ongoing	Developing local plans under the GDOT contract
1.2	Catalog, assess, and plan for recreation, cultural, agricultural, and tourism resources, including farmland protection	2013-2014	NEGRC	\$22,500 annually	GDCA	Ongoing	Phase one of Regional Tourism Study complete, phase two underway
<b>2.</b>	<b>Resource Conservation</b>						
2.1	Review RIR designations annually and assist communities with implementation of RIR management plan as requested	2013-2017	NEGRC	\$2,000+ annually	GDCA	Ongoing	Ongoing in 2013. RIR nominations to be opened in 2014-2015
2.2	Develop and implement water quality plans and programs	2013-2017	NEGRC, local governments	\$20,000 - 30,000 per plan	GEPD, GDCA	Ongoing	Ongoing under new contract from 2012
2.3	Continue to develop planning-level datasets of water and wastewater collection systems	2013-2017	NEGRC	\$10,500 per set	GDCA	Ongoing	Collection of water and wastewater GIS datasets completed for Walton County and underway in Barrow County
2.4	Assist local governments with conservation funding opportunities, as requested	2013-2017	NEGRC	Varies	GDCA, GDNR, NPS	Ongoing	No requests to date

#	ACTIVITY	TIME-FRAME	RESPONSIBLE PARTY	EST. COST	FUNDING SOURCE	STATUS	EXPLANATION
2.5	Assist local governments in assessing historic resources and pursuing related funding opportunities, as requested	2013-2017	NEGRC	Varies	GDCA, GDNR, GDOT	Ongoing	Assisted City of Maxeys with National Register of Historic Places nomination, City of Elberton with procurement of architect for feasibility study of historic hotel, City of Porterdale historic gym and depot rehabilitation assistance, ARC grant (awarded) developed for Rock Gym improvements in Elbert County
2.6	Engage in collaborative mitigation planning with the Georgia Department of Natural Resources to address air pollution issues, if necessary	2013-2017	NEGRC	Minimal	NEGRC, GDNR	Ongoing	No requests to date
2.7	Assist with regional solid waste planning efforts	2013-2017	NEGRC	\$8,400 annually	NEGRSWA, GDCA	Ongoing	RC provides administrative support to Regional Solid Waste Management Authority
2.8	Update the RIR plan to improve readability and usefulness of the document for local governments and developers.	2014	NEGRC	\$25,000	GDCA	Upcoming	Plan to be revised in 2014
<b>3.</b>	<b>Community Facilities and Infrastructure</b>						
3.1	Encourage local governments to implement Northeast Georgia Plan 2035	2013-2017	NEGRC	\$22,000 annually	GDCA	Ongoing	Regional Plan is cited by NEGRC staff at various meetings with local governments.
3.2	Provide technical and staffing support for local and multi-jurisdictional transportation planning efforts	2013-2017	NEGRC	Varies	GDOT, GDCA	Ongoing	Focus areas: Bike/Ped, SRTS, Rural Public Transportation

#	ACTIVITY	TIME-FRAME	RESPONSIBLE PARTY	EST. COST	FUNDING SOURCE	STATUS	EXPLANATION
3.3	Assist local governments with hazard-mitigation planning and implementation, as requested	2013-2014	NEGRC	\$22,000 per plan	GEMA	Ongoing	PDM update completed for Greene County. PDM updates underway for Jackson, Jasper, Madison, Oconee and Oglethorpe County.
3.4	Support GDOT's work on a connectivity study for the Athens-Atlanta corridor by attending stakeholder meetings and providing other requested assistance	2013-2014	NEGRC	Minimal	GDOT, GDCA	Ongoing	Staff attended meetings and provided other communication/assistance
<b>4. Social and Economic Development</b>							
4.1	Assist local governments with economic development planning and funding opportunities	2013-2017	NEGRC	Varies	GDCA, EDA, ARC	Ongoing	Assistance is ongoing developing Urban Redevelopment Plans, Opportunity Zone designations, OneGeorgia EDGE and REBA applications with multiple local governments
4.2	Assist local governments with housing programs such as Community Home Investment Program (CHIP) and Georgia Initiative for Community Housing (GICH), as requested	2013-2017	NEGRC	Varies	GDCA	Ongoing	Participated on the Auburn, Greensboro, and Porterdale GICH teams. Project development assistance to Madison in neighborhood revitalization efforts
4.3	Quantify regional need for workforce housing and recommend action items for increasing its availability near jobs	2013-2014	NEGRC	\$21,000	GDCA	Complete	Regional Housing Study completed
4.4	Develop community-level plans, strategies, and inventories to promote and protect local agriculture and local food assets	2013-2016	NEGRC	\$15,000-25,000 per plan	GDCA, USDA	Ongoing	Provided guidance and technical assistance to communities interested in food hub development

#	ACTIVITY	TIME-FRAME	RESPONSIBLE PARTY	EST. COST	FUNDING SOURCE	STATUS	EXPLANATION
4.5	Develop regional tourism and branding study and/or plan	2013-2016	NEGRC	\$25,000-35,000 annually	GDCA, GDED	Upcoming	Regional Tourism Plan phase one completed in 2013, phase two underway
4.6	Develop study on homelessness in Northeast Georgia	2015-2016	NEGRC	\$15,000-25,000	GDCA	Upcoming	Project to be initiated in 2015
4.7	Develop a regional food systems study of growers, suppliers, buyers, distribution, etc.	2014-2015	NEGRC	\$20,000-30,000	GDCA	Upcoming	Project to be initiated in 2014
4.8	Evaluate regional readiness to respond to the demands of a projected rapid increase in Northeast Georgia's aging population	2014-2015	NEGRC	\$20,000-30,000	GDCA	Upcoming	Project to be initiated in 2014
<b>5. Government Relations</b>							
5.1	Market the Planning and Government Services (PGS) Division and educate local government officials through newsletter and in-house training programs and workshops	2013-2017	NEGRC	\$10,000-20,000 annually	GDCA	Ongoing	PGS services marketed through NEGRC's <i>Update</i> monthly newsletter and website, hosted five education sessions for local governments
5.2	Host and coordinate Northeast Georgia Regional Bicycle and Pedestrian Task Force	2013-2017	NEGRC	\$2,500 annually	GDOT	Ongoing	Task Force meetings hosted regularly
5.3	Disseminate historic preservation information pertaining to Section 106 Reviews to local governments	2013-2017	NEGRC	\$4,000 annually	GDNR	Ongoing	Information disseminated as needed

## REGIONAL WORK PROGRAM - REVIEWS

Regional Work Program Review activities are those for which the Regional Commission provided advisory review and comment to outside actors in 2012.

#	ACTIVITY	TIME-FRAME	RESPONSIBLE PARTY	EST. COST	FUNDING SOURCE	STATUS	EXPLANATION
R.1	Review and comment on developments that meet the established criteria to be considered Developments of Regional Impact	2013-2017	NEGRC	\$10,000 annually	GDCA	Ongoing	Nine DRIs reviews were completed in 2013
R.2	Review and comment on developments that could impact Regionally Important Resources	2013-2017	NEGRC	Varies	GDCA	Ongoing	Applications reviewed as required
R.3	Respond to requests for Intergovernmental Consultation Reviews	2013-2017	NEGRC	\$1,500 annually	GDCA	Ongoing	Reviews coordinated when necessary
R.4	Coordinate with MACORTS transportation planning efforts, including review of and comment on long- and short-range plans and other documents.	2013-2017	NEGRC	\$2,000 annually	GDOT	Ongoing	Reviews coordinated when necessary
R.5	Respond to requests for comment on Historic Resources Support inquiries (GDOT)	2013-2017	NEGRC	\$2,000 annually	GDOT	Ongoing	Commented when requested
R.6	Review local government applications for EDA funding for consistency with the Comprehensive Economic Development Strategy (CEDs)	2013-2017	NEGRC	Minimal	EDA	Ongoing	Applications reviewed as required

## REGIONAL WORK PROGRAM - PLANNING AND COORDINATION

Regional Work Program Planning and Coordination activities are those which the Regional Commission will undertake in 2013-2017 to assist local governments and other regional partners to act in accordance with the Regional Agenda.

#	Activity	Time-frame	Responsible Party	Est. Cost	Funding Source	Issue/ Opp.
<b>1.</b>	<b>Development Patterns</b>					
1.1	Facilitate local government greenway, bicycle, and pedestrian planning and education	2014-2018	NEGRC, local governments	\$25,000 per plan	GDOT, GDCA	PI, P2, P3, E11, E14, H4, C5
1.2	Catalog, assess, and plan for recreation, cultural, agricultural, and tourism resources, including farmland protection	2014	NEGRC	\$22,500 annually	GDCA	PI, E6, E10, E11, E12
<b>2.</b>	<b>Resource Conservation</b>					
2.1	Review RIR designations annually and assist communities with implementation of RIR management plan as requested	2014-2018	NEGRC	\$2,000+ annually	GDCA	I8
2.2	Develop and implement water quality plans and programs	2014-2018	NEGRC, local governments	\$20,000 -30,000 per plan	GEPD, GDCA	PI, E11
2.3	Continue to develop planning-level datasets of water and wastewater collection systems	2014-2018	NEGRC	\$10,500 per set	GDCA	C2
2.4	Assist local governments with conservation funding opportunities, as requested	2014-2018	NEGRC	Varies	GDCA, GDNR, NPS	E10, E11, I8
2.5	Assist local governments in assessing historic resources and pursuing related funding opportunities, as requested	2014-2018	NEGRC	Varies	GDCA, GDNR, GDOT	I8, E12
2.6	Engage in collaborative mitigation planning with the Georgia Department of Natural Resources to address air pollution issues, if necessary	2014-2018	NEGRC	Minimal	NEGRC, GDNR	PI, P2, I3
2.7	Assist with regional solid waste planning efforts	2014-2018	NEGRC	Varies	NEGRSWA, GDCA	PI, C3, I5

#	Activity	Time-frame	Responsible Party	Est. Cost	Funding Source	Issue/ Opp.
2.8	Update the RIR plan to improve readability and usefulness of the document for local governments and developers.	2014	NEGRC	\$25,000	GDCA	I8
<b>3. Community Facilities and Infrastructure</b>						
3.1	Encourage local governments to implement Northeast Georgia Plan 2035	2014-2018	NEGRC	\$22,000 annually	GDCA	C2, C3, C4, C5
3.2	Provide technical and staffing support for local and multi-jurisdictional transportation planning efforts	2014-2018	NEGRC	Varies	GDOT, GDCA	PI, E13, E14, C4, C5, C6
3.3	Assist local governments with hazard-mitigation planning and implementation, as requested	2014	NEGRC	\$22,000 per plan	GEMA	PI
3.4	Support GDOT's work on a connectivity study for the Athens-Atlanta corridor by attending stakeholder meetings and providing other requested assistance	2014	NEGRC	Minimal	GDOT, GDCA	E13
<b>4. Social and Economic Development</b>						
4.1	Assist local governments with economic development planning and funding opportunities	2014-2018	NEGRC	Varies	GDCA, EDA, ARC	PI, P3, E7, E9, E10, H12, I2, I6
4.2	Assist local governments with housing programs such as Community Home Investment Program (CHIP) and Georgia Initiative for Community Housing (GICH), as requested	2014-2018	NEGRC	Varies	GDCA	PI, P2, P3, H1, H2, H3, H4
4.3	Quantify regional need for workforce housing and recommend action items for increasing its availability near jobs	2014-2015	NEGRC		GDCA	PI, P3, H1, H2, H3, H4, H5
4.4	Develop community-level plans, strategies, and inventories to promote and protect local agriculture and local food assets	2014-2016	NEGRC		GDCA, USDA	E10, E11, E12
4.5	Develop regional tourism and branding study and/or plan	2014-2016	NEGRC		GDCA, GDED	E6

#	Activity	Time-frame	Responsible Party	Est. Cost	Funding Source	Issue/ Opp.
4.6	Develop study on homelessness in Northeast Georgia	2015-2016	NEGRC	\$15,000-25,000	GDCA	H5
4.7	Develop a regional food systems study of growers, suppliers, buyers, distribution, etc.	2014-2015	NEGRC	\$20,000-30,000	GDCA	PI, E6, E10, E13
4.8	Evaluate regional readiness to respond to the demands of a projected rapid increase in Northeast Georgia's aging population	2014-2015	NEGRC	\$20,000-30,000	GDCA	PI, P2, H1, C1, C4, C5
<b>5. Government Relations</b>						
5.1	Market the Planning and Government Services (PGS) Division and educate local government officials through NEGRC's "Update" newsletter and in-house training programs and workshops	2014-2018	NEGRC	\$10,000-20,000 annually	GDCA	E12, H5, C3
5.2	Host and coordinate Northeast Georgia Regional Bicycle and Pedestrian Task Force	2014-2018	NEGRC	\$2,500 annually	GDOT	E11, E14, C5, 14
5.3	Disseminate historic preservation information pertaining to Section 106 Reviews to local governments	2014-2018	NEGRC	\$4,000 annually	GDNR	E12

## REGIONAL WORK PROGRAM - REVIEWS

Regional Work Program Review activities are those for which the Regional Commission will provide advisory review and comment to outside actors for 2013 to 2017.

#	Activity	Time-frame	Responsible Party	Est. Cost	Funding Source	Issue/ Opp.
R.1	Review and comment on developments that meet the established criteria to be considered Developments of Regional Impact	2014-2018	NEGRC	\$10,000 annually	GDCA	PI, E8, E14, I8
R.2	Review and comment on developments that could impact Regionally Important Resources	2014-2018	NEGRC	Varies	GDCA	PI, I8
R.3	Respond to requests for Intergovernmental Consultation Reviews	2014-2018	NEGRC	\$1,500 annually	GDCA	I7
R.4	Coordinate with MACORTS transportation planning efforts, including review of and comment on long- and short-range plans and other documents.	2014-2018	NEGRC	\$2,000 annually	GDOT	E13, E14, H4
R.5	Respond to requests for comment on Historic Resources Support inquiries (GDOT)	2014-2018	NEGRC	\$2,000 annually	GDOT	E12
R.6	Review local government applications for EDA funding for consistency with the Comprehensive Economic Development Strategy (CEDs)	2014-2018	NEGRC	Minimal	EDA	E1

### ACRONYMS:

**ARC:** Appalachian Regional Commission

**Authorities:** Sewer and Water Authorities

**BOE:** Local Boards of Education

**DOL:** US Department of Labor

**DRI:** Developments of Regional Impact

**EDA:** US Economic Development Administration

**GDCA:** Georgia Department of Community Affairs

**GDED:** Georgia Department of Economic Development

**GDHS:** Georgia Department of Human Services

**GDNR:** Georgia Department of Natural Resources

**GDOE:** Georgia Department of Education

**GDOT:** Georgia Department of Transportation

**GEMA:** Georgia Emergency Management Agency

**GEPD:** Georgia Environmental Protection Division

**HUD:** US Department of Housing and Urban Development

**JDANEG:** Joint Development Authority of Northeast Georgia

**MACORTS:** Madison Athens-Clarke Oconee Regional Transportation Study

**NEGRC:** Northeast Georgia Regional Commission

**NEGRC WDD:** Northeast Georgia Regional Commission Workforce Development Division

**NEGRSWMA:** Northeast Georgia Regional Solid Waste Management Authority

**NPS:** US National Park Service

**PDM:** Pre-Disaster Hazard Mitigation Plan

**RIR:** Regionally Important Resources

**TDR:** Transfer of Development Rights

**USDA:** United States Department of Agriculture